# 2025/2026

# **ESTIMATES**

OF THE
COMMONWEALTH OF DOMINICA

Prepared by

**MINISTRY OF FINANCE** 



## **TABLE OF CONTENTS**

PREFACE	i - ii
GLOSSARY OF REGIONAL AND INTERNATIONAL AGENCIES	iii
DOMINICA — SELECTED DATA	iv
FINANCIAL SUMMARY	
THREE YEAR STANDARD OBJECT CODES RECURRENT ALLOCATION	1
TOTAL DEBT AS AT JUNE 2025	2 - 6
ESTIMATES OF DEBT SERVICE	7
DOMINICA'S LOAN PORTFOLIO	8
SUMMARY OF AMOUNTS TO BE VOTED	9
SUMMARY OF PUBLIC SECTOR INVESTMENT PROGRAMME FOR 2025/2026	10
DETAILS OF PROJECT EXPENDITURE FOR 2025-2028	11 - 15
REVENUE ESTIMATES	
ACCOUNTING OFFICERS RESPONSIBLE FOR REVENUE COLLECTION	17 - 22
ABSTRACT OF RECURRENT REVENUE FOR 2025/2026 (CHART)	23
RECURRENT REVENUE BUDGET FOR FISCAL YEAR ENDING 30TH JUNE 2026	24
DETAILS OF ESTIMATED RECURRENT REVENUE BUDGET FOR 2025/2026	25 - 27
ABSTRACT OF CAPITAL REVENUE FOR 2025/2026 (CHART)	28
DETAILS OF ESTIMATED CAPITAL REVENUE FOR FISCAL YEAR ENDING 30TH JUNE 2026	29
LEGAL REFERENCES FOR REVENUE MEASURES	30

#### **EXPENDITURE ESTIMATES**

ACCOUNTI	NG OFFICERS RESPONSIBLE FOR EXPENDITURE	31 - 36
ABSTRACT	OF RECURRENT EXPENDITURE FOR 2025/2026 BY CATEGORY (CHART)	37
ABSTRACT	OF RECURRENT EXPENDITURE FOR 2025/2026 BY MINISTRY (CHART)	38
ABSTRACT	OF PROJECT EXPENDITURE FOR 2025/2026 (CHART)	39
DETAILS O	F ESTIMATED EXPENDITURE FOR 2025/2026	
D21	Office of the President	41 - 45
D22	Integrity in Public Office Commission	47 - 49
D23	Public and Police Service Commission	51 - 54
D25	Legislature	55 - 58
D26	Audit Department	59 - 62
D27	Ministry of National Security and Legal Affairs	63 - 98
D28	Elections	99 - 103
D30	Office of the Prime Minister	105 - 115
D31	Ministry of Finance, Economic Development, Climate Resilience and Social Security	117 - 156
D32	Ministry of Agriculture, Fisheries, Blue and Green Economy	157 - 180
D33	Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	181 - 218
D34	Ministry of Housing and Urban Development	219 - 237
D36	Ministry of Health, Wellness and Social Services	239 - 276
D38	Ministry of Environment, Rural Modernisation, Kalinago Upliftment and Constituency	
	Empowerment	
D39	Ministry of Tourism	301 - 311
D44	Ministry of Culture, Youth, Sports and Community Development	313 - 335
D50	Establishment	
D52	Ministry of Public Works, Public Utilities and Digital Economy	
D53	Ministry of Foreign Affairs, International Business, Trade and Energy	369 - 389
D54	Cabinet Office	391 - 396
D57	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship	
	and Small Business Development	397 - 406
ALLOCATIO	ON OF POSTS AND REVISED SALARIES MODEL SCALE AND CONVERSION POINT	407 - 418
SALARY ST	RUCTURE EFFECTIVE JULY 1, 2025 (Police Service)	419 - 420
SALARY ST	FRUCTURE EFFECTIVE SEPTEMBER 1, 2023 (General Public Service)	421 - 422
REVISED S	ALARIES MODEL SCALE AND CONVERSION POINT	423
CLASSIFIC	ATION OF NON-ESTABLISHED EMPLOYEES	424 - 426
OVERTIME	FEES AS AT SEPTEMBER 1, 2023	427

Personal Emoluments

## **PREFACE**

#### (STANDARD OBJECT CODE)

The following is a list of the standard object codes which have been adopted:-

#### **Standard Object Code**

310

312	Wages (Casual Labour)
313	Salaried Allowances
314	Non-Salaried Allowances
316	Retiring Benefits
318	Local Travel and Subsistence
319	International Travel and Subsistence
321	Commissions
323	Rewards and Incentives
325	Hosting and Entertainment
327	Training
330	Utilities
332	Supplies and Materials
334	Communication Expenses
336	Operating and Maintenance Services
338	Rental of Assets
340	Professional and Consultancy Services
342	Insurance
344	Grants and Contributions
346	Subsidies (Social Assistance)
350	Claims Against Government
352	Sundry Expenses
354	CBI Administrative Expenses
356	Interest Payments - Domestic
358	Interest Payments - Foreign
359	Repayment of Loans
360	Sinking Fund
362	Investment Financing
450	Purchase of Machinery
452	Other Machinery and Equipment

An explanation of the items which may be covered under these standard object codes is given in the statement below.

310	ITEMS TO BE COVERED Personal Emoluments	Payment of salaries to Government elected officials, their staff, and civil servants in established posts. Also included are payments made to these individuals in respect of bonuses, honoraria, overtime and Social Security Contributions.
312	Wages (Casual Labour)	Daily, Weekly, Fortnightly and Monthly paid wages to temporary employees (non-established). Also included are payments made to these individuals in respect of bonuses, overtime, leave pay/Holiday pay and Social Security contributions.
313	Salaried Allowances	Allowances to include Acting Allowance, Special Duty Allowance, Responsibility Allowance, and Subsistence Allowance.
314	Non-Salaried Allowances	All allowances in the nature of a salary addition paid to Ministers and civil servants, and Social Security contributions thereon. Also included is Transport Allowance and Combined Travel and Entertainment Allowance.
316	Retiring Benefits	Includes Gratuities, Pensions and Compassionate awards (Ex-Gratia).
318	Local Travel & Subsistence	Includes transport mileage and subsistence and other travel expenses incurred locally.

COM	IMONWEALTH OF DOMINICA	(ii)	ESTIMATES 2025/2026
319	International Travel & Subsistence	Includes transportation cost, Subsistence Allowance and	d other travel expenses incurred overseas.
321	Commissions	Includes payment of Commissions to Agents, Crow	wn Agents, Bailiffs and Tax Assessors.
323	Rewards & Incentives	Includes payments made to stimulate greater outp	out by workers.
325	Hosting & Entertainment	Includes Government Entertainment, visiting Diplor Celebrations.	natic Officers, Receptions and National
327	Training	Includes local and overseas training costs and exp	penses and scholarships.
330	Utilities	Includes charges for electricity and water consumed	d by Government Ministry/Department.
332	Supplies & Materials	Fertilizer and chemicals, Medical Supplies and Ma Materials (Stationery), Port Charges (Freight, Ha Protective Clothing, Fuel and Lubricants, Food, S Office Equipment, Electrical Materials & Fittings,	andling, Loading etc.), Uniforms and School Materials, Furniture, Tools and
334	Communication Expenses	Includes payment made for communication and p charges in respect of Ministries and civil servants.	
336	Operating and Maintenance Services	Includes repairs to buildings, plant, machinery, furr ment, upkeep of grounds and disposal of stores/do	
338	Rental of Assets	Includes costs associated with the rental of Land Transport.	, Buildings, Equipment, Furniture and
340	Professional and Consultancy Services	Includes Professional Services such as Legal, Man Research and Development.	nagement Consulting, Data Processing
342	Insurance	Includes Medical, Vehicular, Property and Travel Ir	nsurance.
344	Grants and Contributions	Includes payment of Grants and Contributions to Loca	al, Regional and International Institutions.
346	Subsidies (Social Assistance)	Casual Relief Payments such as Medical Treatm Prisoners and Social Welfare.	ent overseas, Stipend to Discharged
348	Refunds	Includes Customs Refunds and Income Tax Refund	ds as well as Rebates and Drawbacks.
350	Claims Against Government	Includes compensation for claims against Governr	ment.
352	Sundry Expenses	Includes, Advertisement, Statistical Surveys, appropriately classified in one of the other Object	
354	CBI Administrative Expenses	Includes cost associated to CBI Marketing and du	e diligence fees.
356	Interest Payments - Domestic	Interest payment and other charges for Domestic	Debt.
358	Interest Payments - Foreign	Interest payment and other charges for Foreign De	ebt.
359	Repayment of Loans	Repayment of capital and adjustments for loss on	foreign exchange.
360	Sinking Fund	Contributions by the Government towards the esta redeeming loans.	blishment of a Fund for the purpose of
362	Investment Financing	Investments	
450	Purchase of Machinery	Includes expenditure for the acquisition of transportation	on, vehicles, machinery and equipment.
452	Other Machinery and Equipment	Acquisition of all Machinery and Equipment, excepturniture, paintings and book collections in libraries	

#### **ESTIMATES 2025/2026**

# GLOSSARY OF REGIONAL AND INTERNATIONAL INSTITUTIONS

**AFD** Agence Française de Développement

Airport Development Fund

(CCDRM) Canadian Caribbean Disaster Risk Management5Cs Caribbean Community Climate Change Centre

CDB Caribbean Development Bank

CDEMA Caribbean Disaster Emergency Management Agency

CDF CARICOM Development Fund
CIF Climate Investment Fund

Common Earth (Community for a Post-Carbon Caring Society)

UK FCDO United Kingdom Foreign, Commonwealth & Development Office

Digicel

**DSS** Dominica Social Security

ECTEL Eastern Caribbean Telecommunications Authority

(EnGenDer) Enabling Gender-Responsive Disaster Recovery, Climate and Environmental Resilience in the

Caribbean

**EDF** European Development Fund

**EU** European Union

**FAO** Food and Agriculture Organisation

GCF Green Climate Fund

**GEF** Global Environmental Facility

Government of Canada

**GoCD** Government of the Commonwealth of Dominica

Government of Mexico

IDA International Development AgencyIMF International Monetary Fund

**IOM** International Organization for Migration

IsraAID Israel Forum for International Humanitarian Aid

JICA Japan International Cooperation Agency

Kingdom of Morrocco

Kuwait Fund for Arab Economic Development

MHMT Maria Holder Memorial Trust

**OECS** Organisation of Eastern Caribbean States

OAS Organization of American States
PAHO Pan American Health Organization

PRC People's Republic of China SFD Saudi Fund for Development

SkYE Skills for Youth Employment in the Caribbean

**UNICEF** United Nations Children's Fund

UNDP United Nations Development ProgrammeUNEP United Nations Environment Program

**UNFPA** United Nations Fund for Population Activities

UN Women
UWI
University of the West Indies
WFP
World Food Programme

WB World Bank

## **DOMINICA - SELECTED DATA**

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mulcators	2024 (Prel)	2023	2022	2021
Area	750 sq. km	750 sq. km	750 sq. km	750 sq. km
Population(mean population)  Economic Data	·		71,847	72,890
GDP at Basic Prices (Current prices) (EC\$M)	1,544.55	1,480.71	1,416.50	1,270.07
GDP at Market Prices(Current Prices) (EC\$M)	1,859.98	1,780.14	1,682.27	1,519.86
GDP at Basic Prices (Constant prices) (EC\$M)	1,457.22	1,429.93	1,402.34	1,270.28
Gross Domestic Growth Rate at Basic Prices in constant prices	1.91	1.97	10.40	5.38
Gross Domestic Product Growth Rate at Market Prices in	1.01	1.07	10.40	0.00
constant prices	2.05	3.65	10.40	5.38
Rate of Inflation(average period) %	00.070	75 400	04.007	4.4.077
Tourist Arrivals	83,976 336,298	75,426 314,503	61,037 170,145	14,877 50,717
Cruise Ship Passengers Excursionists	330,290	488	407	67
Total Tourism Receipts(EC\$Million)	286.24	253.26	199.23	62.57
, , ,				
Rate of growth of GDP By Economic Activity at Basic Prices in constant prices				
Agriculture Livestock and Forestor	2.04	(4 44)	(0.06)	24.4
Agriculture, Livestock and Forestry Fishing	3.24	(4.11) (0.81)	(0.06) 14.07	24.1 5.34
Manufacturing	22.62	(2.02)	19.38	17.70
Construction		3.37	3.51	15.03
Mining & Quarrying	(4.56)	3.37	(10.04)	(21.64)
Electricity and Water(Utilities)	9.42	6.21	-0.72	1.66
Transport, Storage and Communications	3.52	8.14	49.47	(12.64)
Hotel & Restaurants	21.35	12.93	191.21	(2.97)
Financial Intermediation Wholesale & Retail Trade	2.02 (15.24)	(0.19) 7.7	-5.56 14.17	7.08 5.99
Real Estate, Renting and Business Activities	7.83	(2.41)	0.2	0.27
Public Administration, Defence & Compulsory Social Security	0.31	0.07	7.02	5.24
Education	0.47	0.28	(3.82)	0.3
Health and Social Work	0.51	(1.49)	(2.88)	3.26
Private Households with Employed Persons	1.00	1.00	9.86	(2.78)
Arts, Entertainment and Recreation	5.58	5.06	8.58	1.39
Ratios to GDP at Market Prices ( <del>%)</del>				
Central Government Current Revenue	64.19	57.84	47.58	57.15
Central Government Current Expenditure	29.79	32.74	33.88	39.22
Export of Goods & Non-factor Services	28.59%	28.64%	27.92%	20.91%
Import of Goods & Non-factor Services	55.65%	63.27%	56.86%	56.35%
Central Government Fiscal Accounts	EC\$M	EC\$M	EC\$M	EC\$M
Current Revenue	1,193.84	1,029.55	800.35	868.63
Current Expenditure	554.02	582.76	570.03	596.14
Current Account Balance	639.82	446.79	230.32	272.49
Balance Of Payments	EC\$M	EC\$M	EC\$M	EC\$M
Merchandise Exports(F.O.B)	42.72	70.04	67.58	57.63
Merchandise Imports(F.O.B)	616.36	716.75	634.3	546.91
Balance on Current Account	(573.64)	(646.71)	(566.72)	(489.28)

Data presented per Calender year

Notes:

(Prel) - Preliminary
Population data unavailable after 2022
Revised GDP figures from 2021-2024 (Base Year 2018)
Other Community, Social and Personal Services reclassified to Arts,

Entertainment and Recreation

# COMMONWEALTH OF DOMINICA ANALYSIS OF RECURRENT EXPENDITURE FOR 2025/2026 ESTIMATES 2025/2026

Account No.	Standard Object Classification	Office of the President	Integrity in Public Office	Public and Police Service Commission	Legislature	Audit Department	Ministry of National Security and Legal Affairs	Elections	Office of the Prime Minister	Ministry of Finance, Economic Development, Climate Resilience and Social Security	Ministry of Agriculture, Fisheries, Blue and Green Economy	Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Ministry of Housing and Urban Development	Ministry of Health, Wellness and Social Services	Ministry of Environment, Rural Modernisation, Kalinago Upliftment and Constituency Empowerment	Ministry of Tourism	Ministry of Culture, Youth, Sports and Community Development	Establishment	Ministry of Public Works, Public Utilities and The Digital Economy	Ministry of Foreign Affairs, International Business, Trade and Energy	Cabinet Office	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Total	%
1000	1 10 10 10 10 10 10 10 10 10 10 10 10 10	D21	D22	D23	D25	D26	D27	D28	D30	D31	D32	D33	D34	D36	D38	D39	D44	D50	D52	D53	D54	D57	55.57	15-7-1
310	Personal Emoluments	497,396	401,136	387,816	745,491	967,636	39,760,512	674,552	833,500	18,773,712	4,974,381	44,410,858	3,450,930	18,345,310	1,971,414	1,022,027	5,304,409	1,240,176	3,744,799	3,975,130	1,289,892	1,323,281	154,094,358	
312	Wages (Casual Labour)	167,230			49,597		86,603	100	176,714	193,554	1,564,530	106,977	740,103	1,522,594	1,427,302	73,018	608,419		183,979	00000	00000	00000	6,900,620	
313	Salaried Allowances	32,322	5,000	17,967	8,600	40,044	2,158,417	3,278		682,187	209,666	1,588,947	110,057	1,522,106	35,187	28,500	120,620	123,022	98,190	161,458	65,229		7,117,950	The second second
314	Non Salaried Allowances	24,334	39,021	11,621	162,468	78,322	4,839,273	39,258	107,650	1,046,424	554,333	330,003	390,423	1,130,791	394,579	130,761	322,749	115,649	357,912	1,727,745	52,860	168,759	12,024,935	
316	Retiring Benefits			10.00						47,250,000							-				-		47,250,000	
318	Local Travel & Subsistence Allowance	6,760	300	×	638	10,100	450,914	20,232	29,406	95,012	291,944	241,610	184,107	228,852	220,779	15,504	347,251	15,720	228,790	47,124	1,323	24,920	2,461,286	0.4%
319	International Travel & Subsistence Allowance	27,000	6,500	2,725	14,000	15,000	138,805	276,325	530,500	48,032	27,500	26,338	27,696	49,040	8,000	50,000	35,100	14,928	34,660	185,811	17,150	28,500	1,563,610	0.2%
321	Commissions			-		-			-		-		- 4			-							-	0.0%
323	Rewards & Incentives	- 4		-	- 3					5,000	8	1-			4,275	5.2		5,000					27,775	0.0%
325	Hosting & Entertainment	41,700	2,000		29,000		46,175		26,180	4,200	14	114,766		6,649	5,250	3.5	386,325		1,000	96,562	20,000	3,000	782,807	0.1%
327	Training		1,260	-		6,300	84,191	3,150	207	18,824	8,547	136,025	567	12,866	8,954	3,465	179,439	22,050			7,027		507,285	0.1%
330	Utilities	-	-	-	- 2	-	4		1	1.4	9			-	4	4.00	-		22,926,464	150,324	100	9.34	23,076,788	3.4%
332	Supplies & Materials	73,187	9,400	23,970	21,449	23,500	6,003,054	172,772	191,274	1,124,134	338,088	1,647,203	143,999	9,368,640	204,969	29,234	524,348	68,181	146,203	219,273	1,310,339	57,951	21,701,168	3.2%
334	Communications Expenses	1,593	400		1,000		7,300	5,000	25,950	5,100	1,000	8,360	400	4,750		2,000	6,700	-	19,982,163	236,012	27,000	2,000	20,316,728	
336	Operating & Maintenance	58,145	2,944	3,036	37,933	4,968	2,298,501	165,365	390,309	1,308,332	181,331	1,294,140	95,220	851,460	94,363	68,743	263,227	244,423	120,693	345,863	132,812	31,760	7,993,568	1.2%
338	Services Rental of Assets	960					939,120	5,664	413,952	292,320	144,496	951,879	88,704	1,020,216	12,384	168,672	480,049	427,220	213,124	2,020,121	19,200		7,198,081	1.1%
340	Professional and Consultancy	300	28,500	8,550	53,441	11,875	623,270	285,000		1,052,620	396,315	1,158,118		4,862,922	3,023,439	238,448	373,891	6,521,219	T. T. 477. O. D. T.	100000000000000000000000000000000000000	35,152		27,772,483	The second second
3.0	Services		20,500	0,550	35,442	11,0,0	023,270	205,000	1,110,000	1,052,020	330,313	2,250,220	773,423	1,002,522	5,625,455	250,710	272,032	0,021,213	0,010,110	470,055	22,102	410,150		10.734
342	Insurance	298,520	500	-	827	2,500	2,807,030	66,045	107,644	8,692,434	58,740	183,655	41,050	209,521	55,026	52,865	27,335	346,528	49,711	609,314	251,594	9,000	13,869,839	2.0%
344	Grants & Contributions	1	2,460	-	-		24,011		6,000,000	2,021,949	1,812	18,306,210	-	27,786,359	3,346,560	6,862,745	2,587,149	656,000	710,868	12,262,281	1.00	1	80,568,404	11.8%
346	Subsidies (Social Assistance)	20,000	-		114,000		130,480		60,815		13,135			5,424,375	3	~	7			1		1.0	5,762,805	
348	Refunds	- 4	1 3	2			4000 200	100	2	5,000,000	9	10.5	-	3		13		-	3		-	1. 1.	5,000,000	
350	Claims against Government			+	E		8,200,000			10,000			-		i i	1	3,500					1	8.213.500	
352	Sundry Expenses	376	2,750	2,200	24,770	6,050	367,785	408,816	34,613	38,778	93,161	416,003	92,675	136,263	23,608	15,026,510	618,655	35,426	2,069,799	130,911	39,820	117,150	19,686,119	100000000000000000000000000000000000000
353	Scholarship Stipends	17		-	4.5		1 7			20.50				1		-			1 2	100		-	20000	0.0%
354	Citizenship by Investment	- 3		7	100		7	-		75,232,786	9	13		F 2	.7	1		7	17	19			75,232,786	11.1%
255	Programme Interest Payments - Domestic								1 9 9	27 500 454				1.0									27,509,451	4.0%
356	Interest Payments - Domestic	l (i)		10	0.0		100	l ü	i û	27,509,451		l î		<u> </u>	l i	(0)	l M	i i	1	1 5	1 0	1	22,154,799	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
358	Repayment of Loans	10		10	- 3				1 1	22,154,799			11 113	J		1		-	1	1			77,836,114	1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
359 360	Sinking Fund	- 6		V 1		3			3	77,836,114 500,000		H 03	1 6			3			i i				500,000	100 100
362	Investments	10	No.						1	550,000	119	111	1	. 2		1		The state of the s	l i	1	1 1		550,000	The second second
364	Land Development	10					1			350,000												1	350,000	0.0%
450	Purchase of Machinery	Q.							200,000										1 5	5,434	- 2	3	205,434	1000
100	(Including Vehicles &			1	1				229(0.00		1		10			7				2,754			-231053	1 2 3 3 3
100	Equipment)								-	1			1.1							P			The second	
452	Other Machinery and Equipment	2,008	14	1,780			259,747	- 2	26,939	596,559	37,090	329,777	11,125	278,052	16,566	13,350	62,577	18,228			126,156	21,360	2,044,513	
	D TOTAL	1,251,531									8,896,069					23,785,842							679,923,206	100.0%
	NTAGE ALLOTTED 025 RECURRENT		0.07%		0.19%	0.17%	10.18%	0.31%		42.95% 296,296,979	1.31%		0.90%	10.70%	1.60%	3.50%	1.80%	9 937 073					679,446,190	
	RENCE		(14,821)				8,671,155			(4,254,658)	0,303,311	10,103,300	0,130,009	01,500,734	11,113,230	20,301,312	12,035,400	(83,302)	34,302,102	22,100,410	3,340,331	2,235,030	477,016	

## THREE YEARS STANDARD OBJECT CODES RECURRENT ALLOCATION

STANDARD OBJECT CODE	EXPENDITURE DESCRIPTION	ESTIMATES 2025/2026	ESTIMATES 2026/2027	ESTIMATES 2027/2028
310	Personal Emoluments	154,094,358	154,880,269	154,960,771
312	Wages (Casual Labour)	6,900,620	6,940,024	6,936,696
313	Salaried Allowances	7,117,950	7,119,632	7,119,633
314	Non Salaried Allowances	12,024,935	12,001,435	12,090,456
316	Retiring Benefits	47,250,000	47,250,000	48,060,000
318	Local Travel & Subsistence Allowance	2,461,286	2,458,823	2,458,923
319	International Travel & Subsistence Allowance	1,563,610	1,562,718	1,563,238
323	Rewards & Incentives	27,775	27,775	27,775
325	Hosting & Entertainment	782,807	795,907	797,007
327	Training	507,285	511,014	514,794
330	Utilities	23,076,788	23,080,788	23,084,788
332	Supplies & Materials	21,701,168	21,631,859	22,545,599
334	Communications Expenses	20,316,728	20,319,028	20,320,328
336	Operating & Maintenance Services	7,993,568	7,964,726	7,957,982
338	Rental of Assets	7,198,081	7,217,739	7,234,059
340	Professional and Consultancy Services	27,772,483	27,772,765	27,719,685
342	Insurance	13,869,839	13,746,239	13,932,044
344	Grants & Contributions	80,568,404	80,079,615	80,085,988
346	Subsidies (Social Assistance)	5,762,805	5,762,805	5,762,805
348	Refunds	5,000,000	5,000,000	5,000,000
350	Claims against Government	8,213,500	8,213,500	8,213,500
352	Sundry Expenses	19,686,119	19,671,119	19,606,466
354	Citizenship by Investment Programme	75,232,786	75,232,786	75,232,786
356	Interest Payments - Domestic	27,509,451	27,509,451	27,509,451
358	Interest Payments - Foreign	22,154,799	22,154,799	22,154,799
359	Repayment of Loans	77,836,114	77,836,114	77,836,114
360	Sinking Fund	500,000	500,000	500,000
362	Investments	550,000	550,000	550,000
450	Purchase of Machinery (Including Vehicles & Equipment)	205,434	255,434	255,434
452	Other Machinery and Equipment	2,044,513	2,045,340	2,045,509
	Total	679,923,206	680,091,704	682,076,630

# **Total Debt as at June 2025**

	2024/25									
Creditor	Interest Rate	Instrument Currency	Disbursement (EC\$)	Principal (EC\$)	Interest (EC\$)	Disbursed Outstanding Deb (EC\$) June 2025				
Central Government	_					anear conneces				
External Debt										
Loans										
Agence Francaise de Developpement	5.05			enascoulo.	and a second					
Road Rehabilitatation-Melville Hall to Roseau	1.33			3,765,726,12	38,391.75					
Roseau to Melville Hall Road Project (Add Loan)	3.78		-	1,101,239.98	282,600.15	7,708,680.14				
Roseau to Melville Hall Road Project (Add Loan)	3.265	USD	-	1,170,000.02	347,604.07	8,189,999.86				
Debt Service Suspension ( Road Rehab Melville Hall	7.51	576		CDE-026-27	002017					
to Roseau)	1.33			334,574.64	2,262.01	100				
Debt Service Suspension	1.5	EUR		1,461.77	14.86					
Debt Service Suspension (Melville Hall to Roseau	6000	V.55		0.25 0.57 0.20	2000					
Add Loan)	3.78	USD	~	129,494.00	2,149.23	8				
Debt Service Suspension (Melville Hall to Roseau	0	12,52		6.011.00	24122					
Add Loan)	3.265	USD		145,384.31	2,747.76	1100000000				
Debt Service Suspension	1,33	EUR		415,624.69	15,356.51	865,769.20				
Debt Service Suspension	3.78	USD	10.00	152,541.80	13,890.03	305,083.58				
Debt Service Suspension	3.265	USD	0.00	169,219.41	17,750.26	338,438.84				
Debt Service Suspension	1.33	EUR	100	412,660.41	18,028.96	1,074,493.33				
Debt Service Suspension	3.265	USD		151,386.85	16,290.59	378,467.15				
Debt Service Suspension	3.78	USD		167,802.83	20,905.29	419,506.97				
			1.5	8,117,116.83	777,991.47	19,280,439				
Caribbean Development Bank	l logal					70.44				
Purchase Equity - A.I.D. Bank	0.75	USD		24,589	968	110,651				
Feeder Roads III	0.75	XDR	1 100	166,273	10,915	1,350,336				
Votech Project IDA	0.75	XDR	M. John	37,360	3,117	403,043				
Solid Waste Mgmt Project	2.00	USD	100	107,624	30,404	1,452,930				
Banana Rehabilitation	2.00	USD	120	155,250	6,598	232,875				
Sea Defence	2.00			324,000	39,690	1,782,000				
Rural Enterprise Project	2.50			460,901	36,008	1,152,251				
Sea Defences & Rd Impvt Project SFR Port	2.00			749,925	151,860	7,124,288				
Nat. Disaster Mgnt Rehab Hurr. Lenny SFR	2.00	0.00		856,980	173,538	8,141,310				
Hurricane Lenny Immediate Resp. 61/SFR-D	2.50	524		67,500	9,914	354,375				
Nat. Disaster Mgmnt Rehab. Add. Loan	2.00	USD	2	81,000	16,403	769,500				
Rehab, of Hurricane Damage Add, Loan	2.00	USD		9, 3, 5, 5, 5, 6, 6, 7	36/36/37	960,335				
	2.00	USD		174,606	21,389					
Upgrading of Eco. Sites Add. Loan	1,00,000	. 6.3.3		177,390	33,261	1,552,163				
Restructured Loan - Upgrading of Eco Sites	2.00	10.00		298,783	56,022	2,614,351				
Natural Disaster Management Sea Defences and Road Improvement	2.00	USD		459,731	90,797	4,252,516				
Imp/ment	2.00	USD		260,164	52,683	2,471,556				
Industrial Estate	2.00	USD		68,971	13,622	637,981				
Industrial Estate	2.00	USD		35,630	7,037	329,575				
	2.00	USD		10 TO						
Industiral Estate	1.00	400		2,907	579	26,889				
Rehabilitation of Hurricane Damage	2.00	USD	100	8,056	1,600	74,515				
Feeder Roads III	2.00	USD	100	17,264	3,410	159,688				
Regional Vocational & Tech Edu.	2.00	USD		49,826	9,841	460,893				
Melville Hall Estate	2.00	USD		132,445	26,158	1,225,117				
Structural Adjustment Programme	2.00			317,250	62,657	2,934,563				
Emergency Banana Rehabilitation	2.00	USD		174,383	34,441	1,613,041				
Bridges & RIMP	2.00	USD	1.6	12,782	2,524	118,235				
Upgrading of Eco Sites	2.00			337,918	68,428	3,210,218				
RIMP-Valley Roads	2.50		100	74,250	22,971	872,438				
RIMP-Valley Roads	2.50	USD	103	675,000	166,641	6,243,750				
Carib Territory Community Capacity Building	2.50	USD		260,625	100,178	3,844,211				
RIMP-Valley Roads Add Loan	2.50		150	399,208	123,505	4,690,694				
Industrial Estate	2.00			2,194	433	20,298				
Feeder Roads III 4	2.00	USD		442	87	4,084				
Banana Rehabilitation	2.00	4.5		1,712	338	15,834				
Banana Rehabilitation II	2.00			1,407	278	13,017				

				2024/25		
Creditor	Interest Rate	Instrument Currency	Disbursement (EC\$)	Principal (EC\$)	Interest (EC\$)	Disbursed Outstanding Debt (EC\$) June 2025
Hurricane Damage	2.00	USD		4,889	966	45,225
Hurricane Damage	2.00		1 2	2,496	493	23,088
Feeder Roads	2.00			16,494	3,258	152,570
OECS Solid Waste Supp. loan	2.00	57,600	1	47,418	8,417	391,202
OECS Solid Waste Supp. Loan	2.00	4 1 2		110,716	22,420	1,051,799
Rehabilitation of Sea Defence	3.3	100	6.0	602,917	226,113	3,768,232
Rehabilitation of Sea Defences - Hurricane Omar	2.50	7.6.4		641,691	242,640	9,304,525
Education Enhancement Project	2.50			539,966	200,800	7,694,511
RIMP- Revision Scope/Second Add Loan	3.3	2		280,086	105,041	1,750,538
RIMP- Revision Scope/Second Add Loan	2.50			202,796	50,065	1,875,867
Layou Flood Event-Rehabilitation & Reconstruction	2.50	100,000		1,147,008	498,232	19,212,395
Layou Flood Event-Rehabilitation & Reconstruction	5.05	3.7		481,237	246,198	4,210,821
Rehabilitation and Construction	2.50		83,712	143,939	62,016	2,462,444
Rehabilitation and Construction	5.05		00,112	49,094	11,707	184,101
Fleet Modernisation Project-LIAT(1974) Limited	3.4	The second second		1,536,055	78,249	582,407
Natural Disaster Management-Immediate Response		000	1	1,000,000	10,240	302,407
Tropical Strorm Erika	2.50	USD	2	252,363	7,097	126,181
Rehab and Reconstruction Layou Flood Event Add	2.00	000		202,000	1,001	120,101
Loan	2.50	USD	209,812	230,107	99,546	3,977,320
Emergency Respnse Support-COVID-19	1.00	100000000000000000000000000000000000000		19424/20	67,500	6,750,000
Strengthening Resilience & Recovery (PBL)	1.00				351,000	35,100,000
Strengthening Resilience & Recovery (PBL)	5.05	6		1,890,000	837,861	14,175,000
Support for Micro Small Medium Sized Enterprises	1.97		4,050,000	,,,,,,,,,,	1,233,460	25,569,000
Programmatic-Policy Based Loan	USD		54,000,000		,,200,100	54,000,000
Togrammatic Folicy Subset Loan	000	0.10	58,343,523	15,153,617	5,731,370	253,626,748
Caricom Development Fund			20130101	10,750,750	4000000	(21313-1)
The Procurement of equipment for National Centre						
for Testing Excellence & staff capacity buildings	3.00	USD		317299.01	4771.34	
To Testing Excellence & Stall Capacity buildings	3.00	030		317,299.01	4,771.34	
Export-Import Bank of the Rep. of China		100		017,200.01	4,771.04	1 Y 1
그는 그들은 사람이 가는 그들은 살이 없었다면 나왔다면 하셨다면 하는 것이 없는 것이 없어 없다면 하는데 하는데 없다.	2.50	USD		117 000	12 622	204 504
Res/tured Loan Venture Capital Fund	3,50	050		117,860 117,860	13,622 13,622	294,581
International Deviatement Association				117,000	13,622	294,581
International Development Association	0.75	VDD		450,000	00 500	0.005.704
Road Maintenance & Rehab. IDA1221	0.75	and the same		456,966	26,562	3,305,781
Power Project IDA1771	0.75	857 - 200		256,238	24,503	3,177,697
Structural Adjustment Crd. IDA1817	0.75		100	177,858	17,011	2,193,049
Solid Waste Management Project	0,75			65,931	2,844	335,757
Basic Education Reform Project - IDA	0.75			374,000	17,543	2,123,877
OECS Telecommunications Reform Project	0.75			77,353	4,785	585,522
Emergency Recov. & Disaster Mgnt Project	0.75			206,802	14,346	1,817,776
Emergency Recovery Project	0.75			334,518	30,745	3,972,082
Economic Recovery Support	0.75			374,474	40,023	5,213,409
Telecoms & Info & Comm Tech D/pmentProj	0.75			33,943	7,829	1,050,883
OECS Catastrophe Insurance Project (IDA)	0.75	XDR	*	245,986	59,498	7,990,739
Growth And Social Protection Tecchnical	0.75	VDD		00.005	24 520	2 002 200
Assistance OECS E-Government Regional IntegrationProject	0.75	100		89,035 131,169	21,536 33,206	2,892,280 4,469,220

				2024/25		
Creditor	Interest Rate	Instrument Currency	Disbursement (EC\$)	Principal (EC\$)	Interest (EC\$)	Disbursed Outstanding Debt (EC\$) June 2025
Disaster Vulnerability Reduction Project	0.10	USD	161,645	486,000	24,017	23,814,000
Disaster Vulnerability Reduction Project Emergengcy Agricultural Livelihood & Climate	0.75			783,683	292,415	39,647,654
Resilence	0.75	XDR	622,728	10-	89,957	12,871,651
Housing Recovery Project	0.75	XDR	- 6,727,148	11.2	135,338	11,690,063
Disaster Vulnerability Reduction Project (Add loan)	0.75	XDR	12,791,993		493,521	81,281,356
OECS MSME Guarantee Facility Project	0.75	XDR		0.4	36,678	5,148,972
Goethermal Risk Mitigation Project	0.75	XDR	-1.2	100	158,768	21,855,886
OECS Regional Health Project	1.75	XDR	As and	48	49,356	6,813,844
OECS Regional Health Project (Add Loan)	0.75	XDR	3,538,059	100	12,735	5,226,928
Emergency Agriculture Livelihoods and Climate Resilience project	0.75	XDR	3,663		71,910	9,930,297
Disaster Vulnerability Reduction Project (2nd Add.	2.0					, viriler
Loan)	1.75	XDR	11		256,914	34,572,166
Caribbean Digital Tranformation Project	0.75			-	223,233	29,835,836
Dominica 1st COVID-19 Response & Recovery Programme	1.5			U A	1,012,500	87,500,000
Dominica 2nd COVID-19 Response & Recovery	7.0	000		P. 11	1,012,000	01,000,000
Programme	1.3	USD	19.00		1,044,900	81,000,000
Dominica Geothermal Risk Mitigation II Project	0.75	The second second	30,281,814	5	36,104	30,707,814
Policy Base Loan	1.75	1 2 2 2 2 2 2	68,040,965	6	50,104	68,040,965
I oncy base coan	1.75	NOI!	108,713,718	4,093,957	4,238,777	569,065,504
International Fund for Agricultural Dev.			100,710,710	4,000,007	4,200,111	000,000,004
Agricultural Credit For Prod.IFAD43	1.00	XDR		101,144.62	8,199,14	568,548
Agricultural of edit 1 of 1 Todali AD40	1.00	NO.		101,145	6,199	568,548
International Monetary Fund				,	9,105	383,535
IMF/Rapid Credit Facility(RCF)	0.00	XDR	1	4,463,141		2,261,902
IMF/Rapid Credit Facility(RCF)-COVID-19	0.00	100.00		4,400,141	3	37,808,709
in mapa order admity(Not )-00VID-10	0.00	ADI		4,463,141		40,070,612
OPEC			-			33,0,0,0
COVID-19- Emergency Pesponse Public Health						
Service Prog.	4.00	USD		1,927,800	1,075,615	25,072,200
ocivide i rog.	4.00	000		1,927,800	1,075,615	25,072,200
Peoples' Republic of China				1,527,000	1,070,010	20,072,200
Exp and renovation of State College and State House						
Project	2.00	RMB		7,080,303	898,164	38,664,858
Debt Service Suspension	2.00	V. V. 700		847,378	47,330	1,688,756
Debt Service Suspension	2.00	RMB	10	842,518	55,601	2,098,838
Debt Service Suspension	2.00	TAND		8,770,199	1,001,095	42,452,452
Societe Generale		- 4		0,, 10,100	1,001,000	12,102,102
Construction of Financial Centre	2.50	USD	100	2,158,567	27,132	
Debt Service Suspension	1.22	USD		402,915	2,444	
Debt Service Suspension	1.21	USD		476,834	24,203	953,669
Debt Service Suspension	1.42	USD		471,843	34,213	1,179,606
	1.12	505		3,510,159	87,992	2,133,275
Securities			1	115,057,050	T. (1) (1) (1)	2, 33,27
Bonds			-			
Government of Barbados	2.0	BBD		121	135,000	13,500,000
Government of Belize	3.0	USD		216,000	60,480	1,620,000
Government of Grenada	2.0			216,000	60,480	1,620,000

	10			2024/25						
Creditor	Interest Rate	Instrument Currency	Disbursement (EC\$)	Principal (EC\$)	Interest (EC\$)	Disbursed Outstanding Debt (EC\$) June 2025				
Long Bonds	3.5	ECD		1,770,079	495,674	13,275,590				
Regional Governments Securities Market	7.0	1 - 1 - 1	- 5	1000000	2,309,200	32,989,000				
Eastern Caribbean Central Bank	6.5	100000000000000000000000000000000000000		1,886,903	987,771	20,921,382				
Other	3.5	1 1 1 1 1	15,677,218 15,677,218	4,088,981	316,241 <b>4,364,845</b>	16,865,697 100,791,669				
Treasury Bills			12,20,3022	1	73,20 3,000	730.3165				
Government of Trinidad	2.00 & 5.896	ECD	(9)		241,272	10,700,000				
Other	2 & 6.4	ECD	G.	16.	37,280	1,270,000				
Regional Governments Securities Market	6.0	2000	1	:	346,040 <b>624,592</b>	20,000,000 <b>31,970,000</b>				
Total External Debt			182,734,459	50,226,116	17,908,476	1,085,326,027				
Domestic Debt						(5,7,5,4)				
Loans										
National Bank of Dominica										
Debt Consolidation-1	5.500	ECD	1	1,254,389	1,700,611	27,801,357				
Debt Consolidation-2	4.000	ECD		1,000,000	7,200,000	125,000,000				
Bank Overdraft Facility	5.000				5,665,118	96,306,368				
510,4141, 2011.)	2.000	2.9.5	100	1,254,389	14,565,729	249,107,726				
Dominica Social Security				3/43/1/202	50555055	444404044				
Construction of Calibishie Police Station	5.50	ECD	Y	146,044.98	209,547.85	2,450,542.15				
Construction of La Plaine Police Station	5.50			150,608.88	216,096.22	2,527,121.56				
Non-Contributory Pension Facility	0.00	ECD		1,026,000.00		2,895,555.00				
Credit Facility	4.25	1000		1,1000,1000,000	956,742.36	21,967,457.51				
3,000	0.5	200	1.0	1,322,653.86	1,382,386.43	29,840,676.22				
Bonds				0.536.330.53	-3,5,5,5,0,5,5,5	25.000.07.002				
Long Bonds	3.50	ECD		6,827,689	1,911,753	51,207,666				
Regional Governments Securities Market	7.0	ECD		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,602,320	37,176,000				
Other	3.5 & 4.0		4,500,000	32,981,323	6,283,076	100,234,427				
	335,533	5	4,500,000	39,809,012	10,797,149	188,618,093				
Treasury Bills				2000	2.567.001.27	29561205151				
Over the Counter	.5.5	ECD		230,000	1,697,510	33,723,000				
Accounts Payables		ECD	-	7112	752.1575	56,060,604				
Total Domestic Debt			4,500,000	42,616,055	28,442,774	557,350,099				
Total Central Government Debt			187,234,459	92,842,171	46,351,250	1,642,676,126				
Government Guarantee										
Caribbean Development Bank	100	1 7 4								
Restor. of Deep Water Port	0.75			245,746	9,676	1,105,857				
Second Water Supply Project	2.00			186,570	37,780	1,772,415				
Sixth Consolidated Line of Credit SFR	1	USD	)(	202,775	3,168					
Roseau Water & Sanitation Project-SFR/A	3.50			396,090	81,446	2,079,473				
Roseau Water & Sanitation Project-SFR/B	2.50	100 320 3		530,955	91,258	3,318,469				
Roseau Water & Sew.Add.loan		USD	-	138,176	2,712					
Shelter Development 62/SFR-DMI	2,5	USD		271,748	55,199	2,038,113				
Eighth Consolidated Line of Credit OCR Portion Eighth Consolidated line of Credit SFR Portion	5,45		-	1,687,361	218,039	2,952,882				
17/SFR		USD	-	112,500	6,680	196,875				

	2024/25												
Creditor	Interest Rate	Instrument Currency	Disbursement (EC\$)	Principal (EC\$)	Interest (EC\$)	Disbursed Outstanding Debt (EC\$) June 2025							
Third Water Supply Project- Ater Area 1 Network Upg.	2.5	USD		596,808	274,159	10,593,341							
Third Water Supply Project- Ater Area 1 Network Upg.		1		830,586	198,069	3,114,698							
Third Water Supply Project- Ater Area 1 Network Upg.	1.5, 900	1 - 6 - 1		2230/675	19,172	3,834,480							
Ninth Consolidated Line of Credit	4	USD	4,050,000	216,700	29,528	5,044,330							
Ninth Consolidated Line of Credit	5.45	USD	2,743,200 <b>6,793,200</b>	1,576,837 <b>6,992,852</b>	1,258,034 2,284,921	23,121,442 59,172,374							
Caricom Development Fund			74.0054.00	347.4-349.0									
Line of Credit - National Economic Growth Strategy	3.00	USD	1	1,233,042 1,233,042	32,628 32,628	314,062 314,062							
European Investment Bank			1.5		35.6333								
AID Bank Line OF Credit	4.01	USD	1	801,613	40,221	400,807							
AID Bank Line OF Credit	3.77	USD		262,449	17,301	262,448							
AID Bank Line OF Credit	3.46	USD		168,804	13,138	253,205							
		1.530	-	1,232,865	70,660	916,461							
Investment Fund of Venezuela													
Line of Credit -BANDES	3.00	USD		- 0	- 2	18,812,542							
The state of the s	10.00	13.50		1.0		18,812,542							
Total External DOMESTIC			6,793,200.00	9,458,759.57	2,388,208.32	79,215,437.84							
Dominica Social Security													
Consolidated Line of Credit	5.00	ECD		346,354	134,980	2,481,789							
Consolidated Line of Credit	5.00	ECD		386,789	37,731	511,136							
DOWASCO Soufriere/Scot. Head/Gallion Water	32.00	75,030		Serwar	1200	93, 1804.2							
Supp.	4.50	ECD		297,809	472,362	5,086,968							
Belles/Penrice/Penville/Sylvania/Layou Park Water	0,12			Trans of Year Street	O'LEASTE.	-21323485							
Supply Projects	5.00	ECD	1	832,746	1,388,317	13,481,071							
Pipeline Replacement in Kalinago Territory	5.00	100		103,802	363,688	7,151,747							
		100		1,967,500	2,397,077	28,712,711							
National Bank of Dominica					10000	1							
DOWASCO Consolidated loan	5.5	ECD	1	604,452	548,652	9,644,421							
GHLB -Debt Refinancing & Consilidation	4.00	ECD	1.0	758,370	698,490	17,047,808							
GHLB-Onlending Purposes	4.00	ECD		312,432	321,048	7,855,450							
			•	1,675,254	1,568,190	34,547,678							
Total Domestic		1		3,642,754	3,965,267	63,260,389							
Total Debt Guaranteed Debt			6,793,200	13,101,514	6,353,475	142,475,826							
Total Public Debt			194,027,659	105,943,685	52,704,725	1,785,151,952							

## **Estimates of Debt Service**

	202	5/26	2020	6/27	2027/28			
External Bilateral	Principal	Interest	Principal	Interest	Principal	Interest		
Agence Francaise de Development	3,728,562	616,711	3,730,318	501,543	2,634,467	391,566		
Export-Import Bank of China (Taiwan)	117,860	9,399	117,860	5,217	117,860	1,265		
People's Republic of China	8,877,850	832,403	9,006,329	661,821	7,747,739	487,813		
Saudi Development Fund	_	9,445	-	129,134	-	536,110		
Multilateral		,		,		•		
Caribbean Development Bank	15,622,240	8,493,266	17,349,635	8,365,590	18,518,245	7,847,213		
International Development Association International Fund for Agricultural	4,165,730	5,205,941	4,351,421	6,135,643	4,656,585	6,367,018		
Development	103,572	5,310	104,016	4,293	104,231	3,259		
International Monetary Fund	5,918,924	-	3,719,242	-	3,726,932	-		
OPEC	1,927,800	997,432	1,927,800	919,249	1,927,800	843,316		
Societe General	948,677	39,092	948,677	19,768	235,921	2,638		
Treasury Bills								
Government of Trinidad & Tobago -Tbill	-	241,272	-	241,272	-	241,272		
RGSM	-	550,000	-	550,000	-	550,000		
Other	-	37,280	-	37,280	-	37,280		
Bonds								
RGSM	-	2,309,200	10,269,000	2,309,200	-	2,309,200		
Government of Barbados	-	270,000	-	270,000	-	270,000		
Government of Belize	216,000	52,920	216,000	45,360	216,000	37,800		
Government of Grenada	216,000	52,920	216,000	45,360	216,000	37,800		
Long	1,770,079	433,715	1,770,079	371,723	1,770,079	309,764		
Eastern Caribbean Central Bank	1,973,587	901,087	2,064,253	810,421	2,159,084	715,589		
Other	711,666	1,097,405	1,877,879	810,713	2,332,424	673,878		
Total External Debt	46,298,548	22,154,799	57,668,510	22,233,586	46,363,368	21,662,782		
Domestic Debt								
Loans and Advances								
National Commercial Bank	1,455,102	8,499,898	1,536,798	8,418,203	7,019,128	6,972,049		
Dominca Social Security	2,154,457	1,192,725	2,214,435	1,132,748	2,299,894	1,070,044		
Bank Overdraft Facility	-	4,986,913	-	5,850,000	-	5,750,000		
Securities								
Bonds								
Long Bonds	6,827,689	1,672,784	6,827,689	1,433,815	6,827,689	1,194,846		
RGSM Bonds	-	2,602,320	34,896,000	2,602,320	-	2,602,320		
Other Bonds	21,100,318	6,437,300	7,259,533	3,131,890	7,415,648	2,878,401		
Treasury Bills								
Others	-	1,697,510	-	1,686,510	-	1,686,510		
Total Domestic Debt	31,537,566	27,089,451	52,734,455	24,255,485	23,562,358	22,154,169		
Central Government Total Debt	77,836,114	49,244,250	110,402,965	46,489,071	69,925,726	43,816,951		

# **Government of Dominica Loan Portfolio 2025/26**

	Projected Debt Flows for Financial Year 2025/26											
	Actual Disbursed Outstanding Debt June 30, 2024	Estimated Disbursed Outstanding Debt July 01, 2025	Disbursements	Principal	Interest	Projected Disbursed Outstanding Debt June 30, 2026						
External												
Loans	San State of	Physical Cal										
Bilateral	78,315,705	62,027,472	4,030,040	12,724,272	1,467,959	53,997,570						
Agence Francaise de Development	27,310,221	19,280,439		3,728,562	616,711	15,417,413						
Export-Import Bank of China (Taiwan)	412,441	294,581		117,860	9,399	176,720						
People's Republic of China	50,593,043	42,452,452	1,0000	8,877,850	832,403	34,373,396						
Saudi Development Fund	211 321 212	11.011011	4,030,040	20 112 532	9,445	4,030,040						
Multilateral	740,909,215	890,536,887	155,508,621	28,686,943	14,741,041	1,008,355,297						
Caribbean Development Bank	210,372,889	253,626,748	23,474,472	15,622,240	8,493,266	261,443,043						
Caricom Development Fund	317,299		354.94	8.1	Y							
International Development Association International Fund for Agricultural	453,863,524	569,065,504	132,034,149	4,165,730	5,205,941	688,799,509						
Development	651,101	568,548	1.4	103,572	5,310	453,324						
International Monetary Fund	43,060,968	40,070,612	1	5,918,924	1-2-1	33,330,423						
OPEC	27,000,000	25,072,200		1,927,800	997,432	23,144,400						
Societe General	5,643,434	2,133,275	1	948,677	39,092	1,184,598						
Securities	100											
Treasury Bills	31,970,000	31,970,000			828,552	31,970,000						
Government of Trinidad & Tobago -Tbill	10,700,000	10,700,000		1.0	241,272	10,700,000						
Other	1,270,000	1,270,000		1.0	37,280	1,270,000						
RGSM	20,000,000	20,000,000			550,000	20,000,000						
Bonds	89,203,432	100,791,669	3	4,887,332	5,117,247	95,427,523						
RGSM	32,989,000	32,989,000	1 1		2,309,200	32,989,000						
Government of Barbados	13,500,000	13,500,000	1 2		270,000	13,500,000						
Government of Belize	1,836,000	1,620,000		216,000	52,920	1,404,000						
Government of Grenada	1,836,000	1,620,000	11 31	216,000	52,920	1,404,000						
Long	15,045,668	13,275,590		1,770,079	433,715	11,505,511						
Eastern Caribbean Central Bank	22,808,284	20,921,382	1	1,973,587	901,087	18,947,795						
Other	1,188,480	16,865,697		711,666	1,097,405	15,677,218						
Total External Debt	940,398,352	1,085,326,027	159,538,661	46,298,548	22,154,799	1,189,750,390						
Domestic Debt												
Loans and Advances	275,310,820	278,948,402		3,609,559	14,679,536	282,032,474						
National Bank of Dominica	154,055,746	152,801,357	21	1,455,102	8,499,898	151,346,255						
Dominca Social Security	31,707,458	29,840,676		2,154,457	1,192,725	27,686,219						
Bank Overdraft Facility	89,547,616	96,306,368		2,10.01(0)	4,986,913	103,000,000						
Securities	2115,115.14	310110111			104341814	2457447646						
Bonds	223,927,105	188,618,093	1	27,928,007	10,712,404	160,690,086						
Long Bonds	58,035,355	51,207,666		6,827,689	1,672,784	44,379,977						
RGSM Bonds	37,176,000	37,176,000		0,021,000	2,602,320	37,176,000						
Other	128,715,750	100,234,427	1	21,100,318	6,437,300	79,134,109						
Treasury Bills	33,723,000	33,723,000		21,100,010	1,697,510	33,493,000						
Others	33,723,000	33,723,000	V 1	1000	1,697,510	33,493,000						
Accounts Payable	40,000,000	56,060,604		- 0	1,007,010	35,435,000						
Total Domestic Debt	572,960,925	557,350,099		31,537,566	27,089,451	476,215,560						
Central Government Total Debt	1,513,359,277	1,642,676,126	159,538,661	77,836,114	49,244,250	1,665,965,950						

# ESTIMATES SUMMARY OF AMOUNTS TO BE VOTED FOR THE FISCAL YEAR ENDING 30<sup>TH</sup> JUNE, 2026

HEAD	Ministry/Department	Operations	Projects	Total
D21	Office of the President	1,146,371	750,000	1,896,371
D22	Integrity in Public Office	502,171		502,171
D23	Public and Police Service Commission	320,465		320,465
D25	Legislature	1,263,214		1,263,214
D26	Audit Department	1,059,079		1,059,079
D27	Ministry of National Security and Legal Affairs	69,238,688	2,841,198	72,079,886
D28	Elections	1,969,163	3,824,000	5,793,163
D30	Office of the Prime Minister	10,324,165	357,000,000	367,324,165
	Ministry of Finance, Economic Development, Climate			
D31	Resilience and Social Security	164,461,957	14,202,521	178,664,478
D22	Ministry of Agriculture, Fisheries and Blue and Green	0.006.060	22.056.044	22.752.112
D32	Economy Ministry of Education, Human Resource Planning,	8,896,069	23,856,044	32,752,113
D33	Vocational Training and National Excellence	71,250,869	14,779,791	86,030,660
D34	Ministry of Housing and Urban Development	6,150,479	18,434,001	24,584,480
D36	Ministry of Health, Wellness and Social Services	72,760,766	9,997,649	82,758,415
	Ministry of Environment, Rural Modernisation, Kalinago	, ,, , , , , , ,	- , ,	- ,,
D38	Upliftment and Constituency Empowerment	10,852,655	42,869,727	53,722,382
D39	Ministry of Tourism	23,785,842	5,607,345	29,393,187
	Ministry of Culture, Youth, Sports and Community	- 4 4-	- , , -	- , ,
D44	Development	12,251,743	15,201,946	27,453,689
D50	Establishment, Personnel and Training Department	9,853,770	700,000	10,553,770
	Ministry of Public Works, Public Uitilities and the Digital			
D52	Economy Ministry of Fourier Affairs Intermediated Dusiness Trade	57,387,497	131,332,204	188,719,701
D53	Ministry of Foreign Affairs, International Business, Trade and Energy	22,699,742	16,750,000	39,449,742
D53	Cabinet Office	3,395,554	10,730,000	3,395,554
D34	Ministry of Labour, Public Service Reform, Social	3,393,334	-	3,393,334
	Partnership, Entrepreneurship and Small Business			
D57	Development	2,264,713	3,513,000	5,777,713
	Sub Total	551,834,972	661,659,426	1,213,494,398
	Total Provided by Law	128,088,234	-	128,088,234
	GRAND TOTAL	679,923,206	661,659,426	1,341,582,632

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Office of the President	105,160
<b>Public and Police Service Commissions</b>	139,200
Audit Department	107,216
Electoral Commissions	156,294
<b>Debt Service (Interest and Amortization)</b>	127,580,364
	128,088,234

# SUMMARY OF PUBLIC SECTOR INVESTMENT PROGRAMME FOR 2025/2026

MINISTRY	Total	GOCD	Loan	Grant	Percentage of Total
Office of the President	750,000	750,000			0.11%
National Security and Legal Affairs	2,841,198	2,841,198			0.43%
Elections	3,824,000	500,000	3,324,000		0.58%
Office of the Prime Minister	357,000,000	357,000,000			53.96%
Finance, Economic Development, Climate Resilience and Social Security	14,202,521	4,552,427		9,650,094	2.15%
Agriculture, Fisheries, Blue and Green Economy	23,376,044	5,636,110	8,850,000	8,889,934	3.53%
Education, Human Resource Planning, Vocational Training and National Excellence	14,779,791	4,733,887		10,045,904	2.23%
Housing and Urban Development	18,434,001	11,019,769	4,000,000	3,414,232	2.79%
Health, Wellness and Social Services	9,997,649	2,425,454	4,948,246	2,623,949	1.51%
Environment, Rural Modernization, Kalinago Upliftment and Constituency Empowerment	42,869,727	33,926,147		8,943,580	6.48%
Tourism	5,607,345	4,090,994		1,516,351	0.85%
Culture, Youth, Sports and Community Development	15,681,946	3,480,300		12,201,646	2.37%
Establishment, Personnel and Training Department	700,000	700,000			0.11%
Public works, Public Utilities and Digital Economy	131,332,204	20,679,211	50,377,590	60,275,403	19.85%
Foreign Affairs, International Business, Trade and Energy	16,750,000	1,750,000	15,000,000		2.53%
Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	2 512 000	1 000 000	2,349,000	164 000	U E30/
	3,513,000		· · ·	•	
Total	661,659,426	455,085,497	88,848,836	117,725,093	100%
Financing Mix		68.8%	13.4%	17.8%	

			Total					Budget Estimate	s 2025/2026			Budget Estimates 2	2026/2027			Budget Estimate	s 2027/2028	
Project ID	SoF	MINISTRY/PROJECT TITLE	(Historical Expenditure plus Forward Estimates)	Expenditure up to 2022/2023	Expenditure 2023/2024 Actual	Revised Estimates 2024/2025	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant
	.21	Office of the President	3,337,517		112,276		750,000	750,000	,		1,500,000	1,500,000			-			
C2O01	115	Ongoing Renovation of State House Complex	3,337,517	846,508	112,276	128,733	750,000	750,000			1,500,000	1,500,000						
	25	Legislature		·	- 1		-	74	9	1		- 4	4	-				
C2501	115	On-going Refurbishment of House of Parliament									,	1 4						
	26	Audit Department	80,413		9	80,413		•						34				
P2508	732	On-going Enhancing Operational Resilience Through ICT Solutions	80,413			80,413												
	27	National Security and Legal Affairs	13,551,738	4,687,408	2,108,406	1,713,304	2,841,198	2,841,198			2,201,422	1,801,422	400,000	>	-		-	
C1803 C1905 C2101 C2102 C2203 P2301 P2302 P2305 C2403 C1904 C2401	115 115 115 115 115 115 115 115 115	Ongoing Secondary Security Fence at the Prison (Buffer Zone) Renovation of Castle Bruce Police Station Construction of Disaster Relief Warehouse/Emergency Operation Centre at Castle Bruce Relocation of Civil Registry and High Court Rehabilitation of St Joseph Police Station Procurement of Fire Appliances (Trucks) Procurement of Ambulances Presentation, Restoration and Modernization of Certificate of Titles at Registry of Titles Repairs to Fire Stations  Completed Renovation of Delices Police Station Outfitting of Regional Emergency Shelters	1,922,496 891,565 88,786 4,070,296 1,809,046 2,801,316 828,886 395,156 293,373	292,265 3,474,902 5, - - - - - - - - - - - - - - - - - - -	300,335 93,870 7,688 651,835 743,431 301,184	26,878 44,846 395,397 136,708 732,880	561,248 289,759 36,252 200,000 710,567 150,000 400,000 200,000 293,372	561,248 289,759 36,252 200,000 710,567 150,000 400,000 200,000 293,372			400,000 188,790 309,936 1,175,000 127,696	309,936 1,175,000 127,696	400,000					
02401	1111	The second secon			-	10.74	0.007.000	500 000	0.001.000		4 000 000		1 000 000		1	-		
-	28	Elections Ongoing	5,017,266	,		193,268	3,824,000	500,000	3,324,000	•	1,000,000	•	1,000,000		*	•		
P2103 C2306	115/527 115	Electoral Reform Renovation of Commission's Building	4,817,268 200,000			193,268	3,624,000 200,000	300,000 200,000	3,324,000		1,000,000	1	1,000,000					
	30	Office of the Prime Minister	1,859,065,13	293,150,164	260,334,989	345,090,000	357,000,000	357,000,000		0.	453,677,836	453,677,836		74	149,812,142	149,812,142		
C2105 C2207 C2311	115 115 115	Ongoing International Airport Project Future Housing Development Program Marina Development  New Reconstruction of Ferry Terminal Building	1,629,065,13° 24,000,000 202,500,000 3,500,000		260,334,989	300,000,000 45,090,000	310,000,000 2,000,000 43,500,000	310,000,000 2,000,000 43,500,000			335,767,836 2,000,000 113,910,000 2,000,000	335,767,836 2,000,000 113,910,000 2,000,000			129,812,142 20,000,000	129,812,142 20,000,000		
(9464))	31	Finance Economic Development, Climate Resilience and Social Security	51,427,886	1	2,779,140	2,726,501	14,202,521	4,552,427		9,650,094	11,372,729	3,513,826		7,858,903	1,504,774			1,504,774
		Ongoing	V1,421,000	10,042,222	2,110,140	2,720,001	14,202,021	4,002,421		5,000,004	11,012,120	0,010,020		7,000,000	1,004,114			1,004,774
P0517 C2O10 P2106 P2116 P2117 P2233 P2404		Support Services to National Authorising Office for the European Development Fund Renovation of Portsmouth Customs Apartments Population and Housing Census 2021 Geothermal Based Green Industrial Eco Park Geothermal Resource Mapping Implementation of Climate Resilience and Recovery Plan Initiatives CCRIF Insurance Support Procurement of Information System (Inland Revenue Division)	23,852,766 1,362,874 2,122,355 2,216,456 252,056 2,167,220 4,500,000	404,134 1,267,330 792,191 2,051 812,150	1,520,666 56,842 201,676 326,238 543,380	101,898 82,653 891,541	3,424,576 350,000 570,693 206,484 250,000 271,690 2,500,000	460,976 350,000 500,000 250,000 2,500,000		2,963,600 70,693 206,484 271,690	2,439,576 450,000 - - - - 2,000,000	175,976 450,000 2,000,000		2,263,600				
P2502 P2602	720	Capacity development and Institutional strengthening Phase 1  New  Capacity development and Institutional strengthening Phase 2	2,267,23			206,053	1,061,178	2,000,000		1,061,178 824,065	1,000,000	2,000,000		1,000,000				
P2603	720	Readiness and Preparatory Support for National Adaptation Planning	8,025,334				3,803,660			3,803,660	2,716,900			2,716,900	1,504,774			1,504,774
1 6645	115/727	Labour Force Survey	558,020				2/205/200			178,724	-11 10,000	137,850		217 191900	1,004,114			1,393,173

			Total (Historical					Budget Estimate	s 2025/2026			Budget Estimates	2026/2027			Budget Estimates	2027/2028	
Project ID	SoF	MINISTRY/PROJECT TITLE	Expenditure plus Forward Estimates)	Expenditure up to 2022/2023	Expenditure 2023/2024 Actual	Revised Estimates 2024/2025	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant
P2605	679	National E-mobility Project	270,000	3,12,13,1	20002000000	2.0.113.03	270,000			270,000		27.6			-			
C2606	115	Construction of Customs Building at Anse- De Mai Port	1,000,000				250,000	250,000			750,000	750,000						
		Closed	- 13		and the second		4											
P2O30	115/720	National Adaption Planning in the Commonwealth of Dominica (Nomenclature change from Green Climate Fund Readiness Project)	131,112		130,337	774												
	32	Agriculture, Fisheries, Blue and Green Economy	139,956,505	50,137,724	14,550,010	17,825,703	23,376,044	5,636,110	8,850,000	8,889,934	15,388,411	6,030,100	•	9,358,311	18,678,613	17,353,287	-	1,325,326
P1912	720	Ongoing Disaster Risk Management	2,750,970				2,750,970			2,750,970							17 7 11	
P1915	115/509/644		87,046,296	50,096,970	11,474,836	15,474,489	10,000,000	750,000	8,850,000	400,000					1			
P2231	644	Global Environmental Facility - Leveraging Ecotourism and Biodiversity Protection	10,726,505	40,754			4,000,000	700,000	0,000,000	4,000,000	6,100,000			6,100,000				
P2316	115	National Youth in Agriculture Programme	1,055,376	, and a second	200,000	10002	208,100	208,100		3,000	452,100	452,100		7,100,000	395,176	395,176		
P2406	115	Sustainable Crop Development Programme	6,362,688		1,279,769	1,006,919	576,000	576,000			600,000	600,000		9.1	2,900,000	2,900,000		
P2407	115	Sustainable Livestock Development Programme	3,985,162		181,914	144,089	1,000,000	1,000,000			1,000,000	1,000,000			1,659,159	1,659,159		
P2408	115	Sustainable Fisheries Development Programme	4,877,202		53,571		561,000	561,000			700,000	700,000			3,562,631	3,562,631		
C2409	115	Agricultural Investment Development Programme	7,532,601		1,233,651	798,950	1,000,000	1,000,000			1,000,000	1,000,000			3,500,000	3,500,000		
P2410	115	Agri-Business and Value Chain Development	3,125,000		1000	100	535,000	535,000			700,000	700,000			1,890,000	1,890,000		
P2411	115	National Agriculture Education Programme	1,367,773		108,319	33,454	242,000	242,000		70.00	242,000	242,000			742,000	742,000		
P2413	606	Caribbean Action for Resilience Enhancement	5,449,147				738,964	20,11		738,964	2,516,536	36.2		2,516,536	2,193,647	868,321		1,325,326
P2414	115	Development of the Blue Economy	2,214,010				514,010	514,010	·		600,000	600,000			1,100,000	1,100,000		
		New						2 4 11										
P2607	616	Strengthening of Pandemic Preparedness and Response in Dominica (Food Systems)	1,741,775				1,000,000			1,000,000	741,775			741,775	1			
P2608	115	Establishment of Framework for Medical Cannabis Industry	1,722,000				250,000	250,000			736,000	736,000			736,000	736,000		
		Closed																
P2412	729	Partnerships and Technical Co-operation Initiatives																
	33	Education, Human Resource Planning, Vocational Training and National Excellence	190,935,335	54,080,665	29,497,356	41,703,692	14,779,791	4,733,887		10,045,904	22,488,010	5,861,960		16,626,050	28,385,821	9,367,521		19,018,300
04400	4451040	Ongoing	0.005.040	400,000	7400	044.070	4 077 000	205 200		750.000	007.000	205 200					7 11	
C1438	115/649	Calibishie Primary School Thibaud Primary School	2,285,340	100,000	The second secon		1,075,000	325,000 325,000		750,000 750,000	825,000	325,000 325,000		500,000				
C1508 C1509	115/649 115	Dominica Grammar School	2,468,751 113,851,121	300,000 46,900,138			149,165	149,165		750,000	825,000	323,000		500,000				
C1621	115/649	Sineku Classroom Block	1,890,670	40,300,130	21,401,524	90,670	1,075,000	325,000		750,000	725,000	225,000		500,000				
C1622	115/649	New Goodwill Secondary School	3,551,144		282,274		2,325,000	325,000		2,000,000	860,000	360,000		500,000				
C1916	115/649	Bellevue Chopin/Petite Savanne Primary School	1,857,491			57,491	1,075,000	325,000		750,000	725,000	225,000		500,000				
C1918	115/649	Tete Morne Primary School	1,872,304		10,200		1,075,000	325,000	1	750,000	725,000	225,000		500,000	-			
C1931	115	Rehabilitation of Grandbay Primary School	5,643,786	4,280,188			433,000	433,000			453,930	453,930			124			
C2143	115	Renovation of Castle Bruce Secondary School	1,049,617	659,967		111,423	278,227	278,227								-		
C2209	115	Renovation of Dominica State College	4,062,607	1,626,457	63,168	59,347	704,545	704,545			804,545	804,545			804,545	804,545		
C2318	115	Rehabilitation of Goodwill Primary School	1,239,134			x82.5	511,325	511,325			727,809	727,809			950	0.27		
C2319	115	Renovation of Education, Science and Technology Building	740,507	15.5		51,530	307,625	307,625			190,676	190,676			190,676	190,676		
P2320	115/627	OECS Programme for Educational Advancement and Relevant Learning (OPEARL)	3,687,277	213,916	1,186,993	924,265	1,362,104	100,000		1,262,104								
C2321	115	New Public Library	10,672,300			0.00	300,000	300,000			2,000,000	2,000,000			8,372,300	8,372,300		
C2416	115/728	Safe Schools Project (Nomenclature change from CDEMA Safe Schools Project)	408,661	,		385,136	23,525			23,525								
	-0.5	New					9 200, 901			47464	75.200 Ch.				7,15,15			62 503 63
P2609	644	Education Sector Transformation for Learning Enhancement	35,654,625				3,010,275			3,010,275	13,626,050			13,626,050	19,018,300			19,018,300
	34	Housing and Urban Development	890,077,571	640,063,284	102,671,715	34,813,571	18,434,001	11,019,769	4,000,000	3,414,232	28,720,000	11,420,000	16,000,000	1,300,000	65,375,000	34,875,000	30,000,000	500,000
C9916	115	Ongoing Land Settlement & Development	143,265,607	101,276,511	11,430,941	9,558,155	5,000,000	5,000,000			5,000,000	5,000,000			11,000,000	11,000,000		
C0743	115	Renovation and Sanitation of Housing Infrastructure (Nomenclature change from House Renovation & Sanitation)	178,112,348	173,464,511	The second of the second of		500,000	500,000			500,000	500,000			1,500,000	1,500,000		
23174	1.55	Commence of the search and the searc	1.5,712,040	11 2,747,011	201,002	1,500,000	555,000	550,000			550,000	500,000			1,000,000	1,500,000		
C1666	115	National Resettlement Program	51,970,488	39,778,391		598,508	2,061,116	2,061,116			2,000,000	2,000,000			7,000,000	7,000,000		
C1845	115/526	Roseau Enhancement Project Phase 2	57,496,221	591,150		5,071	4,900,000	900,000	4,000,000	7-1-1	17,500,000	1,500,000	16,000,000		34,500,000	4,500,000	30,000,000	
C1948	509/644	Dominica Housing Recovery Project	88,299,512	64,397,096	10,990,020	11,553,516	1,358,880			1,358,880							0.00	

			Total (Historical				- 1	Budget Estimate	s 2025/2026		-1	Budget Estimates	2026/2027	- 1	T.	Budget Estimate	s 2027/2028	
Project ID	SoF	MINISTRY/PROJECT TITLE	Expenditure plus Forward Estimates)	Expenditure up to 2022/2023	Expenditure 2023/2024 Actual	Revised Estimates 2024/2025	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant
C1949		Rehabilitation Post Hurricane Maria Housing (11th EDF B-envelope)	19,541,788	11,864,331	2,606,477	2,471,980	1,869,000	309,000		1,560,000	730,000	30,000		700,000		7.75		
C2109	115	Modern Resilient Housing Development	340,038,323	242,156,601	76,698,459		1,374,653	1,374,653			1,500,000	1,500,000			10,000,000	10,000,000		1.1
C2417	115	Urban Oasis Project	1,756,473		203,991	52,482	500,000	500,000		****	500,000	500,000		***	500,000	500,000		244 444
P2503	115/731	Strengthening Geospatial and Housing Resilience Infrastructure	1,999,200			163,848	570,352	75,000		495,352	690,000	90,000		600,000	575,000	75,000		500,000
		New																
C2610	115	Urban Development	900,000				300,000	300,000			300,000	300,000			300,000	300,000		
		Closed						-										
C1943	115	Vanous Housing Estate - Infrastructural Development	6,697,612	6,534,693	1,372	161,547		-				-						
19,010	36	Health, Wellness and Social Services	49,855,889	22,751,931			9,997,649	2,425,454	4,948,246	2,623,949	3,144,325	1,413,260		1,731,065	10,340,472	8,609,407	- 4	1,731,065
		Ongoing		25,10,1001	177 1416 14	Macripeo	4,461,1634	2(154(141	3/436/4/4	2(020)010	9,191(020	1(410)200		- Monaco	10,000,000	3(0)(4(19)		1,101,000
C0919	115	Modernizing Medical Equipment for Enhanced Patient Care (Nomenclature change from Hospital Equipment)	11,331,432	4,707,858	815,469	574,306	537,000	537,000			913,260	913,260			3,783,539	3,783,539		
Service	115010	Photos Photo Provides the day	40.000.447	7 007 007	40.004	454.040	400.000	****			F00 000	F00 000			4 005 000	4.005.000		
C1511 C1952	115/649	Dominica-China Friendship Hospital Repairs to Health Centers	13,630,147 2,679,827	7,697,935 1,605,662	43,031 76,795	154,313 375,153	409,000 622,217	409,000 622,217			500,000	500,000			4,825,868	4,825,868		
C2O17	115/509	OECS Regional Health Project	13,735,418	7,153,356			5,690,483	742,237	4,948,246						1			
P2343	642	Strengthening of National Capacities to Better Support People Living in Poverty and Vulnerable Groups	199,963	14,001	125,154		60,808	142,201	4,040,240	60,808					1.2			
C2344	115	Renovation Works at CHANCES	115,000	1777			115,000	115,000	_									
P2418	627	OECS Multi-Country Strategic Response Towards HIV/TB Elimination	160,697		6,764	1,694	152,239	. 101.000		152,239								
P2419	639	Vaccination Support in Primary Health Care (Nomenclature change from Social and Behavioural Change Strategies)	520,077		362,047	112,678	45,352			45,352					-			
(						1 22-1												
1		New	0.00								1.3							
P2611	642	Social Welfare Information Management System (SWIMS)	83,559				83,559			83,559					-			
P2612	727	Early Lift Strengthening Single-Parent Family Resilience	395,550				395,550			395,550	7.5.5			10000				15.5
P2613	628	Technical Support for the Strengthening of Pandemic Preparedness and Response in Dominica	5,348,571				1,886,441			1,886,441	1,731,065			1,731,065	1,731,065			1,731,065
11 11 11		2													-			
122242	620	COVID-19 Vaccine Delivery Support Programme	1,144,145	4 076 040	67,205		9.7				11.5							
P2243	639 628	Strengthening COVID-19 Vaccine Rollout	214,690	1,076,940	15,323									1.				
P2245	020		214,090	199,300	10,323										i			
P2230	115	Transferred to Recurrent Budget Skills Training for Post Charge Diversion (Enforcement of Child Justice Act)	296,812	296,812			33											
1 2230	38	Environment, Rural Modernization, Kalinago Upliftment and Constituency Empowerment	485,535,876	278,583,872	50,050,353	47,158,727	42,869,727	33,926,147	-	8,943,580	34,683,197	32,616,053		2,067,144	32,190,000	32,190,000		4
						1000.000.00				3.00								1
C1126	115	Ongoing Constituency Empowerment	39,650,478	36,500,478			1,050,000	1,050,000			1,050,000	1,050,000			1,050,000	1,050,000		
P1405	115	National Employment Programme	412,270,006	228,297,984	48,788,207	45,183,814	30,000,000	30,000,000			30,000,000	30,000,000			30,000,000	30,000,000		
P1953		National Reforestation Project	3,555,936	1,427,735		10,138	1,838,063	140,000		1,698,063	140,000	140,000			140,000	140,000		
P1954	115	Enhanced Natural Environment	7,206,995	6,615,724		277,000	300,000	300,000			1	100 To 10			-			
C1957	115/606	Kalinago Multi-Purpose Centre/ Emergency Shelter	8,000,503	526,128		1,104,865	5,742,815	1,136,147		4,606,668	426,053	426,053						
P2111	115	Community Waste Storage Improvement	419,407	269,407			150,000	150,000							-			
P2112	115/627	Kalinago Territory Zero Waste Project	150,000	5:3			150,000	150,000			1							
P2211	653	Enabling Activities for Hydrofluorocarbons (HFC) Phase-Down	99,760	9,546	Total technique		30,883	4 - 1		30,883	1							
P2322 P2324	653 115	Renewal of Institutional Strengthening Project Phase VII Kalinago Development Fund	181,678 5,500,000	1,000,000		51,478 500,000	129,248	1,000,000		129,248	1,000,000	1,000,000			1,000,000	1,000,000		
1 2024	119		3,000,000	1,000,000	1,000,000	000,000	1,000,000	1,000,000			1,000,000	1,000,000			1,000,000	1,000,000		
P2614	653	New Institutional Strengthening Project VIII	489,042				489,042			489,042								
1 1 1 2 2 2 2 2 2 2			200.00												1			
P2615	653	Hydrofluorocarbons (HFC) Phase-Out Management Plan (Stage 1)	44,829				44,829			44,829	69.664			574.00				
P2616	653	Hydrofluorocarbons (HFC) Phase-Out Management Plan (Stage 2)	1,116,645 195,345				542,021 32,603			542,021	574,624 162,742			574,624 162,742				
P2617 P2620	653 635	ODS Banks Project Strengthening Community Resilience within the Kalinago Territory (SCR-K)	2,700,001				1,370,223			32,603 1,370,223	1,329,778	-		1,329,778				
1 2020	000		2,100,001				1,010,220			1,010,220	1,923,110			1,020,110				
pagga	650	Closed Institutional Strengthening Programme (Montreal Protocol)	40.402	20.073	9,494													
P2323 P2210	653 635	Strengthening Sustainable Livelihoods and Resilience in the Kalinago Territory	49,467 431,600	39,973 431,600											1			
(2210	000		431,000	451,000														
C1006	115	Transferred to Recurrent Budget  Rehabilitation of Trails and Facilities within National Parks and Ecotourism Sites	3,474,184	3,464,344	9,840													
0.1000	39	Tourism	52,290,290	6,927,512			5,607,345	4,090,994		1,516,351	4,350,000	4,350,000			6,550,000	6,550,000	4	
		Ongoing	02,200,230	4,021,012	20,700,701	0,000,000	0,001,040	4,000,004	- 3	1,010,001	7,000,000	7,000,000			0,000,000	0,000,000		
C1320	115	Tourism Site Enhancement	9,169,769	3,421,537			1,082,000	1,082,000			1,000,000	1,000,000			2,800,000	2,800,000		
C1428	115	Community Cultural and Heritage Tourism Development	5,747,043	2,354,090	273,950	369,003	750,000	750,000			750,000	750,000			1,250,000	1,250,000		

			Total (Historical					Budget Estimates	s 2025/2026			Budget Estimates 2	026/2027			Budget Estimates	2027/2028	
Project ID	SoF	MINISTRY/PROJECT TITLE Expenditure plus Forward Estimates)	Expenditure up to 2022/2023	Expenditure 2023/2024 Actual	Revised Estimates 2024/2025	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant	
C1829	115	Development of Tourism Sector Pillars	3,080,818	1,107,743	135,681	172,394	365,000	365,000			300,000	300,000			1,000,000	1,000,000		
P2325	115	Kalinago Tourism Development	2,373,924	44,142	129,372	300,003	350,407	350,407			300,000	300,000			1,250,000	1,250,000		
C2326	115	Hospitality Training Programme	1,978,446			162,312	566,134	566,134	_ 11		1,000,000	1,000,000			250,000	250,000		
C2330	115	Upgrade to Anse de Mai Port	750,000	1			250,000	250,000			500,000	500,000				1.541		
C2421	115	Vendor's Market	1,000,000	•		5.63	500,000	500,000		-175850	500,000	500,000						
C2422	115/679	Champagne Tourism Facility Upgrade	1,762,917			19,113	1,743,804	227,453		1,516,351					-			
		Completed			1													
C2420	115	Extension of Runway (Douglas Charles Airport)	26,372,034	,	19,852,500	6,519,534												
		Closed																
C1738	115	Infrastructural Works at Douglas Charles Airport (Phase 2)	9															
P2212	115/635	Community Based Tourism Cluster Project (Kalinago and Dominica Is and Spices)	55,340	1		55,340												
		Culture, Youth, Sports and Community Development	40,642,651	16,636,951	1,788,894	2,735,335	15,681,946	3,480,300		12,201,646	2,799,525	2,799,525		- 4	1,000,000	1,000,000		
		Ongoing													7.55			
C1721	115	Rehabilitation of the Arawak House of Culture Phase 2	3,123,495	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		20,511	635,300	635,300			300,000	300,000						
C1827	115	Renovation of Youth Centres	1,331,492	1,081,492		1 201	150,000	150,000			100,000	100,000			-			
C1958	115	Windsor Park Sports Stadium - Rehabilitation Works	9,711,446	8,605,726	568,484	37,235	250,000	250,000			250,000	250,000						
C2215	115	Rehabilitation/ Restoration of Playing Fields and Facilities	699,863	99,863			300,000	300,000			300,000	300,000			-			
C2216		Renovation of Ceiling-General Post Office	279,525				200,000	200,000			79,525	79,525						
C2217	115	Synthetic Olympic Track and Field Facility	715,000				415,000	415,000			300,000	300,000						
P2329		Rental of facility for Manufacturing & Agro Processing	2,200,000				480,000	480,000			720,000	720,000			1,000,000	1,000,000		
C2331		Rehabilitation of Ma Tutu's Park, Grandbay	500,000		144 118		250,000	250,000		2200	250,000	250,000						
C2332		Basic Needs Trust Fund X	4,473,581	391,133	438,447	2,494,002	1,150,000	150,000		1,000,000		****						
P2345	115	Strengthening of the Dominica Youth Business Trust	1,164,393			164,393	500,000	500,000			500,000	500,000						
P2347	115	40 and Under Home Ownership Grant	232,392	82,392			150,000	150,000							-			
C2424	112	Windsor Park Sports Stadium Phase 4 - Infrastructure & Lighting Component 2	11,201,646	•			11,201,646			11,201,646	- 1							
		Completed					-				102							
C1519	115	Windsor Park Sports Stadium Phase 4 - Infrastructure & Lighting Component 1	3,480,668	3,119,740	360,928		404				13				0.5			
C1837	115	Construction of Tennis and Netball Courts Portsmouth	421,035		421,035													
C2O27		Construction of the Multi-purpose Courts - Windsor parks Sports Stadium Forecourt	983,012	983,012	, , , , , ,													
C2423	115	Enhancement of Windsor Park Sports Stadium		7.72.0							4				- 1			
02.120	110	(Storage and Processing Shed and Protection Panels/Shield for Electronic Scorecard)									34							
P2135	115	Transferred to Recurrent Budget Community Emergency Readiness Initiative (CERI)	125,103	105,909		19,194	- 31				- 1							
FZ100		The same of the sa		10000			700,000	700,000			709,983	709,983			709,983	709,983		
	50	Establishment, Personnel and Training Department On-going	2,475,616	00,003		267,591	700,000	700,000			705,503	705,500	4	•	705,500	105,503		
C2125	115	Refurbishment of Government Headquarters	2,475,616	88,059		267,591	700,000	700,000			709,983	709,983	- 1		709,983	709,983		
C2348		Administrative Building (North)											2.0					
	52	Public Works, Public Utilities and the Digital Economy	738,362,357	170,008,031	58,215,425	124,397,309	131,332,204	20,679,211	50,377,590	60,275,403	152,568,594	38,513,314	31,825,979	82,229,301	101,840,793	99,656,607	2,184,186	
	dimer.	Ongoing		1 742.00		44.00		5000	3-1-374		3.2242	25.55	7015121					
C1325	115/504	Layou Reconstruction and Rehabilitation (GOCD/CDB)	31,621,203		600,000		1,350,687	293,568	1,057,119	3	1,478,071	75,401	1,402,670					
C1326		Ophelia Reconstruction and Rehabilitation (GOCD/CDB)	11,175,572	2,426,022	10.012.015	65,165	1,783,542	363,071	1,420,471		4,689,029	742,048	3,946,981	*	2,211,814	27,628	2,184,186	
		Pilot Project Climate Resilience - Disaster Vulnerability (CBI - GOCD/IDA/CIF)	244,682,961	59,483,920	45,216,239	99,982,802	40,000,000	A2# 2#4	40,000,000		616.456	040.000			-			
the same of the sa		Third Water Supply Project	16,899,799	16,342,293		1 7 7 6 7	315,150	315,150			242,356	242,356			4 500 000	4 600 000		
C1526	115	Panel Bridges	4,388,345	2,099,595	00 100	7040.000	450,000	450,000		40,000,000	538,750	538,750	0.010.105	50 000 000	1,300,000	1,300,000	- 5	
C1726	115/606	Rehabilitation of Loubriere to Bagatelle Road-Phase I-Loubiere to Grand Bay Road	125,686,030	The second second	66,427	7,316,030	56,350,000	7,350,000		49,000,000	61,780,685	5,537,500	6,243,185	50,000,000	7	12024		
C1735	115	Carholme Feeder Road Rehabilitation	3,976,729	100 100 100 100 100 100 100 100 100 100			250,000	250,000	1.5	- 7	750,000	750,000	•	, t	1,500,000	1,500,000		
C1849	115	York Valley to Pond Case Road Rehabilitation	51,613,563				500,000	500,000			5,450,938	5,450,938			45,662,625	45,662,625		
C1961	115	Retaining Walls in Belles	32,500,000				2,000,000	2,000,000	•		10,000,000	10,000,000	- 1		20,500,000	20,500,000	*	

# COMMONWEALTH OF DOMINICA 15

			Total (Historical				Budget Estimates 2025/2026				Budget Estimates 2026/2027				Budget Estimates 2027/2028			
Project ID	SoF	MINISTRY/PROJECT TITLE	Expenditure plus Forward Estimates)	Expenditure up to 2022/2023	Expenditure 2023/2024 Actual	Revised Estimates 2024/2025	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant	Total	GOCD	Loan	Grant
C1976		National Water Enhancement Programme (UK/FCDO)	40,866,640	250.14		553,704	4,032,987	526,042		3,506,945	35,629,949	4,647,385		30,982,564	650,000	650,000	- 4	
P2O23	115	Data Center Backup and Management Services	344,800	111,540		2,323	230,937	230,937	Cr.				7					
C2O34	115	Soufriere/Scott's Head Wall Reconstruction	3,117,677			1,000,000	1,969,214	1,969,214	1.5		148,463	148,463				-		7
C2O35	115/720	Drains and Culverts Pointe Michel to Soufriere	4,860,571				3,629,116	282,336	0.00	3,346,780	1,231,455	34,718		1,196,737	-	79	9	,
C2O53	115	Solar and Wind Powered Street Lights	7,939,911	7,270,554		119,358	250,000	250,000			150,000	150,000			150,000	150,000		
C2118	115	Guard Rails and Road Safety Measures	4,615,833		48,333		525,000	525,000			525,000	525,000		-	3,517,500	3,517,500		- 3
P2120	115/509	Digital Transformation Project (Nomenclature change from Operationalization of the Digital Economy)	50,901,332	11,711,498	4,068,774	4,404,568	8,600,000	700,000	7,900,000		22,116,492	1,883,349	20,233,143			1.0		
C2222	115	Relocation of Government Soils Lab	359,351	56,384	2,968		300,000	300,000						- 4		1.9		,
C2241	115/718	11th EDF Feeder Road Rehabilitation Programme	24,322,295	12,388,155	8,042,226	1,624,484	2,209,930	288,252	1.2	1,921,678	57,500	7,500		50,000	- 2	- 2		
C2428	115	Crossing at Petite Savanne	1,577,294			2,294	500,000	500,000	1.4	227	1,075,000	1,075,000		-		3		3
C2504	115	Road edge failures along Highways	12,247,418			3,456,250	2,279,090	2,279,090		- 2	1,054,935	1,054,935		-	5,457,143	5,457,143		- 4
C2505	115	Repairs to GIS Building	436,129	1		18,912	300,000	300,000	-	-	117,217	117,217					0	1
C2506	115/627	Feeder Road Rehabilitation Programme	8,500,000				2,500,000		1.6	2,500,000	1,000,000	1,000,000			5,000,000	5,000,000		
20010	ine	New					3 000 551	4 000 004				4 500 254				45.001.544		
C2618	115	Pond Case to Bois Diable Road Rehabilitation	21,431,016				1,006,551	1,006,551		17	4,532,754	4,532,754	,	7	15,891,711	15,891,711	1	
2424	2.6	Completed					-											
C1844	115	Cabanis Retaining Walls	3,635,914		170,459		-				7				1			
C1963	115	Rehabilitation of Morne Prosper Road	11,168,048			2,599,815												
C1982	115	Calibishie Sea Wall	6,345,688	6,345,688			-								•			
C2O33	115	Repair to Layou Bridge	8,999,504	8,999,504		774722					*							
C2O39	115	Construction of Dublanc Bridge	1,318,005	870,752		447,253												
C2122	115	Retaining Walls in Warner	508,087	501,339		6,748	4				3				- 1			
C2221	115	Procurement of Cold Mix Plant				52252.5							7	7		7		
C2432	115	Mome Scope - Mahaut Rehabilitation Works	2,322,643	44 700 007	200 (00	2,322,643	40 770 000	4 700 000	45.000.000		70.010.015	1050 000	70 000 045		4 500 500	1 500 000		
	53	Foreign Affairs, International Business, Trade and Energy	125,631,544	14,526,207	509,168	12,733,324	16,750,000	1,750,000	15,000,000		79,612,845	1,250,000	78,362,845	*	1,500,000	1,500,000		
C1403	115	Ongoing Multi-purpose Pack House	12,672,296	9,456,947		965,349	750,000	750,000			750,000	750,000			750,000	750,000		
20000	115	National Center for Testing Excellence - Operational Enhancement	4,455,868	1,909,352	253,104		500,000	500,000	4		500,000	500,000			750,000	750,000		
P1406	115	Rehabilitation of the Roseau Market	610,000	1,505,302	200,104	50.000.000.00	350,000	350,000			500,000	300,000			750,000	700,000		
C1807	115 509	Transmission Network for Geothermal Domestic Plant	103,950,000			260,000 10,587,155	15,000,000	330,000	15,000,000		78,362,845		78,362,845					
C2507	509		103,550,000			10,007,100	15,000,000		15,000,000		10,302,040		70,302,043					
20040	226	New		1														
C2619	115	Rehabilitation of Fish Market (Roseau)	150,000	1			150,000	150,000				·			1			
		Transferred to Recurent Budget					- 4				1,6							
P1808	115	Implementation of Fresh Produce Act	2,763,935	2,316,528	189,999													
P2006	115	Implementation of the Standards Act	1,029,445	843,380	66,065								- 1					
	57	Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	32,249,735	14,702,652	8,009,560	4,024,524	3,513,000	1,000,000	2,349,000	164,000	1,000,000	1,000,000	*	+	1,000,000	1,000,000		
74.72		Ongoing		7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7			16	-			(Land				1,554	, , , , , , , , , , , , , , , , , , ,		
P0926	115	MSME Support and Development Programme (nomenclature change from Small Business Enterprise Development)	4,376,431	1,342,348	9,560		1,000,000	1,000,000	1 -0.1		1,000,000	1,000,000			1,000,000	1,000,000		
P2208	504/679	Support to Small and Medium Size Enterprises	27,873,304	13,360,304	8,000,000	4,000,000	2,513,000		2,349,000	164,000					-			
		GRAND TOTAL	4,680,493,323	1,586,033,189	553,126,988	645,569,245	661,659,426	455,085,497	88,848,836	117,725,093	815,216,877	566,457,279	127,588,824	121,170,774	418,887,598	362,623,947	32,184,186	24,079,465



**ESTIMATES 2025/2026** 

#### **RECURRENT REVENUE ESTIMATES 2025/2026**

#### OFFICERS WITH RESPONSIBILITY FOR REVENUE COLLECTION

# HEAD ACCOUNTING OFFICERS PROGRAM/SUBPROGRAM

#### **D21 President's Secretary**

P100 P11 Office of the President

#### D22 Secretary/Integrity in Public Office Commission

J100 J10 Integrity in Public Office Commission

#### D23 Secretary, Public Service Commission

I700 I71 Public and Police Service Commission

I700 I72 Board of Appeal

#### D25 Clerk of the House of Assembly

S100 S10 Legislature

#### **D26** Director of Audit

A100 A10 Audit Department

#### D27 Permanent Secretary Ministry of National Security and Legal Affairs

X100 X10 Policy Formulation & Administration X100 X11 National Joint Intelligence Center (NJIC) X400 X40 **Immigration** X500 X50 Fire Prevention X600 X60 **Prison Services** X700 X70 **Disaster Management** X800 X80 **Government Band** X900 X90 Law Commission X900 X91 Supreme Court X900 X92 Magistrate Court X900 X93 Financial Intelligence Unit X900 X94 Attorney General's Chambers X900 X95 Office of the Director of Public Prosecutions X900 X96 Legal Aid Clinic Companies & Intellectual Properties X900 X97

Meteorological Office

## Chief of Police

**XA00 XA1** 

X300 X31	Dalias Administration
V200 V2 I	Police Administration
X300 X32	Special Service Unit
X300 X33	CID Investigation
X300 X34	Traffic Control
X300 X35	Immigration
X300 X36	Drug Unit

#### OFFICERS WITH RESPONSIBILITY FOR REVENUE COLLECTION

X300 X37	Marine Unit
X300 X38	Special Branch
X300 X39	Tourism Branch
X300 X3A	Southern Branch
X300 X3B	Northern Branch

#### **D28 Chief Elections Officer**

V100 V10 Policy Formulation & Administration

#### D30 Permanent Secretary/Office of the Prime Minister

M100 M11	General Activities
M100 M16	Operations of the Public Support Program
M100 M17	Prime Minister's Official Residence
M100 M18	Invest Dominica Authority

#### D31 Financial Secretary/Ministry of Finance, Economic Development, Climate Resilience and Social Security

F100 F11	General Activities
F100 F12	Macroeconomic Planning & Policy Unit
F100 F14	Building Maintenance Unit
F200 F21	Financial Services Unit
F200 F22	Citizenship by Investment Unit
F300 F31	Budget, Debt & Fiscal Management
F300 F32	Information Systems Support Unit (ISS Unit)
F500 F51	Accountant General's Office
F500 F52	Portsmouth Sub-Treasury
F500 F53	Marigot Sub-Treasury
F500 F54	Retiring Benefits
F500 F56	Debt Servicing
F500 F58	External Transfers
F600 F61	Statistics
F700 F71	Customs & Excise
F800 F81	Tax Administration
F800 F82	VAT
F800 F83	System Maintenance
F800 F84	Tax Roll, Audit & Objections
F800 F86	Income Tax Refund Administration
F800 F87	Collections & Assessing
F800 F88	International Tax Unit
F900 F96	Procurement Unit
FA00 FA1	Socio-Economic Planning

#### D32 Permanent Secretary/Ministry of Agriculture, Fisheries, Blue and Green Economy

G100 G10 Policy Formulation & Administration

#### OFFICERS WITH RESPONSIBILITY FOR REVENUE COLLECTION

G200 G20	Agriculture Planning & Administration
G300 G31	Agricultural Extension, Diversification & Advisory Services
G300 G33	Produce Chemist Laboratory
G300 G34	Veterinary Health & Quarantine Services
G400 G41	Plant Quarantine & Protection Services
G400 G42	Livestock Development
G400 G43	Land Use Planning, Statistics & Information
G400 G44	Crop Research & Field Experimentation
G400 G46	Agricultural Investment Unit
G400 G49	Plant Propagation
G500 G51	Fisheries Administration
G500 G53	Fisheries Infrastructural Administration

# D33 Permanent Secretary/Ministry of Education, Human Resource Planning, Vocational Training and National Excellence

E100 E13	Education Planning
E200 E21	Early Childhood Development
E200 E22	All Age Education
E200 E23	Grant to Primary Schools
E200 E24	Primary School Facilities
E300 E31	Goodwill Secondary School
E300 E33	Pierre Charles Secondary School
E300 E34	Isaiah Thomas Secondary School
E300 E35	Dominica Grammar School
E300 E37	North East Comprehensive School
E300 E38	Portsmouth Secondary School
E300 E39	Castle Bruce Secondary School
E300 E3A	Grants to Secondary Schools
E300 E3B	Secondary School Facilities
E300 E3C	Scholarship and Student Support Scheme
E300 E3D	Education Trust Fund
E400 E41	Dominica State College
E400 E43	Human Resource Development
E500 E51	Curriculum Development
E500 E53	Learning Support and Supervision
E500 E54	External Exams
E500 E55	Planning and Development
E500 E57	Measurement and Evaluation
E600 E61	Public Libraries
E600 E62	Archives
E900 E90	Adult Education

E100 E11 General Administration

#### D34 Permanent Secretary/Ministry of Housing and Urban Development

W100 W11 General Activities

#### OFFICERS WITH RESPONSIBILITY FOR REVENUE COLLECTION

W300 W31	Housing Development		
W300 W32	Property Valuation		
W400 W42	Surveys for Other Ministry		
W400 W43	State Lands Surveys		
W400 W44	State Lands Protection & Allocation		
W400 W46	Administration Training & Common Services		
W700 W71	Urban Renewal		
W800 W80	Physical Planning		
W800 W81	Development Control		
W800 W82	Town and Country Planning/Land Use		
Permanent	Secretary/Ministry of Health, Wellness and Social Services		
H100 H11	Policy Formulation and Administration		
H100 H13	Health Administration		
H100 H14	Health Information		
H200 H21	Roseau Health District		
H200 H22	Portsmouth Health District		

H200 H27 St. Joseph Health DistrictH200 H28 Dental Services

H200 H25

H200 H26

**D36** 

H200 H29 Grand Bay Health District

H300 H31 PMH Administration

H400 H41 Environmental Health Services

LaPlaine Health District
Castle Bruce Health District

H400 H42 Laboratory Services

H500 H51 Medical Supplies and Equipment

H600 H61 Health Promotion H600 H62 Drug Prevention H600 H63 HIV AIDS Unit HA00 HA1 Gender Relations

HB00 HB1 Welfare Administration

HB00 HB2 Child Welfare
HB00 HB3 Blind Welfare
HB00 HB4 Public Assistance
HB00 HB5 Yes We Care
HB00 HB6 Chances

#### D38 Permanent Secretary/Ministry of Environment, Rural Modernisation and Kalinago Upliftment

L100 L10 Policy Formulation & Administration
 L400 L42 Environmental Coord. & Policy Development
 L600 L62 Conservation & Protection
 L600 L63 Parks Management & Preservation
 L600 L64 Forest Administration
 L600 L65 Utilization & Promotion

K600 K61

K600 K62

Utilities

**Electrical Operations & Inspections** 

## **RECURRENT REVENUE ESTIMATES 2025/2026**

#### OFFICERS WITH RESPONSIBILITY FOR REVENUE COLLECTION

	L600 L66 L600 L67 LA00 LA1 LB00 LB1 LC00 LC1	Produce Research, Resource, Monitoring & Dev. Waitukubuli National Trail Employment Constituency Empowerment Kalinago Affairs
D39	Permanent	Secretary/Ministry of Tourism
	R100 R10	Policy Formulation & Administration
	R200 R22	Discover Dominica Authority
	RA00 RA1	Ports & Maritime Services
	RB00 RB1	Civil Aviation
D44	Permanent	Secretary/Ministry of Culture, Youth, Sports and Community Development
	Q100 Q10	General Administration
	Q300 Q30	Sports Development
	Q300 Q31	Windsor Park Sports Stadium
	Q600 Q61	Administration & Supervision
	Q600 Q62	Conveyance of Mails
	Q600 Q63	Mail Sorting & Delivery
	Q600 Q64	Printing & Supply of Postal Stamps
	Q700 Q70	Cultural Development / Museum
	Q800 Q80	Local Government & Community Development
	Q900 Q90	Co-operative Enterprise Development
	QA00 QA1	Basic Needs Trust Fund
	QB00 QB1	Youth Development Division
	QB00 QB2	Skills Training
	QB00 QB3	Yes Corps
	QB00 QB4	4 H activities
D50	Establishm	ent, Personnel and Training Department
	B100 B11	Policy Development and Implementation
	B100 B12	Resourcing and Support Services
	B100 B13	Training and Development
	B100 B14	Information Technology
	B200 B21	Financial Management
	B200 B22	Plant and Equipment
D52	Permanent	Secretary/Ministry of Public Works, Public Utilities and The Digital Economy
	K100 K11	Policy Formulation & Administration
	K200 K21	Direction and Supervision
	K200 K22	Building
	K300 K35	Roads & Engineering Surveys

#### OFFICERS WITH RESPONSIBILITY FOR REVENUE COLLECTION

KA00 KA1	ICT Unit
KB00 KB1	Information - Government Information Service
14000 1404	<del>-</del>

#### KC00 KC1 Telecommunications

#### D53 Permanent Secretary/Ministry of Foreign Affairs, International Business, Trade and Energy

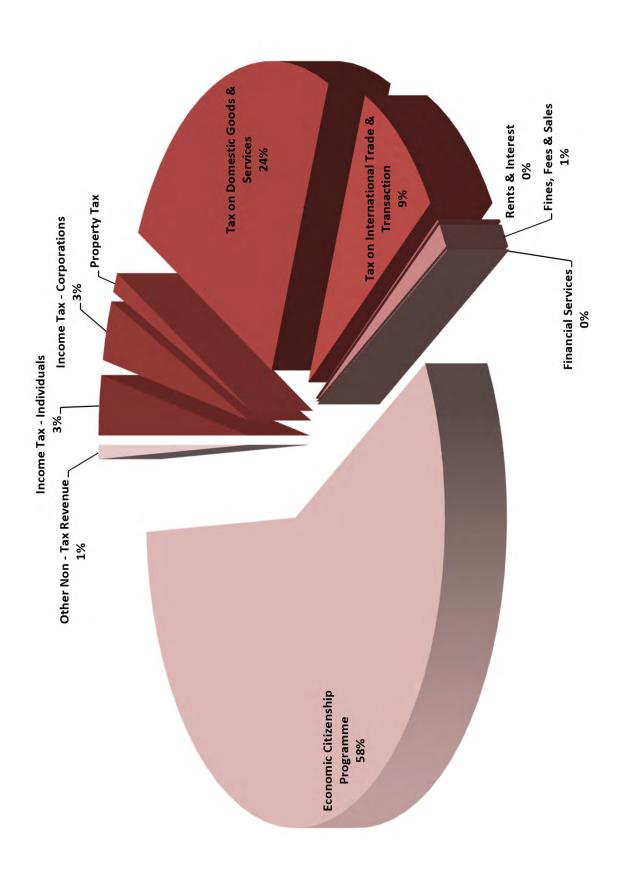
Y100 Y10	General Activities
Y100 Y11	Political Affairs Division
Y100 Y12	United Nations and Consular General Representation in NY
Y100 Y13	Embassy and OAS Mission in US
Y100 Y14	High Commission in UK
Y100 Y15	Embassy in Cuba
Y100 Y16	Embassy in People's Republic of China
Y100 Y17	Embassy of the United Arab Emirates (UAE)
Y100 Y18	Office of the OECS Ambassador
Y100 Y19	Guadeloupe Consulate
Y200 Y20	Protocol and Consular Affairs
Y300 Y30	Energy
Y400 Y40	Trade Development

D54	Cabinet Of	fice
	N900 N91	General Activities
	N900 N92	Central Stenographic Services
	N900 N93	Government Printery

#### D57 Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small **Business Development**

OA00 OA1	Policy Formulation and Administration
OB00 OB1	Labour Policy & Relations
OC00 OC1	Small Business Development
OD00 OD1	Public Sector Reform

# **REVENUE 2025/2026**



## RECURRENT REVENUE BUDGET FOR THE FISCAL YEAR ENDING 30TH JUNE 2026

Code Name	Actual 2023/2024	Estimate 2024/2025	Projected 2024/2025	Estimate 2025/2026	Estimate 2026/2027	Estimate 2027/2028
Summary						
TAX REVENUE	394,291,468	414,081,005	424,373,055	443,930,650	467,662,134	490,329,074
NON-TAX REVENUE	663,087,197	788,405,125	642,372,047	659,794,386	598,114,043	484,381,787
Total TAX REVENUE	1,057,378,664	1,202,486,129	1,066,745,102	1,103,725,036	1,065,776,177	974,710,861
Income Tax - Individuals	31,855,094	33,405,843	33,628,839	34,453,764	36,295,058	38,053,411
Income Tax - Corporations	28,388,825	30,266,891	35,544,811	34,723,728	36,579,449	38,351,580
Propety Tax	10,518,644	10,891,057	10,940,603	11,641,205	12,263,340	12,857,451
Tax on Domestic Goods & Services	232,527,555	244,154,014	250,690,006	263,551,302	277,636,133	291,086,513
Tax on International Trade & Transaction	91,001,350	95,363,200	93,568,797	99,560,651	104,888,153	109,980,120
Total Tax Revenue NON - TAX REVENUE	394,291,468	414,081,005	424,373,055	443,930,650	467,662,134	490,329,074
Rents & Interest	644,607	1,176,946	1,498,318	1,573,234	1,651,896	1,734,491
Fines, Fees & Sales	11.814,749	12,925,525	13,779,809	14,662,225	15,445,811	16,194,154
Financial Services	768,185	727,700	407,604	433,706	456.884	479,018
Economic Citizenship Programme	622,115,570	760,000,000	619,050,095	635,000,000	572,000,000	457,000,000
Other Non - Tax Revenue	27,744,086	13,574,954	7,636,221	8,125,221	8,559,452	8,974,124
Total Non - Tax Revenue	663,087,197	788,405,125	642,372,047	659,794,386	598,114,043	484,381,787
Total Recurrent Revenue	1,057,378,664	1,202,486,129	1,066,745,102	1,103,725,036	1,065,776,177	974,710,861

## RECURRENT REVENUE BUDGET FOR FISCAL YEAR ENDING 30TH JUNE 2026

Min/Prog/ Sub	Code	Code Name	Actual 2023/2024	Estimate 2024/2025	Projected 2024/2025	Estimate 2025/2026	Estimate 2026/2027	Estimate 2027/2028
D31 F700 F71	11001	Import Duty	48,124,602	50,859,707	48,609,331	51,722,121	54,486,279	57,125,925
D31 F700 F71	11002	Import Duty - Alcohol	2,307,349	2,436,996	2,263,805	2,408,772	2.537.503	2,660,435
D31 F700 F71	11004	Customs Service Charge	24,148,579	25,343,113	25,844,925	27,499,954	28,969,619	30,373,083
D31 F700 F71	11005	Stamp Duty on Imports	79,572	80,474	74,431	79,197	83,429	87,471
D31 F700 F71	11006	Embarkation Tax	419,777	441,989	327,040	347,983	366,580	384,339
D31 F800 F87	11007	Exit Certificate	1,075	1.131	680	724	762	799
D31 F700 F71	11008	Cruise Environmental Tax	4,601,792	4,713,322	4,079,670	4,340,919	4,572,909	4,794,448
D31 F700 F71	11009	Export Royalties	12,875	14,521	86,246	91,769	96,674	101,357
D31 F700 F71	11012	Environmental Surcharge	11,020,018	11,248,328	11,685,134	12,433,413	13,097,885	13,732,426
D31 F700 F71	11016	1 % Customs Service Charge Stamp Duty Tax-Money Service	25	223,619		625 700	070 544	746 600
D31 F800 F81	11507	Business Tax on International Trade & Transaction	285,685 91,001,350	95,363,200	597,535 93,568,797	635,799 99,560,651	676,514 104,888,153	719,836
			201100			(5-10-31-1)	0.010001000	0.770.772.79
D31 F800 F87	11501	Income Tax - Individuals Income Tax - Individuals	31,855,094 31,855,094	33,405,843 33,405,843	33,628,839 33,628,839	34,453,764 34,453,764	36,295,058 <b>36,295,058</b>	38,053,411 38,053,411
D31 F800 F87	11502	Income Tax - Corporations	24,632,273	26,466,459	30,635,094	29,547,247	31,126,325	32,634,273
D31 F800 F87	11503	Withholding Tax	3,756,552	3,800,432	4,909,717	5,176,480	5,453,124	5,717,306
2000	14111	Income Tax - Corporations	28,388,825	30,266,891	35,544,811	34,723,728	36,579,449	38,351,580
D31 F500 F51	12008	Stamp Duty Receipts	424,235	453,470	513,600	546,489	575,695	603,585
D31 F800 F87	12009	Travel Tax	4,203,725	4,289,195	4,697,667	4,998,491	5,265,622	5,520,721
D31 F800 F82	12010	VAT	160,286,692	169,174,182	174,311,864	182,282,142	192,023,749	201,326,545
D31 F800 F82	12011	Excise Tax other	19,118,460	20,265,928	25,838,550	27,493,171	28,962,473	30,365,591
D31 F800 F82	12012	Excise Petroleum	29,310,058	30,896,450	25,894,849	27,553,074	29,025,578	30,431,754
D31 F800 F82	12013	Residential Levy Viilas	36,000	593				
D31 F800 F87	13001	Motor Vehicle	9,261,511	9,588,682	10,049,530	10,693,070	11,264,534	11,810,257
D31 F800 F87	13002	Drivers	2,660,626	2,839,354	2,907,250	3.093.421	3,258,741	3,416,615
D31 F500 F51	13004	Insurance Companies	847,993	840,923	897,222	954,677	1,005,697	1,054,419
D31 F800 F87	13004	Professional		90.544.4	1200000			462,014
		1,000,000	299,714	312,329	393,135	418,310	440,665	
D31 F800 F87	13006	Trade	448,923	478,783	520,423	553,749	583,342	611,603
D31 F800 F87	13007	Dealers in Spirituous Liquors	249,705	263,034	222,710	236,972	249,636	261,730
D39 RB00 RB1	13009	Civil Aviation	26,962	36,193	5,311	5,651	5,953	6,242
D31 F500 F51	13010	Banking	772,309	805,001	1,121,075	1,192,865	1,256,615	1,317,493
D52 KC00 KC1	13011	Telecommunication Dues	2,665,057	1,907,186	1,446,959	1,539,617	1,621,898	1,700,473
D57 OA00 OA1	13012	Marriage	42,000	43,365	40,300	42,881	45,172	47,361
D31 F800 F87	13017	Firearms	230,100	242,585	206,150	219,351	231,074	242,268
D32 G100 G10	13020	Produce Dealers	3,200	3,532	2,400	2,554	2,690	2,820
D27 X900 X91	13021	Companies	1,401,366	1,376,031	1,490,513	1,585,961	1,670,719	1,751,658
D31 F200 F21	13027	Money Services Annual Dues	152,500	160,125	90,000	95,763	100,881	105,768
D31 F800 F87	13028	Highway Maintenance Levy	86,420	177,667	40,500	43,093	45,397	47,596
		Tax on Domestic Goods & Services	232,527,555	244,154,014	250,690,006	263,551,302	277,636,133	291,086,513
D27 X900 X91	12501	Land Transfer Fees - Stamp Duty	2,630,745	2,785,560	2,805,875	2,985,555	3,145,110	3,297,478
D27 X900 X91	12502	Stamp Duty on Sale of Land	3,316,544	3,455,872	3,328,499	3,541,646	3,730,920	3,911,669
D27 X900 X91	12503	Judicial Stamp Fees -Land Sales	2,108,970	2,198,579	2,519,258	2,680,584	2,823,840	2,960,644
D27 X900 X91	12504	Titles to Land Assurance Fund	1,696,008	1,769,650	1,712,595	1,822,264	1,919,651	2.012,650
D27 X900 X91	12505	Alien Fees on Land Transfer Propety Tax	766,377 10,518,644	681,396 10,891,057	574,376 10,940,603	611,157 11,641,205	643,819 12,263,340	675,009 12,857,451

# RECURRENT REVENUE BUDGET FOR FISCAL YEAR ENDING 30TH JUNE 2026

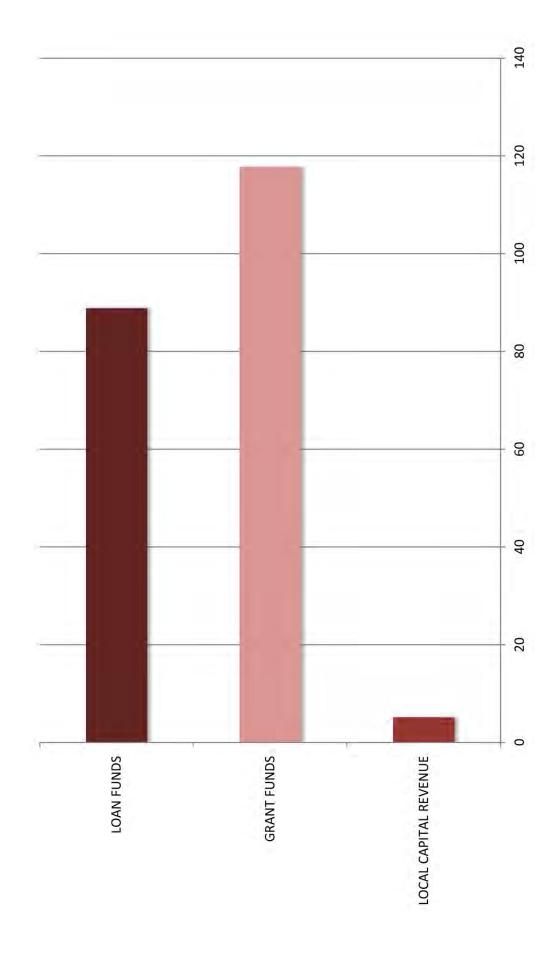
Min/Prog/ Sub	Code	Code Name	Actual 2023/2024	Estimate 2024/2025	Projected 2024/2025	Estimate 2025/2026	Estimate 2026/2027	Estimate 2027/2028
D27 X900 X91	13501	Judicial Stamp Fees - Other	1,813,850	1,553,760	1,496,687	1,592,530	1,677,639	1,758,914
D27 X900 X91	13503	Registrar General's Fees	533,412	557,578	520,096	553,401	582,976	611,219
D27 X400 X40	13504	Security Bond Forfeitures	69,420	66,536	12,816	13,637	14,365	15,061
D27 X900 X91	13505	Citizenship Application Fees	56,905	62,846	42,850	45,594	48,031	50,358
D36 H300 H31	13508	Laboratory Fees	230,248	55,840	753,873	802,149	845,017	885,955
D46 D300 D31	13513	Planning Application Fees Fees and Charges on Sale of State	61,200	67,925	57,050	60,703	63,947	67,045
D34 W400 W44	13514	Lands	21,650	70,587	226,809	241,333	254,230	266,547
D52 K600 K62	13515	Electrical Inspection Fees	54,300	141,992	51,856	55,176	58,125	60,905
D31 F700 F71	13516	Customs Officers Fees	926,108	905,587	963,147	1,024,824	1,079,593	1,131,895
D33 E100 E11	13517	Public Library Fees	5,684	6,015	3,863	4,110	4,330	4,540
D31 F700 F71	13522	Customs Fines	386,556	378,205	410,775	437,079	460,438	482,744
D27 X900 X91	13523	Traffic Ticket Fines	109,635	172,777	131,488	139,908	147,385	154,525
D27 X900 X91	13524	Fines and Forfeitures	740,551	811,602	675,261	718,503	756,901	793,570
D31 F700 F71	13525	Permit for Operating duty free shop	11,700	13,160	22,150	23,568	24,828	26,031
D32 G500 G51	13526	Fisheries	674,719	789,557	706,977	752,249	792,451	830,843
D27 X400 X40	13527	Work Permit	360,600	408,192	606,500	645,338	679,827	712,762
D27 X400 X40	13528	Residence Permit	58,950	66,257	81,700	86,932	91,578	96,014
D38 L600 L64	13529	User Fees - Eco Tourism Sites	1,427,888	1.748,832	1,558,687	1,658,501	1,747,135	1,831,777
D36 H100 H11	13530	Dental Fees	24,170	25,464	37,272	39,659	41,778	43,802
D27 X400 X40	13534	Lost/Damage Passport	86,950	93,940	161,910	172,278	181,485	190,277
D27 X400 X40	13538	Sale of Passports	3,737,214	4,516,571	4,923,871	5,239,180	5,519,175	5,786,557
D36 H400 H41	13539	Food Handlers Permit	48,080	49,035	45,843	48,779	51,385	53,875
D27 X400 X40	13540	Extension of Stay	153,190	160,195	113,700	120,981	127,447	133,621
D27 X400 X40	13541	Visitors Visa/StudentVisa Caribbean Community Skills	85,450	93,993	77,350	82,303	86,702	90,902
D27 X400 X40	13542	Recognition	5,100	5,355	6,000	6,384	6,725	7,051
D44 Q100 Q10	13543	Windsor Park Stadium Fees	72,438	40,992	32,907	35,015	36,886	38,673
D36 H100 H11	13546	Quarantine Fees	200		- 8	1.3		
D39 R100 R10	13547	Work in Nature Application Fee	7.041	6,822	6,509	6,926	7,296	7,650
D39 R100 R10	13550	Work in Nature Fee (Companies)	2,586	2,715	18,293	19,465	20,505	21,498
D33 E900 E90	13551	Adult Education Fees	48,955	53,197	33,570	35,720	37,629	39,542
16.5		Fines, Fees & Sales	11,814,749	12,925,525	13,779,809	14,662,225	15,445,811	16,194,154
D30 M100 M11	15002	Rental of Furniture & Public Buildings	68,535	181,919	203,147	213,305	223,970	235,168
D34 W300 W31	15004	Rental of Lots	277,727	277,798	633,112	664,767	698,006	732,906
D44 Q600 Q62	15006	Rental of Letter Boxes	119,477	133,908	92,880	97,524	102,400	107,520
D31 F500 F51	15007	Interest on Bank Deposits	129.779	348,478	222,559	233,687	245,371	257,640
D31 F500 F51	15008	Interest on Loans	34,705	36,440	39,601	41,581	43,660	45,843
D31 F500 F51	15009	Dividends on GoVt Investments	14,384	198,401	307,020	322,370	338,489	355,413
		Rents & Interest	644,607	1,176,945	1,498,318	1,573,234	1,651,896	1,734,491
D31 F200 F21	15502	Offshore Banking	490,891	445,011	5,340	5,682	5,986	6,276
D39 RA00 RA1	15504	Maritime (Ship Registration)	56,495	59,249	78,525	83,554	88,019	92,283
D31 F200 F21	15509	Credit Union Licence	210,000	212,100	270,000	287,290	302,643	317,305
D31 F200 F21	15510	Virtual Asset Business Licence Financial Services	10,800 <b>768,185</b>	11,340 727,700	53,739 <b>407,604</b>	57,180 433,706	60,236 <b>456,884</b>	63,154 479,018

## RECURRENT REVENUE BUDGET FOR FISCAL YEAR ENDING 30TH JUNE 2026

Min/Prog/ Sub	Code	Code Name	Actual 2023/2024	Estimate 2024/2025	Projected 2024/2025	Estimate 2025/2026	Estimate 2026/2027	Estimate 2027/2028
775	0000	Sale of Revised Laws and Law	2020,2027	202112029	202 112020	2020.2025	2020/2021	2021/2020
D27 X900 X91	16002	Supplements	5,000	14,300	10,000	10,640	11,209	11,752
D44 Q100 Q10	16005	Sale of Flags and Emblems	3,865	5,164	9,925	10,561	11,125	11,664
D27 X300 X31	16006	Motor Vehicle Accident Report	16,153	23,383	12,000	12,768	13,451	14,102
D54 N900 N93	16007	Sale of Printing Services, Legislation & Publications	131,152	146,023	147,270	156,701	165,075	173,072
D32 G200 G20	16010	Receipts, Botanical Gardens	157,703	167,250	139,450	148,380	156,310	163,882
D32 G200 G20	16011	Sale of Plants	40,203	43,603	19,880	21,153	22,284	23,363
D38 L600 L64	16014	Receipts, Forest Service	81,652	86,698	145,484	154,801	163,074	170,974
D34 W400 W43	16015	Receipts, Survey Services	10,210	12,147	14,580	15,514	16,343	17,134
D34 W400 W43	16016	Sale of Maps	480	684	7,789	8,288	8,731	9,154
D31 F700 F71	16017	Warehouse	9,945	11_101	11,400	12,130	12,778	13,397
D44 Q600 Q62	16019	Commission on Money Orders and Postal Orders		1,725	1.5		19	
D44 Q600 Q62	16020	Sale of Postage Stamps	767,965	863,870	709,321	754,743	795,079	833,597
D44 Q600 Q62	16021	Share of Parcel Post Receipts and Terminal Dues	1		112,652	119,866	126,272	132,389
D31 F500 F51	16025	Refund of Wages and other Reimbursements	19,408,464	1,9	8.	-3	100	.51
D32 G200 G20	16026	Receipts, Central Livestock	6,633	5,810	6,124	6,516	6,864	7,197
D31 F500 F51	16029	Repayment of Loans	2,789,452	79		140	1.0	14
D31 F500 F51	16032	Sundries	2,755,270	4,361,120	4,840,660	5,150,641	5,425,903	5,688,767
D31 F700 F71	16040	Sale of Forms	5,939	6,084	7,291	7,758	8,173	8,568
D31 F500 F51	16041	Other Reimbursements	1,535,863	7,715,399	1,442,396	1,534,762	1,616,784	1,695,111
D32 G100 G10	16051	Sale of meat - Abattoir	10,534	77,576	-			
D32 G100 G10	16055	Input Revolving Scheme	7,604	33,018	~ "	- 0	140	4
	1.11	Non - Tax Revenue	27,744,086	13,574,954	7,636,221	8,125,221	8,559,452	8,974,124
D31 F100 F11	16501	Citizenship by Investment Programme Citizenship by Investment Agency	1,361,766	163,803,263	142,120,567	145,782,321	131,318,878	104,917,356
D31 F200 F22	16503	Fees	60,504	289,675	1,247,427	1,279,567	1,152,618	920,885
D31 F200 F22	16504	Investment Fee (CBI)	409,867,138	479,626,102	403,025,588	413,409,594	372,394,154	297,524,700
D31 F200 F22	16506	Due Diligence (CBI)	206,533,394	107,661,195	70,814,884	72,639,439	65,432,691	52,277,517
D31 F200 F22	16507	Certificate of Naturalization (CBI)	4,292,767	8,619,764	1,841,630	1,889,079	1,701,659	1,359,542
		Citizenship by Investment Programme	622,115,570	760,000,000	619,050,095	635,000,000	572,000,000	457,000,000
Total			1,057,378,664	1,202,486,130	1,066,745,102	1,103,725,036	1,065,776,177	974,710,861

**Millions of Dollars** 

Capital Revenue Estimate 2025/2026



**REVENUE CATEGORY** 

# **CAPITAL REVENUE FOR FISCAL YEAR ENDING 30TH JUNE 2026**

Account No.	10	Details	Actual 2023/2024	Estimate 2024/2025	Projected 2024/2025	Estimate 2025/2026	Estimate 2026/2027	Estimate 2027/2028
	210	LOCAL CAPITAL REVENUE						
D31 F100 F11	21001	Sale of Assets	15,077,950	100,000	73,300	100,000	100,000	100,000
D34 W400 W44	21002	Sale of State Lands	3,164,277	5,000,000	1,44,294	5,000,000	5,000,000	5,000,000
D34 W300 W31	21005	Housing Development Receipts		50,000	ü	50,000	50,000	50,000
		TOTAL LOCAL CAPITAL REVENUE	18,242,227	5,150,000	217,594	5,150,000	5,150,000	5,150,000
	220	GRANT FUNDS						
D31 F500 F51	22000	External Grants	67,756,730	112,425,860	42,209,823	106,523,447	106.813,462	24,079,465
D31 F500 F51	22011	Current Grants			¥.	11,201,646		
7.4		TOTAL GRANT FUNDS	67,756,730	112,425,860	42,209,823	117,725,093	106,813,462	24,079,465
	230	LOAN FUNDS						
D31 F500 F51	23000	Receipts from Loans	32,977,575	182,323,806	126,012,179	88,848,836	80,586,538	32,184,186
		TOTAL LOAN FUNDS	32,977,575	182,323,806	126,012,179	88,848,836	80,586,538	32,184,186
		TOTAL CAPITAL REVENUE	118,976,532	299,899,666	168,439,596	211,723,929	192,550,000	61,413,651

# **LEGAL REFERENCES**

# **REVENUE MEASURES**

Income Tax				 		 	 Chap. 67:01
Development Levy				 		 	 Chap. 67:10
Land Value Appreciation	n Tax						•
Import and Export Dutie				 		 	 Cap. 265. S.R.O. 37/93
Stamp Duty				 		 	 Chap. 68:01
, ,							•
Consumption Tax				 		 	 SRO. 23/84
Entertainment Tax				 		 	 Chap. 70.07
Hotel Occupancy Tax				 		 	 Chap. 70:06
Embarkation Tax				 		 	 Chap. 70:05
Tax Exit Certificate				 		 	 Chap. 67:01
Liquor Licence				 		 	 Chap. 70:03
Still Licence				 		 	 Chap. 70:02
Motor Drivers and Regis	stration F	ees		 		 	 Act No. 17 of 1993
Wheel Licence				 		 	 Act No. 17 of 1993
Trade and Professional	Licence	s		 		 	 Chap. 92:01
Produce Dealers Licence	ce			 		 	 Chap. 82:02
Arms Licence				 		 	 ORD. 27/65
Maritime Licences				 		 	 Chap. 35:01
Insurance Licence				 		 	 Chap. 78:49
Company Licence				 		 	 Act No. /94
Fees Magistrate's Cour	t-						
Judicial Stamp Fees				 		 	 Chap. 56:50
Registrar General's Fee	es			 		 	 Chap. 56:50
Titles to Land Assurance	e Fund			 		 	 Chap. 56:50
Land Transfer Fees				 		 	 Chap. 56:50
Hospital Fees							
Fees for Inspection of V	•	and Mea	sures	 •••	•••	 	 Chap. 78:42
Customs Officers Fees				 		 	 Chap. 69:01
Fees and Charges on S	Sale of C	rown Lar	nds	 		 	 Chap. 53:01
Sale of Maps							
Aliens Land Holding Lic				 		 	 Chap. 18:51
Postal Duties Commiss	sions and	d Rents					
Airport Charges							
Timber Royalties							
Bank Licence				 		 	 Act No. 1/91
Work Permit				 •••		 	 Chap. 18:01
Sales Tax				 		 	 Chap. 67:06
Value Added Tax				 		 	 Act No. 7/2005

# ACCOUNTING OFFICERS RESPONSIBLE FOR EXPENDITURE

# HEAD ACCOUNTING OFFICERS PROGRAM/SUBPROGRAM

# D21 President's Secretary

P100 P11 Office of the President

# D22 Secretary/Integrity in Public Office Commission

J100 J10 Integrity in Public Office Commission

# D23 Secretary, Public Service Commission

1700 171 Public and Police Service Commission

I700 I72 Board of Appeal

# D25 Clerk of the House of Assembly

S100 S10 Legislature

### D26 Director of Audit

A100 A10 Audit Department

# D27 Permanent Secretary Ministry of National Security and Legal Affairs

X100 X10 Policy Formulation & Administration
 X100 X11 National Joint Intelligence Center (NJIC)
 X400 X40 Immigration

X500 X50 Fire Prevention X600 X60 Prison Services

X700 X70 Disaster Management X800 X80 Government Band

X800 X80 Government Band X900 X90 Law Commission X900 X91 Supreme Court X900 X92 Magistrate Court

X900 X93 Financial Intelligence UnitX900 X94 Attorney General's Chambers

X900 X95 Office of the Director of Public Prosecutions

X900 X96 Legal Aid Clinic

X900 X97 Companies & Intellectual Properties

XA00 XA1 Meteorological Office

### **Chief of Police**

X300 X3B

X300 X31	Police Administration
X300 X32	Special Service Unit
X300 X33	CID Investigation
X300 X34	Traffic Control
X300 X35	Immigration
X300 X36	Drug Unit
X300 X37	Marine Unit
X300 X38	Special Branch
X300 X39	Tourism Branch
X300 X3A	Southern Branch

Northern Branch

# ACCOUNTING OFFICERS RESPONSIBLE FOR EXPENDITURE

D28	Chief Electi						
	V100 V10	Policy Formulation & Administration					
D30	Permanent	Secretary/Office of the Prime Minister					
	M100 M11	General Activities					
	M100 M16	Operations of the Public Support Program					
	M100 M17	Prime Minister's Official Residence					
	M100 M18	Invest Dominica Authority					
D31	Financial S Social Secu	ecretary/Ministry of Finance, Economic Development, Climate Resilience and					
	F100 F11	General Activities					
	F100 F12	Macroeconomic Planning & Policy Unit					
	F100 F14	Building Maintenance Unit					
	F200 F21	Financial Services Unit					
	F200 F22	Citizenship by Investment Unit					
	F300 F31	Budget, Debt & Fiscal Management					
	F300 F32	Information Systems Support Unit (ISS Unit)					
	F500 F51	Accountant General's Office					
	F500 F52	Portsmouth Sub-Treasury					
	F500 F53	Marigot Sub-Treasury					
	F500 F54	Retiring Benefits					
	F500 F56	Debt Servicing					
	F500 F58	External Transfers					
	F600 F61	Statistics					
	F700 F71						
	F800 F81	Tax Administration					
	F800 F82	VAT					
	F800 F83	System Maintenance					
	F800 F84	Tax Roll, Audit & Objections					
	F800 F86	Income Tax Refund Administration					
	F800 F87	Collections & Assessing					
	F800 F88	International Tax Unit					
	F900 F96	Procurement Unit					
	FA00 FA1	Socio-Economic Planning					
D32	Permanent	Permanent Secretary/Ministry of Agriculture, Fisheries, Blue and Green Economy					
	G100 G10	Policy Formulation & Administration					
	G200 G20	Agriculture Planning & Administration					
	G300 G31	Agricultural Extension, Diversification & Advisory Services					
	G300 G33	Produce Chemist Laboratory					
	G300 G34	Veterinary Health & Quarantine Services					
	G400 G41	Plant Quarantine & Protection Services					

G400 G42 Livestock Development

# ACCOUNTING OFFICERS RESPONSIBLE FOR EXPENDITURE

G400 G43	Land Use Planning, Statistics & Information
G400 G44	Crop Research & Field Experimentation
G400 G46	Agricultural Investment Unit
G400 G49	Plant Propagation
G500 G51	Fisheries Administration
G500 G53	Fisheries Infrastructural Administration

# D33 Permanent Secretary/Ministry of Education, Human Resource Planning, Vocational Training and National Excellence

a	ational	=X00::01:00
E100	E11	General Administration
E100	E13	Education Planning
E200	E21	Early Childhood Development
E200	E22	All Age Education
E200	E23	Grant to Primary Schools
E200	E24	Primary School Facilities
E300	E31	Goodwill Secondary School
E300	E33	Pierre Charles Secondary School
E300	E34	Isaiah Thomas Secondary School
E300	E35	Dominica Grammar School
E300	E37	North East Comprehensive School
E300	E38	Portsmouth Secondary School
E300	E39	Castle Bruce Secondary School
E300	E3A	Grants to Secondary Schools
E300	E3B	Secondary School Facilities
E300	E3C	Scholarship and Student Support Scheme
E300	E3D	Education Trust Fund
E400	E41	Dominica State College
E400	E43	Human Resource Development
E500	E51	Curriculum Development
E500	E53	Learning Support and Supervision
E500	E54	External Exams
E500	E55	Planning and Development
E500	E57	Measurement and Evaluation
E600	E61	Public Libraries
E600	E62	Archives
E900	E90	Adult Education

# D34 Permanent Secretary/Ministry of Housing and Urban Development

W100 W11	General Activities
W300 W31	Housing Development
W300 W32	Property Valuation
W400 W42	Surveys for Other Ministry
W400 W43	State Lands Surveys
W400 W44	State Lands Protection & Allocation
W400 W46	Administration Training & Common Services
W700 W71	Urban Renewal
W800 W80	Physical Planning
W800 W81	Development Control
W800 W82	Town and Country Planning/Land Use

# ACCOUNTING OFFICERS RESPONSIBLE FOR EXPENDITURE

### **D36** Permanent Secretary/Ministry of Health, Wellness and Social Services

Policy Formulation and Administration H100 H11 Health Administration H100 H13

H100 H14 Health Information

H200 H21 Roseau Health District

Portsmouth Health District H200 H22 LaPlaine Health District H200 H25

H200 H26 Castle Bruce Health District

St. Joseph Health District H200 H27

H200 H28 **Dental Services** 

H200 H29 Grand Bay Health District

PMH Administration H300 H31

H400 H41 **Environmental Health Services** 

**Laboratory Services** H300 H42

Medical Supplies and Equipment H500 H51

**Health Promotion** H600 H61

H600 H62 **Drug Prevention** H600 H63 **HIV AIDS Unit** 

HA00 HA1 **Gender Relations** 

Welfare Administration HB00 HB1

HB00 HB2 Child Welfare

HB00 HB3 Blind Welfare

HB00 HB4 Public Assistance

Yes We Care HB00 HB5

HB00 HB6 Chances

### **D38** Permanent Secretary/Ministry of Environment, Rural Modernisation, Kalinago Upliftment and Constituency Empowerment

Policy Formulation & Administration L100 L10

L400 L42 Environmental Coord. & Policy Development

Conservation & Protection L600 L62

L600 L63 Parks Management & Preservation

L600 L64 Forest Administration L600 L65 **Utilization & Promotion** 

Produce Research, Resource, Monitoring & Dev. L600 L66

Waitukubuli National Trail L600 L67

**Employment** LA00 LA1

RB00 RB1

Constituency Empowerment LB00 LB1

LC00 LC1 Kalinago Affairs

### D39 **Permanent Secretary/Ministry of Tourism**

Policy Formulation & Administration R100 R10

**Discover Dominica Authority** R200 R22

Ports & Maritime Services RA00 RA1 Civil Aviation

# ACCOUNTING OFFICERS RESPONSIBLE FOR EXPENDITURE

D44	Permanent	Secretary/Ministry of Culture, Youth, Sports and Community Development
	Q100 Q10	General Administration
	Q300 Q30	Sports Development
	Q300 Q31	Windsor Park Sports Stadium
	Q600 Q61	Administration & Supervision
	Q600 Q62	Conveyance of Mails
	Q600 Q63	Mail Sorting & Delivery
	Q600 Q64	Printing & Supply of Postal Stamps
	Q700 Q70	Cultural Development / Museum
	Q800 Q80	Local Government & Community Development
	Q900 Q90	Co-operative Enterprise Development
	QA00 QA1	Basic Needs Trust Fund
	QB00 QB1	Youth Development Division
	QB00 QB2	Skills Training
	QB00 QB3	Yes Corps Technology of the Co
	QB00 QB4	4 H activities
D50	Establishm	ent, Personnel and Training Department
	B100 B11	Policy Development and Implementation
	B100 B12	Resourcing and Support Services
	B100 B13	Training and Development
	B100 B14	Information Technology
	B200 B21	Financial Management
	B200 B22	Plant and Equipment
D52	Permanent	Secretary/Ministry of Public Works, Public Utilities and The Digital Economy
	K100 K11	Policy Formulation & Administration
	K200 K21	Direction and Supervision
	K200 K22	Building
	K300 K35	Roads & Engineering Surveys
	K600 K61	Utilities
	K600 K62	Electrical Operations & Inspections
	KA00 KA1	ICT Unit
	KB00 KB1	Information – Government Information Service
	KC00 KC1	Telecommunications
D53	Permanent	Secretary/Ministry of Foreign Affairs, International Business, Trade and Energy
	Y100 Y10	General Activities
	Y100 Y11	Political Affairs Division
	Y100 Y12	United Nations and Consular General Representation in NY
	Y100 Y13	Embassy and OAS Mission in US

High Commission in UK

Y100 Y14

# ACCOUNTING OFFICERS RESPONSIBLE FOR EXPENDITURE

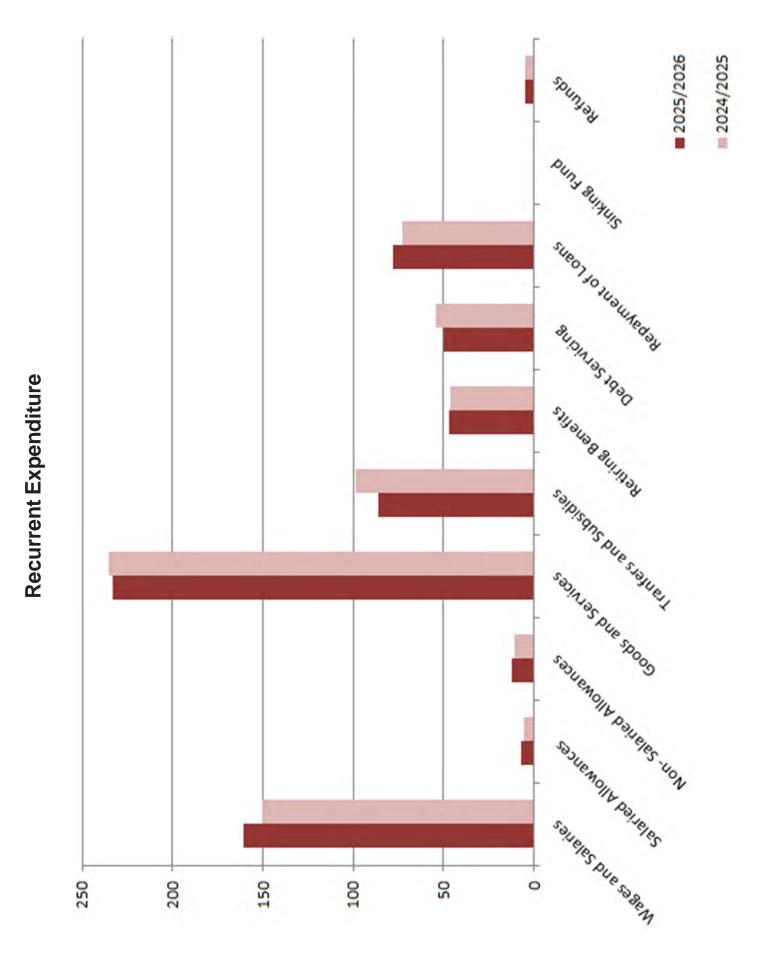
Y100 Y15	Embassy in Cuba
Y100 Y16	Embassy in People's Republic of China
Y100 Y17	Embassy of the United Arab Emirates (UAE)
Y100 Y18	Office of the OECS Ambassador
Y100 Y19	Guadeloupe Consulate
Y200 Y20	Protocol and Consular Affairs
Y300 Y30	Energy
Y400 Y40	Trade Development

# **D54** Cabinet Office

N900 N91	General Activities
N900 N92	Central Stenographic Services
N900 N93	Government Printery

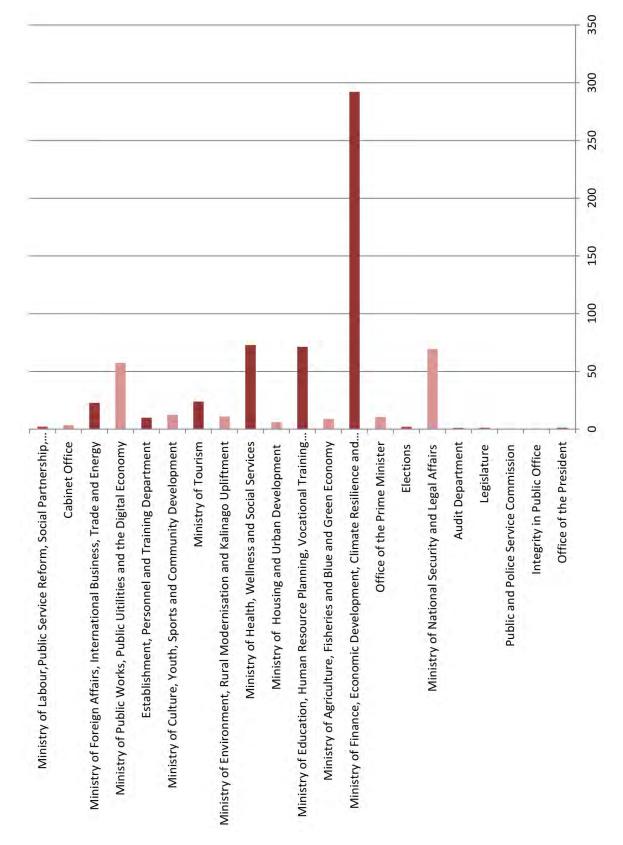
# D 57 Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development

OA00 OA1	Policy Formulation and Administration
OB00 OB1	Labour Policy & Relations
OC00 OC1	Small Business Development
OD00 OD1	Public Sector Reform



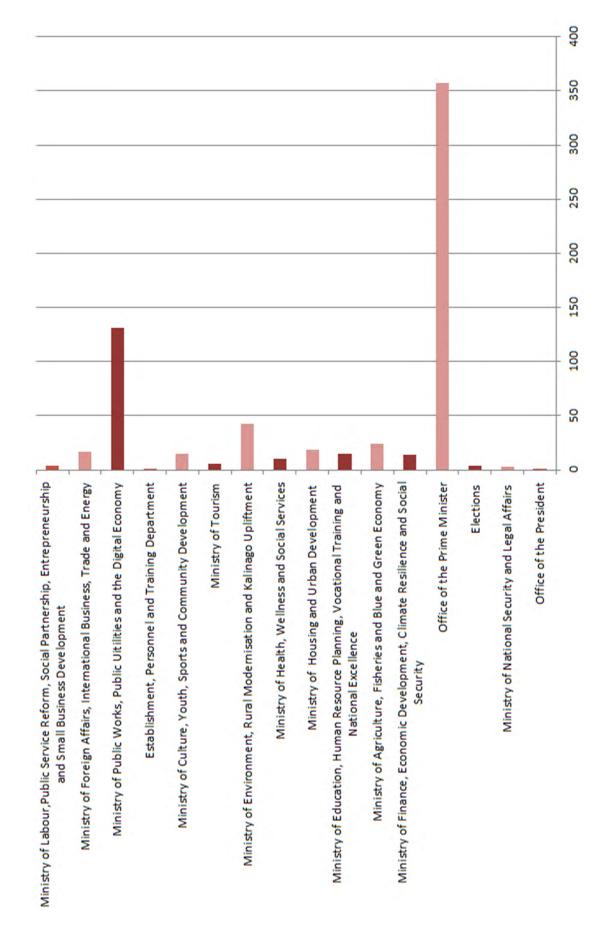
**Millions of Dollars** 

# 2025/2026 Recurrent Expenditure



Millions of Dollars

2025/2026 Project Expenditure



Millions of Dollars

# D21 - Office of the President

### **Mission Statement**

To provide administrative support to enable the President to carry out the duties of the Office as set out in the Constitution; and to provide general advice to foster national unity at home and abroad, aimed at promoting national economic growth and development and at attaining a resilient, sustainable and modern nation-state.

### **Vision Statement**

To be a model of professional excellence

### **Core Values:**

In carrying out its Mission, the Office of the President and its Staff are guided by the following

- Professionalism We honor our commitments to get the job done in keeping with the applicable rules and procedures
- Excellence We are committed to demonstrating the highest quality of service and performance
- **Integrity** We conduct ourselves in a manner that demonstrates confidentiality, good judgment, trustworthiness and steadfastness
- Courtesy We exhibit politeness with due regard and respect for all
- **Diligence -** We exhibit the highest level of initiative, dedication and energy in the performance of our duties
- **Ecofriendly** We are committed to **c**omplying with Government's Climate Resilience Development program, and support activities and programs that help conserve Dominica's pristine environment.

# **Key Result Areas:**

Stated hereunder are the Key Result Areas (KRAs) of the Office of the President which aim to provide further insights into our strategic direction as we undertake to meet our goals:

- (i) Administrative Management
- (ii) Organizational Capacity Building
- (iii) Property Management
- (iv) Occupational Health and Safety Management
- (v) Education and Public Awareness

The role and functions of the Office of the President are clearly outlined in the Dominica Constitution, along with the duties, responsibilities and related protocols, which are significant in themselves and are a very important aspect of the very functioning of the State. These duties are critical to maintaining the nation's political unity and guaranteeing constitutional powers.

# **Responsibilities and Duties:**

To both support the President as he carries out his functions as set out in the Constitution, and to take full responsibility for the administration, security and maintenance of:

- (i) The Office of the President;
- (ii) The Official Residence of the President and State House Conference Centre;
- (iii) The other buildings on the Complex, the official vehicles and grounds, in a manner that will encourage high performance and lend support to Government's climate resilience, Sustainable and transformative goals;
- (iv) To influence political thought and institutional direction in the national interest;
- (v) To provide official services to the general public, and to government agencies and organizations at home and abroad;
- (vi) To serve as a mediator in times of national crisis and to be instrumental in preparing the nation to co-operate with the government's policies and programmes; and
- (vii) To play a meaningful role in the implementation and execution of government's laws, policies and programmes through its constitutional and legislative support.

# **D21 – Office of the President**

# FINANCIAL REQUIREMENTS

	-						
HEAD	D21 - Office of the President	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
P100	Policy Formulation and Administration	1,121,085	1,091,757	1,155,746	1,251,531	1,242,531	1,242,532
	Sub Total	1,015,925	986,597	1,050,586	1,146,371	1,137,371	1,137,372
	Provided By Law:						
	Office of the President	105,160	105,160	105,160	105,160	105,160	105,160
		1,121,085	1,091,757	1,155,746	1,251,531	1,242,531	1,242,532

# FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D21 - Office of the President	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	347,368	346,861	433,406	392,236	392,236	392,236
312	Wages (Casual Labour)	158,150	156,748	175,824	167,230	167,230	167,230
313	Salaried Allowances	25,959	25,102	32,321	32,322	32,322	32,323
314	Non Salaried Allowances	8,686	8,686	15,846	24,334	15,334	15,334
318	Local Travel & Subsistence Allowance	1,500	1,485	6,240	6,760	6,760	6,760
319	International Travel & Subsistence Allowance	13,123	3,450	12,000	27,000	27,000	27,000
325	Hosting & Entertainment	17,439	17,363	25,200	41,700	41,700	41,700
332	Supplies & Materials	143,842	136,132	69,953	73,187	73,187	73,187
334	Communications Expenses	532	501	1,593	1,593	1,593	1,593
336	Operating & Maintenance Services	91,391	89,584	62,500	58,145	58,145	58,145
338	Rental of Assets	-	-	1,000	960	960	960
342	Insurance	163,043	160,494	189,490	298,520	298,520	298,520
346	Subsidies (Social Assistance)	6,187	6,138	20,000	20,000	20,000	20,000
352	Sundry Expenses	7,241	7,202	580	376	376	376
452	Other Machinery and Equipment	31,464	26,851	4,633	2,008	2,008	2,008
	Sub Total	1,015,925	986,597	1,050,586	1,146,371	1,137,371	1,137,372
	Provided By Law:						
	Office of the President	105,160	105,160	105,160	105,160	105,160	105,160
		1,121,085	1,091,757	1,155,746	1,251,531	1,242,531	1,242,532

# **D21 – Office of the President**

Programme Code	D21 P100 P11
Programme Description	Office of the President

	F	INANCIAL F	REQUIREMENT	S			
S.O.C. Item No.	D21 - Office of the President Expenditure	Authorised Budget 2023/2024 1,121,085	Actual Expenditure 2023/2024 1,091,757	Approved Estimates 2024/2025 1,155,746	Estimates 2025/2026 1,251,531	Estimates 2026/2027 1,242,531	Estimates 2027/2028 1,242,532
310	Personal Emoluments	347,368	346,861	433,406	392,236	392,236	392,236
312	Wages (Casual Labour)	158,150		175,824	167,230	167,230	
313	Salaried Allowances	25,959	25,102	32,321	32,322	32,322	32,323
314	Non Salaried Allowances	8,686	8,686	15,846	24,334	15,334	15,334
318	Local Travel & Subsistence Allowance	1,500	1,485	6,240	6,760	6,760	6,760
319	International Travel & Subsistence Allowance	13,123	3,450	12,000	27,000	27,000	27,000
325	Hosting & Entertainment	17,439	17,363	25,200	41,700	41,700	41,700
332	Supplies & Materials	143,842	136,132	69,953	73,187	73,187	73,187
334	Communications Expenses	532	501	1,593	1,593	1,593	1,593
336	Operating & Maintenance Services	91,391	89,584	62,500	58,145	58,145	58,145
338	Rental of Assets	-	-	1,000	960	960	960
342	Insurance	163,043	160,494	189,490	298,520	298,520	298,520
346	Subsidies (Social Assistance)	6,187	6,138	20,000	20,000	20,000	20,000
352	Sundry Expenses	7,241	7,202	580	376	376	376
452	Other Machinery and Equipment	31,464	26,851	4,633	2,008	2,008	2,008
	Sub Total	1,015,925	986,597	1,050,586	1,146,371	1,137,371	1,137,372
	Provided by law	105,160	105,160	105,160	105,160	105,160	105,160
		1,121,085	1,091,757	1,155,746	1,251,531	1,242,531	1,242,532

STAFFING	Estimate	s 2024-2025	Estimate	
	Established	Non-Established	Established	S 2025-2026  Non-Established
Total Staff				

846,508

112,276

128,733

1,500,000

750,000

Summary

419 Other buildings

# D21 – Office of the President

	FINANCIAL REQUIREMENTS								
PROGRAMME		Estimates	Estimates					Actual	Actual
HEAD	DZI - OIIICE OI UIE Fresideiit	2025/2026 GOCD	2025/2026 LOAN	2025/2026 GRANT	2026/2027	2027/2028	2024/2025		2023/2024 to 2022/2023
	PROGRAMME SUMMARY								
P100	Policy Formulation and Administration	750,000		•	1,500,000	,	128,733	112,276	846,508
		750,000		•	1,500,000		128,733	112,276	846,508
	FINANCIAL REQUIREMENTS								
STANDARD		Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	D21 - Office of the President	2025/2026	2025/2026	2025/2026	Estimates	Estimates	Estimates	Expenditure	Expenditure Expenditure Up
CODE		GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025		2023/2024 to 2022/2023

		750,000		•	1,500,000		128,733	112,276	846,508
1		_							
HEAD	PROGRAMME								
P100	Policy Formulation and Administration	X							
	FINANCIAL REQUIREMENTS								
STANDARD	**************************************	Estimates	Estimates				Revised	Actual	Actual
OBJECT	DZI - OIIICE OI ME PIESIGENI	2025/2026	2025/2026	2025/2026 GDANT	Stimates	Stimates	Solutions	2023/2024	Superior Expenditure Up
CODE		9	LONIN	ORGIN	17070707	20211202	C707#707		10 2022/2020
	Renovation of State House Complex	750,000		1	1,500,000	1	128,733	112,276	846,508
021 P100 P10	D21 P100 P10 C2001 115 303								
419	419 Other buildings	750,000			1,500,000	•	128,733	112,276	846,508
		750,000		,	1,500,000		128,733	112,276	846,508

		·

# **D22-Integrity Commission**

# **Responsibilities and Duties**

- Receive, retain and examine all declarations filed with it;
- Make such enquiries as it considers necessary in order to verify or determine the accuracy of any declaration filed with it;
- Inquire into any allegation of bribery or act of corruption under the Act;
- Receive and investigate complaints regarding non-compliance with provisions of the Act; and
- Perform such other function as is required under the Act.

### **Mission Statement**

To establish effective oversight of the financial affairs of persons in public life in order to foster a culture of integrity, accountability and probity, and to respond to complaints of corruption in public office.

# **Vision Statement**

A nation free of corruption and governed by persons in public life who are imbued with the highest standard of integrity.

# **Key Result Areas:**

- (i) To promote integrity in governance;
- (ii) To provide effective oversight of the administration of public functions;
- (iii) To encourage transparency in transactions, and maintain legal compliance by persons in public life and other public officials;
- (iv) To ascertain that public institutions are free of corruption so that the highest standards of honesty, equity and fairness will be observed in the use of public resources and in the distribution of benefits for the welfare of the people of our nation.

# **D22-Integrity Commission**

FINANCIAL REQUIREMENTS

	,						
HEAD	D22 - Integrity in Public Office	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	<b>Estimates</b> 2026/2027	<b>Estimates</b> 2027/2028
J100	PROGRAMME SUMMARY Policy Formulation and Administration	536,106	496,158	516,992	502,171	502,171	502,171
		536,106	496,158	516,992	502,171	502,171	502,171

FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D22 - Integrity in Public Office	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	412,350	392,400	407,705	401,136	401,136	401,136
313	Salaried Allowances	13,500	10,816	5,000	5,000	5,000	5,000
314	Non Salaried Allowances	42,021	41,761	39,021	39,021	39,021	39,021
318	Local Travel & Subsistence Allowance	225	-	300	300	300	300
319	International Travel & Subsistence Allowance	10,337	6,925	6,000	6,500	6,500	6,500
323	Rewards & Incentives	500	-	500	-	-	-
325	Hosting & Entertainment	2,700	2,662	1,400	2,000	2,000	2,000
327	Training	195	-	1,400	1,260	1,260	1,260
332	Supplies & Materials	10,085	8,310	11,040	9,400	9,400	9,400
334	Communications Expenses	100	-	400	400	400	400
336	Operating & Maintenance Services	1,148	523	3,136	2,944	2,944	2,944
340	Professional and Consultancy Services	7,300	2,725	27,300	28,500	28,500	28,500
342	Insurance	435	245	500	500	500	500
344	Grants & Contributions	5,940	2,852	2,790	2,460	2,460	2,460
352	Sundry Expenses	10,540	9,030	5,100	2,750	2,750	2,750
452	Other Machinery and Equipment	18,730	17,909	5,400	-	-	-
		536,106	496,158	516,992	502,171	502,171	502,171

# **D22-Integrity Commission**

Programme Code	D22 J100 J10
Programme Description	Policy Formulation and Administration

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D22 - Integrity in Public Office	Authorised Budget 2023/2024		Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	536,106	ŕ	516,992	502,171	,	ŕ
310	Personal Emoluments	412,350	392,400	407,705	401,136	401,136	401,136
313	Salaried Allowances	13,500	10,816	5,000	5,000	5,000	5,000
314	Non Salaried Allowances	42,021	41,761	39,021	39,021	39,021	39,021
318	Local Travel & Subsistence Allowance	225	-	300	300	300	300
319	International Travel & Subsistence Allowance	10,337	6,925	6,000	6,500	6,500	6,500
323	Rewards & Incentives	500	-	500	-	-	-
325	Hosting & Entertainment	2,700	2,662	1,400	2,000	2,000	2,000
327	Training	195	-	1,400	1,260	1,260	1,260
332	Supplies & Materials	10,085	8,310	11,040	9,400	9,400	9,400
334	Communications Expenses	100	-	400	400	400	400
336	Operating & Maintenance Services	1,148	523	3,136	2,944	2,944	2,944
340	Professional and Consultancy Services	7,300	2,725	27,300	28,500	28,500	28,500
342	Insurance	435	245	500	500	500	500
344	Grants & Contributions	5,940	2,852	2,790	2,460	2,460	2,460
352	Sundry Expenses	10,540	9,030	5,100	2,750	2,750	2,750
452	Other Machinery and Equipment	18,730	17,909	5,400	-	-	-
		536,106	496,158	516,992	502,171	502,171	502,171

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					



# The Ministry

The Public & Police Service Commission Secretariat is a very small unit, serving the Commissions in achieving their goals.

# Responsibility

The Secretariat has overall responsibility for conducting the affairs and carrying out the decisions of both Commissions.

# **Mission Statement**

To provide relevant advice and administrative support to the Public and Police Service Commission.

# Vision

To provide efficient, reliable and professional procedural services to the Commissions that a close relationship continues to foster between the Secretariat and the Commissions: and through constant updating and proper classification of its records, safe working environment to enable the Secretariat to promote a high level of performance and quality service to the Commission and Public Officers.

### Introduction and Overview

The Secretariat has the overall responsibility for the implementation of the Commissions' decisions, management of the staff and affairs of the Secretariat, and securing all personal files of the Government Service.

# **Key Result Areas (KRAs)**

- (i) High quality Administrative Support to Public and Police Service Commissions and
- (ii) Provide sound advice.

# **Strategic Objectives**

Accurate and relevant information provided to Commission in a timely manner

- (i) Logistical arrangement for meetings
- (ii) Research Laws and relevant material/regulations for decision making

FINANCIAL REQUIREMENTS
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HEAD	D23 - Public and Police Service Commission	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	<b>Estimates</b> 2026/2027	<b>Estimates</b> 2027/2028
	PROGRAMME SUMMARY						
1700	Public and Police Service Commission	519,245	393,832	449,586	459,665	459,665	459,665
	Sub Total	380,045	275,032	310,386	320,465	320,465	320,465
	Provided By Law:						
	Public and Police Service Commission	120,000	120,000	120,000	120,000	120,000	120,000
	Board of Appeal	19,200	16,800	19,200	19,200	19,200	19,200
		519,245	393,832	449,586	459,665	459,665	459,665

# FINANCIAL REQUIREMENTS

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S.O.C. Item No.	D23 - Public and Police Service Commission	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	253,434	160,620	241,423	248,616	248,616	248,616
313	Salaried Allowances	32,008	24,652	17,234	17,967	17,967	17,967
314	Non Salaried Allowances	4,034	2,717	4,250	11,621	11,621	11,621
319	International Travel & Subsistence Allowance	2,526	-	2,725	2,725	2,725	2,725
332	Supplies & Materials	34,784	33,599	25,300	23,970	23,970	23,970
336	Operating & Maintenance Services	5,191	1,052	4,214	3,036	3,036	3,036
340	Professional and Consultancy Services	2,939	-	8,190	8,550	8,550	8,550
352	Sundry Expenses	6,721	4,792	2,550	2,200	2,200	2,200
452	Other Machinery and Equipment	38,408	29,600	4,500	1,780	1,780	1,780
	Sub Total	380,045	257,032	310,386	320,465	320,465	320,465
	Provided By Law:						
	Public and Police Service Commission	120,000	120,000	120,000	120,000	120,000	120,000
	Board of Appeal	19,200	16,800	19,200	19,200	19,200	19,200
		519,245	393,832	449,586	459,665	459,665	459,665

Programme Code	D23 I700 I71
Programme Description	Public and Police Service Commission

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D23 - Public and Police Service Commission	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	380,045	377,032	430,386	440,465	440,465	440,465			
310	Personal Emoluments	253,434	160,620	241,423	248,616	248,616	248,616			
313	Salaried Allowances	32,008	24,652	17,234	17,967	17,967	17,967			
314	Non Salaried Allowances	4,034	2,717	4,250	11,621	11,621	11,621			
319	International Travel & Subsistence Allowance	2,526	-	2,725	2,725	2,725	2,725			
332	Supplies & Materials	34,784	33,599	25,300	23,970	23,970	23,970			
336	Operating & Maintenance Services	5,191	1,052	4,214	3,036	3,036	3,036			
340	Professional and Consultancy Services	2,939	-	8,190	8,550	8,550	8,550			
352	Sundry Expenses	6,721	4,792	2,550	2,200	2,200	2,200			
452	Other Machinery and Equipment	38,408	29,600	4,500	1,780	1,780	1,780			
	Sub Total	380,045	257,032	310,386	320,465	320,465	320,465			
	Provided by law	120,000	120,000	120,000	120,000	120,000	120,000			
		500,045	377,032	430,386	440,465	440,465	440,465			

STAFFING	Estimate	s 2024-2025	5 Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D23 I700 I72
Programme Description	Board of Appeal

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D23 - Public and Police Service Commission	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026		Estimates 2027/2028			
	Expenditure	19,200	16,800	19,200	19,200	19,200	19,200			
310	Personal Emoluments									
	Sub Total	19,200	16,800	19,200	19,200	19,200	19,200			
	Provided by law	19,200	16,800	19,200	19,200	19,200	19,200			
		19,200	16,800	19,200	19,200	19,200	19,200			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

# D25 - Legislature

# Responsibilities

The House of Assembly has responsibility for the overall administration of all matters relating to Parliament.

The Department also recognises the importance of improving the image of and respect for Parliament in the society.

### Mission

"To provide services and procedural advice to Parliament to enable it to become an efficient, well-advised Legislature"

### Vision

"To ensure that an efficient, reliable and professional service is provided to Parliament; that a close relationship continues to be fostered between the House of Assembly and its clients; and through constant updating and proper classification of its records that it continues to be a reliable repository for all documents/papers relating to Parliament.

# **Key Result Areas (KRAs)**

Five Key Result Areas (KRAs) have been identified to meet the priority needs of the Office. Strategic Objectives were developed to support these KRAs and are outlined below.

# KRA 1. Accurate, high quality procedural advice to the House of Assembly

- Provide sound advise in accordance with the relevant laws and precedent to speaker and members of the house
- Research various matters pertaining to legislature as requested locally and overseas

### KRA 2. Business of Parliament conducted in an efficient and cost-effective manner

- Organise administrative details for meetings of the house
- Efficient and effective record keeping for all decisions taken during parliamentary proceedings
- Production of minutes of proceedings and follow-through/follow-all parliamentary matters
- Manage and improve physical infrastructure of Parliament

# KRA 3. Processing of legislation for publication within four weeks

- Accurate amendments to all legislation passed by Parliament
- Complete all remaining processes for assent of legislation

# KRA 4. Efficient and effective support to select and other committees of the House

Organise administrative details for meetings of all select Committees of the house

- Efficient, effective and accurate record of decisions of all meetings and follow-up of matters to be discussed
- Production of minutes of proceedings of select and other committees

# KRA 5 Efficient and effective support to the Commonwealth Parliamentary Association (Dominica Branch)

- Maintain Register of membership, keep accounts of the commonwealth Parliamentary Association (Dominica Branch)
- Organise administrative details for all meetings of Commonwealth Parliamentary Association
- Accurate recording of decisions of meetings and production of minutes of proceedings

# D25 – Legislature

FINANCIAL REQUIREMENTS
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HEAD	D25 - Legislature	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
S100	Policy Formulation and Administration	1,214,729	1,123,822	1,249,058	1,263,214	1,263,364	1,263,215
		1,214,729	1,123,822	1,249,058	1,263,214	1,263,364	1,263,215

FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D25 - Legislature	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	698,813	719,808	730,694	745,491	745,491	745,491
312	Wages (Casual Labour)	56,079	41,918	47,960	49,597	49,598	49,598
313	Salaried Allowances	7,399	2,062	8,600	8,600	8,600	8,600
314	Non Salaried Allowances	152,158	142,130	161,818	162,468	162,468	162,468
318	Local Travel & Subsistence Allowance	638	-	638	638	638	638
319	International Travel & Subsistence Allowance	12,531	11,924	14,000	14,000	14,000	14,000
325	Hosting & Entertainment	34,000	28,248	10,500	29,000	29,000	29,000
332	Supplies & Materials	32,497	20,359	21,751	21,449	21,449	21,449
334	Communications Expenses	-	-	-	1,000	1,000	1,000
336	Operating & Maintenance Services	48,060	29,094	47,230	37,933	37,933	37,933
340	Professional and Consultancy Services	63,147	55,687	51,022	53,441	53,441	53,441
342	Insurance	827	-	827	827	827	827
346	Subsidies (Social Assistance)	29,000	7,036	114,000	114,000	114,000	114,000
352	Sundry Expenses	49,580	44,480	40,018	24,770	24,919	24,770
452	Other Machinery and Equipment	30,000	21,076	-	-	-	-
		1,214,729	1,123,822	1,249,058	1,263,214	1,263,364	1,263,215

# D25 – Legislature

Programme Code	D25 S100 S10
Programme Description	Policy Formulation and Administration

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D25 - Legislature	Authorised Budget 2023/2024 1,214,729		Approved Estimates 2024/2025 1,249,058	Estimates 2025/2026 1,263,214	Estimates 2026/2027 1,263,364	Estimates 2027/2028 1,263,215			
310	Expenditure Personal Emoluments	698,813		730,694	745,491	745,491	745,491			
	Wages (Casual Labour)	56,079	,	47,960	49,597	49,598	49,598			
313	Salaried Allowances	7,399	2,062	8,600	8,600	8,600	8,600			
314	Non Salaried Allowances	152,158	142,130	161,818	162,468	162,468	162,468			
318	Local Travel & Subsistence Allowance	638	-	638	638	638	638			
319	International Travel & Subsistence Allowance	12,531	11,924	14,000	14,000	14,000	14,000			
325	Hosting & Entertainment	34,000	28,248	10,500	29,000	29,000	29,000			
332	Supplies & Materials	32,497	20,359	21,751	21,449	21,449	21,449			
334	Communications Expenses	_	-	-	1,000	1,000	1,000			
336	Operating & Maintenance Services	48,060	29,094	47,230	37,933	37,933	37,933			
340	Professional and Consultancy Services	63,147	55,687	51,022	53,441	53,441	53,441			
342	Insurance	827	-	827	827	827	827			
346	Subsidies (Social Assistance)	29,000	7,036	114,000	114,000	114,000	114,000			
352	Sundry Expenses	49,580	44,480	40,018	24,770	24,919	24,770			
452	Other Machinery and Equipment	30,000		-	-	-	-			
		1,214,729	1,123,822	1,249,058	1,263,214	1,263,364	1,263,215			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established Non-Established		Established	Non-Established
Total Staff				

# **D26 – Audit Department**

59

# Responsibilities

The Office of the Director of Audit shall be responsible for:

- Developing and maintaining a comprehensive internationally accepted auditing program
  for evaluating the financial and operational systems and procedures of all Government of
  Dominica activities.
- Examining financial transactions for accuracy and evaluating compliance with all applicable laws and regulations, Cabinet Decisions, internal policies and procedures;
- Evaluating the cost effectiveness and efficiency of Government of Dominica activities;
- Ascertaining the adequacy of controls for safeguarding the State's assets and liabilities and, when appropriate, verify the existence of assets and liabilities;
- Appraising the timeliness, reliability, usefulness and integrity of Government's records and financial reporting;
- Maintaining technically competent staff by ensuring continuing education and active involvement in professional activities;
- Reporting audit findings with recommendations to the Parliament of the Commonwealth of Dominica through the Minister for Finance;
- Performing a variety of audit types and fraud detection.

### Vision

We strive to be an independent Supreme Audit Institution that effectively promotes accountability, transparency and integrity in the use of public resources.

# Mission

To enhance good governance and public accountability through the conduct of audits to ensure better financial management and optimum use of public resources to maintain sustainable development.

# **Key Result Areas (KRAs)**

- **1.** To determine the integrity of the State's Public Audit process through the application of Internationally Accepted Public Sector Auditing Standards.
  - All work plans, working papers and reports must demonstrate compliance with International Public Sector Audit Standards.
- 2. Raise awareness of financial management and audit issues through the publication of high quality, accurate and timely audit reports.
  - Produce an annual audited report on the Financial Statements within eight (8) months of the year's end;
  - Produce one best practice report on a general issue of financial management containing practical advice on systems improvements;

# **COMMONWEALTH OF DOMINICA**

60

- **ESTIMATES 2025/2026**
- Produce at least one Value-for-Money Audit report during the financial year.
- **3.** Improve the systems and processes of Public Sector Financial Management by providing justified and realistic recommendations
  - Produce reports with recommendations to Permanent Secretaries and Heads of Departments.

# **D26 – Audit Department**

FINANCIAL	REQUIREMENTS
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HEAD	D26 - Audit Department	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
A100	Policy Formulation and Administration	1,137,395	1,076,552	1,148,418	1,166,295	1,166,295	1,166,295
	Sub Total	1,030,179	969,336	1,041,202	1,059,079	1,059,079	1,059,079
	Provided By Law:						
	Policy Formulation and Administration	107,216	107,216	107,216	107,216	107,216	107,216
		1,137,395	1,076,552	1,148,418	1,166,295	1,166,295	1,166,295

# FINANCIAL REQUIREMENTS

	THANCIAL REQUIREMENTS						
S.O.C. Item No.	D26 - Audit Department	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	<b>Estimates</b> 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	825,953	773,023	850,392	860,420	860,420	860,420
313	Salaried Allowances	36,000	35,808	30,000	40,044	40,044	40,044
314	Non Salaried Allowances	71,381	70,153	78,322	78,322	78,322	78,322
318	Local Travel & Subsistence Allowance	10,207	9,491	10,100	10,100	10,100	10,100
319	International Travel & Subsistence Allowance	152	-	15,000	15,000	15,000	15,000
327	Training	25,272	23,998	5,600	6,300	6,300	6,300
332	Supplies & Materials	25,217	21,644	21,160	23,500	23,500	23,500
336	Operating & Maintenance Services	10,268	9,460	1,568	4,968	4,968	4,968
340	Professional and Consultancy Services	3,068	6,490	13,650	11,875	11,875	11,875
342	Insurance	827	195	1,000	2,500	2,500	2,500
352	Sundry Expenses	21,304	18,759	11,050	6,050	6,050	6,050
452	Other Machinery and Equipment	530	315	3,360	-	-	-
	Sub Total	1,030,179	969,336	1,041,202	1,059,079	1,059,079	1,059,079
	Provided By Law:						
	Policy Formulation and Administration	107,216	107,216	107,216	107,216	107,216	107,216
		1,137,395	1,076,552	1,148,418	1,166,295	1,166,295	1,166,295

# **D26 – Audit Department**

Programme Code	D26 A100 A10
Programme Description	Policy Formulation and Administration

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D26 - Audit Department	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	1,137,395	1,076,552	1,148,418	1,166,295		1,166,295			
310	Personal Emoluments	825,953	773,023	850,392	860,420	860,420	860,420			
313	Salaried Allowances	36,000	35,808	30,000	40,044	40,044	40,044			
314	Non Salaried Allowances	71,381	70,153	78,322	78,322	78,322	78,322			
318	Local Travel & Subsistence Allowance	10,207	9,491	10,100	10,100	10,100	10,100			
319	International Travel & Subsistence Allowance	152	-	15,000	15,000	15,000	15,000			
327	Training	25,272	23,998	5,600	6,300	6,300	6,300			
332	Supplies & Materials	25,217	21,644	21,160	23,500	23,500	23,500			
336	Operating & Maintenance Services	10,268	9,460	1,568	4,968	4,968	4,968			
340	Professional and Consultancy Services	3,068	6,490	13,650	11,875	11,875	11,875			
342	Insurance	827	195	1,000	2,500	2,500	2,500			
352	Sundry Expenses	21,304	18,759	11,050	6,050	6,050	6,050			
452	Other Machinery and Equipment	530	315	3,360	-	-	-			
	Sub Total	1,030,179	969,336	1,041,202	1,059,079	1,059,079	1,059,079			
	Provided by Law	107,216	107,216	107,216	107,216	107,216	107,216			
		1,137,395	1,076,552	1,148,418	1,166,295	1,166,295	1,166,295			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

# **D27 - Ministry of National Security and Legal Affairs**

### Overview

National security forms part of the country's top priorities, considering the negative implications on the economic and social environment, if not properly managed. The issue of national security is cross-cutting and affects every fragment of our society, from attracting investors to the quality of life of our citizens.

### **Mission**

To provide sound legal advice and representation to the Government of the Commonwealth of Dominica and all Departments of Government, to administer justice, to protect and promote Intellectual Property Rights, and ensure proficient analysis and investigation of financial crimes in an efficient manner.

### Vision

To attain and maintain a just, efficient, and respected justice system.

### **Core Values**

The functions and powers for public officers are enshrined in the following values:

- Respect for democracy
- Impartiality
- Non-partisanship
- Loyalty
- Integrity
- Accountability
- Stewardship and excellence

# **Key Results Areas**

- **KRA#1:** To identify, assess, and reduce the risks of disaster, socio-economic vulnerabilities to disaster as well as dealing with the environmental and other hazards that trigger them.
- **KRA#2:** Utilize a multi-dimensional approach to contain and reduce crime, including more effective law enforcement and policing and social interventions designed to discourage a lifestyle of crime and violence, and promote Dominica as a peaceful country.
- **KRA#3:** Build the capacity of the Dominican labour market to resist, adjust, and quickly recover from negative shocks.
- **KRA#4:** Police Stations and the Prison should be resilient and built to withstand natural disasters to ensure the safety of officers and offenders during and after a disaster.

# Strategic Objective:

- To ensure timely and effective administration of justice
- To promote timely and effective dispensation of justice
- To provide improved protection of life and property
- To provide improved community resilience and enhanced national emergency systems

### **Divisions within the Ministry**

- Office of the Permanent Secretary and Central administration
- Chambers of the Attorney General
- Commonwealth of Dominica Police Force
- Dominica Fire and Ambulance Services
- Office of Director of Public Prosecutions
- Companies and Intellectual Property Office
- Legal Aid Clinic
- Registry & Supreme Court Administration
- Immigration
- Dominica Prison Services
- Financial Intelligence Unit
- Integrity in Public Office Administration
- Office of Disaster Management
- Dominica Meteorological Services
- Magistrate's Court
- Land Titles Registry

FINANCIAL REQUIREMENTS
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	THINKING REQUIREMENTS						
HEAD	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
X100	Policy Formulation and Administration	942,324	1,097,537	963,841	1,187,849	1,186,889	1,187,849
X400	Immigration	4,508,598	3,967,968	4,134,690	3,988,909	3,988,909	3,988,909
X500	Fire Prevention	6,904,294	7,433,154	7,343,097	7,650,710	7,650,090	7,649,150
X600	Prison Services	3,492,199	3,799,533	3,579,349	3,638,784	3,631,677	3,624,571
X700	Disaster Management	762,660	872,593	719,000	823,411	823,411	823,411
X800	Government Band	210,948	185,312	212,520	208,486	208,486	208,486
X900	Justice	9,176,765	9,032,950	9,472,292	16,894,464	16,902,964	16,901,864
XA00	Meteorological Services	651,459	637,771	736,166	735,381	735,381	735,381
	Sub-total	26,649,247	27,026,818	27,160,955	35,127,994	35,127,807	35,119,621
X300	Police Services	32,348,163	31,908,165	33,406,578	34,110,694	34,763,792	35,609,952
		58,997,410	58,934,983	60,567,533	69,238,688	69,891,599	70,729,573

### FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	<b>Estimates</b> 2026/2027	<b>Estimates</b> 2027/2028
	S.O.C. Summary			-	-	-	-
310	Personal Emoluments	37,277,343	38,616,670	37,972,096	39,760,512	40,428,035	40,397,062
312	Wages (Casual Labour)	44,841	70,640	89,499	86,603	86,678	86,678
313	Salaried Allowances	2,037,175	1,948,987	2,163,867	2,158,417	2,158,417	2,158,417
314	Non Salaried Allowances	3,442,454	3,551,271	4,034,504	4,839,273	4,828,773	4,828,774
318	Local Travel & Subsistence Allowance	286,985	263,011	419,587	450,914	448,414	448,414
319	International Travel & Subsistence Allowance	255,308	203,304	136,305	138,805	137,805	137,805
323	Rewards & Incentives	1,000	-	13,500	13,500	13,500	13,500
325	Hosting & Entertainment	87,102	83,380	42,666	46,175	46,175	46,175
327	Training	6,247	1,236	1,053,144	84,191	84,191	84,191
332	Supplies & Materials	6,300,287	5,862,197	5,835,314	6,003,054	5,997,827	6,866,913
334	Communications Expenses	2,900	758	8,200	7,300	7,300	7,300
336	Operating & Maintenance Services	2,526,400	2,224,255	2,379,897	2,298,501	2,295,501	2,295,501
338	Rental of Assets	900,700	806,360	990,650	939,120	947,760	948,720
340	Professional and Consultancy Services	550,261	391,468	646,095	623,270	623,270	623,270
342	Insurance	2,495,861	2,406,705	2,595,904	2,807,030	2,807,030	2,807,030
344	Grants & Contributions	20,301	20,269	31,385	24,011	24,011	24,011
346	Subsidies (Social Assistance)	40,000	39,965	135,480	130,480	130,480	130,480
350	Claims against Government	1,360,000	1,213,364	1,200,000	8,200,000	8,200,000	8,200,000
352	Sundry Expenses	858,890	801,503	637,874	367,785	366,685	365,585
452	Other Machinery and Equipment	503,355	429,640	181,566	259,747	259,747	259,747
		58,997,410	58,934,983	60,567,533	69,238,688	69,891,599	70,729,573

FINANCIAL REQUIREMENTS
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_	THANCIAL REQUIREMENTS						
	D27 - Ministry of National Security	Authorised Budget	Actual Expenditure	Approved Estimates	Estimates	Estimates	Estimates
HEAD	and Legal Affairs	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	PROGRAMME SUMMARY						
X100	Policy Formulation and Administration	942,324	1,097,537	963,841	1,187,849	1,186,889	1,187,849
X400	Immigration	4,508,598	3,967,968	4,134,690	3,988,909	3,988,909	3,988,909
X500	Fire Prevention	6,904,294	7,433,154	7,343,097	7,650,710	7,650,090	7,649,150
X600	Prison Services	3,492,199	3,799,533	3,579,349	3,638,784	3,631,677	3,624,571
X700	Disaster Management	762,660	872,593	719,000	823,411	823,411	823,411
X800	Government Band	210,948	185,312	212,520	208,486	208,486	208,486
X900	Justice	9,176,765	9,032,950	9,472,292	16,894,464	16,902,964	16,901,864
XA00	Meteorological Services	651,459	637,771	736,166	735,381	735,381	735,381
		26,649,247	27,026,818	27,160,955	35,127,994	35,127,807	35,119,621

### FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	14,145,367	15,533,751	15,151,387	16,070,510	16,070,510	16,070,510
312	Wages (Casual Labour)	12,621	4,450	20,271	15,052	15,052	15,052
313	Salaried Allowances	348,175	379,776	458,867	501,417	501,417	501,417
314	Non Salaried Allowances	1,710,420	1,666,018	1,934,135	2,000,806	2,000,806	2,000,806
318	Local Travel & Subsistence Allowance	162,743	180,488	191,856	232,894	230,394	230,394
	International Travel & Subsistence Allowance	126,554	92,041	31,500	32,000	32,000	32,000
323	Rewards & Incentives	1,000	-	3,500	3,500	3,500	3,500
325	Hosting & Entertainment	85,107	82,011	41,266	42,975	42,975	42,975
327	Training	3,992	1,236	44,184	49,518	49,518	49,518
332	Supplies & Materials	4,569,703	4,364,488	4,217,622	4,337,925	4,332,698	4,324,652
334	Communications Expenses	2,900	758	8,200	7,300	7,300	7,300
336	Operating & Maintenance Services	1,997,276	1,700,830	1,833,428	1,776,111	1,776,111	1,776,111
338	Rental of Assets	523,700	487,135	627,250	563,376	572,016	572,976
340	Professional and Consultancy Services	513,781	355,569	619,705	599,520	599,520	599,520
342	Insurance	293,228	224,423	266,949	360,205	360,205	360,205
344	Grants & Contributions	5,032	5,000	16,225	10,644	10,644	10,644
346	Subsidies (Social Assistance)	40,000	39,965	35,480	30,480	30,480	30,480
350	Claims against Government	1,360,000	1,213,364	1,200,000	8,200,000	8,200,000	8,200,000
352	Sundry Expenses	393,050	356,065	355,504	201,245	200,145	199,045
452	Other Machinery and Equipment	354,598	339,450	103,626	92,516	92,516	92,516
		26,649,247	27,026,818	27,160,955	35,127,994	35,127,807	35,119,621

Programme Code	027 X100 X10				
Programme Description	Policy Formulation and Administration				

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024		Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028				
	Expenditure	894,356	1,075,187	922,735	1,154,443	1,154,443	1,154,443				
310	Personal Emoluments	477,151	700,333	675,033	716,209	716,209	716,209				
313	Salaried Allowances	43,000	27,251	23,000	28,507	28,507	28,507				
314	Non Salaried Allowances	60,418	71,379	62,286	62,286	62,286	62,286				
319	International Travel & Subsistence Allowance	126,554	92,041	31,500	32,000	32,000	32,000				
325	Hosting & Entertainment	1,070	-	700	1,900	1,900	1,900				
327	Training	700	-	392	-	-	_				
332	Supplies & Materials	30,206	29,012	34,893	32,731	32,731	32,731				
334	Communications Expenses	1,000	-	1,000	1,000	1,000	1,000				
336	Operating & Maintenance Services	11,535	8,811	22,501	19,320	19,320	19,320				
340	Professional and Consultancy Services	101,061	116,022	49,140	245,100	245,100	245,100				
342	Insurance	7,743	3,719	7,000	7,000	7,000	7,000				
352	Sundry Expenses	27,056	21,060	9,350	5,720	5,720	5,720				
452	Other Machinery and Equipment	6,862	5,559	5,940	2,670	2,670	2,670				
		894,356	1,075,187	922,735	1,154,443	1,154,443	1,154,443				

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D27 X100 X11			
Programme Description	National Joint Intelligence Centre (NJIC)			

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	<b>Estimates</b> 2026/2027	Estimates 2027/2028				
	Expenditure	47,968	22,350	41,106	33,406	32,446	33,406				
323	Rewards & Incentives	1,000	-	1,000	1,000	1,000	1,000				
327	Training	583	-	-	-	-	-				
332	Supplies & Materials	29,169	16,557	34,020	28,482	28,482	28,482				
336	Operating & Maintenance Services	6,408	4,683	2,156	2,004	2,004	2,004				
338	Rental of Assets	8,000	-	1,500	1,920	960	1,920				
452	Other Machinery and Equipment	2,808	1,110	2,430	-	-	-				
		47,968	22,350	41,106	33,406	32,446	33,406				

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D27 X400 X40
Programme Description	Immigration

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	4,508,598	3,967,968	4,134,690	3,988,909	3,988,909	3,988,909			
310	Personal Emoluments	207,393	282,487	278,098	274,935	274,935	274,935			
332	Supplies & Materials	2,590,192	2,453,744	2,430,000	2,585,000	2,585,000	2,585,000			
336	Operating & Maintenance Services	1,314,339	963,972	1,000,000	920,000	920,000	920,000			
338	Rental of Assets	29,200	26,700	49,200	47,232	47,232	47,232			
340	Professional and Consultancy Services	364,954	239,547	370,592	157,342	157,342	157,342			
352	Sundry Expenses	2,520	1,518	6,800	4,400	4,400	4,400			
		4,508,598	3,967,968	4,134,690	3,988,909	3,988,909	3,988,909			

STAFFING	AFFING Estimates 2024-2025 Est		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X500 X50
Programme Description	Fire Prevention

	Fi	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	6,904,294	7,433,154	7,343,097	7,650,710	7,650,090	7,649,150
310	Personal Emoluments	5,370,819	5,995,671	5,904,511	6,123,520	6,123,520	6,123,520
313	Salaried Allowances	82,320	111,744	102,320	122,320	122,320	122,320
314	Non Salaried Allowances	124,694	137,998	138,859	138,859	138,859	138,859
318	Local Travel & Subsistence Allowance	43,109	60,755	55,740	77,690	75,190	75,190
323	Rewards & Incentives	-	-	2,500	2,500	2,500	2,500
325	Hosting & Entertainment	1,430	1,061	1,330	1,500	1,500	1,500
327	Training	25	-	8,120	22,680	22,680	22,680
332	Supplies & Materials	622,631	573,711	674,282	631,776	633,656	632,716
334	Communications Expenses	-	-	1,000	1,000	1,000	1,000
336	Operating & Maintenance Services	322,647	269,887	157,506	147,863	147,863	147,863
338	Rental of Assets	99,600	96,600	103,100	99,936	99,936	99,936
340	Professional and Consultancy Services	60	_	4,323	4,513	4,513	4,513
342	Insurance	197,495	151,021	168,537	268,493	268,493	268,493
344	Grants & Contributions	5,031	5,000	8,803	4,100	4,100	4,100
352	Sundry Expenses	12,408	8,712	6,970	3,960	3,960	3,960
452	Other Machinery and Equipment	22,025	20,994	5,196	-	-	-
		6,904,294	7,433,154	7,343,097	7,650,710	7,650,090	7,649,150

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X600 X60
Programme Description	Prison Services

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	3,492,199	3,799,533	3,579,349	3,638,784	3,631,677	3,624,571			
310	Personal Emoluments	2,339,046	2,564,513	2,543,599	2,547,996	2,547,996	2,547,996			
313	Salaried Allowances	60,000	91,020	86,148	136,148	136,148	136,148			
314	Non Salaried Allowances	49,429	55,012	66,857	66,857	66,857	66,857			
318	Local Travel & Subsistence Allowance	11,080	20,855	19,720	19,720	19,720	19,720			
325	Hosting & Entertainment	334	-	666	1,000	1,000	1,000			
327	Training	-	-	3,640	5,985	5,985	5,985			
332	Supplies & Materials	928,442	980,462	760,345	780,690	773,583	766,477			
336	Operating & Maintenance Services	32,396	28,742	35,672	29,808	29,808	29,808			
342	Insurance	21,490	9,225	14,700	8,750	8,750	8,750			
344	Grants & Contributions	1	-	7,422	6,544	6,544	6,544			
346	Subsidies (Social Assistance)	40,000	39,965	35,480	30,480	30,480	30,480			
452	Other Machinery and Equipment	9,981	9,739	5,100	4,806	4,806	4,806			
		3,492,199	3,799,533	3,579,349	3,638,784	3,631,677	3,624,571			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X700 X70
Programme Description	Disaster Management

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 762,660		Approved Estimates 2024/2025 719,000	Estimates 2025/2026 823,411	Estimates 2026/2027 823,411	Estimates 2027/2028 823,411			
310	Personal Emoluments	285,794	406,500	280,872	468,206	468,206	468,206			
312	Wages (Casual Labour)	5,350	-	4,000	5,845	5,845	5,845			
313	Salaried Allowances	5,077	13,215	13,077	5,570	5,570	5,570			
314	Non Salaried Allowances	20,669	21,766	25,250	25,250	25,250	25,250			
318	Local Travel & Subsistence Allowance	6,938	4,626	8,912	12,000	12,000	12,000			
325	Hosting & Entertainment	998	-	1,995	2,000	2,000	2,000			
327	Training	123	-	3,696	2,520	2,520	2,520			
332	Supplies & Materials	90,540	90,538	35,280	47,000	47,000	47,000			
334	Communications Expenses	_	-	1,000	1,000	1,000	1,000			
336	Operating & Maintenance Services	85,081	80,318	64,288	60,260	60,260	60,260			
338	Rental of Assets	10,000	10,000	6,750	6,480	6,480	6,480			
342	Insurance	58,682	52,707	67,450	66,500	66,500	66,500			
352	Sundry Expenses	190,600	190,595	204,000	120,780	120,780	120,780			
452	Other Machinery and Equipment	2,808	2,328	2,430	-	-	-			
		762,660	872,593	719,000	823,411	823,411	823,411			

STAFFING	FING Estimates 2024-2025 Estimates 202		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X800 X80
Programme Description	Government Band

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 210,948	Actual Expenditure 2023/2024 185,312	Approved Estimates 2024/2025 212,520	Estimates 2025/2026 208,486	Estimates 2026/2027 208,486	Estimates 2027/2028 208,486			
310	Personal Emoluments	179,470	164,568	180,930	175,917	175,917	175,917			
313	Salaried Allowances	480	480	2,480	2,480	2,480	2,480			
327	Training	467	-	1,008	1,134	1,134	1,134			
332	Supplies & Materials	8,726	2,170	8,370	8,930	8,930	8,930			
336	Operating & Maintenance Services	2,136	-	2,352	2,300	2,300	2,300			
338	Rental of Assets	12,000	12,000	12,000	11,520	11,520	11,520			
352	Sundry Expenses	7,652	6,094	2,380	2,200	2,200	2,200			
452	Other Machinery and Equipment	17	-	3,000	4,005	4,005	4,005			
		210,948	185,312	212,520	208,486	208,486	208,486			

STAFFING	Estimates 2024-2025 Estimates 2025-		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X91
Programme Description	Supreme Court

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 1,784,718		Approved Estimates 2024/2025 2,265,983	Estimates 2025/2026 2,323,220	Estimates 2026/2027 2,322,120	Estimates 2027/2028 2,321,020				
310	Personal Emoluments	1,378,118	1,321,885	1,358,285	1,391,022	1,391,022	1,391,022				
313	Salaried Allowances	32,028	30,817	32,028	32,028	32,028	32,028				
314	Non Salaried Allowances	157,549	91,812	194,379	194,379	194,379	194,379				
318	Local Travel & Subsistence Allowance	20,732	22,571	27,642	27,642	27,642	27,642				
325	Hosting & Entertainment	81,275	80,950	36,575	36,575	36,575	36,575				
327	Training	18	-	-	-	-	-				
332	Supplies & Materials	115,025	81,697	108,356	88,849	88,849	88,849				
334	Communications Expenses	-	-	2,000	2,000	2,000	2,000				
336	Operating & Maintenance Services	(128,608)	16,326	446,718	511,368	511,368	511,368				
352	Sundry Expenses	66,032	62,492	44,880	25,740	24,640	23,540				
452	Other Machinery and Equipment	62,549	58,174	15,120	13,617	13,617	13,617				
		1,784,718	1,766,724	2,265,983	2,323,220	2,322,120	2,321,020				

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X92
Programme Description	Magistrate Court

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	1,765,512	1,731,961	1,578,300	1,768,869	1,778,469	1,778,469			
310	Personal Emoluments	1,060,719	1,057,463	986,762	1,225,092	1,225,092	1,225,092			
312	Wages (Casual Labour)	7,271	4,450	16,271	9,207	9,207	9,207			
313	Salaried Allowances	28,270	21,688	34,670	24,670	24,670	24,670			
314	Non Salaried Allowances	277,258	270,442	301,399	346,399	346,399	346,399			
318	Local Travel & Subsistence Allowance	46,359	43,552	41,812	49,812	49,812	49,812			
327	Training	66	-	2,520	1,575	1,575	1,575			
332	Supplies & Materials	24,382	23,823	28,166	25,286	25,286	25,286			
334	Communications Expenses	_	-	500	500	500	500			
336	Operating & Maintenance Services	254,979	253,065	31,910	20,756	20,756	20,756			
338	Rental of Assets	565	-	92,300	40,608	50,208	50,208			
352	Sundry Expenses	47,000	39,316	29,750	13,750	13,750	13,750			
452	Other Machinery and Equipment	18,643	18,162	12,240	11,214	11,214	11,214			
		1,765,512	1,731,961	1,578,300	1,768,869	1,778,469	1,778,469			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X93
Programme Description	Financial Intelligence Unit

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 935,623	Actual Expenditure 2023/2024 835,956	Approved Estimates 2024/2025 868,104	Estimates 2025/2026 921,328	Estimates 2026/2027 921,328	Estimates 2027/2028 921,328			
310	Personal Emoluments	446,827	409,718	421,600	466,860	466,860	466,860			
313	Salaried Allowances	48,250	41,400	60,250	60,250	60,250	60,250			
314	Non Salaried Allowances	206,245	156,861	248,270	249,770	249,770	249,770			
332	Supplies & Materials	35,014	30,586	16,290	18,330	18,330	18,330			
336	Operating & Maintenance Services	30,340	28,570	8,232	9,200	9,200	9,200			
338	Rental of Assets	109,935	109,935	108,000	111,456	111,456	111,456			
342	Insurance	5,012	5,004	5,462	5,462	5,462	5,462			
452	Other Machinery and Equipment	54,000	53,882	-	-	-	-			
		935,623	835,956	868,104	921,328	921,328	921,328			

STAFFING	ING Estimates 2024-2025 Estimates		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X94
Programme Description	Attorney General's Chambers

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024		Approved Estimates 2024/2025	Estimates 2025/2026		Estimates 2027/2028		
	Expenditure	2,979,599		2,824,161	9,881,189		· · ·		
310	Personal Emoluments	938,899	983,209	958,103	990,980	990,980	990,980		
313	Salaried Allowances	33,500	14,290	26,500	23,500	23,500	23,500		
314	Non Salaried Allowances	437,510	445,690	461,350	474,865	474,865	474,865		
318	Local Travel & Subsistence Allowance	4,773	4,219	6,364	6,364	6,364	6,364		
332	Supplies & Materials	23,307	21,242	21,150	22,560	22,560	22,560		
334	Communications Expenses	1,000	758	1,000	1,000	1,000	1,000		
336	Operating & Maintenance Services	12,832	11,895	8,624	8,188	8,188	8,188		
340	Professional and Consultancy Services	24,396	-	91,000	95,000	95,000	95,000		
350	Claims against Government	1,360,000	1,213,364	1,200,000	8,200,000	8,200,000	8,200,000		
352	Sundry Expenses	14,664	11,646	13,260	8,580	8,580	8,580		
452	Other Machinery and Equipment	128,718	126,557	36,810	50,152	50,152	50,152		
		2,979,599	2,832,870	2,824,161	9,881,189	9,881,189	9,881,189		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X95
Programme Description	Office of the Director of Public Prosecutions

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 552,025		Approved Estimates 2024/2025 694,557	Estimates 2025/2026 732,327	Estimates 2026/2027 732,327	Estimates 2027/2028 732,327				
310	Personal Emoluments	270,175	308,740	322,133	367,975	367,975	367,975				
313	Salaried Allowances	1,300	-	37,450	35,000	35,000	35,000				
314	Non Salaried Allowances	156,693	150,322	205,456	206,112	206,112	206,112				
318	Local Travel & Subsistence Allowance	2,724	-	3,631	3,631	3,631	3,631				
332	Supplies & Materials	14,817	10,016	15,840	18,800	18,800	18,800				
334	Communications Expenses	-	-	800	800	800	800				
336	Operating & Maintenance Services	3,503	3,343	4,077	5,484	5,484	5,484				
338	Rental of Assets	90,000	90,000	90,000	86,400	86,400	86,400				
342	Insurance	2,806	2,747	3,800	4,000	4,000	4,000				
352	Sundry Expenses	4,888	2,055	8,670	4,125	4,125	4,125				
452	Other Machinery and Equipment	5,119	5,000	2,700	-	-	-				
		552,025	572,223	694,557	732,327	732,327	732,327				

STAFFING	FING Estimates		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X96
Programme Description	Legal Aid Clinic

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 470,687	Actual Expenditure 2023/2024 574,053	Approved Estimates 2024/2025 536,532	Estimates 2025/2026 568,906		Estimates 2027/2028 568,906			
310	Personal Emoluments	253,504	365,536	242,196	297,035	297,035	297,035			
313	Salaried Allowances	3,250	-	3,250	3,250	3,250	3,250			
314	Non Salaried Allowances	109,970	156,857	113,371	113,371	113,371	113,371			
318	Local Travel & Subsistence Allowance	1,194	-	1,591	1,591	1,591	1,591			
332	Supplies & Materials	6,700	6,586	7,740	8,084	8,084	8,084			
336	Operating & Maintenance Services	356	199	980	920	920	920			
338	Rental of Assets	54,000	31,500	54,000	51,840	51,840	51,840			
340	Professional and Consultancy Services	23,310	-	100,100	92,815	92,815	92,815			
352	Sundry Expenses	6,430	1,605	10,064	-	-	-			
452	Other Machinery and Equipment	11,973	11,770	3,240	-	-	-			
		470,687	574,053	536,532	568,906	568,906	568,906			

STAFFING	Estimates 2024-2025 Estimates 2025-2		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X97
Programme Description	Companies & Intellectual Property Office

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 406,300		Approved Estimates 2024/2025 409,229	Estimates 2025/2026 396,703	Estimates 2026/2027 396,703	Estimates 2027/2028 396,703			
310	Personal Emoluments	179,542	221,699		· ·	·	·			
313	Salaried Allowances	1,821	10,538							
314	Non Salaried Allowances	49,166	36,613	50,686	50,686	50,686	50,686			
318	Local Travel & Subsistence Allowance	995	455	1,326	1,326	1,326	1,326			
332	Supplies & Materials	21,805	20,435	12,600	13,207	13,207	13,207			
336	Operating & Maintenance Services	26,522	14,409	29,792	22,080	22,080	22,080			
338	Rental of Assets	96,000	96,000	96,000	92,160	92,160	92,160			
352	Sundry Expenses	4,512	3,315	8,330	5,500	5,500	5,500			
452	Other Machinery and Equipment	25,937	25,147	3,000	_	-	-			
		406,300	428,611	409,229	396,703	396,703	396,703			

STAFFING Estimates 2024-2025 Estimates		Estimate	s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X900 X98
Programme Description	Registry of Titles

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 282,301	Actual Expenditure 2023/2024 290,552	Approved Estimates 2024/2025 295,426	Estimates 2025/2026 301,922	Estimates 2026/2027 301,922	Estimates 2027/2028 301,922
310	Personal Emoluments	215,116	201,174	209,194	220,693	220,693	220,693
313	Salaried Allowances	-	13,155	20,000	10,000	10,000	10,000
314	Non Salaried Allowances	43,346	56,580	44,686	50,686	50,686	50,686
318	Local Travel & Subsistence Allowance	995	-	1,326	1,326	1,326	1,326
332	Supplies & Materials	4,674	4,669	8,550	8,930	8,930	8,930
336	Operating & Maintenance Services	10,350	10,350	4,900	4,600	4,600	4,600
352	Sundry Expenses	4,700	3,596	4,250	2,750	2,750	2,750
452	Other Machinery and Equipment	3,120	1,028	2,520	2,937	2,937	2,937
		282,301	290,552	295,426	301,922	301,922	301,922

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D27 XA00 XA1			
Programme Description	Meteorological Services			

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024 651,459		Approved Estimates 2024/2025 736,166	Estimates 2025/2026 735,381	Estimates 2026/2027 735,381	Estimates 2027/2028 735,381
040	Expenditure	•	•	·	, i		·
310	Personal Emoluments	542,794	550,255	591,391	601,141	601,141	601,141
313	Salaried Allowances	8,879	4,178	8,879	8,879	8,879	8,879
314	Non Salaried Allowances	17,473	14,686	21,286	21,286	21,286	21,286
318	Local Travel & Subsistence Allowance	23,844	23,455	23,792	31,792	31,792	31,792
327	Training	2,010	1,236	24,808	15,624	15,624	15,624
332	Supplies & Materials	24,073	19,240	21,740	19,270	19,270	19,270
334	Communications Expenses	900	-	900	-	-	-
336	Operating & Maintenance Services	12,460	6,260	13,720	11,960	11,960	11,960
338	Rental of Assets	14,400	14,400	14,400	13,824	13,824	13,824
340	Professional and Consultancy Services	-	-	4,550	4,750	4,750	4,750
352	Sundry Expenses	4,588	4,061	6,800	3,740	3,740	3,740
452	Other Machinery and Equipment	38	-	3,900	3,115	3,115	3,115
		651,459	637,771	736,166	735,381	735,381	735,381

STAFFING	Estimate	mates 2024-2025 Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established
Total Staff				

FINANCIAL	REQUIREMENTS

HEAD	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
X300	Police Services	32,348,163	31,908,165	33,406,578	34,110,694	34,763,792	35,609,952
		32,348,163	31,908,165	33,406,578	34,110,694	34,763,792	35,609,952

FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	23,131,976	23,082,919	22,820,709	23,690,002	24,357,525	24,326,552
312	Wages (Casual Labour)	32,220	66,190	69,228	71,551	71,626	71,626
313	Salaried Allowances	1,689,000	1,569,211	1,705,000	1,657,000	1,657,000	1,657,000
314	Non Salaried Allowances	1,732,034	1,885,253	2,100,369	2,838,467	2,827,967	2,827,968
318	Local Travel & Subsistence Allowance	124,242	82,523	227,731	218,020	218,020	218,020
319	International Travel & Subsistence Allowance	128,754	111,263	104,805	106,805	105,805	105,805
323	Rewards & Incentives	-	-	10,000	10,000	10,000	10,000
325	Hosting & Entertainment	1,995	1,369	1,400	3,200	3,200	3,200
327	Training	2,255	-	1,008,960	34,673	34,673	34,673
332	Supplies & Materials	1,730,584	1,497,709	1,617,692	1,665,129	1,665,129	2,542,261
336	Operating & Maintenance Services	529,124	523,425	546,469	522,390	519,390	519,390
338	Rental of Assets	377,000	319,225	363,400	375,744	375,744	375,744
340	Professional and Consultancy Services	36,480	35,899	26,390	23,750	23,750	23,750
342	Insurance	2,202,633	2,182,282	2,328,955	2,446,825	2,446,825	2,446,825
344	Grants & Contributions	15,269	15,269	15,160	13,367	13,367	13,367
346	Subsidies (Social Assistance)	-	-	100,000	100,000	100,000	100,000
352	Sundry Expenses	465,840	445,438	282,370	166,540	166,540	166,540
452	Other Machinery and Equipment	148,757	90,190	77,940	167,231	167,231	167,231
		32,348,163	31,908,165	33,406,578	34,110,694	34,763,792	35,609,952

Programme Code	D27 X300 X31			
Programme Description	Police Administration			

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 4,750,219		Approved Estimates 2024/2025 5,794,335	Estimates 2025/2026 5,824,120	Estimates 2026/2027 5,772,285	Estimates 2027/2028 5,621,837
310	Personal Emoluments	1,306,782	1,265,278	1,439,003	2,273,131	2,222,296	2,071,848
	Salaried Allowances	55,000		56,000	66,000	66,000	66,000
314	Non Salaried Allowances	141,315	84,444	150,985	159,107	159,107	159,107
318	Local Travel & Subsistence Allowance	19,240	13,701	25,653	25,653	25,653	25,653
319	International Travel & Subsistence Allowance	128,754	111,263	104,805	106,805	105,805	105,805
325	Hosting & Entertainment	1,995	1,369	1,400	3,200	3,200	3,200
327	Training	2,255	-	1,008,960	34,673	34,673	34,673
332	Supplies & Materials	750,252	651,007	495,601	467,547	467,547	467,547
336	Operating & Maintenance Services	132,148	129,704	130,223	122,802	122,802	122,802
340	Professional and Consultancy Services	18,240	18,240	17,290	14,250	14,250	14,250
342	Insurance	2,077,005	2,056,654	2,202,955	2,320,825	2,320,825	2,320,825
344	Grants & Contributions	15,269	15,269	15,160	13,367	13,367	13,367
346	Subsidies (Social Assistance)	-	-	100,000	100,000	100,000	100,000
352	Sundry Expenses	29,892	29,450	28,900	24,200	24,200	24,200
452	Other Machinery and Equipment	72,072	40,214	17,400	92,560	92,560	92,560
		4,750,219	4,461,346	5,794,335	5,824,120	5,772,285	5,621,837

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D27 X300 X32
Programme Description	Special Service Unit

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 4,584,274		Approved Estimates 2024/2025 4,500,400	Estimates 2025/2026 4,516,562		Estimates 2027/2028 4,640,014		
310	Personal Emoluments	3,489,064	3,575,402	3,268,758	3,308,612	3,432,153	3,435,064		
313	Salaried Allowances	489,300	457,875	502,000	477,000	477,000	477,000		
314	Non Salaried Allowances	264,478	334,255	331,457	324,445	324,445	324,445		
318	Local Travel & Subsistence Allowance	9,327	3,979	20,436	14,148	14,148	14,148		
332	Supplies & Materials	261,514	234,840	304,065	317,438	317,438	317,438		
336	Operating & Maintenance Services	50,552	50,495	55,664	55,256	52,256	52,256		
338	Rental of Assets	5,000	4,750	5,000	4,800	4,800	4,800		
452	Other Machinery and Equipment	15,039	13,768	13,020	14,863	14,863	14,863		
		4,584,274	4,675,364	4,500,400	4,516,562	4,637,103	4,640,014		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X33
Programme Description	CID Investigation

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	1,849,363	1,846,788	1,954,307	2,042,671	2,149,143	2,161,699			
310	Personal Emoluments	1,430,357	1,424,734	1,473,645	1,558,180	1,664,652	1,677,208			
313	Salaried Allowances	24,000	28,042	12,000	12,000	12,000	12,000			
314	Non Salaried Allowances	246,518	260,972	313,142	320,091	320,091	320,091			
318	Local Travel & Subsistence Allowance	18,251	16,161	23,684	33,684	33,684	33,684			
323	Rewards & Incentives	-	-	10,000	10,000	10,000	10,000			
332	Supplies & Materials	35,759	23,652	41,600	54,990	54,990	54,990			
336	Operating & Maintenance Services	12,638	12,574	12,936	7,064	7,064	7,064			
338	Rental of Assets	7,200	6,875	7,200	6,912	6,912	6,912			
340	Professional and Consultancy Services	18,240	17,659	9,100	9,500	9,500	9,500			
352	Sundry Expenses	56,400	56,119	51,000	30,250	30,250	30,250			
		1,849,363	1,846,788	1,954,307	2,042,671	2,149,143	2,161,699			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X34
Programme Description	Traffic Control

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	1,603,156	1,604,223	1,538,812	1,801,530	1,980,061	1,992,582			
310	Personal Emoluments	1,420,188	1,425,068	1,366,057	1,539,699	1,718,230	1,730,751			
313	Salaried Allowances	48,300	46,390	42,000	55,200	55,200	55,200			
314	Non Salaried Allowances	55,262	71,899	56,971	114,445	114,445	114,445			
318	Local Travel & Subsistence Allowance	10,611	853	14,148	14,148	14,148	14,148			
332	Supplies & Materials	41,369	35,017	37,172	49,915	49,915	49,915			
336	Operating & Maintenance Services	14,952	14,890	16,464	12,103	12,103	12,103			
452	Other Machinery and Equipment	12,474	10,106	6,000	16,020	16,020	16,020			
		1,603,156	1,604,223	1,538,812	1,801,530	1,980,061	1,992,582			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X35
Programme Description	Immigration

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	<b>Estimates</b> 2026/2027	<b>Estimates</b> 2027/2028			
	Expenditure	994,221	959,531	1,025,607	1,096,807	1,132,283	1,136,025			
310	Personal Emoluments	840,106	815,766	858,673	929,924	965,400	969,142			
313	Salaried Allowances	84,600	80,416	84,600	84,600	84,600	84,600			
314	Non Salaried Allowances	44,122	46,086	58,486	58,483	58,483	58,483			
318	Local Travel & Subsistence Allowance	4,716	-	6,288	6,288	6,288	6,288			
332	Supplies & Materials	13,557	10,342	9,720	10,152	10,152	10,152			
336	Operating & Maintenance Services	7,120	6,921	7,840	7,360	7,360	7,360			
		994,221	959,531	1,025,607	1,096,807	1,132,283	1,136,025			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X36
Programme Description	Drug Unit

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 1,187,686		Approved Estimates 2024/2025 1,118,192	Estimates 2025/2026 1,299,206		Estimates 2027/2028 1,302,631			
310	Personal Emoluments	858,252	835,380	798,325	883,637	885,211	886,762			
313	Salaried Allowances	103,000	100,922	108,000	119,000	119,000	119,000			
314	Non Salaried Allowances	92,429	91,156	93,287	196,287	196,587	196,587			
318	Local Travel & Subsistence Allowance	4,716	10,078	6,288	6,288	6,288	6,288			
332	Supplies & Materials	40,822	26,376	44,800	45,496	45,496	45,496			
336	Operating & Maintenance Services	14,596	14,051	16,072	15,088	15,088	15,088			
338	Rental of Assets	1,200	1,000	1,200	1,152	1,152	1,152			
352	Sundry Expenses	67,680	65,111	45,900	25,850	25,850	25,850			
452	Other Machinery and Equipment	4,991	561	4,320	6,408	6,408	6,408			
		1,187,686	1,144,635	1,118,192	1,299,206	1,301,080	1,302,631			

STAFFING	Estimate	es 2024-2025 Estimates 20		s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X37
Programme Description	Marine Unit

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 1,617,648		Approved Estimates 2024/2025 1,761,338	Estimates 2025/2026 1,676,947	Estimates 2026/2027 1,692,286	Estimates 2027/2028 1,692,501			
310	Personal Emoluments	1,051,006		1,087,416						
	Salaried Allowances	140,000		130,000						
314	Non Salaried Allowances	50,064	48,549	134,086	135,823	135,823	135,823			
318	Local Travel & Subsistence Allowance	4,716	-	6,288	6,288	6,288	6,288			
332	Supplies & Materials	210,613	183,668	245,520	256,432	256,432	256,432			
336	Operating & Maintenance Services	31,542	30,999	30,028	28,189	28,189	28,189			
338	Rental of Assets	2,000	-	2,000	-	-	-			
342	Insurance	125,628	125,628	126,000	126,000	126,000	126,000			
452	Other Machinery and Equipment	2,079	-	-	-	-	-			
		1,617,648	1,586,518	1,761,338	1,676,947	1,692,286	1,692,501			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X38
Programme Description	Special Branch

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	2,796,796	2,808,344	3,182,447	2,721,716	2,859,569	2,871,383			
310	Personal Emoluments	2,253,841	2,266,865	2,554,467	2,131,739	2,280,392	2,292,205			
313	Salaried Allowances	284,400	274,257	284,400	284,400	284,400	284,400			
314	Non Salaried Allowances	199,822	223,244	248,342	230,091	219,291	219,292			
318	Local Travel & Subsistence Allowance	7,293	7,442	26,724	16,724	16,724	16,724			
332	Supplies & Materials	30,992	21,089	35,802	37,394	37,394	37,394			
336	Operating & Maintenance Services	7,476	6,952	8,232	7,728	7,728	7,728			
352	Sundry Expenses	12,972	8,495	24,480	13,640	13,640	13,640			
		2,796,796	2,808,344	3,182,447	2,721,716	2,859,569	2,871,383			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X39
Programme Description	Tourism Branch

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs	Authorised Budget 2023/2024		Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	424,616	389,511	418,233	456,008	516,399	522,001			
310	Personal Emoluments	357,087	336,078	355,282	336,286	396,677	402,279			
313	Salaried Allowances	2,400	7,800	-	-	-	-			
314	Non Salaried Allowances	24,043	26,686	23,786	75,023	75,023	75,023			
318	Local Travel & Subsistence Allowance	4,716	-	6,288	6,288	6,288	6,288			
332	Supplies & Materials	13,798	9,813	17,555	22,758	22,758	22,758			
336	Operating & Maintenance Services	5,696	5,175	6,272	5,888	5,888	5,888			
352	Sundry Expenses	7,520	-	4,250	2,200	2,200	2,200			
452	Other Machinery and Equipment	9,356	3,959	4,800	7,565	7,565	7,565			
		424,616	389,511	418,233	456,008	516,399	522,001			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X3A
Programme Description	Southern Branch

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 8,545,228		Approved Estimates 2024/2025 8,245,204	Estimates 2025/2026 8,652,625	Estimates 2026/2027 8,637,694	Estimates 2027/2028 8,683,536
310	Personal Emoluments	6,899,067	6,881,220	6,564,556	6,758,488	6,743,557	6,789,399
312	Wages (Casual Labour)	-	40,785	39,256	39,256	39,256	39,256
313	Salaried Allowances	292,000	231,265	312,000	279,000	279,000	279,000
314	Non Salaried Allowances	438,799	469,291	489,170	804,804	804,804	804,804
318	Local Travel & Subsistence Allowance	17,413	14,959	60,944	57,521	57,521	57,521
332	Supplies & Materials	200,799	180,738	217,890	227,574	227,574	227,574
336	Operating & Maintenance Services	140,264	140,078	154,448	144,992	144,992	144,992
338	Rental of Assets	270,000	264,000	284,000	272,640	272,640	272,640
352	Sundry Expenses	265,056	264,887	104,040	55,000	55,000	55,000
452	Other Machinery and Equipment	21,830	21,582	18,900	13,350	13,350	13,350
		8,545,228	8,508,805	8,245,204	8,652,625	8,637,694	8,683,536

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D27 X300 X3B
Programme Description	Northern Branch

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D27 - Ministry of National Security and Legal Affairs Expenditure	Authorised Budget 2023/2024 3,994,956		Approved Estimates 2024/2025 3,867,703	Estimates 2025/2026 4,022,502	Estimates 2026/2027 4,085,889	Estimates 2027/2028 4,985,743
310	Personal Emoluments	3,226,226	3,184,121	3,054,527	2,954,091	3,017,403	3,040,125
312	Wages (Casual Labour)	32,220	25,405	29,972	32,295	32,370	32,370
313	Salaried Allowances	166,000	172,824	174,000	171,800	171,800	171,800
314	Non Salaried Allowances	175,182	228,671	200,657	419,868	419,868	419,868
318	Local Travel & Subsistence Allowance	23,243	15,350	30,990	30,990	30,990	30,990
332	Supplies & Materials	131,109	121,167	167,967	175,433	175,433	1,052,565
336	Operating & Maintenance Services	112,140	111,586	108,290	115,920	115,920	115,920
338	Rental of Assets	91,600	42,600	64,000	90,240	90,240	90,240
352	Sundry Expenses	26,320	21,376	23,800	15,400	15,400	15,400
452	Other Machinery and Equipment	10,916	-	13,500	16,465	16,465	16,465
		3,994,956	3,923,100	3,867,703	4,022,502	4,085,889	4,985,743

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	PROGRAMME SUMMARY								
X100	Policy Formulation and Administration	400,000	,		•	ă.	590,553	·	3,474,902
X300	Police Services	1,000,326			498,726	•	163,587	745,705	292,265
X500	Fire Prevention	843,372	,		1,302,696		732,880	1,044,615	
009X	Prison Services	561,248	4.5	,	400,000			300,335	660,913
X700	Disaster Management	36,252	·	,		-00	44,846	7,688	*
		2,841,198	т		2,201,422	*	1,531,865	1,531,865 2,098,343	4,428,080

FINANCIAL REGUIREMENTS								
D27 - Ministry of National Security and	Estimates	Estimates	Estimates		Cotimoto			Actual
Legal Affairs	GOCD	7.	GRANT	2026/2027		2024/2025		2023/2024 to 2022/2023
Summary								
332 Supplies and Materials	200,000	3	1	•		195,156	•	
419 Other buildings	2,091,198		-	898,726	,	603,829	1,053,728	4,210,673
	550,000		,	1,302,696		732,880	1,044,615	,
452 Other Machinery and Equipment			•					217,408
	2,841,198			2,201,422	•	1,531,865	1,531,865 2,098,343	4,428,080

PROGRAMME HEAD	PROGRAMME								
009X	Prison Services								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Secondary Security Fence at Prison (Buffer Zone)	561,248			400,000			300,335	660,913
D27 X600 X60 419	C1803 115 304 Other buildings	561,248			400.000			300,335	660,913
		561,248		-3	400,000			300,335	660,913
PROGRAMME	PROGRAMME								
X300	Police Services								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Renovation of Castle Bruce Police Station	289,759			188,790		26,878		292,265
D27 X300 X31	C1905 115 304 Other buildings	289,759			188,790		26,878	93,870	292,265
		289,759		,	188,790		26,878	93,870	292,265
PROGRAMME	PROGRAMME								
X700	Diaster Management								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Warehouse/ Emergency Operation Centre at Castle Bruce	36,252	Á	4			44,846		
D27 X700 X70	C2101 115 304 Other buildings	36,252			+		44,846	7,688	1
		36,252			•		44,846		7

PROGRAMME HEAD	PROGRAMME								
X100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Relocation of Civil Registry and High Court	200,000					395,397		3,257,495
D27 X100 X10 419	C2102 115 303 Other buildings	200,000		1			395,397		3,257,495
		200,000			,	1	395,397		3,257,495
PROGRAMME HEAD	PROGRAMME								
X300	Police Services								
	FINANCIAL REQUIREMENTS								
STANDARD	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation of St Joseph Police Station	710,567		•	309,936		136,708	651,835	
D27 X300 X31	C2203 115 304								
419	Other buildings	710,567		*	309,936		136,708	651,835	A
		710,567	*	•	309,936		136,708	651,835	1
PROGRAMME HEAD	PROGRAMME	ļ.,							
X500	Fire Prevention	5 3							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Procurement of Fire Appliances (Trucks)	150,000			1,175,000		732,880	743,431	
D27 X500 X50		450,000			4 475 000		222 000	101.017	
450	Venicies	150,000			1,175,000		732,880	743,431	

PROGRAMME HEAD	PROGRAMME								
X500	Fire Prevention	,							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Procurement of Ambulances	400,000			127,696	•		301,184	
D27 X500 X50	P2302 115 304								
450	Vehicles	400,000	·		127,696	1		301,184	
		400,000			127,696	n of		301,184	
PROGRAMME HEAD	PROGRAMME								
X100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Modernization of Certificate of Titles at	200,000	+	3			195,156		
D27 X100 X10	P2305 115 305								
332	Supplies and Materials	200,000	•	7	,		195,156		Ċ
		200,000				•	195,156		
PROGRAMME HEAD	PROGRAMME								
X500	Fire Prevention								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D27 - Ministry of National Security and Legal Affairs	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Repairs to Fire Stations	293,372		-6					
D27 X500 X51						Ì			
419	Other buildings	293,372		7		•			
		293,372	,	•		1	ĺ		•

### D28 - Elections

### **OUR ROLE AND GOALS**

### **RESPONSIBILITY**

The Electoral Office has responsibility for registration of electors and conducting Parliamentary and Local Government Elections.

### **MISSION**

To maintain an accurate register of electors, facilitate the efficient conduct of free and fair elections, serve the public with efficiency and impartiality and maintain the integrity of the electoral process.

### **VISION**

To have a fully equipped automated and self-sufficient Office, updated legislation and modern procedures and practices to ensure that the independence of the Office and transparency of the electoral process are maintained.

### FINANCIAL REQUIREMENTS

HEAD	D28 - Elections	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
V100	Policy Formulation and Administration	1,853,177	1,316,603	1,877,634	2,125,457	2,041,627	2,097,063
	Sub Total	1,696,883	1,160,309	1,721,340	1,969,163	1,885,333	1,940,769
	Provided By Law:						
	Policy Formulation and Administration	156,294	156,294	156,294	156,294	156,294	156,294
		1,853,177	1,316,603	1,877,634	2,125,457	2,041,627	2,097,063

# FINANCIAL REQUIREMENTS

						1	1
		Authorised	Actual	Approved		_	
S.O.C. Item No.	D28 - Elections	Budget 2023/2024	Expenditure 2023/2024	<b>Estimates</b> 2024/2025	<b>Estimates</b> 2025/2026	Estimates	<b>Estimates</b> 2027/2028
Item No.	S.O.C. Summary	2023/2024	2023/2024	2024/2025	2023/2020	2020/2027	2027/2020
310	Personal Emoluments	516,438	490,975	496,994	518,258	508,558	503,708
313	Salaried Allowances	11,705	4,316	3,278	3,278	3,278	3,278
314	Non Salaried Allowances	28,598	26,307	33,608	39,258	39,258	39,258
318	Local Travel & Subsistence Allowance	55,174	12,296	20,000	20,232	20,232	20,232
319	International Travel & Subsistence Allowance	167,395	16,904	276,554	276,325	276,325	276,325
327	Training	777	-	2,800	3,150	3,150	3,150
332	Supplies & Materials	42,813	14,505	39,012	172,772	112,612	111,627
334	Communications Expenses	400	-	400	5,000	5,000	5,000
336	Operating & Maintenance Services	98,828	23,300	67,876	165,365	165,365	165,365
338	Rental of Assets	5,900	2,070	5,900	5,664	5,664	5,664
340	Professional and Consultancy Services	415,347	417,492	305,653	285,000	285,000	285,000
342	Insurance	64,960	58,676	66,045	66,045	66,045	129,450
350	Claims against Government	20,000	-	-	-	-	-
352	Sundry Expenses	268,548	93,468	403,220	408,816	394,846	392,712
	Sub Total	1,696,883	1,160,309	1,721,340	1,969,163	1,885,333	1,940,769
	Provided By Law:						
	Policy Formulation and Administration	156,294	156,294	156,294	156,294	156,294	156,294
		1,853,177	1,316,603	1,877,634	2,125,457	2,041,627	2,097,063

101

Programme Code	D28 V100 V10
Programme Description	Policy Formulation and Administration

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D28 - Elections Expenditure	Authorised Budget 2023/2024 1,853,177	Actual Expenditure 2023/2024 1,316,603	Approved Estimates 2024/2025 1,877,634	Estimates 2025/2026 2,125,457	Estimates 2026/2027 2,041,627	Estimates 2027/2028 2,097,063
310	Personal Emoluments	516,438	490,975	496,994	518,258	508,558	503,708
313	Salaried Allowances	11,705	4,316	3,278	3,278	3,278	3,278
314	Non Salaried Allowances	28,598	26,307	33,608	39,258	39,258	39,258
318	Local Travel & Subsistence Allowance	55,174	12,296	20,000	20,232	20,232	20,232
319	International Travel & Subsistence Allowance	167,395	16,904	276,554	276,325	276,325	276,325
327	Training	777	-	2,800	3,150	3,150	3,150
332	Supplies & Materials	42,813	14,505	39,012	172,772	112,612	111,627
334	Communications Expenses	400	-	400	5,000	5,000	5,000
336	Operating & Maintenance Services	98,828	23,300	67,876	165,365	165,365	165,365
338	Rental of Assets	5,900	2,070	5,900	5,664	5,664	5,664
340	Professional and Consultancy Services	415,347	417,492	305,653	285,000	285,000	285,000
342	Insurance	64,960	58,676	66,045	66,045	66,045	129,450
350	Claims against Government	20,000	-	-	-	-	-
352	Sundry Expenses	268,548	93,468	403,220	408,816	394,846	392,712
	Sub Total	1,696,883	1,160,309	1,721,340	1,969,163	1,885,333	1,940,769
	Provided by law	156,294	156,294	156,294	156,294	156,294	156,294
		1,853,177	1,316,603	1,877,634	2,125,457	2,041,627	2,097,063

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D28 - Elections	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	PROGRAMME SUMMARY								
V100	Policy Formulation and Administration	200,000	3,324,000	•	1,000,000		193,268	•	.,
		200,000	3,324,000	,	1,000,000		193,268		
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D28 - Elections	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Summary								
310	310 Salaries		1,417,000	•	300,000	1	,	0	
318	Local Travel	•	24,000	191	12,000	,		•	•
332	Supplies and Materials	300,000	1,614,650	1	000,009		41,187	•	
334	Communication Expenses	•	218,350	•	38,000	•	18,488		
338	Rental of Assets		20,000	•	50,000				•
419	Other buildings	200,000		- 19			1		•
452	Other Machinery and Equipment	•		•		9	133,593	,	2
		500,000	3,324,000		1,000,000		193,268		

HEAD	PROGRAMME								
V100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D28 - Elections	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Expenditure Up 2023/2024 to 2022/2023
	Electoral Reform	300,000	3,324,000	1	1,000,000		193,268		
D28 V100 V10	D28 V100 V10 P2103 115 305								
310	310 Salaries	5.6	1,417,000	•	300,000	•			
318	318 Local Travel	. 1	24,000	0.	12,000	,		•	,
332	332 Supplies and Materials	300,000	1,614,650	•	000'009		41,187	,	•
334	Communication Expenses		218,350	1	38,000		18,488	4	,
338	338 Rental of Assets	•	20,000		50,000	•	,	•	
452	452 Other Machinery and Equipment	- 1					133,593		
		300,000	3,324,000		1,000,000		193,268	•	

PROGRAMME HEAD	PROGRAMME							
ľ	Policy Formulation and Administration							
	FINANCIAL REQUIREMENTS			37.78				
STANDARD OBJECT CODE	D28 - Elections	Estimates 2025/2026 GOCD	Estimates Estimates Estimates 2025/2026 2025/2026 COCD LOAN GRANT	Estimates 2025/2026 GRANT	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Revised   Actual   Actual   Actual   Estimates   Estimates   Estimates   Expenditure Up   2026/2027   2027/2028   2024/2025   2023/2024   to 2022/2023
	Renovation of Commission's Building	200,000		7			4	
٧١٥	D28 V100 V10 C2306 115 303							
419	419 Other buildings	200,000						
		200,000			•			



#### Overview

The Office of the Prime Minister (OPM) provides guidance on matters of national importance and leads the planning and implementation of policies for the development and progress of Dominica. The OPM establishes the Government of Dominica's overall growth strategy and sets national priorities.

The OPM advocates a *National Reset*, which prioritizes people centered, inclusive policy and decision-making, giving priority to increasing citizen engagement, improving communication and fostering greater transparency and accountability. The Office is focused on building resilience; enhancing communities; strengthening the Dominican society and bolstering the economy against external and environmental shocks.

The Office of the Prime Minister promotes six results areas for the creation of a climate-resilient Dominica, namely:

The building of Strong Communities;

A Robust Economy;

Well-planned and Durable Infrastructure;

Enhanced Collective Consciousness;

Strengthened Institutional Systems; and

Protected and Sustainably Leveraged Natural and Other Unique Assets.

The Office of the Prime Minister is spearheading a number of major national projects aimed at developing stronger communities and families as well as resilient homes and public infrastructure; and promoting wealth creation and financial resilience among citizens. Among major initiatives, the Future Housing Programme offers quality homes to young professionals seeking to achieve economic independence; the Cable Car Project in the Roseau Valley, ongoing Hotel Development such as Tranquility Resorts (Hilton), Anachi Resort and Spa (Marriott) and the construction of a Marina in Portsmouth are projected to spur long-term growth in the tourism sector; and the construction of the International Airport in Wesley will improve air access and contribute to sustainable economic development.

#### Vision Statement

The OPM aims to advance government policies, programmes and projects that meet the socio-economic development needs of the Commonwealth of Dominica.

#### **Mission Statement**

To drive sustainable national growth and development; and to play a leading role in steering and coordinating actions for the effective execution of the national development strategy captured in Agenda 2030.

#### Role and Core Values of the OPM

The OPM is characterized by a fast-paced, engaging and dynamic office culture. It cultivates a sense of pride among unit staff who contribute to the accomplishment of outcomes for sustainable national development. The primary role of the OPM is to support the Prime Minister in fulfilling his constitutional functions as the lead in the conduct of Government business.

The overarching goal of the Office of the Prime Minister is to improve service delivery by embracing the following core values:

- Respect for democracy
- Impartiality
- Non-partisanship
- Loyalty
- Integrity
- " Confidentiality
- Professionalism
- Accountability
- Collective Consciousness

#### Responsibilities

The Prime Minister has constitutional responsibilities, which make his office accountable to the citizens of Dominica and the Parliament. These specific functions include:

- Coordination and supervision of the execution of Government functions including portfolio responsibilities assigned to ministries.
- Overall Governance and Policy Formulation.
- Policy Development related to specific portfolios assigned to the Prime Minister.
- Monitoring and evaluation of portfolio policies.
- Appointment of Senior Public Officers and Commissioners.
- Other specific duties under the laws of Dominica.

#### **Priority Areas**

The primary areas for the Office include:

- Supporting the implementation of Government policies, plans, programmes and projects, in particular the major projects under the Public Sector Investment Programme (PSIP).
- Strengthening capacity for mitigation, prepardness and response to natural and humaninduced disasters;
- Supporting and monitoring the implementation of Government's socio-economic development action programmes and projects;
- Strengthening all internal, strategic functions that support the OPM.

_	FINANCIAL REQUIREMENTS						
		Authorised Budget	Actual Expenditure	Approved Estimates	Estimates	Estimates	Estimates
HEAD	D30 - Office of the Prime Minister	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
M100	PROGRAMME SUMMARY Policy Formulation and Administration	10,084,052	5,448,732	10,389,135	10,324,165	10,374,254	10,374,254
		10,084,052	5,448,732	10,389,135	10,324,165	10,374,254	10,374,254

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D30 - Office of the Prime Minister	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	697,710	773,785	784,496	833,500	833,500	833,500
312	Wages (Casual Labour)	176,714	139,635	176,714	176,714	176,714	176,714
313	Salaried Allowances	47,270	34,515	47,270	48,149	48,149	48,149
314	Non Salaried Allowances	107,650	67,513	107,650	107,650	107,650	107,650
318	Local Travel & Subsistence Allowance	29,406	33,705	29,406	29,406	29,406	29,406
319	International Travel & Subsistence Allowance	791,579	571,587	530,500	530,500	530,500	530,500
325	Hosting & Entertainment	33,565	-	26,180	26,180	26,180	26,180
327	Training	583	-	327	207	207	207
332	Supplies & Materials	224,220	156,888	199,575	191,274	191,274	191,274
334	Communications Expenses	34,580	15,084	25,950	25,950	25,950	25,950
336	Operating & Maintenance Services	145,391	141,610	422,406	390,309	390,309	390,309
338	Rental of Assets	431,200	397,750	431,200	413,952	413,952	413,952
340	Professional and Consultancy Services	1,323,406	1,493,706	1,221,081	1,120,363	1,120,363	1,120,363
342	Insurance	107,644	62,279	107,644	107,644	107,644	107,644
344	Grants & Contributions	5,790,000	1,513,635	6,000,000	6,000,000	6,000,000	6,000,000
346	Subsidies (Social Assistance)	60,815	-	60,815	60,815	60,815	60,815
352	Sundry Expenses	73,742	29,710	62,682	34,613	34,613	34,613
450	Purchase of Machinery (Including Vehicles & Equipment)	-	-	132,000	200,000	250,000	250,000
452	Other Machinery and Equipment	8,577	17,330		26,939		·
		10,084,052	5,448,732	10,389,135	10,324,165	10,374,254	10,374,254

Programme Code	D30 M100 M11
Programme Description	General Activities

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D30 - Office of the Prime Minister Expenditure	Authorised Budget 2023/2024 3,629,445	Actual Expenditure 2023/2024 3,372,321	Approved Estimates 2024/2025 3,731,782	Estimates 2025/2026 3,677,679	Estimates 2026/2027 3,727,679	Estimates 2027/2028 3,727,679
310	Personal Emoluments	697,710	768,692	784,496	823,248	823,248	823,248
313	Salaried Allowances	47,270	34,515	47,270	48,149	48,149	48,149
314	Non Salaried Allowances	107,650	67,513	107,650	107,650	107,650	107,650
318	Local Travel & Subsistence Allowance	29,406	33,705	29,406	29,406	29,406	29,406
319	International Travel & Subsistence Allowance	791,579	571,587	530,500	530,500	530,500	530,500
325	Hosting & Entertainment	33,565	-	26,180	26,180	26,180	26,180
327	Training	583	-	327	207	207	207
332	Supplies & Materials	211,878	148,543	188,219	180,161	180,161	180,161
334	Communications Expenses	34,580	15,084	25,950	25,950	25,950	25,950
336	Operating & Maintenance Services	132,397	129,439	409,670	378,002	378,002	378,002
338	Rental of Assets	47,200	45,750	47,200	45,312	45,312	45,312
340	Professional and Consultancy Services	1,272,214	1,452,274	1,172,443	1,074,393	1,074,393	1,074,393
342	Insurance	91,114	62,279	91,114	91,114	91,114	91,114
346	Subsidies (Social Assistance)	60,815	-	60,815	60,815	60,815	60,815
352	Sundry Expenses	70,237	29,710	59,702	32,562	32,562	32,562
450	Purchase of Machinery (Including Vehicles & Equipment)	-	_	132,000	200,000	250,000	250,000
452	Other Machinery and Equipment	1,247	13,230	18,840	24,030	24,030	24,030
		3,629,445	3,372,321	3,731,782	3,677,679	3,727,679	3,727,679

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D30 M100 M16
Programme Description	Rapid Response Social Recovery Agency

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D30 - Office of the Prime Minister	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	4,791,880	513,635	5,001,598	5,001,100	5,001,100	5,001,100
344	Grants & Contributions	4,790,000	513,635	5,000,000	5,000,000	5,000,000	5,000,000
352	Sundry Expenses	1,880	-	1,598	1,100	1,100	1,100
		4,791,880	513,635	5,001,598	5,001,100	5,001,100	5,001,100

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D30 M100 M17
Programme Description	Prime Minister's Official Residence

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D30 - Office of the Prime Minister Expenditure	Authorised Budget 2023/2024 662,727	Actual Expenditure 2023/2024 562,776	Approved Estimates 2024/2025 655,755	Estimates 2025/2026 645,386	Estimates 2026/2027 645,475	Estimates 2027/2028 645,475
310	Personal Emoluments	-	5,093	-	10,252	·	10,252
312	Wages (Casual Labour)	176,714	·	176,714	176,714	·	
332	Supplies & Materials	12,342	8,345	11,356	11,113	11,113	11,113
336	Operating & Maintenance Services	12,994	12,171	12,736	12,307	12,307	12,307
338	Rental of Assets	384,000	352,000	384,000	368,640	368,640	368,640
340	Professional and Consultancy Services	51,192	41,432	48,638	45,970	45,970	45,970
342	Insurance	16,530	-	16,530	16,530	16,530	16,530
352	Sundry Expenses	1,625	-	1,382	951	951	951
452	Other Machinery and Equipment	7,330	4,100	4,399	2,909	2,998	2,998
		662,727	562,776	655,755	645,386	645,475	645,475

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D30 M100 M18
Programme Description	Invest Dominica

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D30 - Office of the Prime Minister	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,000,000	•				
344	Grants & Contributions	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D30 - Office of the Prime Minister	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
M100	PROGRAMME SUMMARY Policy Formulation and Administration	357,000,000			453,677,836	149,812,142	345,090,000	260,334,989	293,150,164
		357,000,000	Ť		453,677,836	149,812,142	345,090,000	260,334,989	293,150,164
	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D30 - Office of the Prime Minister	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Summary								
310	Salaries	2,943,552	1		2,943,552	2,943,552	428,000	1,658,233	2,053,318
312	Wages (Casual Labour)	206,049	4	•	206,049	206,049	,	,	•
318	Local Travel	82,500		7	36,960	36,960	1	33,600	33,600
319	International Travel	57,510	•		57,510	57,510	)	57,510	57,510
325	Hosting and Entertainment	000'09	9	1	60,000	60,000		60,000	110,000
327	Training	000'09			60,000	60,000		60,000	260,000
330	Utilities	14,400	9		14,400	14,400	•	14,400	38,400
332	Supplies and Materials	63,000			63,000	63,000	•	63,000	135,837
334	Communication Expenses	18,000	•		18,000	18,000	1		18,000
338	Rental of Assets	10,000	U		10,000	10,000	•	393,351	443,951
340	Professional and Consultancy Services	5,455,600	•		3,405,600	3,655,600	2,335,152	31,279,295	129,790,148
342	Insurance	119,000	•		114,000	114,000		119,000	124,000
344	Grants and Contributions	•		•		ľ	í	•	1,000,000
346	Subsidies	200,000			(		1		721,832
352	Sundry Expenses	499,000		•	623,890	623,890	75,000	489,852	2,151,940
411	Residential Buildings	1,000,000			11,410,000	1	104,296	5,677,522	41,845,822
419	Other buildings	24,750,000	1	9	160,500,000	110,500,000	•		
421	Roads, Highways and Streets	50,000,000			75,000,000	19,812,142	1	1	
429	Other non-movable structures	270,911,389	,		199,154,875	11,637,039	342,147,552	220,429,225	111,665,669
480	Land (Non Produced assets)	250,000							2,400,137
		357,000,000	*		453,677,836	149,812,142	345,090,000	260,334,989	293,150,164

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D30 - Office of the Prime Minister	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
M100	PROGRAMME SUMMARY Policy Formulation and Administration	357,000,000			453,677,836	149,812,142	345,090,000	260,334,989	293,150,164
		357,000,000	•	•	453,677,836	149,812,142	345,090,000	260,334,989	293,150,164
	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D30 - Office of the Prime Minister	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Summary								
310	Salaries	2,943,552	•	•	2,943,552	2,943,552	428,000	1,658,233	2,053,318
312	Wages (Casual Labour)	206,049			206,049	206,049			
318	Local Travel	82,500	•		36,960	36,960		33,600	33,600
319	International Travel	57,510	7	•	57,510	57,510	1	57,510	57,510
325	Hosting and Entertainment	60,000	•	-	60,000	000'09	•	000'09	110,000
327	Training	60,000	2	7	60,000	60,000	•	000'09	260,000
330	Utilities	14,400	9	9	14,400	14,400	1	14,400	38,400
332	Supplies and Materials	63,000			63,000	63,000		63,000	135,837
334	Communication Expenses	18,000			18,000	18,000	•	•	18,000
338	Rental of Assets	10,000	•	•	10,000	10,000		393,351	443,951
340	Professional and Consultancy Services	5,455,600	9		3,405,600	3,655,600	2,335,152	31,279,295	129,790,148
342	Insurance	119,000	•	*	114,000	114,000	•	119,000	124,000
344	Grants and Contributions								1,000,000
346	Subsidies	500,000		•			•	•	721,832
352	Sundry Expenses	499,000	•	•	623,890	623,890	75,000	489,852	2,151,940
411	Residential Buildings	1,000,000			11,410,000	•	104,296	5,677,522	41,845,822
419	Other buildings	24,750,000	4	•	160,500,000	110,500,000	ľ		1
421	Roads, Highways and Streets	50,000,000	•	•	75,000,000	19,812,142			
429	Other non-movable structures	270,911,389			199,154,875	11,637,039	342,147,552	220,429,225	111,665,669
480	Land (Non Produced assets)	250,000	•	•		•	4	•	2,400,137
		357,000,000	Ý	.1	453,677,836	149,812,142	345,090,000	260,334,989	293,150,164

			Actual expenditure Up to 2022/2023			•	7	1	•
			Actual Actual Expenditure Up 2023/2024 to 2022/2023			1	1		
			Revised Estimates 2024/2025					- x	3.
			Estimates 2027/2028	20,000,000		900,000	19,500,000		2,000,000 20,000,000
			Estimates 2026/2027	2,000,000		250,000	1,750,000		2,000,000
			Estimates 2025/2026 GRANT	•		1	•		•
			Estimates 2025/2026 LOAN	•		•	•	•	1
			Estimates 2025/2026 GOCD	2,000,000		250,000	1,500,000	250,000	2,000,000
PROGRAMME	Policy Formulation and Administration	FINANCIAL REQUIREMENTS	D30 - Office of the Prime Minister	Future Housing Development Program	D30 M100 M11 C2207 115 404	340 Professional and Consultancy Services	419 Other buildings	480 Land (Non Produced assets)	
PROGRAMME HEAD	M100		PROGRAMME HEAD		D30 M100 M11	340	419	480	

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HEAD	PROGRAMME								
M100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D30 - Office of the Prime Minister	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Marina Development	43,500,000			113,910,000		45,090,000		
D30 M100 M11	D30 M100 M11 C2311 115 104								
411	411 Residential Buildings	•	•		8,910,000	•	•	•	•
419	419 Other buildings	•			55,750,000		-0	•	•
429	429 Other non-movable structures	43,500,000	1	4	49,250,000		45,090,000	,	-
		43,500,000			- 113,910,000	7	45,090,000		ī

PROGRAMME HEAD	PROGRAMME								
M100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
PROGRAMME		Estimates	Estimates	Estimates			Revised	Actual	Actual
HEAD	D30 - Office of the Prime Minister	2025/2026	2025/2026	~	Estimates	Estimates	Estimates	Expenditure	Expenditure Expenditure Up
		GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	to 2022/2023
	Reconstruction of Ferry Terminal								
	Building	1,500,000	•	4	2,000,000	13	•	•	•
D30 M100 M11	D30 M100 M11 C2601 115 104								
340	340 Professional and Consultancy Services	250,000	•			•	1.	5	•
419	419 Other buildings	1,250,000			2,000,000				
		1,500,000			2,000,000	1			

		•

#### Overview

The Ministry of Finance acts as the central agency responsible for overseeing the management and control of Government finances to ensure the appropriate use of public funds, which will foster sustained economic growth. The work of the Ministry of Finance is pursued partly through its oversight responsibility for resource allocation in the capital and recurrent budgets as implemented in the respective line Ministries.

#### Mission

To provide efficient and effective financial and economic management for sustainable national development.

#### Vision

To operate a financial system based on international best practices through prudent macro-economic and fiscal policies built on proper resource allocation, prudent expenditure management, the achievement of a primary surplus, savings, investments, and a stable financial sector.

#### **Core Values**

The Ministry of Finance has been predominantly known for resource mobilization and expenditure management within the Public Service. This stems from staff that is committed to functioning with integrity, possess the required expertise and problem-solving skills as it provides services to clients through the effective use of resources. These values guide the actions of the staff of the Ministry. The Ministry is therefore committed to: -

- Financial credibility
- Prudence and frugality
- Integrity
- Accountability
- Knowledge
- Productivity
- Excellence
- Rule of law
- Resilience

#### **Key Results Areas**

KRA#1	Public Expenditure Management & Financial Accountability
KRA#2	Macroeconomic Policy, Development Planning, and Reporting
KRA#3	Economic Growth, Resilience and Sustainable Development
KRA#4	Economic and Social Planning and Research
KRA#5	Revenue Collection
KRA#6	Organizational & Managerial Effectiveness of the Ministry of Finance

KRA#7	Ensure compliance with Public Procurement Act, Regulations and other documentation
KRA#8	Financial Sector Management and Services

**KRA#9** Relations with External Financial Institutions

KRA#10 Capital Investments, Resource Mobilisation and Management

**KRA#11** Ensure that all buildings meet international safety standards with maintenance procedures and safe for use of personnel utilizing such facilities

#### Goals

- To be most efficient in resource generation, allocation, and utilization;
- To provide very clear, informed and objective leadership on financial management issues;
- To provide annually a fiscal framework within which the budget can be prepared and executed;
- To work towards a current account and a primary surplus on an annual basis;
- To contribute to improving investment planning through the Public Sector Investment Programme;
- To facilitate the optimal implementation of Government's dynamic development policies, strategies and plans in support of resilient and sustainable development;
- To provide the enabling environment for local as well as foreign investments;
- To inform economic and social policymaking and analysis by undertaking rigorous re-search into various socioeconomic challenges, their causes and consequences in Dominica;
- To collect, collate, analyze and disseminate statistical information relevant to national development;
- To create an environment in public procurement that is equitable, open, fair, and transparent and beneficial for the efficient use of resources.

#### **Divisions within the Ministry**

The Ministry of Finance has a complement of Fourteen (14) Divisions, namely:

- Accountant General's Office;
- Budget Unit (includes Debt, Budget Management);
- Building Maintenance Unit;
- Central Procurement Unit;
- Central Statistical Office;
- Citizenship by Investment Unit;
- Customs & Excise Division;
- Financial Services Unit;
- Inland Revenue Division;
- Macroeconomic and Policy Planning Unit;
- Office of the National Authorizing Office;
- Policy Formulation and Administration;
- Planning Unit (Public Sector Investment Programme Unit and Economic and Social Planning Unit)
- Climate Resilience Unit

FINANCIAL REQUIREMENTS
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	THANOIAL REGUIREMENTS						
HEAD	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
F100	Policy Formulation and Administration	9,170,556	8,905,630	10,658,411	12,210,739	12,210,739	12,210,739
F200	Financial Services Unit	105,241,784	105,231,564	88,902,653	77,279,641	77,279,641	77,310,196
F300	Budget, Debt & Fiscal Management	1,442,993	1,411,635	1,382,697	1,322,974	1,322,974	1,315,374
F900	Procurement Unit	245,806	190,722	252,741	249,631	249,631	249,631
FA00	Socio-Economic Planning	534,705	538,461	497,683	493,344	493,344	493,344
	Sub-total	116,635,844	116,278,012	101,694,185	91,556,329	91,556,329	91,579,284
F500	Accountant General Office	48,930,699	48,665,922	50,477,570	55,472,839	51,495,710	52,305,710
F600	Statistics	637,558	640,925	778,491	789,267	846,279	888,579
F700	Customs & Excise	9,207,553	9,319,101	9,026,907	9,131,472	9,166,292	9,278,712
F800	Inland Revenue	6,736,469	6,528,768	7,475,037	7,512,050	7,483,103	7,483,103
	Sub Total	182,148,123	181,432,728	169,452,190	164,461,957	160,547,713	161,535,388
	Provided By Law:						
	Debt Servicing	142,328,070	132,637,204	126,844,789	127,580,364	127,580,364	127,580,364
		324,476,193	314,069,932	296,296,979	292,042,321	288,128,077	289,115,752

S.O.C. Summary   310   Personal Emoluments   14,011,744   14,269,112   14,335,194   18,773,712   14,839,906   14,979,101   312   Wages (Casual Labour)   217,856   198,539   198,539   193,554   1		FINANCIAL REQUIREMENTS						
310   Personal Emoluments		Development, Climate Resilience and	Budget	Expenditure	Estimates			Estimates 2027/2028
312   Wages (Casual Labour)   217,788   158,976   198,539   193,554   193,554   193,554   313   Salaried Allowances   607,049   704,224   582,354   682,187   683,869   683,865   314   Non Salaried Allowances   870,563   786,420   907,567   1,046,424   1,04		S.O.C. Summary						
313   Salaried Allowances	310	Personal Emoluments	14,011,744	14,269,112	14,335,194	18,773,712	14,839,906	14,979,101
314   Non Salaried Allowances	312	Wages (Casual Labour)	217,788	158,976	198,539	193,554	193,554	193,554
316         Retiring Benefits         46,009,000         45,907,828         46,100,000         47,250,000         47,250,000         48,060,000         318         Local Travel & Subsistence Allowance         82,353         44,456         99,262         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         95,012         48,032         42,000         42,000	313	Salaried Allowances	607,049	704,224	582,354	682,187	683,869	683,869
318   Local Travel & Subsistence Allowance   82,353   44,456   99,262   95,012   95,012   95,012   319     International Travel & Subsistence Allowance   73,032   52,650   48,032   48,032   48,032   48,032   48,032     Allowance   73,032   52,650   48,032   48,032   48,032   48,032   48,032     Allowance   74,000   75,000   75,000   75,000   75,000     Subsistence Allowance   75,000   75,	314	Non Salaried Allowances	870,563	786,420	907,567	1,046,424	1,046,424	1,046,424
1319   International Travel & Subsistence   73,032   52,650   48,032   48,032   48,032   48,032   48,032   48,032   48,032   48,032   48,032   48,032   48,032   48,032   48,032   8,032   8,033   8,033   8,033   8,033   10,000   10,000   10,000   10,000   10,000   10,000   362   10,000   1	316	Retiring Benefits	46,009,000	45,907,828	46,100,000	47,250,000	47,250,000	48,060,000
Allowance 323 Rewards & Incentives 9,000 - 5,000	318	Local Travel & Subsistence Allowance	82,353	44,456	99,262	95,012	95,012	95,012
Hosting & Entertainment   19,200   15,938   2,940   4,200   4,200   4,200   4,200   327   Training   16,816   6,700   23,936   18,824   22,604   26,384   332   Supplies & Materials   1,445,711   1,361,102   1,224,538   1,143,134   1,138,234   1,180,534   334   Communications Expenses   5,100   1,941   5,100   5,100   5,100   5,100   5,100   336   Operating & Maintenance Services   1,536,600   1,404,803   1,424,477   1,308,332   1,308,332   1,308,332   1,308,332   338   Rental of Assets   334,550   321,960   309,500   292,320   292,320   292,320   292,320   340   Professional and Consultancy Services   476,006   426,950   665,620   1,033,620   1,052,620   1,052,620   342   Insurance   6,038,403   6,021,429   7,374,481   8,692,434   8,692,434   8,692,434   4,692,434   4,499,00   3,915,887   5,000,000   5,000,000   5,000,000   5,000,000   350   Claims against Government   10,000   10,000   10,000   10,000   10,000   352   Sundry Expenses   90,408   42,078   73,202   38,778   38,778   38,778   354   Citizenship by Investment Programme   103,738,581   103,737,052   87,232,786   75,232,786	319		73,032	52,650	48,032	48,032	48,032	48,032
327         Training         16,816         6,700         23,936         18,824         22,604         26,384           332         Supplies & Materials         1,445,711         1,361,102         1,224,538         1,143,134         1,138,234         1,180,534           334         Communications Expenses         5,100         1,941         5,100         309,500         292,320         292,320         1,308,332         1,300,732         338,782         334,550         321,960         309,500         292,320         292,320         292,322         292,322         292,322         292,322         292,322         292,322         292,322         292,322         292,322         292,322         292,322         202,323         292,322         292,322         202,323 </td <td>323</td> <td>Rewards &amp; Incentives</td> <td>9,000</td> <td>-</td> <td>5,000</td> <td>5,000</td> <td>5,000</td> <td>5,000</td>	323	Rewards & Incentives	9,000	-	5,000	5,000	5,000	5,000
332 Supplies & Materials 334 Communications Expenses 5,100 1,941 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 5,100 336 Operating & Maintenance Services 1,536,600 1,404,803 1,424,477 1,308,332 1,308,332 1,308,332 1,308,332 2,92,320 292,320 292,320 292,320 292,320 340 Professional and Consultancy Services 476,006 426,950 665,620 1,033,620 1,052,620 1	325	Hosting & Entertainment	19,200	15,938	2,940	4,200	4,200	4,200
334 Communications Expenses 5,100 1,941 5,100 5,100 5,100 5,100 5,100 336 Operating & Maintenance Services 1,536,600 1,404,803 1,424,477 1,308,332 1,308,332 1,300,732 338 Rental of Assets 334,550 321,960 309,500 292,320 292,320 292,320 340 Professional and Consultancy Services 476,006 426,950 665,620 1,033,620 1,052,620 1,05	327	Training	16,816	6,700	23,936	18,824	22,604	26,384
336 Operating & Maintenance Services	332	Supplies & Materials	1,445,711	1,361,102	1,224,538	1,143,134	1,138,234	1,180,534
338 Rental of Assets 334,550 321,960 309,500 292,320 292,320 292,320 292,320 292,320 340 Professional and Consultancy Services 476,006 426,950 665,620 1,033,620 1,052,620 1,000 1,0	334	Communications Expenses	5,100	1,941	5,100	5,100	5,100	5,100
340         Professional and Consultancy Services         476,006         426,950         665,620         1,033,620         1,052,620	336	Operating & Maintenance Services	1,536,600	1,404,803	1,424,477	1,308,332	1,308,332	1,300,732
342 Insurance 6,038,403 6,021,429 7,374,481 8,692,434 8,692,434 8,692,434 348   Grants & Contributions 1,029,234 1,022,520 2,276,818 2,021,949 2,021,949 2,021,949 3,915,887 5,000,000 5,000,000 5,000,000 5,000,000	338	Rental of Assets	334,550	321,960	309,500	292,320	292,320	292,320
344         Grants & Contributions         1,029,234         1,022,520         2,276,818         2,021,949	340	Professional and Consultancy Services	476,006	426,950	665,620	1,033,620	1,052,620	1,052,620
348         Refunds         4,149,900         3,915,887         5,000,000         10,000         <	342	Insurance	6,038,403	6,021,429	7,374,481	8,692,434	8,692,434	8,692,434
Claims against Government	344	Grants & Contributions	1,029,234	1,022,520	2,276,818	2,021,949	2,021,949	2,021,949
352         Sundry Expenses         90,408         42,078         73,202         38,778         38,778         38,778           354         Citizenship by Investment Programme         103,738,581         103,737,052         87,232,786         75,232,786	348	Refunds	4,149,900	3,915,887	5,000,000	5,000,000	5,000,000	5,000,000
354 Citizenship by Investment Programme 354 Citizenship by Investment Programme 356 Bank Charges 420,000 407,629 420,000 550,000 550,000 500,000 500,000 500,000 500,000	350	Claims against Government	-	-	10,000	10,000	10,000	10,000
356 Bank Charges	352	Sundry Expenses	90,408	42,078	73,202	38,778	38,778	38,778
179,350   108,168   550,000   550,	354	Citizenship by Investment Programme	103,738,581	103,737,052	87,232,786	75,232,786	75,232,786	75,232,786
Purchase of Machinery (Including Vehicles & Equipment)  Other Machinery and Equipment  Sub Total  Provided By Law:  Interest Payments - Domestic  Interest Payments - Foreign  Repayment of Loans  Sinking Fund  158,000  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  160,547,713  161,535,386  169,452,190  164,461,957  164,461,957  164,461,957  164,461,957  1	356	Bank Charges	420,000	407,629	420,000	420,000	420,000	420,000
Vehicles & Equipment) Other Machinery and Equipment Sub Total  Provided By Law:  Interest Payments - Domestic Interest Payments - Foreign Sepayment of Loans Sinking Fund  Vehicles & Equipment) 629,735 556,905 582,844 596,559 596,5	362	Investments	179,350	108,168	550,000	550,000	550,000	550,000
Sub Total         182,148,123         181,432,728         169,452,190         164,461,957         160,547,713         161,535,388           Provided By Law:         25,615,298         21,928,954         29,299,212         27,089,451	450	, , ,	158,000	158,000	-	-	-	-
Provided By Law:         356 Interest Payments - Domestic       25,615,298       21,928,954       29,299,212       27,089,451       27,089	452	Other Machinery and Equipment	629,735	556,905	582,844	596,559	596,559	596,559
356 Interest Payments - Domestic 25,615,298 21,928,954 29,299,212 27,089,451		Sub Total	182,148,123	181,432,728	169,452,190	164,461,957	160,547,713	161,535,388
358 Interest Payments - Foreign 28,003,990 24,351,856 24,353,670 22,154,799 22,154,799 22,154,799 359 Repayment of Loans 88,208,782 85,856,394 72,691,907 77,836,114		Provided By Law:						
359 Repayment of Loans 88,208,782 85,856,394 72,691,907 77,836,114	356	Interest Payments - Domestic	25,615,298	21,928,954	29,299,212	27,089,451	27,089,451	27,089,451
360 Sinking Fund 500,000 500,000 500,000 500,000 500,000	358	Interest Payments - Foreign	28,003,990	24,351,856	24,353,670	22,154,799	22,154,799	22,154,799
	359	Repayment of Loans	88,208,782	85,856,394	72,691,907	77,836,114	77,836,114	77,836,114
324,476,193 314,069,932 296,296,979 <b>292,042,321</b> 288,128,077 289,115,752	360	Sinking Fund	500,000	500,000	500,000	500,000	500,000	500,000
			324,476,193	314,069,932	296,296,979	292,042,321	288,128,077	289,115,752

	D31 - Ministry of Finance, Economic Development, Climate Resilience and	Authorised Budget	Actual Expenditure	Approved Estimates	Estimates	Estimates	Estimates
HEAD	Social Security	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	PROGRAMME SUMMARY						
F100	Policy Formulation and Administration	9,170,556	8,905,630	10,658,411	12,210,739	12,210,739	12,210,739
F200	Financial Services Unit	105,241,784	105,231,564	88,902,653	77,279,641	77,279,641	77,310,196
F300	Budget, Debt & Fiscal Management	1,442,993	1,411,635	1,382,697	1,322,974	1,322,974	1,315,374
F900	Procurement Unit	245,806	190,722	252,741	249,631	249,631	249,631
FA00	Socio-Economic Planning	534,705	538,461	497,683	493,344	493,344	493,344
		116,635,844	116,278,012	101,694,185	91,556,329	91,556,329	91,579,284

FINANCIAL REQUIREMENTS

	THANCIAL REQUIREMENTS						
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	3,861,392	3,832,866	4,099,088	4,230,376	4,230,376	4,260,931
312	Wages (Casual Labour)	-	653	-	-	-	-
313	Salaried Allowances	151,294	146,748	100,267	102,640	102,640	102,640
314	Non Salaried Allowances	405,479	326,775	408,513	523,420	523,420	523,420
318	Local Travel & Subsistence Allowance	32,742	10,030	35,619	27,619	27,619	27,619
319	International Travel & Subsistence Allowance	73,032	52,650	48,032	48,032	48,032	48,032
325	Hosting & Entertainment	19,200	15,938	2,940	4,200	4,200	4,200
327	Training	2,590	-	1,452	3,207	3,207	3,207
332	Supplies & Materials	193,665	181,800	160,923	134,230	134,230	134,230
334	Communications Expenses	2,500	-	2,500	2,500	2,500	2,500
336	Operating & Maintenance Services	1,214,755	1,153,573	975,678	884,407	884,407	876,807
338	Rental of Assets	23,150	12,710	1,500	1,440	1,440	1,440
340	Professional and Consultancy Services	443,766	420,570	563,472	958,372	958,372	958,372
342	Insurance	5,876,773	5,876,639	7,201,481	8,542,434	8,542,434	8,542,434
344	Grants & Contributions	318,470	315,964	52,080	62,320	62,320	62,320
352	Sundry Expenses	23,460	13,740	12,240	6,711	6,711	6,711
354	Citizenship by Investment Programme	103,738,581	103,737,052	87,232,786	75,232,786	75,232,786	75,232,786
362	Investments	179,350	108,168	550,000	550,000	550,000	550,000
452	Other Machinery and Equipment	75,645	72,136	245,614	241,635	241,635	241,635
		116,635,844	116,278,012	101,694,185	91,556,329	91,556,329	91,579,284

Programme Code	D31 F100 F11
Programme Description	General Activities

	Fi	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Expenditure	Authorised Budget 2023/2024 8,692,927	Actual Expenditure 2023/2024 8,500,276	Approved Estimates 2024/2025 10,083,425	Estimates 2025/2026 11,632,253	Estimates 2026/2027 11,632,253	Estimates 2027/2028 11,632,253
310	Personal Emoluments	759,562	820,292	776,050	802,258	802,258	802,258
312	Wages (Casual Labour)	-	653	-	-	-	-
313	Salaried Allowances	31,369	13,533	31,369	31,369	31,369	31,369
314	Non Salaried Allowances	52,077	25,718	50,646	50,646	50,646	50,646
319	International Travel & Subsistence Allowance	73,032	52,650	48,032	48,032	48,032	48,032
325	Hosting & Entertainment	19,200	15,938	2,940	4,200	4,200	4,200
327	Training	2,590	-	1,452	1,632	1,632	1,632
332	Supplies & Materials	146,977	136,225	65,795	62,320	62,320	62,320
334	Communications Expenses	2,500	-	2,500	2,500	2,500	2,500
336	Operating & Maintenance Services	672,536	617,462	497,504	466,889	466,889	466,889
338	Rental of Assets	23,150	12,710	1,500	1,440	1,440	1,440
340	Professional and Consultancy Services	443,766	420,570	563,472	774,890	774,890	774,890
342	Insurance	5,876,773	5,876,639	7,201,481	8,542,434	8,542,434	8,542,434
344	Grants & Contributions	318,470	315,964	52,080	62,320	62,320	62,320
352	Sundry Expenses	18,760	13,740	7,990	4,373	4,373	4,373
362	Investments	179,350	108,168	550,000	550,000	550,000	550,000
452	Other Machinery and Equipment	72,815	70,014	230,614		·	·
		8,692,927	8,500,276	10,083,425	11,632,253	11,632,253	11,632,253

STAFFING	Estimate	nates 2024-2025 Estimates 2025-2020		s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F100 F12
Programme Description	Macro Economic Planning & Policy Unit

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.										
	Expenditure	354,880	341,578	345,633	347,269	347,269	347,269			
310	Personal Emoluments	321,264	305,925	317,426	319,212	319,212	319,212			
313	Salaried Allowances	2,000	-	2,150	2,000	2,000	2,000			
314	Non Salaried Allowances	31,616	35,653	26,057	26,057	26,057	26,057			
		354,880	341,578	345,633	347,269	347,269	347,269			

STAFFING	Estimates 2024-2025 Estimates 2025		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F100 F14
Programme Description	Building Maintenance Unit

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.										
	Expenditure	122,749	63,776	229,353	231,217	231,217	231,217			
310	Personal Emoluments	114,935	57,986	220,767	222,631	222,631	222,631			
314	Non Salaried Allowances	7,814	5,790	8,586	8,586	8,586	8,586			
		122,749	63,776	229,353	231,217	231,217	231,217			

STAFFING	FFING Estimates 2024-2025 Estimates 20		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F200 F21
Programme Description	Financial Services Unit

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	_	Estimates 2027/2028			
	Expenditure	544,617	512,031	650,596	672,646	672,646	672,646			
310	Personal Emoluments	465,263	443,006	575,970	587,970	587,970	587,970			
313	Salaried Allowances	14,020	14,016	6,450	4,500	4,500	4,500			
314	Non Salaried Allowances	55,328	55,009	58,170	78,170	78,170	78,170			
318	Local Travel & Subsistence Allowance	10,006	-	10,006	2,006	2,006	2,006			
		544,617	512,031	650,596	672,646	672,646	672,646			

STAFFING	ING Estimates 2024-2025 Estimates 2025		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F200 F22
Programme Description	Citizenship by Investment Unit

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028				
	Expenditure	104,697,167	104,719,533	88,252,057	76,606,995	76,606,995	76,637,550				
310	Personal Emoluments	789,538	828,111	869,634	948,735	948,735	979,290				
313	Salaried Allowances	26,200	27,879	5,124	5,124	5,124	5,124				
314	Non Salaried Allowances	126,463	115,084	126,463	221,370	221,370	221,370				
332	Supplies & Materials	11,685	11,407	13,800	13,160	13,160	13,160				
340	Professional and Consultancy Services	-	-	-	183,482	183,482	183,482				
352	Sundry Expenses	4,700	-	4,250	2,338	2,338	2,338				
354	Citizenship by Investment Programme	103,738,581	103,737,052	87,232,786	75,232,786	75,232,786	75,232,786				
		104,697,167	104,719,533	88,252,057	76,606,995	76,606,995	76,637,550				

TAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F300 F31
Programme Description	Budget, Debt & Fiscal Management

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Expenditure	Authorised Budget 2023/2024 494,583	Actual Expenditure 2023/2024 471,854	Approved Estimates 2024/2025 500,168	Estimates 2025/2026 512,015	Estimates 2026/2027 512,015	Estimates 2027/2028 512,015			
310	Personal Emoluments	402,407	373,945	434,892	436,739	436,739	436,739			
313	Salaried Allowances	39,200	47,634	7,125	17,125	17,125	17,125			
314	Non Salaried Allowances	52,338	50,436	57,513	57,513	57,513	57,513			
318	Local Travel & Subsistence Allowance	638	(161)	638	638	638	638			
		494,583	471,854	500,168	512,015	512,015	512,015			

STAFFING	Estimates 2024-2025 Estimate		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F300 F32
Programme Description	Information Systems Support Unit (ISS)

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Expenditure	Authorised Budget 2023/2024 948,410	Actual Expenditure 2023/2024 939,781	Approved Estimates 2024/2025 882,529	Estimates 2025/2026 810,959		Estimates 2027/2028 803,359			
310	Personal Emoluments	339,543	341,689	276,593	292,524	292,524	292,524			
313	Salaried Allowances	8,858	7,326	8,527	3,000	3,000	3,000			
314	Non Salaried Allowances	8,707	8,686	7,907	7,907	7,907	7,907			
318	Local Travel & Subsistence Allowance	11,250	9,679	15,000	15,000	15,000	15,000			
327	Training	-	-	-	1,575	1,575	1,575			
332	Supplies & Materials	35,003	34,168	81,328	58,750	58,750	58,750			
336	Operating & Maintenance Services	542,219	536,111	478,174	417,518	417,518	409,918			
452	Other Machinery and Equipment	2,830	2,122	15,000	14,685	14,685	14,685			
		948,410	939,781	882,529	810,959	810,959	803,359			

TAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F900 F96
Programme Description	Procurement Unit

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	245,806	190,722	252,741	249,631	249,631	249,631			
310	Personal Emoluments	204,127	149,459	202,817	199,707	199,707	199,707			
313	Salaried Allowances	12,000	16,654	17,900	17,900	17,900	17,900			
314	Non Salaried Allowances	23,712	24,609	26,057	26,057	26,057	26,057			
318	Local Travel & Subsistence Allowance	5,967	-	5,967	5,967	5,967	5,967			
		245,806	190,722	252,741	249,631	249,631	249,631			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 FA00 FA1
Programme Description	Socio-Economic Planning

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	534,705	538,461	497,683	493,344	493,344	493,344			
310	Personal Emoluments	464,753	512,453	424,939	420,600	420,600	420,600			
313	Salaried Allowances	17,647	19,706	21,622	21,622	21,622	21,622			
314	Non Salaried Allowances	47,424	5,790	47,114	47,114	47,114	47,114			
318	Local Travel & Subsistence Allowance	4,881	512	4,008	4,008	4,008	4,008			
		534,705	538,461	497,683	493,344	493,344	493,344			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

FINANCIAL REQUIREMENTS	
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HEAD	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
F500	Accountant General Office	191,258,769	181,303,126	177,322,359	183,053,203	179,076,074	179,886,074
	Sub Total	48,930,699	48,665,922	50,477,570	55,472,839	51,495,710	52,305,710
	Provided By Law:						
	Debt Servicing	142,328,070	132,637,204	126,844,789	127,580,364	127,580,364	127,580,364
		191,258,769	181,303,126	177,322,359	183,053,203	179,076,074	179,886,074

#### FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	1,402,739	1,301,098	1,354,712	5,431,158	1,454,029	1,454,029
312	Wages (Casual Labour)	6,514	8,943	6,514	6,529	6,529	6,529
313	Salaried Allowances	154,127	157,591	164,450	173,345	173,345	173,345
314	Non Salaried Allowances	32,799	26,709	27,343	37,343	37,343	37,343
316	Retiring Benefits	46,009,000	45,907,828	46,100,000	47,250,000	47,250,000	48,060,000
318	Local Travel & Subsistence Allowance	10,953	5,601	14,603	14,603	14,603	14,603
327	Training	2,331	-	5,040	3,150	3,150	3,150
332	Supplies & Materials	79,457	66,694	43,618	61,241	61,241	61,241
336	Operating & Maintenance Services	37,988	19,531	59,584	60,536	60,536	60,536
338	Rental of Assets	66,000	66,000	66,000	63,360	63,360	63,360
344	Grants & Contributions	680,972	679,767	2,196,466	1,936,669	1,936,669	1,936,669
352	Sundry Expenses	376	376	340	220	220	220
356	Bank Charges	420,000	407,629	420,000	420,000	420,000	420,000
452	Other Machinery and Equipment	27,443	18,155	18,900	14,685	14,685	14,685
	Sub Total	48,930,699	48,665,922	50,477,570	55,472,839	51,495,710	52,305,710
	Provided By Law:						
	Debt Servicing	142,328,070	132,637,204	126,844,789	127,580,364	127,580,364	127,580,364
		191,258,769	181,303,126	177,322,359	183,053,203	179,076,074	179,886,074

Programme Code	D31 F500 F51			
Programme Description	Accountant General Office			

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Expenditure	Authorised Budget 2023/2024 1,722,373	Actual Expenditure 2023/2024 1,648,398	Approved Estimates 2024/2025 1,685,291	Estimates 2025/2026 5,778,090	Estimates 2026/2027 1,800,961	Estimates 2027/2028 1,800,961			
310	Personal Emoluments	1,001,840	968,723				1,069,011			
	Wages (Casual Labour)	-	2,817		-	-	-			
	Salaried Allowances	148,533	155,601	151,856	151,856	151,856	151,856			
314	Non Salaried Allowances	32,799	26,709	26,043	36,043	36,043	36,043			
318	Local Travel & Subsistence Allowance	5,100	-	6,800	6,800	6,800	6,800			
327	Training	2,331	-	5,040	3,150	3,150	3,150			
332	Supplies & Materials	61,035	56,601	26,910	44,180	44,180	44,180			
336	Operating & Maintenance Services	31,648	17,377	53,704	55,016	55,016	55,016			
352	Sundry Expenses	376	376	340	220	220	220			
356	Interest Payments - Domestic	420,000	407,629	420,000	420,000	420,000	420,000			
452	Other Machinery and Equipment	18,711	12,565	12,600	14,685	14,685	14,685			
		1,722,373	1,648,398	1,685,291	5,778,090	1,800,961	1,800,961			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D31 F500 F52
Programme Description	Portsmouth Sub-Treasury

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Expenditure	Authorised Budget 2023/2024 327,514	Actual Expenditure 2023/2024 270,754	Approved Estimates 2024/2025 306,959	Estimates 2025/2026 319,984	Estimates 2026/2027 319,984	Estimates 2027/2028 319,984		
310	Personal Emoluments	235,244	188,431	214,915	224,377	224,377	224,377		
312	Wages (Casual Labour)	6,514	6,126	6,514	6,529	6,529	6,529		
313	Salaried Allowances	3,594	1,990	7,594	16,489	16,489	16,489		
314	Non Salaried Allowances	-	-	650	650	650	650		
318	Local Travel & Subsistence Allowance	1,071	945	1,428	1,428	1,428	1,428		
332	Supplies & Materials	4,945	1,672	5,198	5,311	5,311	5,311		
336	Operating & Maintenance Services	1,780	-	1,960	1,840	1,840	1,840		
338	Rental of Assets	66,000	66,000	66,000	63,360	63,360	63,360		
452	Other Machinery and Equipment	8,366	5,590	2,700	-	-	-		
		327,514	270,754	306,959	319,984	319,984	319,984		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D31 F500 F53
Programme Description	Marigot Sub-Treasury

FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	
	Expenditure	190,840	159,175	188,854	188,096	188,096	188,096
310	Personal Emoluments	165,655	143,944	157,799	160,641	160,641	160,641
313	Salaried Allowances	2,000	-	5,000	5,000	5,000	5,000
314	Non Salaried Allowances	-	-	650	650	650	650
318	Local Travel & Subsistence Allowance	4,782	4,656	6,375	6,375	6,375	6,375
332	Supplies & Materials	13,477	8,421	11,510	11,750	11,750	11,750
336	Operating & Maintenance Services	4,560	2,154	3,920	3,680	3,680	3,680
452	Other Machinery and Equipment	366	-	3,600	-	-	-
		190,840	159,175	188,854	188,096	188,096	188,096

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D31 F500 F54
Programme Description	Retiring Benefits

FINANCIAL REQUIREMENTS							
S.O.C. Development, Climate Resilience		Authorised Budget	Actual Expenditure	Approved Estimates	Estimates	Estimates	Estimates
Item No.	and Social Security	46,009,000		2024/2025 46,100,000	2025/2026 47 250 000		2027/2028 48,060,000
	Expenditure			, ,		, ,	, ,
316	Retiring Benefits	46,009,000	45,907,828	46,100,000	47,250,000	47,250,000	48,060,000
		46,009,000	45,907,828	46,100,000	47,250,000	47,250,000	48,060,000

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

# D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Accountant General's Office

Programme Code	D31 F500 F56
Programme Description	Debt Servicing

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Expenditure	Authorised Budget 2023/2024 142,328,070	Actual Expenditure 2023/2024 132,637,204	Approved Estimates 2024/2025 126,844,789	Estimates 2025/2026 127,580,364	Estimates 2026/2027 127,580,364	Estimates 2027/2028 127,580,364		
356	Interest Payments - Domestic	25,615,298	21,928,954	29,299,212	27,089,451	27,089,451	27,089,451		
358	Interest Payments - Foreign	28,003,990	24,351,856	24,353,670	22,154,799	22,154,799	22,154,799		
359	Repayment of Loans	88,208,782	85,856,394	72,691,907	77,836,114	77,836,114	77,836,114		
360	Sinking Fund	500,000	500,000	500,000	500,000	500,000	500,000		
	Provided by law	142,328,070	132,637,204	126,844,789	127,580,364	127,580,364	127,580,364		
		142,328,070	132,637,204	126,844,789	127,580,364	127,580,364	127,580,364		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

## D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Accountant General's Office

Programme Code	D31 F500 F58
Programme Description	External Transfers

FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	680,972	679,767	2,196,466	1,936,669	1,936,669	1,936,669
344	Grants & Contributions	680,972	679,767	2,196,466	1,936,669	1,936,669	1,936,669
		680,972	679,767	2,196,466	1,936,669	1,936,669	1,936,669

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

## D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Central Statistics Office

	FINANCIAL REQUIREMENTS						
HEAD	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
F600	Statistics	637,558	640,925	778,491	789,267	846,279	888,579
		637,558	640,925	778,491	789,267	846,279	888,579

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	512,321	562,631	650,120	713,436	754,666	754,666
312	Wages (Casual Labour)	10,000	-	10,000	5,000	5,000	5,000
313	Salaried Allowances	30,081	32,797	30,081	33,646	35,328	35,328
314	Non Salaried Allowances	7,905	13,095	8,686	9,686	9,686	9,686
318	Local Travel & Subsistence Allowance	7,500	5,189	7,500	7,500	7,500	7,500
327	Training	2,590	-	1,456	3,150	3,150	3,150
332	Supplies & Materials	33,174	12,945	28,198	7,344	2,444	44,744
336	Operating & Maintenance Services	8,010	-	-	-	-	-
340	Professional and Consultancy Services	4,000	4,000	22,750	-	19,000	19,000
352	Sundry Expenses	12,690	6,213	11,900	5,500	5,500	5,500
452	Other Machinery and Equipment	9,287	4,055	7,800	4,005	4,005	4,005
		637,558	640,925	778,491	789,267	846,279	888,579

Programme Code	D31 F600 F61
Programme Description	Statistics

	FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security Expenditure	Authorised Budget 2023/2024 637,558	Expenditure 2023/2024	Approved Estimates 2024/2025 778,491	Estimates 2025/2026 789,267	Estimates 2026/2027 846,279	Estimates 2027/2028 888,579	
310	Personal Emoluments	512,321	562,631	650,120	713,436	754,666	754,666	
312	Wages (Casual Labour)	10,000	-	10,000	5,000	5,000	5,000	
313	Salaried Allowances	30,081	32,797	30,081	33,646	35,328	35,328	
314	Non Salaried Allowances	7,905	13,095	8,686	9,686	9,686	9,686	
318	Local Travel & Subsistence Allowance	7,500	5,189	7,500	7,500	7,500	7,500	
327	Training	2,590	-	1,456	3,150	3,150	3,150	
332	Supplies & Materials	33,174	12,945	28,198	7,344	2,444	44,744	
336	Operating & Maintenance Services	8,010	-	-	-	-	-	
340	Professional and Consultancy Services	4,000	4,000	22,750	-	19,000	19,000	
352	Sundry Expenses	12,690	6,213	11,900	5,500	5,500	5,500	
452	Other Machinery and Equipment	9,287	4,055	7,800	4,005	4,005	4,005	
		637,558	640,925	778,491	789,267	846,279	888,579	

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

	FINANCIAL REQUIREMENTS						
	D31 - Ministry of Finance, Economic	Authorised	Actual	Approved			_
	Development, Climate Resilience and	Budget	Expenditure	Estimates	Estimates	Estimates	Estimates
LIEAD	Cocial Cocumity	2022/2024	2022/2024	2024/2025	2025/2026	2026/2027	2027/2020

HEAD	Social Security	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	PROGRAMME SUMMARY						
F700	Customs & Excise	9,207,553	9,319,101	9,026,907	9,131,472	9,166,292	9,278,712
		9,207,553	9,319,101	9,026,907	9,131,472	9,166,292	9,278,712

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	5,106,379	5,508,108	5,218,905	5,282,664	5,313,704	5,422,344
312	Wages (Casual Labour)	180,335	147,740	162,547	162,547	162,547	162,547
313	Salaried Allowances	120,000	172,477	120,000	205,000	205,000	205,000
314	Non Salaried Allowances	190,552	210,082	205,771	243,721	243,721	243,721
318	Local Travel & Subsistence Allowance	5,101	12,651	6,800	10,550	10,550	10,550
323	Rewards & Incentives	9,000	-	5,000	5,000	5,000	5,000
327	Training	2,590	2,300	11,200	6,300	10,080	13,860
332	Supplies & Materials	234,371	221,928	189,152	175,968	175,968	175,968
334	Communications Expenses	2,600	1,941	2,600	2,600	2,600	2,600
336	Operating & Maintenance Services	223,986	197,127	332,220	291,180	291,180	291,180
338	Rental of Assets	245,400	243,250	242,000	227,520	227,520	227,520
340	Professional and Consultancy Services	9,120	2,380	8,190	7,600	7,600	7,600
342	Insurance	161,630	144,790	173,000	150,000	150,000	150,000
344	Grants & Contributions	29,792	26,789	28,272	22,960	22,960	22,960
348	Refunds	2,000,000	1,806,553	2,000,000	2,000,000	2,000,000	2,000,000
352	Sundry Expenses	23,500	426	21,250	11,000	11,000	11,000
450	Purchase of Machinery (Including Vehicles & Equipment)	158,000	158,000	-	-	-	-
452	Other Machinery and Equipment	505,197	462,559	300,000	326,862	326,862	326,862
		9,207,553	9,319,101	9,026,907	9,131,472	9,166,292	9,278,712

Programme Code	D31 F700 F71
Programme Description	Customs & Excise

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024 9,207,553	Actual Expenditure 2023/2024 9,319,101	Approved Estimates 2024/2025 9,026,907	Estimates 2025/2026 9,131,472	Estimates 2026/2027 9,166,292	Estimates 2027/2028 9,278,712			
240	Expenditure		,			, ,	, ,			
	Personal Emoluments	5,106,379	5,508,108			5,313,704	5,422,344			
312	Wages (Casual Labour)	180,335	147,740	162,547	162,547	162,547	162,547			
313	Salaried Allowances	120,000	172,477	120,000	205,000	205,000	205,000			
314	Non Salaried Allowances	190,552	210,082	205,771	243,721	243,721	243,721			
318	Local Travel & Subsistence Allowance	5,101	12,651	6,800	10,550	10,550	10,550			
323	Rewards & Incentives	9,000	-	5,000	5,000	5,000	5,000			
327	Training	2,590	2,300	11,200	6,300	10,080	13,860			
332	Supplies & Materials	234,371	221,928	189,152	175,968	175,968	175,968			
334	Communications Expenses	2,600	1,941	2,600	2,600	2,600	2,600			
336	Operating & Maintenance Services	223,986	197,127	332,220	291,180	291,180	291,180			
338	Rental of Assets	245,400	243,250	242,000	227,520	227,520	227,520			
340	Professional and Consultancy Services	9,120	2,380	8,190	7,600	7,600	7,600			
342	Insurance	161,630	144,790	173,000	150,000	150,000	150,000			
344	Grants & Contributions	29,792	26,789	28,272	22,960	22,960	22,960			
348	Refunds	2,000,000	1,806,553	2,000,000	2,000,000	2,000,000	2,000,000			
352	Sundry Expenses	23,500	426	21,250	11,000	11,000	11,000			
450	Purchase of Machinery (Including Vehicles & Equipment)	158,000	158,000	-	-	-	-			
452	Other Machinery and Equipment	505,197	462,559	300,000	326,862	326,862	326,862			
		9,207,553	9,319,101	9,026,907	9,131,472	9,166,292	9,278,712			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

FINANCIAL REQUIREMENTS	
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HEAD	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
F800	Inland Revenue	6,736,469	6,528,768	7,475,037	7,512,050	7,483,103	7,483,103
		6,736,469	6,528,768	7,475,037	7,512,050	7,483,103	7,483,103

FINANCIAL REQUIREME	NTS
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	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	3,128,913	3,064,409	3,012,369	3,116,078	3,087,131	3,087,131
312	Wages (Casual Labour)	20,939	1,640	19,478	19,478	19,478	19,478
313	Salaried Allowances	151,547	194,611	167,556	167,556	167,556	167,556
314	Non Salaried Allowances	233,828	209,759	257,254	232,254	232,254	232,254
318	Local Travel & Subsistence Allowance	26,057	10,985	34,740	34,740	34,740	34,740
327	Training	6,715	4,400	4,788	3,017	3,017	3,017
332	Supplies & Materials	905,044	877,735	802,647	764,351	764,351	764,351
336	Operating & Maintenance Services	51,861	34,572	56,995	72,209	72,209	72,209
340	Professional and Consultancy Services	19,120	-	71,208	67,648	67,648	67,648
348	Refunds	2,149,900	2,109,334	3,000,000	3,000,000	3,000,000	3,000,000
350	Claims against Government	-	-	10,000	10,000	10,000	10,000
352	Sundry Expenses	30,382	21,323	27,472	15,347	15,347	15,347
452	Other Machinery and Equipment	12,163	-	10,530	9,372	9,372	9,372
		6,736,469	6,528,768	7,475,037	7,512,050	7,483,103	7,483,103

Programme Code	D31 F800 F81
Programme Description	Tax Administration

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	1,064,468	979,889	1,110,905	1,096,745	1,096,745	1,096,745			
310	Personal Emoluments	635,438	612,286	638,983	647,008	647,008	647,008			
312	Wages (Casual Labour)	20,939	1,640	19,478	19,478	19,478	19,478			
313	Salaried Allowances	151,547	194,611	167,556	167,556	167,556	167,556			
314	Non Salaried Allowances	21,617	2,171	34,743	9,743	9,743	9,743			
318	Local Travel & Subsistence Allowance	2,984	301	3,978	3,978	3,978	3,978			
327	Training	5,549	4,400	2,268	1,429	1,429	1,429			
332	Supplies & Materials	126,729	114,445	81,550	83,209	83,209	83,209			
336	Operating & Maintenance Services	45,520	31,823	49,939	65,717	65,717	65,717			
340	Professional and Consultancy Services	19,120	-	71,208	67,648	67,648	67,648			
350	Claims against Government	-	-	10,000	10,000	10,000	10,000			
352	Sundry Expenses	22,862	18,212	20,672	11,607	11,607	11,607			
452	Other Machinery and Equipment	12,163	-	10,530	9,372	9,372	9,372			
		1,064,468	979,889	1,110,905	1,096,745	1,096,745	1,096,745			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D31 F800 F82
Programme Description	VAT

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	1,054,854	1,136,397	892,859	1,076,450	1,047,503	1,047,503			
310	Personal Emoluments	888,850	1,002,264	714,919	902,902	873,955	873,955			
314	Non Salaried Allowances	126,463	112,046	130,284	130,284	130,284	130,284			
318	Local Travel & Subsistence Allowance	15,300	7,016	20,400	20,400	20,400	20,400			
327	Training	1,166	-	2,520	1,588	1,588	1,588			
332	Supplies & Materials	9,214	9,211	10,880	11,044	11,044	11,044			
336	Operating & Maintenance Services	6,341	2,749	7,056	6,492	6,492	6,492			
352	Sundry Expenses	7,520	3,111	6,800	3,740	3,740	3,740			
		1,054,854	1,136,397	892,859	1,076,450	1,047,503	1,047,503			

STAFFING	Estimate	Estimates 2024-2025		s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F800 F83
Programme Description	System Maintenance

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	917,401	805,604	868,993	828,724	828,724	828,724			
310	Personal Emoluments	144,475	51,525	153,677	153,527	153,527	153,527			
318	Local Travel & Subsistence Allowance	3,825	-	5,099	5,099	5,099	5,099			
332	Supplies & Materials	769,101	754,079	710,217	670,098	670,098	670,098			
		917,401	805,604	868,993	828,724	828,724	828,724			

STAFFING	Estimates 2024-2025 Estimates 2025-20		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F800 F84
Programme Description	Tax Roll, Audit & Objections

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	642,093	594,299	663,834	558,439	558,439	558,439			
310	Personal Emoluments	603,769	541,035	623,720	518,325	518,325	518,325			
314	Non Salaried Allowances	38,324	52,114	40,114	40,114	40,114	40,114			
318	Local Travel & Subsistence Allowance	-	1,150	-	-	-	-			
		642,093	594,299	663,834	558,439	558,439	558,439			

STAFFING	Estimate	es 2024-2025 Estimates 2025-202		s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F800 F86
Programme Description	Income Tax Refund

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	<b>Estimates</b> 2027/2028			
	Expenditure	2,149,900								
348	Refunds	2,149,900	2,109,334	3,000,000	3,000,000	3,000,000	3,000,000			
		2,149,900	2,109,334	3,000,000	3,000,000	3,000,000	3,000,000			

STAFFING	Estimate	s 2024-2025	2025 Estimates 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F800 F87
Programme Description	Collections

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	755,066	763,284	780,633	791,685	791,685	791,685
310	Personal Emoluments	719,502	726,024	740,628	751,680	751,680	751,680
314	Non Salaried Allowances	31,616	34,742	34,742	34,742	34,742	34,742
318	Local Travel & Subsistence Allowance	3,948	2,518	5,263	5,263	5,263	5,263
		755,066	763,284	780,633	791,685	791,685	791,685

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D31 F800 F88
Programme Description	International Tax Unit

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	152,687	139,961	157,813	160,007	160,007	160,007
310	Personal Emoluments	136,879	131,275	140,442	142,636	142,636	142,636
314	Non Salaried Allowances	15,808	8,686	17,371	17,371	17,371	17,371
		152,687	139,961	157,813	160,007	160,007	160,007

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

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PROGRAMME HEAD	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	PROGRAMME SUMMARY								
F100	Policy Formulation and Administration	710,976	,	3,235,290	2,439,576		1,443,583	2,064,047	16,378,565
F600	Statistics	741,451	•	249,417	137,850	0	82,653	201,676	1,267,330
F700	Customs & Excise	600,000	1		1,200,000	•	101,898	56,842	404,134
F800	Tax Administration	2,500,000	i		2,000,000	1	•	١	
FA00	Socio-Economic Planning		Ti	6,165,387	5,595,303	1,504,774	1,097,594	326,238	792,191
		4,552,427	1	9,650,094	11,372,729	1,504,774	2,725,727	2,648,803	18,842,221
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Summary								
310	Salaries	186,726	1	534,600	621,326	,	536,835	644,687	7,685,542
312	Wages (Casual Labour)	615,803		178,771	118,000	*	82,653	199,576	443,981
314	Non-Salaried Allowances	67,200	1	•	19,200	1	18,000	13,500	34,000
316	Retirement Beenfits		19	•	À	*	,	1	131,178
318	Local Travel	17,906	0	0			•		25,327
319	International Travel		1	30,000	30,000	1	,	10,280	254,129
321	Commissions			•	,	1	1/		71,000
325	Hosting and Entertainment	3,000	Ť	20,000	23,000	6	2,440	22,869	57,433
327	Training	26,433	1	34,367	25,000	•	6,694		555,212
330	Utilities		,			1	y		127,243
332	Supplies and Materials	153,000	1	35,000	38,000	1	26,078	32,451	462,457
334	Communication Expenses	1,500		11,000	12,500	•	11,688	18,278	131,277
336	Operating and Maintenance Services	10,750	P	47,000	51,750	0	15,278	21,740	322,627
338	Rental of Assets		1	,			,		82,290
340	Professional and Consultancy Services	312,000	1	7,790,537	6,638,613	1,354,297	1,205,705	539,104	3,481,177
342	Insurance	V	1	277,690	6,000		547,932	547,424	912,093
344	Grants and Contributions	7,500	1	50,000	57,500	,	19,104	40,680	
352	Sundry Expenses	49,110		631,129	520,340	150,477	149,258	446,226	2,670,584
419	Other buildings	600,000	1	•	1,200,000	1	101,898	56,842	404,134
424	Water Sewerage Systems		*	•		,	,		2,051
429	Other non-movable structures	2,500,000	+	+	2,000,000	•		1	
450	Vehicles		1	,	1	,	ľ		467,764
452	Other Machinery and Equipment	1,500		10,000	11,500		2.164	55,147	520,720
		4,552,427	7	9,650,094	11,372,729	1,504,774	2,725,727	2,648,803	18,842,221

PROGRAMME HEAD	PROGRAMME								
F100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Support Services to NAO	460,976		2,963,600	2,439,576		903,583	1,520,667	15,564,364
D31 F100 F11	P0517 115/614 305								
310	Salaries	86,726	,	534,600	621,326	•	536,835	643,037	7,435,234
314	Non-Salaried Allowances	19,200	•	•	19,200	•	18,000	13,500	34,000
316	Retirement Benefits	,		•			•		131,178
318	Local Travel	•	*	•		•	- 1		25,327
319	International Travel	- et		30,000	30,000	•	•	10,280	254,129
321	Commissions	- 10	•	•	•		•	•	71,000
325	Hosting and Entertainment	3,000	71	20,000	23,000	•	2,440	22,869	57,433
327	Training		. 1	10,000	10,000		6,694	•	505,281
330	Utilities	Y					•	,	127,243
332	Supplies and Materials	3,000		35,000	38,000	,-	26,078	32,451	462,457
334	Communication Expenses	1,500		11,000	12,500	,	11,688	18,278	131,277
336	Operating and Maintenance Services	6,750	,	45,000	51,750	,	15,278	21,740	322,627
338	Rental of Assets	,			•	,		•	82,290
340	Professional and Consultancy Services	300,000	,	2,000,000	1,315,000		113,671	254,996	3,450,585
342	Insurance	,		000'9	6,000	,	7,932	4,044	99,943
344	Grants and Contributions	7,500	,	20,000	67,500	•	19,104	40,680	1
352	Sundry Expenses	31,800		212,000	243,800	•	143,698	403,646	1,653,346
450	Vehicles		,		•	•	•		465,490
452	Other Machinery and Equipment	1,500		10,000	11,500	•	2,164	55,147	255,522
		460,976	•	2,963,600	2,439,576		903,583	1,520,667	15,564,364

1,267,330

201,676

82,653

70,693

500,000

PROGRAMME HEAD	PROGRAMME								
F700	Customs & Excise								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Renovation of Portsmouth Customs Apartments	350,000			450,000		101,898	56,842	404,134
D31 F700 F71	C2O10 115 303								
419	Other buildings	350,000			450,000		101,898	56,842	404,134
		350,000			450,000		101,898	56,842	404,134
PROGRAMME HEAD	PROGRAMME								
F600	Statistics								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Population and Housing Census 2021	500,000		70,693	,		82,653	201,676	1,267,330
D31 F600 F61	P2106 115/703 406								
310	Salaries	1			•			1,650	250,308
312	Wages (Casual Labour)	400,095		19,105		•	82,653	199,576	443,981
314	Non-Salaried Allowances	48,000	100			•			
318	Local Travel	17,906	.0	•		•	•		•
327	Training	2,000		8,500	•		,		49,931
336	Operating and Maintenance Services	4,000		2,000			•		
340	Professional and Consultancy Services	12,000		12,000					30,592
352	Sundry Expenses	13,000		29,088	•		•	450	227,321
452	Other Machinery and Equipment		,				ľ	Í	265,197
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PROGRAMME	PROGRAMME								
FA00	Socio-Economic Planning								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	Davelopment, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Actual Expenditure Up 2023/2024 to 2022/2023	Actual Expenditure Up to 2022/2023
	Geothermal Based Green Industrial Eco Park & Geothermal Resource Mapping		-3	206,484			891,541	326,238	792,191
D31 FA00 FA	D31 FA00 FA1 P2116 720 103								
340	340 Professional and Consultancy Services	•		200,000			885,981	284,108	
352	352 Sundry Expenses	•	-1	6,484			5,560	42,130	789,917
452	452 Other Machinery and Equipment								2,274
		1	1	206,484	Y		891,541	326,238	792,191

			Actual Actual Expenditure Up 2023/2024 to 2022/2023					2,051	2,051
				ľ			4	et.	
			Revised Estimates 2024/2025					i	
			Estimates 2027/2028					ý	7
			Estimates 2026/2027				10	1	
			Estimates 2025/2026 GRANT						
			Estimates 2025/2026 LOAN					7/	7
			Estimates 2025/2026 GOCD			100,000	150,000	1.0	250,000
PROGRAMME	Policy Formulation and Administration	FINANCIAL REQUIREMENTS	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Implementation of Climate Resilience and Recovery Plan Initiatives	D31 F100 F11 P2217 115 406	310 Salaries	332 Supplies and Materials	424 Water Sewerage Systems	
PROGRAMME HEAD	F100		STANDARD OBJECT CODE	100	D31 F100 F11	310	332	424	

		200,000							10017
PROGRAMME HEAD	PROGRAMME								
F100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates Estimates 2025/2026 2025/2026 LOAN GRANT	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025		Actual Actual Expenditure Up 2023/2024 to 2022/2023
	CCRIF Insurance Support	*		271,690			540,000	543,380	812,150
331 F100 F11 342	D31 F100 F11 P2233 642 406 342 Insurance			271,690			540,000	543,380	812,150
		•		271,690			540,000	543,380	812,150

PROGRAMME	PROGRAMME								
F800	Tax Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Procurement of Information System (Inland Revenue Division)	2,500,000		<i>,</i>	2,000,000				
D31 F800 F83	P2404 115 302								
452	Other Machinery and Equipment	2,500,000			2,000,000				1
PROGRAMME	PROGRAMME								
FA00	Socio-Economic Planning								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Capacity Development and Institutional Strengthening Phase 1	,		1,061,178	1,000,000		206,053		
D31 FA00 FA1				024 430 4	4 000 000		500 500		
\$	Tricessional and Consultaire) Cervices			1,061,178	1,000,000	j	206,053		
PROGRAMME HEAD	PROGRAMME								
FA00	Socio-Economic Planning								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Capacity Development and Institutional Strengthening Phase 2			1,648,130	3,756,806				
D31 FA00 FA1	D31 FA00 FA1 P2602 720 301			824 065	1 878 403				
				824,065	1,878,403				

PROGRAMME HEAD	PROGRAMME								
FA00	Socio-Economic Planning								
	FINANCIAL REQUIREMENTS								
STANDARD	D31 - Ministry of Finance, Economic	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Development, Climate Resilience and	2025/2026	2025/2026	2025/2026	Estimates	Estimates		Estimates Expenditure Expenditure Up	Expenditur
CODE	Social Security	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024 to 2022/2023	to 2022/2
	Readiness and Preparatory Support for National Adaptation Planning	•		3,803,660	3,803,660 2,716,900 1,504,774	1,504,774			
D31 FA00 FA1	D31 FA00 FA1 P2603 720 301								
340	340 Professional and Consultancy Services	4	•	3,423,294	2,445,210	1,354,297			
352	352 Sundry Expenses	,	n•	380,366	271,690	150,477	ĺ	İ	
				3,803,660	3,803,660 2,716,900 1,504,774	1,504,774			

PROGRAMME PROC	F600 Sta	FINANCIAL	STANDARD D31 - Ministry of OBJECT Development, Cli CODE Social	Labour Force Survey	D31 F600 F61 P2604 115/727 406	310 Salaries	325 Hosting and Entertainment	344 Grants and Contributions	
PROGRAMME	Statistics	FINANCIAL REQUIREMENTS	D31 - Ministry of Finance, Economic Development, Climate Resilience and Social Security	vey	9		ainment	utions	
			Estimates 2025/2026 GOCD	241,451		215,709	21,433	4,310	
			Estimates 2025/2026 LOAN			1	,		
			Estimates 2025/2026 GRANT	178,724		159,666	15,867	3,191	
			Estimates 2026/2027			118,000	15,000	4,850	
			Estimates 2027/2028	3		9	1		
			Revised Estimates 2024/2025			- 1		- 10	
				_					
			Actual Actual Expenditure Up 2023/2024 to 2022/2023			1	,		

PROGRAMME HEAD	PROGRAMME								
FA00	Socio-Economic Planning								
	FINANCIAL REQUIREMENTS								
STANDARD	D31 - Ministry of Finance, Economic	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Development, Climate Resilience and	2025/2026	2025/2026	2025/2026	Estimates	Estimates	ш		Expenditure Expenditure Up
CODE	Social Security	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	_	2023/2024 to 2022/2023
	National E-Mobility Project			270,000					
D31 FA00 FA	D31 FA00 FA1 P2605 679 301								
340	340 Professional and Consultancy Services		-	270,000					•
				270,000	•	,		•	•

			Revised	Estimates Estimates	2026/2027 2027/2028 2024/2025			750,000	750 000
			Estimates	2025/2026					_
			Estimates	2025/2026	LOAN			•	
			Estimates	2025/2026	GOCD	250,000		250,000	250,000
PROGRAMME	Customs & Excise	FINANCIAL REQUIREMENTS	D31 - Ministry of Finance, Economic	Development, Climate Resilience and	Social Security	Construction of Customs Building at Anse. De Mai Port	D31 F700 F71 C2606 115 303	419 Other buildings	
PROGRAMME HEAD	F700		STANDARD	OBJECT	CODE		00 F71	419	

### Overview

The Agricultural Sector has traditionally contributed up to thirty per cent (30%) of national output in the early 1980s throughout which it has been historically defined as the primary production of crops, livestock, forestry, and fisheries, to include food and non-food processing of agriculture produce at the micro and small-scale level.

The sector was dominated by international and regional trade under preferential market treatment and coupled with a tradition of low foreign direct investment (FDI), characterised by a high level of dependence on government spending or public sector investment programmes and remittances to households. As the engine of growth in Dominica, agriculture creates employment, supplies wholesome foods, generates wealth, and maintains socio-economic growth and development, making a significant contribution to rural livelihoods and national food and nutrition security.

However, the economy has transitioned from agriculture and agro-industry to the high value services sector exposing economic vulnerability and volatility compounded by frequent and increasingly catastrophic natural disasters, access to markets, credit, and labour, poor farm road conditions, the incidence of pest and disease infestations, and global economic shocks as war, fuel crises, recessions, global inflation, and delays in delivery on international financial commitments to climate change.

The Ministry of Agriculture, Fisheries, Blue and Green Economy (MAFBGE) is charged with the responsibility to pursue a new target set for the Agricultural Sector to contribute 700 million dollars to national output measured by the Gross Domestic Product (GDP) by 2030.

The Agricultural Sector's performance at the end of 2022 revealed that Agriculture contributed only \$273 M or 16.03% to GDP, – the sector performance however depends a high level of coordination and collaboration and the capacity to address these cross-cutting challenges and to forge intra-sectorial linkages and synergies with a clear long-term vision to increase productivity, profitability, and efficiency.

In pursuit of this target, the Agriculture Transformation Roadmap calls for innovation, collaboration, adoption of modern and climate-smart technologies, and transition towards a "blue and green economy".

### Vision

Transformation of the Agricultural Sector into the leading contributor to economic development through the application of sustainable agriculture principles, scientific knowledge, and modern technologies that leverages our biodiversity, human and natural resources land, soil, and water for building an efficient, productive, self-sufficient, profitable, and resilient Agricultural Sector in Dominica.

### Mission

To facilitate and promote the sustainable development of a resilient agricultural and fisheries sector, and blue and green economic investments for the production, processing, and marketing of healthy nutritious foods, value-added products, and the provision of agricultural services that contribute a minimum of 700 million dollars to national output or GDP by 2030.

### **Key Results Areas (KRA)**

KRA#1	Sustainable Crop Production
KRA#2	Sustainable Livestock Development
KRA#3	Sustainable of Fisheries Development
KRA#4	Agribusiness Development
KRA#5	Blue Economy Development
KRA#6	Youth Participation in Agriculture
KRA#7	Agricultural Education
KRA#8	Climate Change Adaptation, Resilience, and Disaster Risk Management

Technical Cooperation and Partnership Initiatives

### Goals

KRA#9

Strategic repositioning of the Agricultural Sector in recognition that the inherent and extrinsic challenges hinder performance, a different yet strategic focus is required to optimize use of existing financial, human, and institutional resources, reprogramming, repositioning, reengaging, repurposing, or resetting them to harness market-driven investment opportunities that

- enhances competitiveness and improves market access
- generates, adds, and retains productive value
- uses natural resources sustainably
- leverages biodiversity
- meets domestic and regional food and nutrition needs, and
- increases resilience to agronomic, economic, and climate-induced shocks.

### Divisions/Units within the Ministry Divisions

- Fisheries
- Agriculture
- Agribusiness

### Units

- Policy Formulation, Planning, and Administration Unit
- Sustainable Agriculture Development Unit
- Agricultural Health Food Safety Unit
- Research and Development Unit
- Agricultural Education, Training and Extension Services Unit
- Agriculture and Fisheries Data Management Unit
- Agriculture Engineering and Infrastructure Maintenance Unit
- Blue Economy Unit
- Agricultural Investment Unit

	D32 - Ministry of Agriculture, Fisheries,	Authorised Budget	Actual Expenditure	Approved Estimates	Estimates	Estimates	Estimates
HEAD	Blue and Green Economy	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	PROGRAMME SUMMARY						
G100	Policy Formulation and Administration	1,387,732	1,246,329	1,320,896	1,343,858	1,343,858	1,343,858
G200	Agriculture Planning & Administration	416,327	346,506	433,927	389,931	389,931	389,931
G300	Agricultural Health, Food Safety	2,981,971	2,763,774	2,989,685	3,214,077	3,214,077	3,232,079
G400	Agricultural Development	2,844,410	2,376,000	2,844,555	2,860,427	2,860,427	2,860,427
G500	Management of Fisheries	1,035,956	908,502	1,374,508	1,087,776	1,087,776	1,087,776
		8,666,396	7,641,111	8,963,571	8,896,069	8,896,069	8,914,071

	REQUIREMEN	ITA
ARIC LAL	RECHIRENIES	

S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	4,619,526	4,370,968	4,849,540	4,974,381	4,974,381	4,974,381
312	Wages (Casual Labour)	1,617,554	1,330,535	1,692,115	1,564,530	1,564,530	1,582,530
313	Salaried Allowances	210,639	179,545	169,299	209,666	209,666	209,666
314	Non Salaried Allowances	585,111	524,149	541,783	554,333	554,333	554,333
318	Local Travel & Subsistence Allowance	220,595	191,441	335,364	291,944	291,944	291,944
319	International Travel & Subsistence Allowance	77,862	64,141	36,500	27,500	27,500	27,500
327	Training	10,763	1,279	12,024	8,547	8,547	8,547
332	Supplies & Materials	319,210	189,860	350,779	338,088	338,088	338,090
334	Communications Expenses	2,000	-	1,000	1,000	1,000	1,000
336	Operating & Maintenance Services	180,394	133,374	188,070	181,331	181,331	181,331
338	Rental of Assets	149,416	130,548	146,916	144,496	144,496	144,496
340	Professional and Consultancy Services	424,694	368,918	346,185	396,315	396,315	396,315
342	Insurance	48,932	18,691	61,740	58,740	58,740	58,740
344	Grants & Contributions	2,328	-	2,209	1,812	1,812	1,812
346	Subsidies (Social Assistance)	-	-	13,135	13,135	13,135	13,135
352	Sundry Expenses	126,115	100,923	159,069	93,161	93,161	93,161
452	Other Machinery and Equipment	71,257	36,739	57,843	37,090	37,090	37,090
	_	8,666,396	7,641,111	8,963,571	8,896,069	8,896,069	8,914,071

Programme Code	D32 G100 G10
Programme Description	Policy Formulation and Administration

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,387,732	1,246,329	1,320,896	1,343,858	1,343,858	1,343,858
310	Personal Emoluments	788,768	778,853	856,009	883,111	883,111	883,111
313	Salaried Allowances	39,136	37,622	39,982	48,564	48,564	48,564
314	Non Salaried Allowances	109,244	109,241	94,529	94,530	94,530	94,530
318	Local Travel & Subsistence Allowance	3,735	-	4,980	4,980	4,980	4,980
319	International Travel & Subsistence Allowance	77,862	64,141	36,500	27,500	27,500	27,500
327	Training	316	279	-	-	-	-
332	Supplies & Materials	23,489	22,940	25,438	24,048	24,048	24,048
334	Communications Expenses	1,000	-	1,000	1,000	1,000	1,000
336	Operating & Maintenance Services	16,488	8,432	15,705	14,450	14,450	14,450
338	Rental of Assets	130,416	119,548	130,416	125,200	125,200	125,200
340	Professional and Consultancy Services	188,546	97,574	95,560	101,208	101,208	101,208
346	Subsidies (Social Assistance)	-	-	13,135	13,135	13,135	13,135
352	Sundry Expenses	2,181	2,144	1,972	1,085	1,085	1,085
452	Other Machinery and Equipment	6,551	5,555	5,670	5,047	5,047	5,047
		1,387,732	1,246,329	1,320,896	1,343,858	1,343,858	1,343,858

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D32 G200 G20
Programme Description	Agriculture Planning & Administration

	Fi	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	416,327	346,506	433,927	389,931	389,931	389,931
310	Personal Emoluments	285,048	259,697	297,842	273,230	273,230	273,230
312	Wages (Casual Labour)	35,302	20,346	32,141	18,323	18,323	18,323
313	Salaried Allowances	15,528	15,527	18,598	18,598	18,598	18,598
314	Non Salaried Allowances	31,509	26,315	40,141	40,141	40,141	40,141
318	Local Travel & Subsistence Allowance	9,666	4,090	5,308	5,888	5,888	5,888
327	Training	420	-	236	149	149	149
332	Supplies & Materials	13,605	7,424	14,076	13,233	13,233	13,233
336	Operating & Maintenance Services	9,541	6,329	10,506	9,667	9,667	9,667
342	Insurance	4,133	-	4,750	4,750	4,750	4,750
344	Grants & Contributions	2,328	-	2,209	1,812	1,812	1,812
352	Sundry Expenses	3,008	2,928	2,720	1,496	1,496	1,496
452	Other Machinery and Equipment	6,239	3,850	5,400	2,644	2,644	2,644
		416,327	346,506	433,927	389,931	389,931	389,931

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established		Established	Non-Established	
Total Staff					

Programme Code	D32 G300 G31
Programme Description	Agri. Extension, Diversification and Advisory Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,504,486	2,434,492	2,599,131	2,821,833	2,821,833	2,839,833
310	Personal Emoluments	1,645,336	1,632,368	1,702,301	1,932,685	1,932,685	1,932,685
312	Wages (Casual Labour)	234,165	231,187	245,041	266,356	266,356	284,356
313	Salaried Allowances	55,785	55,614	56,741	41,741	41,741	41,741
314	Non Salaried Allowances	255,357	224,215	230,568	230,568	230,568	230,568
318	Local Travel & Subsistence Allowance	134,338	134,285	177,490	177,490	177,490	177,490
327	Training	933	700	-	-	-	-
332	Supplies & Materials	57,453	47,519	66,935	64,472	64,472	64,472
336	Operating & Maintenance Services	54,255	54,058	55,429	60,273	60,273	60,273
338	Rental of Assets	12,000	11,000	12,000	14,976	14,976	14,976
342	Insurance	19,010	11,814	20,350	17,350	17,350	17,350
352	Sundry Expenses	32,111	31,732	29,036	14,960	14,960	14,960
452	Other Machinery and Equipment	3,743	-	3,240	962	962	962
		2,504,486	2,434,492	2,599,131	2,821,833	2,821,833	2,839,833

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D32 G300 G33
Programme Description	Produce Chemist Laboratory

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	202,344	180,493	205,656	191,820	191,820	191,820
310	Personal Emoluments	146,128	147,463	147,966	151,288	151,288	151,288
313	Salaried Allowances	1,328	-	1,431	1,328	1,328	1,328
314	Non Salaried Allowances	9,150	8,686	9,336	9,336	9,336	9,336
318	Local Travel & Subsistence Allowance	1,937	-	7,582	7,582	7,582	7,582
327	Training	700	-	-	-	-	-
332	Supplies & Materials	15,149	6,095	17,885	11,109	11,109	11,109
336	Operating & Maintenance Services	3,916	2,918	4,312	2,525	2,525	2,525
340	Professional and Consultancy Services	2,736	-	2,594	2,465	2,465	2,465
352	Sundry Expenses	5,640	5,240	5,100	2,805	2,805	2,805
452	Other Machinery and Equipment	15,660	10,091	9,450	3,382	3,382	3,382
		202,344	180,493	205,656	191,820	191,820	191,820

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D32 G300 G34
Programme Description	Veterinary Health & Quarantine Services

	F	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	275,141	148,789	184,898	200,424	200,424	200,426
310	Personal Emoluments	180,318	94,146	108,171	109,881	109,881	109,881
312	Wages (Casual Labour)	20,894	-	10,576	9,676	9,676	9,676
313	Salaried Allowances	19,276	19,257	16,576	16,576	16,576	16,576
314	Non Salaried Allowances	20,086	17,371	10,000	22,557	22,557	22,557
318	Local Travel & Subsistence Allowance	11,361	11,336	13,481	14,481	14,481	14,481
327	Training	350	-	-	-	-	-
332	Supplies & Materials	10,171	147	9,700	14,455	14,455	14,457
336	Operating & Maintenance Services	6,408	4,826	6,664	5,929	5,929	5,929
342	Insurance	1,653	-	5,400	5,400	5,400	5,400
352	Sundry Expenses	1,504	1,016	1,360	748	748	748
452	Other Machinery and Equipment	3,120	690	2,970	721	721	721
		275,141	148,789	184,898	200,424	200,424	200,426

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established		Established	Non-Established	
Total Staff					

Programme Code	D32 G400 G41
Programme Description	Plant Quarantine & Protection Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	808,531	717,487	852,721	854,395	854,395	854,395
310	Personal Emoluments	533,366	535,538	554,445	590,113	590,113	590,113
312	Wages (Casual Labour)	137,110	98,969	122,309	110,698	110,698	110,698
313	Salaried Allowances	3,000	2,587	-	-	-	-
314	Non Salaried Allowances	17,024	14,476	17,371	17,371	17,371	17,371
318	Local Travel & Subsistence Allowance	10,425	8,328	13,900	13,900	13,900	13,900
327	Training	3,497	-	1,960	2,205	2,205	2,205
332	Supplies & Materials	43,608	22,056	70,761	67,027	67,027	67,027
336	Operating & Maintenance Services	24,708	13,142	22,815	21,361	21,361	21,361
342	Insurance	3,306	-	7,300	7,300	7,300	7,300
352	Sundry Expenses	28,120	21,791	38,080	21,054	21,054	21,054
452	Other Machinery and Equipment	4,367	600	3,780	3,366	3,366	3,366
		808,531	717,487	852,721	854,395	854,395	854,395

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D32 G400 G42
Programme Description	Livestock Development

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
0.40	Expenditure	330,635		366,971	341,491		,
310	Personal Emoluments	106,976	103,619	110,569	112,092	112,092	112,092
312	Wages (Casual Labour)	105,216	82,463	95,507	85,362	85,362	85,362
313	Salaried Allowances	1,680	1,678	1,767	11,480	11,480	11,480
314	Non Salaried Allowances	8,513	7,962	8,686	8,686	8,686	8,686
318	Local Travel & Subsistence Allowance	5,647	5,054	7,582	7,582	7,582	7,582
332	Supplies & Materials	62,908	20,831	58,604	57,311	57,311	57,311
336	Operating & Maintenance Services	6,408	4,905	8,036	7,395	7,395	7,395
338	Rental of Assets	3,000	-	3,000	2,880	2,880	2,880
342	Insurance	2,893	-	3,325	3,325	3,325	3,325
352	Sundry Expenses	25,106	25,085	67,915	43,615	43,615	43,615
452	Other Machinery and Equipment	2,288	-	1,980	1,763	1,763	1,763
		330,635	251,597	366,971	341,491	341,491	341,491

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D32 G400 G43
Programme Description	Land Use Planning, Statistics & Information

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy Expenditure	Authorised Budget 2023/2024 256,625	Actual Expenditure 2023/2024 205,008	Approved Estimates 2024/2025 251,463	Estimates 2025/2026 230,132	Estimates 2026/2027 230,132	Estimates 2027/2028 230,132
310	Personal Emoluments	157,323	154,387	157,196	154,544	154,544	154,544
313	Salaried Allowances	4,405	4,260	4,405	7,072	7,072	7,072
314	Non Salaried Allowances	27,336	27,294	26,057	26,057	26,057	26,057
318	Local Travel & Subsistence Allowance	14,311	4,085	21,481	6,481	6,481	6,481
327	Training	1,166	-	2,520	1,588	1,588	1,588
332	Supplies & Materials	10,168	7,156	12,006	11,287	11,287	11,287
336	Operating & Maintenance Services	13,884	-	15,288	14,067	14,067	14,067
342	Insurance	827	-	950	950	950	950
352	Sundry Expenses	21,902	5,342	6,970	3,999	3,999	3,999
452	Other Machinery and Equipment	5,303	2,484	4,590	4,087	4,087	4,087
		256,625	205,008	251,463	230,132	230,132	230,132

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established		Established	Non-Established	
Total Staff					

Programme Code	D32 G400 G44
Programme Description	Crop Research & Field Experimentation

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy Expenditure	Authorised Budget 2023/2024 358,743	Actual Expenditure 2023/2024 216,605	Approved Estimates 2024/2025 337,801	Estimates 2025/2026 275,011	Estimates 2026/2027 275,011	Estimates 2027/2028 275,011
310	Personal Emoluments	254,553	174,942	265,858	176,158	176,158	176,158
312	Wages (Casual Labour)	12,862	-	12,892	12,877	12,877	12,877
313	Salaried Allowances	39,180	11,788	9,180	42,116	42,116	42,116
314	Non Salaried Allowances	34,048	23,839	24,000	23,992	23,992	23,992
318	Local Travel & Subsistence Allowance	7,999	3,455	15,326	10,326	10,326	10,326
332	Supplies & Materials	3,929	-	4,637	4,361	4,361	4,361
336	Operating & Maintenance Services	1,424	-	1,568	1,444	1,444	1,444
338	Rental of Assets	1,500	-	1,500	1,440	1,440	1,440
352	Sundry Expenses	752	201	680	374	374	374
452	Other Machinery and Equipment	2,496	2,380	2,160	1,923	1,923	1,923
		358,743	216,605	337,801	275,011	275,011	275,011

STAFFING	Estimate	s 2024-2025	5 Estimates 2025-2026		
	Established Non-Established		Established	Non-Established	
Total Staff					

Programme Code	D32 G400 G46
Programme Description	Agricultural Investment Unit

	FINANCIAL REQUIREMENTS									
s.o.c.										
Item No.	Blue and Green Economy	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
	Expenditure	41,187	83,386	53,043	184,083	184,083	184,083			
310	Personal Emoluments	14,746	14,746	-	-	-	-			
340	Professional and Consultancy Services	26,441	68,640	53,043	184,083	184,083	184,083			
		41,187	83,386	53,043	184,083	184,083	184,083			

STAFFING	Estimates 2024-2025 Estimates 2		s 2025-2026	
	Established Non-Established		Established	Non-Established
Total Staff				

Programme Code	D32 G400 G49
Programme Description	Plant Propagation

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028				
	Expenditure	1,048,689	901,917	982,556	975,315	975,315	975,315				
310	Personal Emoluments	101,589	102,135	98,157	96,447	96,447	96,447				
312	Wages (Casual Labour)	847,321	723,297	800,226	799,123	799,123	799,123				
327	Training	1,166	300	2,520	1,588	1,588	1,588				
332	Supplies & Materials	52,580	40,464	37,104	37,538	37,538	37,538				
336	Operating & Maintenance Services	23,924	19,849	26,343	24,354	24,354	24,354				
338	Rental of Assets	2,500	-	-	-	-	-				
342	Insurance	4,133	3,607	4,750	4,750	4,750	4,750				
352	Sundry Expenses	1,504	1,176	1,360	748	748	748				
452	Other Machinery and Equipment	13,972	11,089	12,096	10,767	10,767	10,767				
		1,048,689	901,917	982,556	975,315	975,315	975,315				

TAFFING Estimates 2024-2025 Estimates 2			s 2025-2026	
	Established Non-Established		Established	Non-Established
Total Staff				

Programme Code	D32 G500 G51
Programme Description	Fisheries Administration

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	920,368	820,515	1,235,745	963,148	963,148	963,148			
310	Personal Emoluments	405,375	373,074	551,026	494,832	494,832	494,832			
312	Wages (Casual Labour)	128,681	96,771	255,544	155,248	155,248	155,248			
313	Salaried Allowances	31,321	31,212	20,619	22,191	22,191	22,191			
314	Non Salaried Allowances	72,844	64,750	81,095	81,095	81,095	81,095			
318	Local Travel & Subsistence Allowance	21,176	20,808	68,234	43,234	43,234	43,234			
327	Training	2,215	-	4,788	3,017	3,017	3,017			
332	Supplies & Materials	20,538	10,995	27,009	26,580	26,580	26,580			
334	Communications Expenses	1,000	-	-	-	-	-			
336	Operating & Maintenance Services	14,596	14,315	16,072	14,861	14,861	14,861			
340	Professional and Consultancy Services	206,971	202,704	194,988	108,559	108,559	108,559			
342	Insurance	9,588	3,270	11,020	11,020	11,020	11,020			
352	Sundry Expenses	2,632	2,616	2,380	1,309	1,309	1,309			
452	Other Machinery and Equipment	3,431	-	2,970	1,202	1,202	1,202			
		920,368	820,515	1,235,745	963,148	963,148	963,148			

STAFFING	Estimate	s 2024-2025	5 Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D32 G500 G53
Programme Description	Fisheries Infrastructural Development

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	115,588	87,987	138,763	124,628	124,628	124,628
312	Wages (Casual Labour)	96,003	77,502	117,879	106,867	106,867	106,867
332	Supplies & Materials	5,612	4,233	6,624	6,667	6,667	6,667
336	Operating & Maintenance Services	4,842	4,600	5,332	5,005	5,005	5,005
342	Insurance	3,389	-	3,895	3,895	3,895	3,895
352	Sundry Expenses	1,655	1,652	1,496	968	968	968
452	Other Machinery and Equipment	4,087	-	3,537	1,226	1,226	1,226
		115,588	87,987	138,763	124,628	124,628	124,628

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	PROGRAMME SUMMARY		ij						
G100	Policy Formulation and Administration	242,000	ï	•	242,000	742,000	33,454	108,319	
G200	Agriculture Planning & Administration	,		•			•		
6300	Agricultural Health, Food Safety			1,000,000	741,775	,	1	,	
G400	Agricultural Development	4,319,100	8,850,000	7,889,934	7,889,934 13,104,636 13,273,982 17,792,250 14,388,119	13,273,982	17,792,250	14,388,119	50,137,724
G500	Management of Fisheries	1,075,010			1,300,000	4,662,631		53,571	
		5,636,110	8,850,000	8,889,934	5,636,110 8,850,000 8,889,934 15,388,411 18,678,613 17,825,703 14,550,009	18,678,613	17,825,703	14,550,009	50,137,724

	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Summary								
310	Salaries	1,432,000	800,000		1,854,000	2,932,000	1,901,822	1,787,423	3,587,085
327	Training	387,000		340,000	663,000	1,232,326	,	19,392	3,565
330	Utilities	•	20,000	30,000	50,000	,	11,787	11,975	42,518
332	Supplies and Materials	2,757,110	20,000	2,518,934	5,363,956	11,220,111	1,104,221	2,117,875	400,352
334	Communication Expenses		25,000	20,000	50,000	ĺ	27,415	30,409	110,988
336	Operating and Maintenance Services	•	92,000	20,000	100,000		67,486	87,236	140,751
338	Rental of Assets		120,000		•	1	130,950	169,010	514,255
340	Professional and Consultancy Services	160,000	50,000	620,000	312,100	421,176	326,720	242,865	2,049,913
342	Insurance	,	10,000	3,000,000	3,000,000		6,716	7,715	34,935
352	Sundry Expenses	50,000	50,000	250,000	150,000		92,597	148,531	513,572
419	Other buildings	150,000	1.87	700,000	220,000	2,073,000			-1
450	Vehicles	,	3.0			16		,	294,000
452	Other Machinery and Equipment	,	10,000	1,031,000	3,625,355	800,000	85,817	13,252	326,875
494	Restoration of Productive Base for Recovery of Agricultural Livelihoods	20,000	930,000	100,000	·	Í	3,026,139	5,714,399	28,412,170
495	Support for Reconstruction of Housing	100,000	2,630,000	200,000		ì	4,378,977	2,030,670	2,832,323
496	Contingency Emergency Response-CER	550,000	4,100,000			i A	6,665,056	2.169,258	10,874,423
		5,636,110	8.850,000	8,889,934	8,889,934 15,388,411 18,678,613	18,678,613		17,825,703 14,550,009	50,137,724

PROGRAMME	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Disaster Risk Management			2,750,970			+	•	
D32 G400 G46		,		150.000					
332	-120	-		1,500,970					-
340		Э.		400,000	•	- 10	•		
419	Other buildings		1	2,750,970	,				
PROGRAMME	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Enhancing Agricultural Resilience and National Food Safety	750,000	8,850,000	400,000			15,474,490	11,474,835	50,096,970
D32 G400 G46	P1915 115/644 201								
310	Salaries	14	800,000	1	1		959,217	993,276	3,587,085
327	Training	-1/	1		10	1	ľ	4,362	3,565
330	Utilities	F	20,000	•	i f	- 1	11,787	11,975	42,518
332	Supplies and Materials	1	20,000	1	1	- 5	63,414	69,828	400,352
334	Communication Expenses	•	25,000	1	•	•	27,415	29,429	110,988
336	Operating and Maintenance Services		55,000		•		67,486	87,236	140,751
338	Rental of Assets	- 1	120,000		•	- M	130,950	169,010	514,255
340	Professional and Consultancy Services	,	50,000	1	4		55,458	62,316	2,009,159
342	Insurance	•	10,000	•	4	•	6,716	7,715	34,935
352	Sundry Expenses	50,000	50,000	100,000	12	,	75,122	112,110	513,572
450	-	A			,	- '	•		294,000
452	Other Machinery and Equipment		10,000	ľ.		•	6,751	13,252	326,875
404	Restoration of Productive Base for Recovery of Agricultural I wellhoods	50.000	930.000	100.000		,	3 026 139	5 714 399	28 412 170
495		100,000	2,630,000	200,000	,		4.378.977	2.030.670	2,832,323
496	_	550,000	4,100,000				6,665,056	2,169,258	10,874,423
	_	750,000	8,850,000	400,000			15,474,490	11,474,835	50,096,970

PROGRAMME HEAD	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Leveraging Ecotourism and Biodiversity Protection			4,000,000	6,100,000		367,802	217,950	40,754
D32 G400 G46	P2231 644 201								
330	Utilities			30,000	50,000			1	•
332	Supplies and Materials		- 1	100,000	200,000	•		•	
334	Communication Expenses		•	20,000	50,000			980	
336	Operating and Maintenance Services		-	20,000	100,000				
340	Professional and Consultancy Services	•	J.	20,000	900'09		271,262	180,549	40,754
342	Insurance	•	•	3,000,000	3,000,000	•			•
352	Sundry Expenses	•	•	150,000	150,000	'	17,475	36,421	
452	Other Machinery and Equipment	1	•	600,000	2,500,000	•	79,065	•	
				4,000,000	6,100,000		367,802	217,950	40,754
PROGRAMME HEAD	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	National Youth in Agriculture Programme	208,100	•		452,100	395,176		•	
D32 G400 G46	P2316 115 201								
310	Salaries	40,000	•	•	40,000	40,000	,	•	•
327	Training	40,000	•	•	000'09	000'09	•		•
332	Supplies and Materials	128,100	•	•	330,000	273,000			•
340	Professional and Consultancy Services				22,100	22,176	•		•
		208,100	•	•	452,100	395,176		,	-

181,914

144,089

724,000

1,000,000

1,000,000

PROGRAMME HEAD	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Sustainable Crop Development Programme	576,000	•	•	600,000	2,900,000	1,006,919	1,279,769	
D32 G400 G44	P2406 115 201								
310	Salaries	350,000	•		350,000	000,009	367,746	271,311	
327	Training	•		٠	,	100,000		•	•
332	Supplies and Materials	226,000	•	•	250,000	1,700,000	639,172	1,008,458	
419	Other buildings				•	500,000	•	•	1
		576,000	•		000,009	2,900,000	1,006,919	1,279,769	•
PROGRAMME HEAD	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Sustainable Livestock Development Programme	1,000,000			1,000,000	1,659,159	144,089	181,914	
D32 G400 G42									
310	Salaries	100,000		•	100,000	150,000	•		
327	Training	20,000	•	•	20,000	40,000			
332	Supplies and Materials	000'069	•	•	000'069	725,159	144,089	181,914	•
340	Professional and Consultancy Services	40,000		•	20,000	20,000			•
419	Other buildings	150,000	•	•	170,000	724,000	,	•	
					The state of the s				

D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy

G500 STANDARD OBJECT CODE	Management of Fisheries FINANCIAL REQUIREMENTS D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Rev Estirr 2024/	Revised Estimates 2024/2025	ised Actual Actual and Actual Actual and Actual Actual Actual 2023/2024 to 2022/2023
	Sustainable Fisheries Development Programme	561,000			700,000	3,562,631			- 53,571
D32 G500 G53	D32 G500 G53 P2408 115 203								
310	310 Salaries				50,000	300,000	_		7
327	327 Training	162,000		•	185,000	300,000			- 15,030
332	332 Supplies and Materials	399,000			415,000	2,413,631			- 38,541
419	419 Other buildings		3.		50,000	549,000		,	
		561,000			700,000	3,562,631		,	- 53,571

			Actual Expenditure Up to 2022/2023	,			•	- 6	٠	,	•
			Actual Actual Expenditure Up 2023/2024 to 2022/2023	1,233,651		414,517	•	819,134		•	1,233,651
			Revised Estimates Ex 2024/2025 20	798,950		541,404	•	257,546	•		798,950
			Estimates 2027/2028	3,500,000		1,000,000	100,000	2,000,000	100,000	300,000	3,500,000
			Estimates 2026/2027	1,000,000		000'099	10,000	330,000	•	•	1,000,000
			Estimates 2025/2026 GRANT				•	1	•	,	
			Estimates 2025/2026 LOAN			•	36			-1	
			Estimates 2025/2026 GOCD	1,000,000		000'099	10,000	330,000		•	1,000,000
PROGRAMME	Agricultural Development	FINANCIAL REQUIREMENTS	D32- Agriculture, Fisheries, Blue and Green Economy	Agricultural Investment Development Programme	D32 G400 G46 C2409 115 201	310 Salaries	327 Training	332 Supplies and Materials	340 Professional and Consultancy Services	419 Other buildings	
PROGRAMME HEAD	G400		STANDARD OBJECT CODE		D32 G400 G46	310	327	332	340	419	

PROGRAMME HEAD	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Actual Expenditure Up 2023/2024 to 2022/2023	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Agri-Business and Value Chain Development	535,000			700,000	1 1			
D32 G400 G46	P2410 115 201								
310	310 Salaries	•	•	•	100,000	100,000		1	
327	327 Training	100,000			100,000	200,000	•	•	
332	332 Supplies and Materials	435,000	•	•	500,000	1,590,000		•	
		535,000			700,000	700,000 1,890,000			

			Actual Actual Expenditure Up 2023/2024 to 2022/2023	•		•	•	1		i
			Actual Expenditure 2023/2024	108,319		108,319		•	•	108,319
			Revised Estimates 2024/2025	33,454		33,454		•	•	33,454
			Estimates 2027/2028	742,000		150,000	132,000	410,000	50,000	742,000
			Estimates 2026/2027	242,000		132,000	10,000	100,000	•	242,000
			Estimates 2025/2026 GRANT				•	•	•	
			Estimates 2025/2026 LOAN			•	,	•	•	
			Estimates 2025/2026 GOCD	242,000		132,000	10,000	100,000		242,000
PROGRAMME	Policy Formualtion and Administration	FINANCIAL REQUIREMENTS	D32. Agriculture, Fisheries, Blue and Green Economy	National Agriculture Education Programme	D32 G100 G10 P2411 115 201	310 Salaries	327 Training	332 Supplies and Materials	340 Professional and Consultancy Services	
PROGRAMME HEAD	G100		STANDARD OBJECT CODE		D32 G100 G10	310	327	332	340	

D32 - Ministry of Agriculture, Fisheries, Blue and Green Economy

PROGRAMME HEAD	PROGRAMME								
6400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	sed ites 025	sed Actual Actual ites Expenditure Expenditure Up 2023/2024 to 2022/2023
	Caribbean Action For Resilience Enhancement (CARE)	•		738,964	2,516,536	2,193,647			
D32 G400 G46	D32 G400 G46 P2413 606 201								
327	327 Training	7		30,000	100,000	170,326		,	
337	332 Supplies and Materials	•	•	408,964	1,316,536	1,068,321		•	
340	340 Professional and Consultancy Services	•		100,000	100,000	155,000			
452	452 Other Machinery and Equipment		•	200,000	1,000,000	800,000		- 1	
		•		738,964	2,516,536	2,193,647			
		_							
HEAD	PROGRAMME								

PROGRAMME HEAD	PROGRAMME								
0055	Fisheries Management								
	FINANCIAL REQUIREMENTS							84	
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Actual Expenditure Up 2023/2024 to 2022/2023	Actual Expenditure Up to 2022/2023
	Development of the Blue Economy	514,010	•		000,009	1,100,000	•		
032 6500 651	D32 G500 G51 C2414 115 203								
310	310 Salaries	100,000			130,000	300,000	•		-
327	327 Training	40,000		•	40,000	100,000			
332	332 Supplies and Materials	324,010	•	•	370,000	640,000			
340	340 Professional and Consultancy Services	50,000	•		60,000	60,000			
		514,010	•	•	000'009	1,100,000			

736,000

250,000

PROGRAMME HEAD	PROGRAMME								
G300	Agricultural Health, Food Safety								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Strengthening of Pandemic Preparedness and Response in Dominica (Food Systems)			1,000,000	741,775	,			
D32 G300 G34	P2607 616 406								
327	Training	•	•	160,000	108,000	•	•	•	•
332	Supplies and Materials		r	209,000	462,420	•			•
340	Professional and Consultancy Services	•	i i	100,000	46,000	•	•	•	•
452	Other Machinery and Equipment		•	231,000	125,355			•	•
				1,000,000	741,775	,		Í	,
PROGRAMME HEAD	PROGRAMME								
G400	Agricultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D32- Agriculture, Fisheries, Blue and Green Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Establishment of Framework for Medical Cannabis Industry	250,000			736,000	736,000			
D32 G400 G46	P2608 115 201								
310	Salaries	20,000	) i:	•	292,000	292,000		•	•
325	Hosting and Entertainment	2,000			30,000	30,000		•	•
330	Utilities	125,000	1		400,000	400,000	,	3	•
340	340 Professional and Consultancy Services	70,000	•	•	14,000	14,000		,	,

### Overview

Subsequent to the Establishment of the Education Act in 1997, there has been significant progress in education in Dominica. The widening of access to Education and improvements in the quality of education produced many accomplished citizens who continue to contribute to national development. Dominica's education system is guided by the principle that all citizens can learn and should be afforded access to education.

As reflected in the previous mission statement of the Ministry of Education, the purpose of education 'is to prepare all citizens to live productive lives in a complex and changing society'. This overarching mandate guided the government's investment in the modernization of the sector. Cabinet's approval and subsequent implementation of a National Curriculum framework in 2006, encouraged renewed efforts to promote Technical Vocational Education and Training (TVET) and Information Communication Technologies (ICTs) in schools. These initiatives provide students on a path to success based on varied educational options.

In the past two decades, the sector has been redefined by the creation of full access to education at the early childhood, primary and secondary levels and significantly expanded access to Tertiary Education.

### **Mission**

To educate and prepare all students to live productive lives in a complex and changing society

### Vision

**Every Learner Succeeds** 

### **Core Values**

Fundamental to the success of the entire Ministry of Education and Human Resource Planning, Vocational Training, National Excellence are these basic values and key principles, which will guide individual and collective actions, and underpin developments for every learner:

- Empowerment
- Personal Development
- Child Friendly
- Inclusive
- Effective
- Quality
- Integrity
- Spiritual Growth
- Innovative
- Creative

- Diversity
- Excellency
- Efficient
- Mastery

### **Key Results Areas**

**KRA#1** Improve, expand, and ensure access to and participation in education at all levels.

**KRA#2** Enhance the quality and efficiency of educational services.

**KRA#3** Enhance management & governance functioning within the education system enhancing quality.

**KRA#4** Enhance appropriate and diverse curriculum & assessment strategies.

**KRA#5** Establishing standards and practices for construction of schools in alignment with national resilience guidelines.

**KRA#6** Building resilience within the education system.

**KRA#7** Reporting monitoring, evaluation.

**KRA#8** increase the access to opportunities by the underprivileged to enhance their marketability and improve livelihoods

### **Strategic Objectives**

- Ensuring inclusive and equitable Quality Education and promoting lifelong learning opportunities for all is at the heart of the Ministry's strategy.
- Ensure access to inclusive and quality education for all learners at all levels including early child-hood education.
- Ensure inclusive quality and relevant education to all learners, leverage learning technology to foster collaboration & personal learning and empower our staff.
- Ensure quality, efficiency, and good governance of educational institutional performance, including the delivery of teaching, review operational procedures, and implement changes for optimal staff levels.
- Ensure safe, conducive, and challenging learning environments, close proficiency gaps in student achievements, and develop a culture of customer service.
- Strengthen the capacity for resilience through developing science, innovation, technical and vocational education
  and to attract and prepare students for higher education and to meet the labor market needs of Dominica,
  provides skills for employment and economic development in Dominica. Embed 21st-century innovation and
  creativity into the educational experience.
- Provision of quality, efficient, transparent administration services in accordance with quality standards
- Increased general library services and clientele
- Equitable access to information and research materials to enhance learning
- Expanded archival and documentation facilities
- Improve the literacy skills of the adult population and promote activities aimed at life-long learning for selfreliance and improved prospects for employment in basic skills.

### $\label{eq:Divisions} \textbf{Divisions within the Ministry}$

- School Operations Unit
- Curriculum, Measurement and Evaluation Unit
- Education Planning Unit
- Early Childhood Unit
- Library & Information Services
- Adult Education

_	FINANCIAL REQUIREMENTS						
HEAD	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
E100	Policy Formulation and Administration	1,522,872	1,294,233	1,630,752	1,733,498	1,733,521	1,733,239
E200	Pre-Primary and Primary Education	23,435,238	23,205,158	24,399,738	24,903,791	24,903,791	24,903,791
E300	Secondary Education	30,499,063	29,684,671	27,995,574	29,544,235	29,644,235	29,644,235
E400	Post Secondary Education	10,253,855	10,103,775	10,916,108	9,481,809	9,481,809	9,481,809
E500	Education Support Activities	3,773,448	3,147,668	3,696,574	3,560,605	3,560,605	3,435,155
E600	Libraries Services	1,213,430	1,186,295	1,251,059	1,247,139	1,247,139	1,247,139
E900	Citizen Empowerment	791,331	760,545	813,583	779,792	779,474	779,474
		71,489,237	69,382,345	70,703,388	71,250,869	71,350,574	71,224,842

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	41,193,926	40,715,074	42,668,995	44,410,858	44,510,596	44,520,296
312	Wages (Casual Labour)	149,299	116,608	132,837	106,977	106,977	106,977
313	Salaried Allowances	1,613,634	1,563,805	456,259	1,588,947	1,588,947	1,588,947
314	Non Salaried Allowances	288,785	275,533	326,172	330,003	330,003	330,003
318	Local Travel & Subsistence Allowance	242,383	187,538	246,223	241,610	241,610	241,610
319	International Travel & Subsistence Allowance	22,827	11,386	25,397	26,338	26,341	26,341
325	Hosting & Entertainment	22,528	10,150	27,118	114,766	114,766	114,766
327	Training	129,144	115,151	138,180	136,025	136,025	136,025
332	Supplies & Materials	1,918,243	1,503,913	1,574,871	1,647,203	1,647,203	1,647,203
334	Communications Expenses	8,960	1,495	8,960	8,360	8,360	8,360
336	Operating & Maintenance Services	816,481	643,365	1,160,385	1,294,140	1,294,140	1,294,140
338	Rental of Assets	960,680	942,588	797,040	951,879	951,879	951,879
340	Professional and Consultancy Services	854,709	817,003	1,304,105	1,158,118	1,158,400	1,022,968
342	Insurance	181,187	5,599	181,782	183,655	183,655	183,655
344	Grants & Contributions	22,252,938	22,083,886	20,633,242	18,306,210	18,306,210	18,306,210
352	Sundry Expenses	503,511	297,556	635,638	416,003	415,685	415,685
452	Other Machinery and Equipment	330,002	91,695	·	329,777		329,777
		71,489,237	69,382,345	70,703,388	71,250,869	71,350,574	71,224,842

Programme Code	D33 E100 E11
Programme Description	General Administration

	FI	NANCIAL R	EQUIREMENTS	3			
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 1,154,851	Actual Expenditure 2023/2024 1,008,213	Approved Estimates 2024/2025 1,168,361	Estimates 2025/2026 1,185,159	Estimates 2026/2027 1,184,900	Estimates 2027/2028 1,184,900
310	Personal Emoluments	864,009	761,625	897,717	879,071	878,809	878,809
313	Salaried Allowances	35,285	35,285	28,880	58,880	58,880	58,880
314	Non Salaried Allowances	51,893	41,630	54,008	64,008	64,008	64,008
318	Local Travel & Subsistence Allowance	2,615	-	8,486	8,486	8,486	8,486
319	International Travel & Subsistence Allowance	22,827	11,386	25,397	26,338	26,341	26,341
325	Hosting & Entertainment	20,948	10,150	26,012	27,410	27,410	27,410
332	Supplies & Materials	43,059	43,039	44,303	39,555	39,555	39,555
334	Communications Expenses	1,000	-	1,000	1,000	1,000	1,000
336	Operating & Maintenance Services	6,700	6,229	4,435	1,830	1,830	1,830
340	Professional and Consultancy Services	67,192	67,192	43,246	53,893	53,893	53,893
342	Insurance	3,306	-	3,306	3,306	3,306	3,306
344	Grants & Contributions	24,255	20,000	22,558	16,195	16,195	16,195
352	Sundry Expenses	5,274	5,245	4,477	2,463	2,463	2,463
452	Other Machinery and Equipment	6,488	6,432	4,536	2,724	2,724	2,724
		1,154,851	1,008,213	1,168,361	1,185,159	1,184,900	1,184,900

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E100 E13
Programme Description	Education Planning

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	368,021	286,020	462,391	548,339	548,621	548,339
310	Personal Emoluments	99,356	67,027	114,605	116,388	116,388	116,388
313	Salaried Allowances	10,504	1,452	6,000	5,318	5,318	5,318
314	Non Salaried Allowances	19,810	18,975	19,770	22,770	22,770	22,770
325	Hosting & Entertainment	-	-	-	86,250	86,250	86,250
327	Training	36,408	34,730	24,665	15,407	15,407	15,407
332	Supplies & Materials	3,481	3,250	3,220	3,990	3,990	3,990
334	Communications Expenses	1,200	-	1,200	600	600	600
336	Operating & Maintenance Services	3,278	1,675	3,218	3,389	3,389	3,389
340	Professional and Consultancy Services	150,300	14-1158	147,597	153,193	153,475	153,193
342	Insurance	4,277	-	4,277	1,150	1,150	1,150
344	Grants & Contributions	29,482	8,600	130,090	134,228	134,228	134,228
352	Sundry Expenses	4,274	4,066	3,789	2,452	2,452	2,452
452	Other Machinery and Equipment	5,651	5,087	3,960	3,204	3,204	3,204
		368,021	286,020	462,391	548,339	548,621	548,339

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E200 E21
Programme Description	Early Childhood Development

	FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 777,840	Actual Expenditure 2023/2024 723,867	Approved Estimates 2024/2025 1,111,087	Estimates 2025/2026 872,946	Estimates 2026/2027 872,946	Estimates 2027/2028 872,946	
310	Personal Emoluments	532,672	521,382	199,459	169,300	169,300	169,300	
313	Salaried Allowances	-	-	-	7,597	7,597	7,597	
314	Non Salaried Allowances	7,019	5,790	8,686	8,686	8,686	8,686	
318	Local Travel & Subsistence Allowance	6,310	6,310	6,240	6,240	6,240	6,240	
327	Training	11,396	5,407	36,400	20,160	20,160	20,160	
332	Supplies & Materials	5,166	-	4,753	4,468	4,468	4,468	
340	Professional and Consultancy Services	35,295	10,978	576,549	410,495	410,495	410,495	
344	Grants & Contributions	179,982	174,000	279,000	246,000	246,000	246,000	
		777,840	723,867	1,111,087	872,946	872,946	872,946	

STAFFING	AFFING Estimates 2024		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E200 E22
Programme Description	All Age Education

	FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 20,876,626	Actual Expenditure 2023/2024 20,826,681	Approved Estimates 2024/2025 21,266,160	Estimates 2025/2026 22,071,394	Estimates 2026/2027 22,071,394	Estimates 2027/2028 22,071,394	
310	Personal Emoluments	19,426,887	19,408,387	20,348,781	20,641,096	20,641,096	20,641,096	
312	Wages (Casual Labour)	6,956	-	17,256	17,256	17,256	17,256	
313	Salaried Allowances	339,890	323,850	41,014	396,559	396,559	396,559	
332	Supplies & Materials	195,119	194,170	123,349	119,245	119,245	119,245	
336	Operating & Maintenance Services	186,138	184,287	180,965	166,489	166,489	166,489	
338	Rental of Assets	712,800	710,810	549,800	724,608	724,608	724,608	
352	Sundry Expenses	602	-	-	-	-	-	
452	Other Machinery and Equipment	8,234	5,177	4,995	6,141	6,141	6,141	
		20,876,626	20,826,681	21,266,160	22,071,394	22,071,394	22,071,394	

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E200 E23
Programme Description	Grant to Primary School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,433,701	1,433,700	1,329,081	1,271,400	1,271,400	1,271,400
344	Grants & Contributions	1,433,701	1,433,700	1,329,081	1,271,400	1,271,400	1,271,400
		1,433,701	1,433,700	1,329,081	1,271,400	1,271,400	1,271,400

STAFFING	Estimates	timates 2024-2025 Estimates 2025-		s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E200 E24
Programme Description	Primary School Facilities

	FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028	
	Expenditure	347,071	220,910	693,410	688,051	688,051	688,051	
332	Supplies & Materials	154,980	114,555	173,880	163,448	163,448	163,448	
336	Operating & Maintenance Services	111,929	97,862	422,232	442,578	442,578	442,578	
452	Other Machinery and Equipment	80,162	8,493	97,298	82,025	82,025	82,025	
		347,071	220,910	693,410	688,051	688,051	688,051	

STAFFING	FING Estimates 2024-2025 Estimates 2024-2025		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E31
Programme Description	Goodwill Secondary School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,513,735	2,429,041	2,506,296	2,834,242	2,884,242	2,884,242
310	Personal Emoluments	2,225,577	2,186,503	2,384,561	2,597,779	2,647,779	2,647,779
313	Salaried Allowances	211,373	211,373	49,660	170,471	170,471	170,471
318	Local Travel & Subsistence Allowance	1,403	-	1,403	1,403	1,403	1,403
332	Supplies & Materials	39,131	9,373	36,005	34,184	34,184	34,184
336	Operating & Maintenance Services	31,613	21,792	30,983	28,507	28,507	28,507
352	Sundry Expenses	395	-	357	231	231	231
452	Other Machinery and Equipment	4,243	-	3,327	1,667	1,667	1,667
		2,513,735	2,429,041	2,506,296	2,834,242	2,884,242	2,884,242

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E33
Programme Description	Isaiah Thomas Secondary School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024 2,554,975	Actual Expenditure 2023/2024	Approved Estimates 2024/2025 2,731,721	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
310	Expenditure Personal Emoluments	2,354,975			<b>2,909,297</b> 2,689,493	<b>2,909,297</b> 2,689,493	<b>2,909,297</b> 2,689,493
313	Salaried Allowances	117,859		, ,			140,426
318	Local Travel & Subsistence Allowance	3,576	-	6,375	6,375	6,375	6,375
332	Supplies & Materials	45,794	21,855	42,133	41,683	41,683	41,683
336	Operating & Maintenance Services	30,398	28,927	32,058	29,495	29,495	29,495
352	Sundry Expenses	301	-	256	141	141	141
452	Other Machinery and Equipment	5,616	4,980	3,370	1,684	1,684	1,684
		2,554,975	2,458,626	2,731,721	2,909,297	2,909,297	2,909,297

STAFFING	Estimates 2024-2025		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E34
Programme Description	Dominica Grammar School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 3,740,326	Expenditure 2023/2024	Approved Estimates 2024/2025 3,998,110	Estimates 2025/2026 4,238,015	Estimates 2026/2027 4,288,015	Estimates 2027/2028 4,288,015
	Personal Emoluments	3,362,086			, ,	, ,	
313	Salaried Allowances	296,078	296,078	36,860	248,666	248,666	248,666
318	Local Travel & Subsistence Allowance	3,252	-	4,335	4,335	4,335	4,335
332	Supplies & Materials	40,523	25,765	37,127	35,296	35,296	35,296
336	Operating & Maintenance Services	33,892	13,951	33,216	30,560	30,560	30,560
352	Sundry Expenses	564	-	480	264	264	264
452	Other Machinery and Equipment	3,931	-	2,359	1,389	1,389	1,389
		3,740,326	3,555,998	3,998,110	4,238,015	4,288,015	4,288,015

STAFFING	FING Estimates 2024-2025 Estimate		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E35
Programme Description	North East Comprehensive School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,256,050	2,208,132	2,320,838	2,543,374	2,543,374	2,543,374
310	Personal Emoluments	2,103,838	2,101,484	2,215,873	2,380,418	2,380,418	2,380,418
313	Salaried Allowances	87,794	87,794	36,360	95,074	95,074	95,074
318	Local Travel & Subsistence Allowance	4,272	-	4,272	5,100	5,100	5,100
332	Supplies & Materials	36,331	18,854	38,025	37,497	37,497	37,497
336	Operating & Maintenance Services	19,708	-	23,725	21,828	21,828	21,828
352	Sundry Expenses	470	-	400	220	220	220
452	Other Machinery and Equipment	3,637	-	2,183	3,237	3,237	3,237
		2,256,050	2,208,132	2,320,838	2,543,374	2,543,374	2,543,374

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E37
Programme Description	Castle Bruce Secondary School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,337,523	2,286,108	2,379,528	2,524,033	2,524,033	2,524,033
310	Personal Emoluments	2,196,513	2,173,024	2,265,498	2,380,213	2,380,213	2,380,213
313	Salaried Allowances	60,814	60,814	32,380	68,572	68,572	68,572
318	Local Travel & Subsistence Allowance	1,594	-	2,125	2,125	2,125	2,125
332	Supplies & Materials	55,350	35,658	59,194	54,935	54,935	54,935
336	Operating & Maintenance Services	16,753	16,612	14,460	13,304	13,304	13,304
352	Sundry Expenses	395	-	1,008	555	555	555
452	Other Machinery and Equipment	6,104	-	4,863	4,329	4,329	4,329
		2,337,523	2,286,108	2,379,528	2,524,033	2,524,033	2,524,033

STAFFING	Estimates 2024-2025		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E38
Programme Description	Grants to Secondary Schools

	FINANCIAL REQUIREMENTS						
	D33 - Ministry of Education, Human	Authorised	Actual	Approved			
S.O.C.	Resource Planning, Vocational Training	Budget	Expenditure	Estimates	Estimates	Estimates	Estimates
Item No.	and National Excellence	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	Expenditure	6,217,469	6,217,438	5,503,198	4,931,451	4,931,451	4,931,451
344	Grants & Contributions	6,217,469	6,217,438	5,503,198	4,931,451	4,931,451	4,931,451
		6,217,469	6,217,438	5,503,198	4,931,451	4,931,451	4,931,451

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E39
Programme Description	Secondary School Facilities

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	236,704	110,815	351,548	503,298	503,298	503,298
336	Operating & Maintenance Services	150,870	96,640	199,528	368,000	368,000	368,000
452	Other Machinery and Equipment	85,834	14,175	152,020	135,298	135,298	135,298
		236,704	110,815	351,548	503,298	503,298	503,298

STAFFING	G Estimates 2024-2025 Estimate		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E3A
Programme Description	Scholarship and Student Support Scheme

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 1,146,641	Actual Expenditure 2023/2024 1,014,688	Approved Estimates 2024/2025 922,735	Estimates 2025/2026 905,315	Estimates 2026/2027 905,315	Estimates 2027/2028 905,315
310	Personal Emoluments	-	(2,672)	-	-	-	-
312	Wages (Casual Labour)	99,882	99,882	37,625	37,625	37,625	37,625
318	Local Travel & Subsistence Allowance	50,983	41,000	30,983	30,983	30,983	30,983
332	Supplies & Materials	768,757	765,296	464,215	568,307	568,307	568,307
352	Sundry Expenses	227,019	111,182	389,912	268,400	268,400	268,400
		1,146,641	1,014,688	922,735	905,315	905,315	905,315

STAFFING	FING Estimates 2024-2025 Estin		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E3B
Programme Description	Education Trust Fund

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	4,398,767	4,394,495	2,706,651	2,444,991	2,444,991	2,444,991
332	Supplies & Materials	1,199	-	1,104	1,038	1,038	1,038
340	Professional and Consultancy Services	37,493	37,417	31,992	38,245	38,245	38,245
344	Grants & Contributions	4,360,075	4,357,078	2,673,555	2,405,708	2,405,708	2,405,708
		4,398,767	4,394,495	2,706,651	2,444,991	2,444,991	2,444,991

STAFFING	Estimates 2024-2025 Estimates 2		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E3C
Programme Description	Pierre Charles Secondary School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,213,646	2,167,654	2,347,687	2,478,517	2,478,517	2,478,517
310	Personal Emoluments	2,014,963	2,002,053	2,214,646	2,295,051	2,295,051	2,295,051
313	Salaried Allowances	141,316	141,316	36,800	95,229	95,229	95,229
318	Local Travel & Subsistence Allowance	2,359	-	2,359	2,359	2,359	2,359
332	Supplies & Materials	20,723	13,616	62,081	58,317	58,317	58,317
336	Operating & Maintenance Services	28,942	8,752	28,365	26,097	26,097	26,097
352	Sundry Expenses	918	-	781	430	430	430
452	Other Machinery and Equipment	4,425	1,917	2,655	1,034	1,034	1,034
		2,213,646	2,167,654	2,347,687	2,478,517	2,478,517	2,478,517

STAFFING	Estimates 2024-2025		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E300 E3D
Programme Description	Portsmouth secondary School

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 2,883,227	Actual Expenditure 2023/2024 2,841,676	Approved Estimates 2024/2025 2,227,262	Estimates 2025/2026 3,231,702	Estimates 2026/2027 3,231,702	Estimates 2027/2028 3,231,702
310	Personal Emoluments	2,650,062	2,644,178	2,121,866	2,994,897	2,994,897	2,994,897
313	Salaried Allowances	159,781	159,781	36,960	169,366	169,366	169,366
318	Local Travel & Subsistence Allowance	861	-	1,147	1,147	1,147	1,147
332	Supplies & Materials	38,688	24,884	35,328	37,117	37,117	37,117
336	Operating & Maintenance Services	30,308	12,833	29,703	27,328	27,328	27,328
352	Sundry Expenses	564	-	480	264	264	264
452	Other Machinery and Equipment	2,963	-	1,778	1,583	1,583	1,583
		2,883,227	2,841,676	2,227,262	3,231,702	3,231,702	3,231,702

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E400 E41
Programme Description	Dominica State College

	FINANCIAL REQUIREMENTS						
S.O.C.	D33 - Ministry of Education, Human Resource Planning, Vocational Training	Authorised Budget	Expenditure	Approved Estimates	Estimates	Estimates	Estimates
Item No.	and National Excellence  Expenditure	2023/2024 8,157,020	2023/2024 8,157,020	2024/2025 6,045,760	2025/2026 5,611,228	2026/2027 5,611,228	2027/2028 5,611,228
	Grants & Contributions	8,157,020	, ,	, ,	, ,		, ,
		8,157,020	8,157,020	6,045,760	5,611,228	5,611,228	5,611,228

STAFFING	Estimates 2024-2025 Estimates		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E400 E43
Programme Description	Human Resource Development

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 2,096,835	Actual Expenditure 2023/2024 1,946,755	Approved Estimates 2024/2025 4,870,348	Estimates 2025/2026 3,870,581	Estimates 2026/2027 3,870,581	Estimates 2027/2028 3,870,581
310	Personal Emoluments	88,483	83,688	88,086	96,564	96,564	96,564
313	Salaried Allowances	5,530	-	5,215	4,441	4,441	4,441
332	Supplies & Materials	1,214	51	2,037	2,082	2,082	2,082
334	Communications Expenses	3,610	1,495	3,610	3,610	3,610	3,610
336	Operating & Maintenance Services	712	-	698	643	643	643
340	Professional and Consultancy Services	131,812	131,294	114,310	69,725	69,725	69,725
344	Grants & Contributions	1,850,954	1,716,050	4,650,000	3,690,000	3,690,000	3,690,000
352	Sundry Expenses	14,520	14,177	6,392	3,516	3,516	3,516
		2,096,835	1,946,755	4,870,348	3,870,581	3,870,581	3,870,581

STAFFING	Estimates 2024-2025 Estimates 2025-2026		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E500 E51
Programme Description	Curriculum Development

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	315,046	225,928	336,639	306,898	306,898	306,898
310	Personal Emoluments	190,992	189,141	239,363	223,889	223,889	223,889
313	Salaried Allowances	23,747	23,747	6,000	25,129	25,129	25,129
314	Non Salaried Allowances	-	1,898	-	-	-	-
327	Training	4,360	3,886	2,131	11,340	11,340	11,340
332	Supplies & Materials	41,199	2,412	42,504	16,454	16,454	16,454
336	Operating & Maintenance Services	3,560	2,296	3,489	3,210	3,210	3,210
338	Rental of Assets	4,500	-	4,500	3,840	3,840	3,840
352	Sundry Expenses	43,015	2,548	36,448	21,074	21,074	21,074
452	Other Machinery and Equipment	3,673	-	2,204	1,962	1,962	1,962
		315,046	225,928	336,639	306,898	306,898	306,898

STAFFING	FFING Estimates 2024-2025 Estimates 202		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E500 E53
Programme Description	Learning Support and Supervision

	FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 1,383,396	Actual Expenditure 2023/2024 1,325,321	Approved Estimates 2024/2025 1,388,039	Estimates 2025/2026 1,248,244	Estimates 2026/2027 1,248,244	Estimates 2027/2028 1,248,244	
310	Personal Emoluments	998,545	997,382		, ,			
	Salaried Allowances	22,145	6,934					
314	Non Salaried Allowances	112,204	109,511	113,970	108,970	108,970	108,970	
318	Local Travel & Subsistence Allowance	60,389	51,007	70,168	60,168	60,168	60,168	
327	Training	6,326	6,247	11,313	18,900	18,900	18,900	
332	Supplies & Materials	38,826	14,953	36,034	33,874	33,874	33,874	
336	Operating & Maintenance Services	7,120	5,683	6,978	6,420	6,420	6,420	
338	Rental of Assets	52,900	52,867	32,400	31,104	31,104	31,104	
352	Sundry Expenses	77,268	76,801	59,670	35,200	35,200	35,200	
452	Other Machinery and Equipment	7,673	3,936	5,100	4,539	4,539	4,539	
		1,383,396	1,325,321	1,388,039	1,248,244	1,248,244	1,248,244	

STAFFING	Estimate	s 2024-2025	Estimates 2025-202	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E500 E54
Programme Description	External Exams

	FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 83,637	Actual Expenditure 2023/2024 75,079	Approved Estimates 2024/2025 85,653	Estimates 2025/2026 86,147	Estimates 2026/2027 86,147	Estimates 2027/2028 86,147	
310	Personal Emoluments	66,911	66,393	ŕ	68,517	68,517	·	
313	Salaried Allowances	896	-	2,025	2,025	2,025	2,025	
314	Non Salaried Allowances	8,686	8,686	8,686	8,686	8,686	8,686	
318	Local Travel & Subsistence Allowance	3,978	-	3,978	3,978	3,978	3,978	
327	Training	337	-	728	459	459	459	
332	Supplies & Materials	868	-	899	846	846	846	
334	Communications Expenses	1,350	-	1,350	1,350	1,350	1,350	
352	Sundry Expenses	611	-	520	286	286	286	
		83,637	75,079	85,653	86,147	86,147	86,147	

STAFFING	Estimates	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E500 E55
Programme Description	Planning & Development

FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	1,632,893	1,237,727	1,562,042	1,613,645	1,613,645	1,488,195			
310	Personal Emoluments	383,053	378,971	415,008	425,107	425,107	434,807			
312	Wages (Casual Labour)	31,821	16,726	67,316	47,206	47,206	47,206			
313	Salaried Allowances	30,029	30,029	10,429	19,410	19,410	19,410			
314	Non Salaried Allowances	35,095	35,095	30,226	26,057	26,057	26,057			
318	Local Travel & Subsistence Allowance	29,731	29,731	23,845	37,404	37,404	37,404			
327	Training	12,229	11,669	5,511	18,825	18,825	18,825			
332	Supplies & Materials	318,623	169,215	293,082	316,377	316,377	316,377			
334	Communications Expenses	1,800	-	1,800	1,800	1,800	1,800			
336	Operating & Maintenance Services	122,370	120,983	113,239	73,232	73,232	73,232			
340	Professional and Consultancy Services	432,617	428,964	390,411	432,567	432,567	297,417			
342	Insurance	170,868	3,843	171,055	176,055	176,055	176,055			
452	Other Machinery and Equipment	64,657	12,501	40,120	39,605	39,605	39,605			
		1,632,893	1,237,727	1,562,042	1,613,645	1,613,645	1,488,195			

STAFFING	Estimates 2024-2025		Estimates 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E500 E57
Programme Description	Measurement and Evaluation

	FI	NANCIAL R	EQUIREMENTS	8			
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 358,476	Actual Expenditure 2023/2024 283,613	Approved Estimates 2024/2025 324,201	Estimates 2025/2026 305,671	Estimates 2026/2027 305,671	Estimates 2027/2028 305,671
310	Personal Emoluments	160,886	159,774	169,009	173,927	173,927	173,927
312	Wages (Casual Labour)	10,640	-	10,640	4,890	4,890	4,890
313	Salaried Allowances	23,953	23,953	7,842	8,562	8,562	8,562
314	Non Salaried Allowances	15,200	15,200	8,686	8,686	8,686	8,686
318	Local Travel & Subsistence Allowance	33,813	29,033	24,240	24,240	24,240	24,240
327	Training	4,396	4,150	5,847	3,684	3,684	3,684
332	Supplies & Materials	29,152	11,401	23,449	29,223	29,223	29,223
336	Operating & Maintenance Services	1,780	909	1,745	5,520	5,520	5,520
352	Sundry Expenses	69,109	29,774	58,922	37,390	37,390	37,390
452	Other Machinery and Equipment	9,547	9,419	13,821	9,549	9,549	9,549
		358,476	283,613	324,201	305,671	305,671	305,671

STAFFING	Estimates	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D33 E600 E61
Programme Description	Public Libraries

	FI	NANCIAL R	EQUIREMENTS	3			
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 1,194,054	Actual Expenditure 2023/2024 1,179,660	Approved Estimates 2024/2025 1,227,070	Estimates 2025/2026 1,225,847	Estimates 2026/2027 1,225,847	Estimates 2027/2028 1,225,847
240	·		· · ·			, ,	
310	Personal Emoluments	941,699	939,233	943,566	948,147	948,147	948,147
313	Salaried Allowances	43,540	43,540	36,324	35,485	35,485	35,485
314	Non Salaried Allowances	17,830	17,830	13,970	13,970	13,970	13,970
318	Local Travel & Subsistence Allowance	3,750	2,291	6,240	6,240	6,240	6,240
325	Hosting & Entertainment	1,580	-	1,106	1,106	1,106	1,106
327	Training	1,125	-	630	2,520	2,520	2,520
332	Supplies & Materials	23,204	23,089	29,170	27,613	27,613	27,613
336	Operating & Maintenance Services	24,329	23,543	24,405	39,318	39,318	39,318
338	Rental of Assets	106,040	104,500	124,900	119,904	119,904	119,904
342	Insurance	2,736	1,756	3,144	3,144	3,144	3,144
352	Sundry Expenses	8,157	4,300	6,934	5,014	5,014	5,014
452	Other Machinery and Equipment	20,064	19,578	36,681	23,386	23,386	23,386
		1,194,054	1,179,660	1,227,070	1,225,847	1,225,847	1,225,847

STAFFING	FFING Estimates 2024-2025 Estimates 202		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E600 E62
Programme Description	Archives

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	19,376	6,635	23,989	21,292	21,292	21,292		
332	Supplies & Materials	10,995	6,635	17,478	16,433	16,433	16,433		
336	Operating & Maintenance Services	4,383	-	4,297	3,956	3,956	3,956		
452	Other Machinery and Equipment	3,998	-	2,214	903	903	903		
		19,376	6,635	23,989	21,292	21,292	21,292		

STAFFING	FFING Estimates 2024-2025 Estimate		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D33 E900 E90
Programme Description	Adult Education

	FI	NANCIAL R	EQUIREMENTS	3			
S.O.C. Item No.	D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence Expenditure	Authorised Budget 2023/2024 791,331	Actual Expenditure 2023/2024 760,545	Approved Estimates 2024/2025 813,583	Estimates 2025/2026 779,792	Estimates 2026/2027 779,474	Estimates 2027/2028 779,474
310	Personal Emoluments	535,963	<u> </u>	461,987	485,027	485,027	·
	Salaried Allowances	3,100	·	21,345	17,137		
314	Non Salaried Allowances	21,048		·	68,170	68,170	
318	Local Travel & Subsistence Allowance	33,497	28,166	50,027	41,027	41,027	41,027
327	Training	52,567	49,062	50,955	44,730	44,730	44,730
332	Supplies & Materials	5,861	5,842	5,501	5,221	5,221	5,221
336	Operating & Maintenance Services	1,698	391	2,646	2,436	2,436	2,436
338	Rental of Assets	84,440	74,411	85,440	72,423	72,423	72,423
352	Sundry Expenses	50,055	49,463	64,812	38,103	37,785	37,785
452	Other Machinery and Equipment	3,102	-	2,700	5,518	5,518	5,518
		791,331	760,545	813,583	779,792	779,474	779,474

STAFFING	Estimates	s 2024-2025	2025 Estimates 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence

PROGRAMME HEAD E100 E200 E300 E400 E500 E600	Planncial Requirements  D33-Education, Human Resource Planning, Vocational Training and National Excellence PROGRAMME SUMMARY Policy Formulation and Administration Pre-Primary and Primary Education Secondary Education Post-Secondary Education Education Support Activities Public Libraries	Estimates 2025/2026 GOCD 2,669,325 752,392 704,545 307,625	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT 3,010,275 5,035,629 2,000,000	Estimates GRANT 2026/2027 2027/2028 3,010,275 13,626,050 19,018,300 5,035,629 5,006,739 - 2,000,000 860,000 - 190,676 190,676 - 2,000,000 8,372,300	Estimates 2027/2028 19,018,300 - 804,545 190,676 8,372,300	Revised Estimates 2024/2025 2,003,228 39,589,588 59,347 51,530		Actual Actual 2023/2024 to 2022/2023 to 2023/2024 to 2022/2023 27,689,798 47,560,104 63,168 1,626,457
		4.733.887	'	10.045.904	10.045.904   22.488.010   28.385.821   41.703.692   29.497.356	28 385 821	41,703,692	29.497.356	54 080 665

	FINANCIAL REQUIREMENTS								
STANDARD	D33-Education, Human Resource	Estimates	Estimates	Estimates	Cotimotoc	Cotimotoc	Revised	Actual	Actual
CODE	National Excellence	020202020 020202020	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	2023/2024 to 2022/2023
	Summary								
327	327 Training	- 1	1	0.			•		150,948
336	336 Operating and Maintenance Services			•	•	•	,		22,551
340	340 Professional and Consultancy Services	100,000		4,272,379	4,272,379 13,626,050 19,018,300	19,018,300	924,265	1,186,993	31,585
352	352 Sundry Expenses			•			,	,	8,832
412	412 Schools	3,321,717		5,773,525	5,866,739	,	40,668,551 28,247,195	28,247,195	52,240,292
419	419 Other buildings	1,312,170			2,995,221	9,367,521	110,877	63,168	1,486,059
452	452 Other Machinery and Equipment		1					•	140,398
		4,733,887		10,045,904	22,488,010	28,385,821	- 10,045,904 22,488,010 28,385,821 41,703,692 29,497,356	29,497,356	54,080,665

PROGRAMME HEAD	PROGRAMME								
E200	Pre-Primary and Primary Education								
	FINANCIAL REQUIREMENTS								
STANDARD	D33-Education, Human Resource	Estimates	Estimates	Estimates	*		Revised	Actual	Actual
OBJECT	Planning, Vocational Training and	2025/2026	2025/2026	2025/2026	Estimates	Estimates		Expenditure	Estimates Expenditure Expenditure Up
CODE	National Excellence	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	2023/2024 to 2022/2023
	Calibishie Primary School	325,000		750,000	825,000		211,276	74,064	100,000
D33 E200 E24	D33 E200 E24 C1438 115/649 402								
412	412 Schools	325,000		750,000	825,000		211,276	74,064	100,000
		325,000	n	750,000	825,000		211,276	74,064	100,000

PROGRAMME HEAD	PROGRAMME								
E200	Pre-Primary and Primary Education								
	FINANCIAL REQUIREMENTS								
STANDARD	D33-Education, Human Resource	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Planning, Vocational Training and	2025/2026	2025/2026	2025/2026	Estimates	Estimates		Expenditure	Estimates Expenditure Expenditure Up
CODE	National Excellence	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025		2023/2024 to 2022/2023
	Thibaud Primary School	325,000		750,000	825,000		131,905	136,847	300,000
D33 E200 E24	D33 E200 E24 C1508 115/649 402								
412	412 Schools	325,000	1	750,000	825,000		131,905	136,847	300,000
		325,000	940	750,000	825,000		131,905	136,847	300,000

PROGRAMME HEAD	PROGRAMME								
E300	Secondary Education								
	FINANCIAL REQUIREMENTS								
STANDARD	D33-Education, Human Resource	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Planning, Vocational Training and	2025/2026	025/2026 2025/2026	2025/2026	Estimates	Estimates		Expenditure	Estimates Expenditure Expenditure Up
CODE	National Excellence	GOCD	LOAN	GRANT	2026/2027	2027/2028		2023/2024	2024/2025 2023/2024 to 2022/2023
	Dominica Grammar School	149,165	0,				39,394,294	- 39,394,294 27,407,524	46,900,138
D33 E300 E35	D33 E300 E35 C1509 115 402								
412	412 Schools	149,165			- 00		39,394,294	39,394,294 27,407,524	46,900,138
		149,165		•			39,394,294	- 39,394,294 27,407,524	46,900,138

PROGRAMME HEAD	PROGRAMME								
E200	Pre-Primary and Primary Education								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D33-Education, Human Resource Planning, Vocational Training and National Excellence	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Sineku Classroom Block	325,000	•	750,000	725,000	•	90,670		
D33 E200 E24	C1621 115/649 402								
412	Schools	325,000		750,000	725,000		90,670		
PROGRAMME HEAD	PROGRAMME								
E300	Secondary Education	1							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D33-Education, Human Resource Planning, Vocational Training and National Excellence	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	New Goodwill Secondary School	325,000	•	2,000,000	860,000		83,870	282,274	
D33 E300 E31	C1622 115/649 402								Ī
412	Schools	325,000	4	2,000,000	860,000		83,870	282,274	•
		325,000	,	2,000,000	860,000	•	83,870	282,274	
PROGRAMME HEAD	PROGRAMME								
E200	Pre-Primary and Primary Education								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D33-Education, Human Resource Planning, Vocational Training and National Excellence	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Bellevue Chopin/Petite Savanne Primary School	325,000		750,000	725,000		57,491		
D33 E200 E24	C1916 115/649 402								
412	Schools	325,000		750,000	725,000		57,491		
		325,000	•	750,000	725,000	• • • • • • • • • • • • • • • • • • • •	57,491	1	

	lion		ce Estimates Estimates Actual Actual	ind 2025/2026 2025/2026 2025/2026 Estimates Estimates Estimates Expenditure Up	GOCD LOAN GRANT 2026/2027 2027/2028 2024/2025 2023/2024 to 2022/2023	325,000 - 750,000 725,000 - 62,104 10,200 -		325,000 - 750,000 725,000 - 62,104 10,200 -	
PROGRAMME	Pre-Primary and Primary Education	FINANCIAL REQUIREMENTS	D33-Education, Human Resource Estimates	Planning, Vocational Training and 2025/2026	National Excellence GOCD	Tete Morne Primary School 325,000	D33 E200 E24 C1918 115/649 402	412 Schools 325,000	
PROGRAMME HEAD	E200		STANDARD	OBJECT	CODE		D33 E200 E24	412	

200									
E200	Pre-Primary and Primary Education								
	FINANCIAL REQUIREMENTS								
STANDARD	D33-Education, Human Resource	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Planning, Vocational Training and	2025/2026	2025/2026	2025/2026	Estimates	Estimates Estimates	Estimates	Expenditure	Expenditure Expenditure Up
CODE	National Excellence	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	2023/2024 to 2022/2023
	Rehabilitation of Grandbay Primary								
	School	433,000		•	453,930		140,382	336,286	4,280,188
D33 E200 E24	D33 E200 E24 C1931 115 402								
412	412 Schools	433,000		•	453,930		140,382	336,286	4,280,188
		433,000			453,930		140,382	336,286	4,280,188

PROGRAMME

PROGRAMME HEAD	PROGRAMME								
E300	Secondary Education								
	FINANCIAL REQUIREMENTS								
STANDARD	D33-Education, Human Resource	Estimates	Estimates Estimates	Estimates			Revised	Actual	Actual
OBJECT	Planning, Vocational Training and	2025/2026	2025/2026	2025/2026	Estimates	Estimates	Estimates	Expenditure	Estimates Expenditure Expenditure Up
CODE	National Excellence	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	2023/2024 to 2022/2023
	Renovation of Castle Secondary School	278,227	4	•		•	111,423	•	296,659
33 E200 E37	D33 E200 E37 C2143 115 402								
412	412 Schools	278,227					111,423		659,967
		278,227	•	•	•	•	111,423	•	296'659

PROGRAMME HEAD	PROGRAMME								
E400	Post Secondary Education	i							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D33-Education, Human Resource Planning, Vocational Training and National Excellence	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Renovation of Dominica State College	704,545			804,545	804,545	59,347	63,168	1,626,457
D33 E400 E41 419 452	C2209 115 402 Other buildings Other Machinery and Equipment	704,545	, ,		804,545	804,545	59,347	63,168	1,486,059
	_	704,545	*	•	804,545	804,545	59,347	63,168	1,626,457
PROGRAMME	PROGRAMME								
E200	Pre-Primary and Primary Education	1 -							
	HINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D33-Education, Human Resource Planning, Vocational Training and National Excellence	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation of Goodwill Primary School	511,325			727,809				
D33 E200 E24									
412	Schools	525,116		•	727,809				
		676,116	•	•	121,003		1		
PROGRAMME HEAD	PROGRAMME								
E500	Education Support Activities								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D33-Education, Human Resource Planning, Vocational Training and National Excellence	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation of Education, Science and Technology Building	307,625			190,676	190,676	51,530		
D33 E500 E55 419	C2319 115 402 Other buildings	307,625	*		190,676	190,676	51,530		
		307 625			190 676	190 676	54 530		

D33 - Ministry of Education, Human Resource Planning, Vocational Training and National Excellence

PROGRAMME HEAD	PROGRAMME								
E200	Pre-Primary and Primary Education								
	FINANCIAL REQUIREMENTS								
STANDARD	D33-Education, Human Resource	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Planning, Vocational Training and	2025/2026	2025/2026	2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Estimates	Expenditure 2023/2024	Expenditure Expenditure Up
1000	OPPORTUGUES AND	200			170710707	2221222	2024202	17070707	2077777
	Advancement for Relevant Learning								
	(OPEARL)	100,000		1,262,104			924,265	1,186,993	213,916
D33 E200 E22	D33 E200 E22 P2320 627 402								
327	327 Training	•			1	•	•	•	150,948
336	336 Operating and Maintenance Services	•		•		•			22,551
340	340 Professional and Consultancy Services	100,000		1,262,104	•		924,265	1,186,993	31,585
352	352 Sundry Expenses								8,832
		100,000	•	1,262,104		,	924,265	1,186,993	213,916

			Actual	Expenditure Expenditure Up	2023/2024 to 2022/2023			•		•	
			Actual	Expenditure	2023/2024			4			•
			Revised	Estimates	2024/2025			385,136		385,136	385,136
				Estimates	2027/2028		1	•			•
				Estimates	2026/2027			·			
			Estimates	2025/2026	GRANT			23,525		23,525	23,525
			Estimates	2025/2026	LOAN			•			
			Estimates	2025/2026	GOCD			1			•
PROGRAMME	Pre-Primary and Primary Education	FINANCIAL REQUIREMENTS	D33-Education, Human Resource	Planning, Vocational Training and	National Excellence	Safe Schools Project (Nomenclature	change from CDEMA Safe Schools	Project)	D33 E200 E24 C2416 115/728 402	412 Schools	
PROGRAMME HEAD	E200		STANDARD	OBJECT	CODE				D33 E200 E24	412	

19,018,300

3,010,275 13,626,050

Professional and Consultancy Services

340

D33 E100 E11 P2609 644 402

3,010,275 | 13,626,050 | 19,018,300

				р		1.0			- 1					р	\		-
			Actual	Expenditure Expenditure Up	to 2022/2023								Actual	Expenditure Expenditure Up	to 2022/2023		
			Actual	Expenditure	2023/2024	•			•				Actual	Expenditure	2023/2024		1
			Revised	Estimates	2024/2025								Revised	Estimates	2024/2025		•
				Estimates	2027/2028	8,372,300		8,372,300	8,372,300					Estimates	2027/2028		19.018.300
				Estimates	2026/2027	2,000,000		2,000,000	2,000,000					Estimates	2026/2027		3.010.275   13.626.050   19.018.300
			Estimates	2025/2026	GRANT				•				Estimates	2025/2026	GRANT		3.010.275
			Estimates	2025/2026	LOAN	•			11				Estimates	2025/2026	LOAN		1
<u></u>			Estimates	2025/2026	GOCD	300,000		300,000	300,000				Estimates	2025/2026	GOCD		•
PROGRAMME	Public Libraries	FINANCIAL REQUIREMENTS	D33-Education, Human Resource	Planning, Vocational Training and	National Excellence	New Public Library	D33 E600 E61 C2321 115 402	419 Other buildings		PROGRAMME	Policy Formulation and Administration	FINANCIAL REQUIREMENTS	D33-Education, Human Resource	Planning, Vocational Training and	National Excellence	Education Sector Transformation for	Learning Enhancement
PROGRAMME HEAD	E600		STANDARD	OBJECT	CODE		D33 E600 E61	419		PROGRAMME HEAD	E100		STANDARD	OBJECT	CODE		

### D34 - Ministry of Housing and Urban Development

### Overview

The Ministry of Housing and Urban Development (MHUD) is charged with the responsibility of providing leadership in coordinating the construction of resilient housing across the communities in Dominica, augmenting urban centers, and supporting the improvement of existing housing stock to become compliant to national building standards, and facilitating major national development initiatives within the public and private sectors.

### Mission

To facilitate sustainable and responsible land management, integrated physical planning, well-planned augmented urban centers and the provision of quality, affordable and resilient housing solutions that enhance the quality of life of present and future generations, promotes social equity, and fosters economic development, and delivered with technically sound, effective, and efficient public services.

### Vision

To become an efficient Government agency that collaborates closely and coordinates harmoniously to deliver a dynamic and sustainable built environment where responsible land use, well-planned urban centers, and safe and accessible housing solutions converge and are mutually reinforcing to create inclusive, resilient, and vibrant communities that prioritize the well-being and aspirations of all residents, maximizing the positive impact on the socio-economic development of Dominica.

### **Core Values**

The Ministry encourages innovation, resilience, and sustainability through the core values of:

- Teamwork ensure a supportive environment and work culture where each one can depend on and complement each other's effort for greater organizational performance;
- Accountability accountable to all stakeholders by ensuring efficient, economical, effective, and prudent administration of public resources;
- Professionalism due regard and commitment to quality assurance and efficiency;
- Diligence dedicated application and effort in getting the job done;
- Respect responsive to public needs and rewarding abilities and achievements;
- Loyalty devotion and steadfastness to duty, colleagues, authority, and country.

### **Key Results Areas**

KRA#1	Affordable and Sustainable Housing Development
KRA#2	Inclusive, Safe, Resilient, and Sustainable Urban Development
KRA#3	Accessible and Sustainable Land Use Management
KRA#4	Efficient and Sustainable Physical Planning

### Goals

The Ministry of Housing and Urban Development herein seeks to:

- To construct five thousand (5,000) new modern, sustainable, and resilient homes in Dominica, while increasing the overall contribution of the housing sector to economic growth, reducing unemployment, and alleviating poverty;
- To foster the creation of inclusive, safe, resilient, and sustainable urban centers that prioritize the well-being and quality of life for all residents, while promoting environmental stewardship and economic growth;
- To ensure equitable access to safe and suitable lands for various developmental purposes, while promoting environmental protection and sustainable land use practices in alignment with the national land-use policy; and
- To ensure efficient and sustainable physical planning practices that promotes orderly development, environmental protection, and the well-being of communities.

### **Divisions/Units within Ministry**

- Lands and Surveys Division
- Housing Division
- Physical Planning Division

### Units

- Policy and Administration
- Property Valuation
- Housing Recovery Project Implementation
- Urban Development

## FINANCIAL REQUIREMENTS

	,						
	D34 - Ministry of Housing	Authorised Budget	Actual Expenditure	Approved Estimates	Estimates	Estimates	Estimates
HEAD	and Urban Development	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	PROGRAMME SUMMARY						
W100	Policy Formulation and Administration	763,200	578,071	651,337	852,020	852,020	852,020
W300	Spatial Planning & Development	1,358,774	1,310,616	1,616,440	1,598,212	1,598,212	1,598,212
W400	Administration & Development of Lands	1,866,326	1,679,462	2,211,760	1,937,533	1,937,533	1,919,533
W700	Urban Renewal	126,775	23,484	211,172	201,996	201,996	201,996
W800	Physical Planning	1,385,642	1,201,641	1,459,980	1,560,718	1,560,718	1,560,718
		5,500,717	4,793,274	6,150,689	6,150,479	6,150,479	6,132,479

## FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	3,264,401	3,125,556	3,363,104	3,450,930	3,450,930	3,450,930
312	Wages (Casual Labour)	617,994	406,759	904,856	740,103	740,103	722,103
313	Salaried Allowances	117,099	111,425	139,863	110,057	110,057	110,057
314	Non Salaried Allowances	404,473	394,862	418,388	390,423	390,423	390,423
318	Local Travel & Subsistence Allowance	122,532	109,134	201,968	184,107	184,107	184,107
319	International Travel & Subsistence Allowance	26,412	-	27,695	27,696	27,696	27,696
325	Hosting & Entertainment	1,663	-	-	-	-	-
327	Training	400	-	896	567	567	567
332	Supplies & Materials	152,178	99,828	168,313	143,999	143,999	143,999
334	Communications Expenses	2,371	-	405	400	400	400
336	Operating & Maintenance Services	92,212	75,603	123,284	95,220	95,220	95,220
338	Rental of Assets	90,000	82,500	90,000	88,704	88,704	88,704
340	Professional and Consultancy Services	426,897	288,499	526,232	773,423	773,423	773,423
342	Insurance	27,276	11,489	41,050	41,050	41,050	41,050
352	Sundry Expenses	117,244	61,127	119,765	92,675	92,675	92,675
452	Other Machinery and Equipment	37,565	· ·	24,870	11,125	11,125	· ·
		5,500,717	4,793,274	6,150,689	6,150,479	6,150,479	6,132,479

Programme Code	D34 W100 W11
Programme Description	General Activities

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	
	Expenditure	763,200		651,337		852,020	
310	Personal Emoluments	554,442	413,573	488,807	671,688	671,688	671,688
313	Salaried Allowances	31,300	30,463	20,000	20,000	20,000	20,000
314	Non Salaried Allowances	80,061	74,243	49,636	72,406	72,406	72,406
318	Local Travel & Subsistence Allowance	1,989	-	1,989	3,120	3,120	3,120
319	International Travel & Subsistence Allowance	26,412	-	27,695	27,696	27,696	27,696
325	Hosting & Entertainment	1,663	-	-	-	-	-
332	Supplies & Materials	36,095	35,587	36,800	37,130	37,130	37,130
334	Communications Expenses	1,966	-	-	-	-	-
336	Operating & Maintenance Services	8,900	8,824	7,840	7,820	7,820	7,820
342	Insurance	5,786	2,217	4,750	4,750	4,750	4,750
352	Sundry Expenses	4,606	4,534	6,800	3,850	3,850	3,850
452	Other Machinery and Equipment	9,980	8,630	7,020	3,560	3,560	3,560
		763,200	578,071	651,337	852,020	852,020	852,020

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D34 W300 W31
Programme Description	Housing Development

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024		Approved Estimates 2024/2025	Estimates 2025/2026		Estimates 2027/2028			
	Expenditure	1,087,257	• •		, ,		• •			
310	Personal Emoluments	476,664	492,878	518,697	565,252	565,252	565,252			
312	Wages (Casual Labour)	162,729	144,960	217,404	216,999	216,999	216,999			
313	Salaried Allowances	27,582	27,536	31,194	11,194	11,194	11,194			
314	Non Salaried Allowances	99,645	97,882	109,499	80,764	80,764	80,764			
318	Local Travel & Subsistence Allowance	14,793	14,535	32,760	20,760	20,760	20,760			
332	Supplies & Materials	15,098	13,878	23,000	21,620	21,620	21,620			
336	Operating & Maintenance Services	18,156	18,069	37,632	23,000	23,000	23,000			
340	Professional and Consultancy Services	241,850	233,865	241,623	275,294	275,294	275,294			
342	Insurance	4,133	2,646	11,400	11,400	11,400	11,400			
352	Sundry Expenses	21,056	17,550	17,425	6,600	6,600	6,600			
452	Other Machinery and Equipment	5,551	5,353	-	-	-	-			
		1,087,257	1,069,152	1,240,634	1,232,883	1,232,883	1,232,883			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D34 W300 W32
Programme Description	Property Valuation

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027				
	Expenditure	271,517	241,464	375,806	365,329	365,329	365,329			
310	Personal Emoluments	220,810	219,174	234,046	235,460	235,460	235,460			
312	Wages (Casual Labour)	23,663	-	68,350	68,567	68,567	68,567			
313	Salaried Allowances	4,162	3,996	15,983	15,983	15,983	15,983			
314	Non Salaried Allowances	10,140	10,133	17,371	17,371	17,371	17,371			
318	Local Travel & Subsistence Allowance	7,125	3,795	30,498	20,498	20,498	20,498			
332	Supplies & Materials	4,207	2,967	4,968	4,700	4,700	4,700			
352	Sundry Expenses	1,410	1,399	4,590	2,750	2,750	2,750			
		271,517	241,464	375,806	365,329	365,329	365,329			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D34 W400 W42
Programme Description	Surveys for Other Ministries

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	566,902	450,413	631,900	494,180	494,180	476,180		
310	Personal Emoluments	258,162	254,858	243,611	219,520	219,520	219,520		
312	Wages (Casual Labour)	240,115	142,577	319,426	219,663	219,663	201,663		
313	Salaried Allowances	9,206	3,845	10,706	6,000	6,000	6,000		
314	Non Salaried Allowances	34,762	34,742	36,057	26,057	26,057	26,057		
318	Local Travel & Subsistence Allowance	14,865	14,391	10,820	10,820	10,820	10,820		
332	Supplies & Materials	6,232	-	7,360	7,520	7,520	7,520		
336	Operating & Maintenance Services	3,560	-	3,920	4,600	4,600	4,600		
		566,902	450,413	631,900	494,180	494,180	476,180		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established		Established	Non-Established	
Total Staff					

Programme Code	D34 W400 W43
Programme Description	State Lands Surveys

	FINANCIAL REQUIREMENTS							
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028	
	Expenditure	361,001	333,854	397,809	401,229	401,229	401,229	
310	Personal Emoluments	191,289	184,857	220,220	220,732	220,732	220,732	
312	Wages (Casual Labour)	125,287	109,709	129,303	114,303	114,303	114,303	
313	Salaried Allowances	6,585	1,307	6,100	6,000	6,000	6,000	
314	Non Salaried Allowances	29,689	29,676	32,114	42,114	42,114	42,114	
318	Local Travel & Subsistence Allowance	8,151	8,305	10,072	18,080	18,080	18,080	
		361,001	333,854	397,809	401,229	401,229	401,229	

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established I		Established	Non-Established	
Total Staff					

Programme Code	D34 W400 W44
Programme Description	State Lands Protection & Allocation

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	197,365	193,758	204,201	206,207	206,207	206,207		
310	Personal Emoluments	145,540	144,414	142,739	144,745	144,745	144,745		
313	Salaried Allowances	6,169	4,783	8,000	8,000	8,000	8,000		
314	Non Salaried Allowances	31,616	26,057	34,742	34,742	34,742	34,742		
318	Local Travel & Subsistence Allowance	14,040	18,504	18,720	18,720	18,720	18,720		
		197,365	193,758	204,201	206,207	206,207	206,207		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established		Established	Non-Established	
Total Staff					

Programme Code	D34 W400 W46
Programme Description	Administration Training & Common Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development Expenditure	Authorised Budget 2023/2024 741,058	Actual Expenditure 2023/2024 701,437	Approved Estimates 2024/2025 977,850	Estimates 2025/2026 835,917	Estimates 2026/2027 835,917	Estimates 2027/2028 835,917
310	Personal Emoluments	523,968	544,376	604,769	535,303	535,303	535,303
312	Wages (Casual Labour)	66,200	9,513	170,373	120,571	120,571	120,571
313	Salaried Allowances	10,000	25,712	22,960	22,960	22,960	22,960
314	Non Salaried Allowances	39,520	56,456	43,428	43,428	43,428	43,428
318	Local Travel & Subsistence Allowance	13,923	12,196	18,564	18,564	18,564	18,564
332	Supplies & Materials	42,303	18,983	51,856	36,801	36,801	36,801
336	Operating & Maintenance Services	33,945	25,375	49,000	40,940	40,940	40,940
342	Insurance	7,439	5,104	13,500	13,500	13,500	13,500
352	Sundry Expenses	3,760	3,722	3,400	3,850	3,850	3,850
		741,058	701,437	977,850	835,917	835,917	835,917

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established E		Established	Non-Established	
Total Staff					

Programme Code	D34 W700 W71
Programme Description	Urban Renewal

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	Authorised Actual Approved D34 - Ministry of Housing Budget Expenditure Estimates Estimates Estimates and Urban Development 2023/2024 2023/2024 2023/2024 2024/2025 2025/2026 2026/2027 2027/20								
	Expenditure	126,775	23,484	211,172	201,996	201,996	201,996		
310	Personal Emoluments	-	-	-	2,441	2,441	2,441		
340	Professional and Consultancy Services	126,775	23,484	211,172	199,555	199,555	199,555		
		126,775	23,484	211,172	201,996	201,996	201,996		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D34 W800 W80
Programme Description	Physical Planning

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	568,296	419,771	530,960	452,879	452,879	452,879
310	Personal Emoluments	245,218	203,118	192,040	171,289	171,289	171,289
313	Salaried Allowances	2,046	1,230	4,920	4,920	4,920	4,920
318	Local Travel & Subsistence Allowance	5,687	2,382	7,600	7,600	7,600	7,600
327	Training	400	-	896	567	567	567
332	Supplies & Materials	30,113	28,103	30,020	23,124	23,124	23,124
334	Communications Expenses	405	-	405	400	400	400
336	Operating & Maintenance Services	27,651	23,335	24,892	18,860	18,860	18,860
338	Rental of Assets	90,000	82,500	90,000	88,704	88,704	88,704
340	Professional and Consultancy Services	58,272	31,150	73,437	48,165	48,165	48,165
342	Insurance	9,918	1,522	11,400	11,400	11,400	11,400
352	Sundry Expenses	85,734	33,922	87,550	75,625	75,625	75,625
452	Other Machinery and Equipment	12,852	12,509	7,800	2,225	2,225	2,225
		568,296	419,771	530,960	452,879	452,879	452,879

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D34 W800 W81
Programme Description	Development Control

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	442,096	369,620	503,469	446,395	446,395	446,395		
310	Personal Emoluments	342,134	293,704	372,037	331,076	331,076	331,076		
313	Salaried Allowances	10,000	6,936	10,000	10,000	10,000	10,000		
314	Non Salaried Allowances	47,424	41,908	52,114	40,114	40,114	40,114		
318	Local Travel & Subsistence Allowance	27,360	26,762	51,480	51,480	51,480	51,480		
332	Supplies & Materials	8,248	310	9,738	8,385	8,385	8,385		
452	Other Machinery and Equipment	6,930	-	8,100	5,340	5,340	5,340		
		442,096	369,620	503,469	446,395	446,395	446,395		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D34 W800 W82
Programme Description	Town and Country Planning/Land Use

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D34 - Ministry of Housing and Urban Development Expenditure	Authorised Budget 2023/2024 375,250	Actual Expenditure 2023/2024 412,250	Approved Estimates 2024/2025 425,551	Estimates 2025/2026 661,444		Estimates 2027/2028 661,444
310	Personal Emoluments	306,174	374,604	346,138	353,424	353,424	353,424
313	Salaried Allowances	10,049	5,617	10,000	5,000	5,000	5,000
314	Non Salaried Allowances	31,616	23,765	43,427	33,427	33,427	33,427
318	Local Travel & Subsistence Allowance	14,599	8,264	19,465	14,465	14,465	14,465
332	Supplies & Materials	9,882	-	4,571	4,719	4,719	4,719
340	Professional and Consultancy Services	-	-	-	250,409	250,409	250,409
352	Sundry Expenses	678	-	-	-	-	-
452	Other Machinery and Equipment	2,252	-	1,950	-	-	-
		375,250	412,250	425,551	661,444	661,444	661,444

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
00770	PROGRAMME SUMMARY	2000		030 300	000	000 323	000		
00100	General Activities	000,07	1	495,352	690,000	575,000	163,848		
W300	Spatial Planning and Development	4,244,769		2,918,880	4,730,000	18,500,000	24,872,468	91,035,411	531,660,931
W400	Administration and Development of Lands	5,000,000	7		5,000,000	11,000,000	9,558,155	11,430,941	101,276,511
W700	Urban Renewal	1,700,000	4,000,000		18,300,000	35,300,000	57,553	203,991	591,150
		11,019,769	4,000,000	3,414,232	28,720,000	65,375,000	34,652,024	102,670,343	633,528,591
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Summary								
310	Salaries				•	1	560,598	675,364	4,397,247
318	Local Travel			•	į.	,	3,500		3,760
319	International Travel	7		•	*	)		+	7,345
327	Training	*	- 1		•	,			1,013
330	Utilities	•	12	2,000	•		7,948	1,234	11,954
332	Supplies and Materials	,	*	1	*	1	17,428	18,481	160,918
334	Communication Expenses	•	•	2,000	+	1	22,617	24,710	132,220
336	Operating and Maintenance Sewices	*	,	10,000	,	V.	83,733	19,503	71,706
338	Rental of Assets	†			١		119,350	19,250	202,060
340	Professional and Consultancy Services	1	7	210,000	100,000	100,000	192,736	87,635	157,752
342	Insurance	,			*		3,421	4,114	18,018
352	Sundry Expenses	75,000		405,352	230,000	475,000	69,422	5,164	291,450
411	Residential Buildings	4,244,769	1	1,560,000	4,730,000	18,500,000	13,318,534	80,045,391	468,434,486
421	Roads, Highways and Streets	900,000	4,000,000		17,500,000	34,500,000	5,071		591,150
429	Other non-movable structures	800,000		•	800,000	800,000	52,482	203,991	
450	Vehicles		4	,		1	ì	,	106,957
452	Other Machinery and Equipment	*		5,000			61,690		54,574
480	Land - Non Produced Assets	5,000,000			5,000,000	11,000,000	9,558,155	11,430,941	101,276,511
497	Support for Housing Recovery Systems and Capacity Building			100,000			390.044	450 292	4.560.956
498	_	1		1,113,880		,	10.185,295	9.684.272	35.529.228
499	175								17,519,287
		11,019,769	4,000,000	3,414,232	28,720,000	65,375,000	34,652,024	102,670,343	633,528,591

PROGRAMME HEAD	PROGRAMME								
W400	Administration and Development of Lands	i							
	FINANCIAL REQUIREMENTS.								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Land Settlement and Development	5,000,000		, v	5,000,000	11,000,000	9,558,155	11,430,941	101,276,511
D34 W400 W44									
480	Land - Non Produced Assets	5,000,000	÷ .	4	5,000,000	11,000,000	9,558,155	11,430,941	101,276,511
PROGRAMME	PROGRAMME								
W300	Spatial Planning & Development	1							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Renovation and Sanitation of Housing Infrastructure (Nomenclature change from House Renovation & Sanitation)	900,000			200,000	1,500,000	1,939,855	207,982	173,464,511
D34 W300 W31	C0743 115 404								
411	Residential Buildings	500,000			500,000	1,500,000	1,939,855	207,982	173,464,511
		200,000	,	1	200,000	,300,000	000,000,	706,102	110,404,011
PROGRAMME HEAD	PROGRAMME								
W300	Spatial Planning & Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	National Resettlement Program	2,061,116			2,000,000	7,000,000	598,508	532,474	39,778,391
D34 W300 W31	C1666 115 404 Residential Buildings	2,061,116	A	,	2,000,000	7,000,000	598,508	532,474	39,778,391
		2,061,116		173	2,000,000	7,000,000	598,508	532,474	39,778,391

HEAD	PROGRAMME								
W700	Urban Renewal								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34. Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Roseau Enhancement Project Phase 2	900,000	4,000,000		17,500,000	34,500,000	5,071		591,150
D34 W700 W71 421	C1845 115/526 105 Roads, Highways and Streets	900,000	4,000,000		17,500,000	34,500,000	5,071		591,150
		900,000	4,000,000		17,500,000	34,500,000	5,071		591,150
PROGRAMME	PROGRAMME								
W300	Spatial Planning & Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34. Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Dominica Housing Recovery Project (World Bank)		9	1,358,880			11,553,516	10,990,020	64,397,096
D34 W300 W31	C1948 509/644 404								
310	Salaries	-		-\			869'099	675,364	4,397,247
318	Local Travel	•	•		ı	1	3,500	•	3,760
319	International Travel	ď	•	1	X,		1	,	7,345
327	Training	ď	•	1	•	•	,	,	1,013
330	Utilities	1	•	2,000	•	•	7.948	1,234	11,954
332	Supplies and Materials		•		•	•	17,428	18,481	160,918
334	Communication Expenses	1	•	5,000	^	7	22,617	24,710	132,220
336	Operating and Maintenance Services		•	10,000			83,733	19,503	71,706
338	Rental of Assets	1	*	•		1	119,350	19,250	202,060
340	Professional and Consultancy Services	ily	16	110,000	1		34,448	87,635	157,752
342	Insurance		1	1	1	0	3,421	4,114	18,018
352	Sundry Expenses	1	*	10,000	,		63,862	5,164	291,450
411	Residential Buildings	•	,	•	9	•	(419)	,	1,170,651
450	Vehicles	(5)	,	•	,		ı	Ť	106,957
451	Purchase of Transport Equipment	!	*	,		•	ď	-	4
452	V-1	•	1	2,000	,		61,690	,	54,574
497	Support for Housing Recovery Systems and Capacity Building		,	100,000	,		390,044	450,292	4,560,956
498	Support for Reconstruction of Housing	1		1,113,880	,	1	10,185,295	9,684,272	35,529,228
499	Contingency Emergency Response	1	•		ð	Í	1	,	17,519,287
		•	•	1,358,880		*	11,553,516	10,990,020	64,397,096

PROGRAMME HEAD	PROGRAMME								
W300	Spatial Planning & Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation Post Hurricane Maria Housing (11th EDF B-envelope)	309,000		1,560,000	730,000		2,471,980	2,606,477	11,864,331
D34 W300 W31	C1949 115/718 404								
411	Residential Buildings	309,000		1,560,000	730,000		2,471,980	2,606,477	11,864,331
		309,000	,	1,560,000	730,000		2,471,980	2,606,477	11,864,331
PROGRAMME HEAD	PROGRAMME								
W300	Spatial Planning & Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Modern Resilient Housing Development	1,374,653			1,500,000	10,000,000	8,308,610	76,698,459	242,156,601
D34 W300 W31	C2109 115 404							E	
411	Residential Buildings	1,374,653		•	1,500,000	10,000,000	8,308,610	76,698,459	242,156,601
		1,374,653			1,500,000	10,000,000	8,308,610	76,698,459	242,156,601
PROGRAMME HEAD	PROGRAMME								
W700	Urban Renewal								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Urban Oasis Project	500,000			500,000	500,000	52,482	203,991	
D34 W700 W71	C2417 115 401								
429	Other non-movable structures	200,000		•	200,000	500,000	52,482	203,991	•
		500.000			500.000	500.000	52.482	203.991	

300,000 300,000

300,000 300,000

300,000 300,000

Other non-movable structures

D34 W700 W71 C2610 115 404 429

PROGRAMME HEAD	PROGRAMME								
W100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Strengthening Geospatial and Housing Resilience Infrastructure	75,000		495,352	000'069	575,000	163,848		
D34 W100 W11	D34 W100 W11 P2503 115/606/731 404								
340	Professional and Consultancy Services	٠	1	100,000	100,000	100,000	158,288	•	ř
352	Sundry Expenses	75,000		395,352	590,000	475,000	5,559		
		75,000	•	495,352	690,000	575,000	163,848	,	,
PROGRAMME HEAD	PROGRAMME								
W700	Urban Renewal								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D34- Housing and Urban Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Urban Development	300,000	•		300,000	300,000	•		

### D36 - Ministry of Health, Wellness and Social Services

### Overview

The Ministry of Health Wellness and Social Services has the overall responsibility to develop and promote health, wellness and social services, using a collaborative approach, with various stakeholders whilst keeping abreast with current standards of international practice.

Built on the Primary Health Care (PHC) model of care, the Ministry attempts to provide Universal Health Care (UHC) coverage to all residents and will therefore, fulfill its mandate through the implementation of various programmes to meet the needs of the populace, the promotion of gender equality and equity, provision of social services and care for vulnerable groups including children, elderly, and persons with disabilities.

The Ministry of Health, Wellness and Social Services will continue to provide effective and efficient services to the populace, including the most vulnerable, geared towards their empowerment and self-enhancement to better contribute to the socio-economic development of Dominica.

In this regard, the Ministry will further seek to improve, promote and enhance the ability of persons to contribute to their wellbeing through its leadership, effective and efficient policy formulation, resource mobilization, as well as the monitoring and regulation of delivery of health and social care services, whilst recognizing the importance of keeping with the government's mandate of Dominica becoming the first climate resilience country in the world, as well as the principles of the Sustainable Development Goal Agenda 2030 which articulates that for the goals to eradicate poverty and break the cycle on inequality, interventions must benefit all citizenry.

### **Mission Statement**

To create supportive environmental and social programs that will enhance quality of life with a specific focus on the vulnerable and the persons with disabilities and the ability of the populace, to better manage their own health and welfare, by promoting a high quality of life through preventive, curative, promotive, rehabilitative health care and social support services, and the cultivation of a spirit of resilience through the implementation of appropriate and empirical interventions.

### **Vision Statement**

Building a more Resilient Health and Social Services System

Core Values (includes values adopted from the Public Service Act)

The core values governing the Ministry of Health, Wellness and Social Services are:

- Respect for democracy
- Impartiality
- Non-partisanship
- Loyalty
- Integrity and Trust

- Accountability
- Professionalism & Excellence
- Partnership & Collaboration
- Confidentiality
- Inclusiveness
- Empathy
- Patriotism
- Stewardship
- Realism & Pragmatism

### Divisions within the Ministry

- · Policy Formulation and Administration
- · Health Administration
- · Health Information Unit (HIU)
- · Primary Health Care Districts
- · Medical Laboratory
- · Central Medical Stores (CMS)
- · Environmental Health Department (EHD)
- · Health Promotion Unit (HPU)
- · Drug Prevention Unit (DPU)
- · National HIV/AIDS Response Programme (NHARP)
- Dental Services
- Dominica China Friendship Hospital
- Marigot Hospital
- · Department of Social Services
- · Gender Affairs Unit
- · Child Care and Protection Unit
- · Social Welfare Services Unit
- · Probation Unit
- · Counselling and Therapeutic Services Unit
- · Yes We Care Unit
- · CHANCES

### Portfolio of the Ministry

- Laboratory Services
- Pharmaceutical Services
- Preventive Curative and Rehabilitative Medical Services
- Oral Health Services
- Surveillance of Diseases and Information System for Health and Social Services
- Family Planning
- Food and Drug Regulation
- Health and Social Services
- Hospital and Health centers

- Environmental Health
- Care and protection of Children and Young persons
- Social Services, Welfare and Public Assistance
- Bureau of Gender Affairs
- Disabilities
- Relations with DAPD
- Elderly
- Yes We Care Programme
- Relations with Council on Aging
- CHANCES
- Adoption
- Probation Services

### **Key Result Areas:**

- **KRA #1** Renew focus on Primary Health Care Services and strengthen capacity to deliver client-centered services;
- **KRA #2** Strengthen Secondary Health Care Services capacity to deliver client-centered services;
- KRA #3 Greater private sector involvement in the provision of health care services
- KRA #4 Develop the appropriate HR skill mix to sustain the health and social services system
- KRA#5 Develop Human Resource skill mix and information system
- **KRA** #6 Transform and manage internal processes and procedures to improve service quality
- **KRA**#7 Health promotion focus on behavioral change through prevention and empowerment of communities Strengthen
- **KRA#8** Provide early detection and treatment of communicable and non-communicable diseases
- KRA#9 Reduce and manage the impact of emergencies and disasters in health and social services
- KRA#10 Strengthen institutional structure of the health and social services system
- **KRA#11** Strengthen surveillance system for management of communicable and non-communicable diseases
- KRA#12 Promote and protect the health and holistic wellbeing of older persons
- KRA#13 Improve access to health and social services care for persons living with disabilities
- KRA#14 Reduce social and economic inequalities
- KRA#15 Reduce the incidence of abuse and domestic violence among the vulnerable groups
- **KRA#16** Provide technical, vocational and social related skills training for men, women and youth
- **KRA#17** Strengthened mechanisms to manage gender issues and promote gender mainstreaming
- KRA#18 Enhance delivery of specialized social services
- KRA#19 Build a resilient population through community empowerment and social interventions

### Strategic Objectives:

- To maintain Health Services that respond to the needs of the populace by renewing focus on Primary and Secondary Health Care services
- To strengthen private sector collaboration in the provision of Health and Social Services
- To provide an adequate and motivated workforce equipped to provide quality health services
- To improve the Health and Social Services through the application of ICT, and safe and judicious use of medical technology
- To provide Universal access to equitable quality health care inclusive of essential medicines, through sustainable financing, aligned to national priorities
- To improve the health and quality of life of selected vulnerable groups and individuals in the population
- To provide a responsive social services delivery system to meet the needs of individuals, families and communities
- To empower individuals to take responsibility for their health and well being
- To strengthen the institutional structure in order to improve the delivery of the Health and Social services
- To strengthen the legislative and policy framework of the Health and Social services system
- To manage Communicable and Non-Communicable Diseases by reducing morbidity and mortality through early detection and prevention.
- Formulate and administer policies to guide programs of the Ministry
- To foster a social and economic environment for men, women and to acquire the skills and experience required to access existing and future employment opportunities and to effectively address their various social and economic challenges
- To promote gender equity and equality and create the necessary framework for gender mainstreaming in Dominica
- To provide care and protection for senior citizens, children, young persons, youth-at-risk and persons with disabilities while preserving their dignity and sense of worth
- To advocate for and provide relevant assistance geared towards the well-being of persons with disabilities;
- To implement programmes aimed at poverty reduction and social protection for vulnerable groups
- To facilitate improved access to resources for participation in social and economic development
- To promote the acquisition of skills for a more resilient society

# D36 - Ministry of Health, Wellness and Social Services

FINANCIAL REQUIREMENTS	
D36 - Ministry of Health Wellness	A

HEAD	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
H100	Health System Management	7,864,065	7,526,758	19,965,066	7,081,344	7,091,908	7,121,035
H200	Primary Health Centre	12,788,154	11,856,604	13,593,995	16,597,760	16,591,239	16,682,467
H400	Public Health	3,335,130	3,183,348	2,870,581	3,181,753	3,181,753	3,181,753
H500	Operation of Medical Stores	8,749,545	8,511,985	8,674,074	8,825,570	8,825,570	8,825,570
H600	Health Promotion Centre	1,043,434	1,009,449	1,174,594	1,122,209	1,122,209	1,122,209
HA00	Gender Relations	430,656	316,564	374,201	381,636	381,636	381,636
HB00	Social Services	10,959,121	10,023,569	10,961,909	10,468,428	10,471,756	10,468,428
	Sub-total	45,170,105	42,428,277	57,614,420	47,658,700	47,666,071	47,783,098
H300	Secondary Health Care Princess Margaret Hospital	27,847,340	28,330,402	24,286,334	25,102,066	25,102,066	25,102,066
		73,017,445	70,758,679	81,900,754	72,760,766	72,768,137	72,885,164

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	14,233,702	13,946,609	14,807,105	18,345,310	18,345,874	18,346,501
312	Wages (Casual Labour)	1,898,546	1,724,338	1,596,042	1,522,594	1,525,922	1,522,594
313	Salaried Allowances	1,606,766	1,401,111	1,520,490	1,522,106	1,522,106	1,522,106
314	Non Salaried Allowances	1,284,097	1,182,808	1,167,949	1,130,791	1,126,791	1,215,811
318	Local Travel & Subsistence Allowance	312,019	200,943	275,252	228,852	228,852	228,852
319	International Travel & Subsistence Allowance	116,058	78,311	44,000	49,040	49,040	49,040
325	Hosting & Entertainment	1,803	1,000	1,400	6,649	6,649	6,649
327	Training	19,771	6,205	18,565	12,866	12,866	12,866
332	Supplies & Materials	9,497,482	8,999,568	9,460,122	9,368,640	9,366,119	9,366,119
334	Communications Expenses	27,254	422	5,225	4,750	4,750	4,750
336	Operating & Maintenance Services	514,590	391,014	554,169	851,460	861,460	863,668
338	Rental of Assets	1,555,800	1,431,568	1,023,225	1,020,216	1,020,216	1,020,216
340	Professional and Consultancy Services	5,116,871	4,755,612	5,391,440	4,862,922	4,862,922	4,891,422
342	Insurance	135,156	48,990	222,806	209,521	209,521	209,521
344	Grants & Contributions	30,707,632	30,993,461	39,931,159	27,786,359	27,786,359	27,786,359
346	Subsidies (Social Assistance)	5,491,675	5,313,989	5,442,550	5,424,375	5,424,375	5,424,375
352	Sundry Expenses	283,423	191,074	253,630	136,263	136,263	136,263
452	Other Machinery and Equipment	214,800	91,656	185,625	278,052	278,052	278,052
		73,017,445	70,758,679	81,900,754	72,760,766	72,768,137	72,885,164

FINANCIAL REQUIREMENTS	
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	THATTELLE REQUIREMENTS						
HEAD	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						,
H100	Health System Management	7,864,065	7,526,758	19,965,066	7,081,344	7,091,908	7,121,035
H200	Primary Health Centre	12,788,154	11,856,604	13,593,995	16,597,760	16,591,239	16,682,467
H400	Public Health	3,335,130	3,183,348	2,870,581	3,181,753	3,181,753	3,181,753
H500	Operation of Medical Stores	8,749,545	8,511,985	8,674,074	8,825,570	8,825,570	8,825,570
H600	Health Promotion Centre	1,043,434	1,009,449	1,174,594	1,122,209	1,122,209	1,122,209
HA00	Gender Relations	430,656	316,564	374,201	381,636	381,636	381,636
HB00	Social Services	10,959,121	10,023,569	10,961,909	10,468,428	10,471,756	10,468,428
		45,170,105	42,428,277	57,614,420	47,658,700	47,666,071	47,783,098

FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	14,233,702	13,946,609	14,807,105	18,345,310	18,345,874	18,346,501
312	Wages (Casual Labour)	1,898,546	1,724,338	1,596,042	1,522,594	1,525,922	1,522,594
313	Salaried Allowances	1,606,766	1,401,111	1,520,490	1,522,106	1,522,106	1,522,106
314	Non Salaried Allowances	1,284,097	1,182,808	1,167,949	1,130,791	1,126,791	1,215,811
318	Local Travel & Subsistence Allowance	312,019	200,943	275,252	228,852	228,852	228,852
319	International Travel & Subsistence Allowance	116,058	78,311	44,000	49,040	49,040	49,040
325	Hosting & Entertainment	1,803	1,000	1,400	6,649	6,649	6,649
327	Training	19,771	6,205	18,565	12,866	12,866	12,866
332	Supplies & Materials	9,497,482	8,999,568	9,460,122	9,368,640	9,366,119	9,366,119
334	Communications Expenses	27,254	422	5,225	4,750	4,750	4,750
336	Operating & Maintenance Services	514,590	391,014	554,169	851,460	861,460	863,668
338	Rental of Assets	1,555,800	1,431,568	1,023,225	1,020,216	1,020,216	1,020,216
340	Professional and Consultancy Services	5,116,871	4,755,612	5,391,440	4,862,922	4,862,922	4,891,422
342	Insurance	135,156	48,990	222,806	209,521	209,521	209,521
344	Grants & Contributions	2,860,292	2,663,059	15,644,825	2,684,293	2,684,293	2,684,293
346	Subsidies (Social Assistance)	5,491,675	5,313,989	5,442,550	5,424,375	5,424,375	5,424,375
352	Sundry Expenses	283,423	191,074	253,630	136,263	136,263	136,263
452	Other Machinery and Equipment	214,800	91,656	185,625	278,052	278,052	278,052
		45,170,105	42,428,277	57,614,420	47,658,700	47,666,071	47,783,098

Programme Code	D36 H100 H11					
Programme Description	Policy Formulation and Administration					

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	2,989,932	2,899,413	15,806,518	3,141,889	3,151,889	3,151,889			
310	Personal Emoluments	1,410,929	1,408,268	1,223,245	1,221,523	1,221,523	1,221,523			
312	Wages (Casual Labour)	1,952	-	60,879	60,879	60,879	60,879			
313	Salaried Allowances	50,294	49,574	38,339	106,019	106,019	106,019			
314	Non Salaried Allowances	112,879	109,798	88,740	67,970	67,970	67,970			
318	Local Travel & Subsistence Allowance	5,000	3,224	-	-	-	-			
319	International Travel & Subsistence Allowance	116,058	78,311	44,000	49,040	49,040	49,040			
325	Hosting & Entertainment	1,803	1,000	1,400	6,649	6,649	6,649			
327	Training	886	205	1,916	2,155	2,155	2,155			
332	Supplies & Materials	44,697	41,642	29,877	55,719	55,719	55,719			
334	Communications Expenses	1,375	422	900	900	900	900			
336	Operating & Maintenance Services	80,844	75,243	118,969	96,947	106,947	106,947			
340	Professional and Consultancy Services	53,377	37,272	125,731	67,565	67,565	67,565			
342	Insurance	41,707	37,556	73,577	73,577	73,577	73,577			
344	Grants & Contributions	1,018,725	1,018,535	13,973,312	1,306,672	1,306,672	1,306,672			
346	Subsidies (Social Assistance)	254	-	12,754	12,754	12,754	12,754			
352	Sundry Expenses	12,582	9,353	5,852	5,437	5,437	5,437			
452	Other Machinery and Equipment	36,570	29,010	7,027	8,083	8,083	8,083			
		2,989,932	2,899,413	15,806,518	3,141,889	3,151,889	3,151,889			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H100 H13				
Programme Description	Health Administration				

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	4,729,858	4,513,749	3,998,235	3,807,307	3,807,307	3,835,807			
310	Personal Emoluments	689,907	689,356	613,077	644,841	644,841	644,841			
312	Wages (Casual Labour)	55,076	48,525	50,083	70,083	70,083	70,083			
313	Salaried Allowances	168,125	163,536	105,050	105,050	105,050	105,050			
314	Non Salaried Allowances	269,360	250,369	259,963	249,963	249,963	249,963			
318	Local Travel & Subsistence Allowance	14,993	14,086	6,000	10,000	10,000	10,000			
332	Supplies & Materials	15,898	11,695	15,502	21,197	21,197	21,197			
336	Operating & Maintenance Services	7,288	7,285	8,025	7,533	7,533	7,533			
338	Rental of Assets	955,000	864,423	524,000	503,040	503,040	503,040			
340	Professional and Consultancy Services	2,452,039	2,374,281	2,194,768	2,041,392	2,041,392	2,069,892			
346	Subsidies (Social Assistance)	2,500	-	142,500	117,500	117,500	117,500			
352	Sundry Expenses	94,516	86,157	73,685	28,429	28,429	28,429			
452	Other Machinery and Equipment	5,156	4,036	5,582	8,279	8,279	8,279			
		4,729,858	4,513,749	3,998,235	3,807,307	3,807,307	3,835,807			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H100 H14
Programme Description	Heath Information

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 144,275	Actual Expenditure 2023/2024 113,596	Approved Estimates 2024/2025 160,313	Estimates 2025/2026 132,148	Estimates 2026/2027 132,712				
310	Personal Emoluments	116,130	•	·	112,278	Í	Í			
312	   Wages (Casual Labour)	1,587	-	25,214	-	-	-			
313	Salaried Allowances	1,541	-	1,541	1,541	1,541	1,541			
332	Supplies & Materials	6,522	3,759	7,701	7,868	7,868	7,868			
336	Operating & Maintenance Services	2,707	999	2,980	2,798	2,798	2,798			
340	Professional and Consultancy Services	9,120	-	8,645	5,225	5,225	5,225			
342	Insurance	248	-	285	-	-	-			
352	Sundry Expenses	1,429	<u>-</u>	1,292	836	836	836			
452	Other Machinery and Equipment	4,991	1,975	4,320	1,602	1,602	1,602			
		144,275	113,596	160,313	132,148	132,712	133,339			

STAFFING	Estimates 2024-2025 Estimates 2025-2			s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H21
Programme Description	Roseau Health District

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 3,154,662	Actual Expenditure 2023/2024 3,067,988	Approved Estimates 2024/2025 3,664,891	Estimates 2025/2026 6,109,534	Estimates 2026/2027 6,103,013	Estimates 2027/2028 6,105,221
310	Personal Emoluments	2,042,452			, ,	4,940,621	4,940,621
312	Wages (Casual Labour)	139,711		154,119			
313	Salaried Allowances	228,771	226,727	283,580	253,060	253,060	253,060
314	Non Salaried Allowances	124,423	120,923	106,349	109,049	105,049	105,049
318	Local Travel & Subsistence Allowance	25,267	20,562	24,356	28,356	28,356	28,356
327	Training	3,000	-	-	-	-	-
332	Supplies & Materials	362,860	356,004	342,383	197,264	194,743	194,743
336	Operating & Maintenance Services	99,773	73,083	86,472	114,482	114,482	116,690
340	Professional and Consultancy Services	99,162	82,927	284,975	293,655	293,655	293,655
342	Insurance	8,910	2,736	10,241	10,241	10,241	10,241
352	Sundry Expenses	11,216	5,984	5,440	3,520	3,520	3,520
452	Other Machinery and Equipment	9,117	3,571	4,802	2,672	2,672	2,672
		3,154,662	3,067,988	3,664,891	6,109,534	6,103,013	6,105,221

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H22
Programme Description	Portsmouth Health District

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028				
	Expenditure	3,127,787	3,064,107	3,230,812	3,403,968	3,403,968	3,403,968				
310	Personal Emoluments	2,043,814	2,051,220	2,080,062	2,367,064	2,367,064	2,367,064				
312	Wages (Casual Labour)	214,355	258,567	284,221	284,221	284,221	284,221				
313	Salaried Allowances	321,321	264,895	290,400	270,400	270,400	270,400				
314	Non Salaried Allowances	112,620	109,490	99,159	99,159	99,159	99,159				
318	Local Travel & Subsistence Allowance	19,890	15,587	23,010	13,010	13,010	13,010				
332	Supplies & Materials	68,132	57,247	64,584	85,258	85,258	85,258				
336	Operating & Maintenance Services	84,241	75,594	47,614	42,399	42,399	42,399				
338	Rental of Assets	53,000	49,255	-	-	-	-				
340	Professional and Consultancy Services	176,396	176,364	313,998	209,050	209,050	209,050				
342	Insurance	4,959	-	5,700	5,700	5,700	5,700				
352	Sundry Expenses	4,287	176	3,876	2,508	2,508	2,508				
452	Other Machinery and Equipment	24,772	5,712	18,188	25,199	25,199	25,199				
		3,127,787	3,064,107	3,230,812	3,403,968	3,403,968	3,403,968				

STAFFING	Estimates 2024-2025 Estimates 2025-202			s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H23
Programme Description	Marigot Health District

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 1,491,877	Actual Expenditure 2023/2024 1,366,433	Approved Estimates 2024/2025 1,662,903	Estimates 2025/2026 1,489,679	Estimates 2026/2027 1,489,679	Estimates 2027/2028 1,489,679
310	Personal Emoluments	968,667	929,469	1,214,685	1,095,393	1,095,393	1,095,393
312	Wages (Casual Labour)	135,874	145,562	85,976	83,717	83,717	83,717
313	Salaried Allowances	143,333	105,131	153,633	101,923	101,923	101,923
314	Non Salaried Allowances	105,865	105,655	81,788	81,788	81,788	81,788
318	Local Travel & Subsistence Allowance	20,045	16,838	20,060	13,060	13,060	13,060
332	Supplies & Materials	61,293	38,620	51,676	53,253	53,253	53,253
336	Operating & Maintenance Services	26,488	22,121	30,903	37,236	37,236	37,236
340	Professional and Consultancy Services	2,439	2,439	-	-	-	-
342	Insurance	6,625	-	6,625	6,625	6,625	6,625
352	Sundry Expenses	3,572	598	3,230	2,090	2,090	2,090
452	Other Machinery and Equipment	17,676	-	14,327	14,594	14,594	14,594
		1,491,877	1,366,433	1,662,903	1,489,679	1,489,679	1,489,679

STAFFING	FING Estimates 2024-2025 Estimates 202		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H25
Programme Description	La Plaine Health District

	Fi	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	848,641	685,891	887,249	969,517	969,517	969,517
310	Personal Emoluments	546,084	482,573	609,224	688,141	688,141	688,141
312	Wages (Casual Labour)	83,789	77,876	89,581	89,581	89,581	89,581
313	Salaried Allowances	62,038	58,290	66,280	84,420	84,420	84,420
314	Non Salaried Allowances	38,274	16,928	18,428	29,210	29,210	29,210
318	Local Travel & Subsistence Allowance	11,654	1,408	15,538	1,538	1,538	1,538
327	Training	467	-	-	-	-	-
332	Supplies & Materials	28,186	17,803	22,402	21,573	21,573	21,573
336	Operating & Maintenance Services	18,664	12,039	22,344	19,136	19,136	19,136
340	Professional and Consultancy Services	38,696	11,299	22,579	19,771	19,771	19,771
342	Insurance	7,218	-	7,218	7,218	7,218	7,218
352	Sundry Expenses	7,540	3,575	7,340	4,750	4,750	4,750
452	Other Machinery and Equipment	6,031	4,100	6,315	4,179	4,179	4,179
		848,641	685,891	887,249	969,517	969,517	969,517

STAFFING Estimates 2024-2025 Estima		Estimate	s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H26
Programme Description	Castle Bruce Health District

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027					
	Expenditure	1,045,249	928,550	1,034,935	1,260,438	1,260,438	1,260,438				
310	Personal Emoluments	708,988	681,844	707,255	932,463	932,463	932,463				
312	Wages (Casual Labour)	86,335	72,498	82,322	82,322	82,322	82,322				
313	Salaried Allowances	121,168	98,626	116,608	125,248	125,248	125,248				
314	Non Salaried Allowances	35,770	23,003	32,106	33,106	33,106	33,106				
318	Local Travel & Subsistence Allowance	9,099	3,024	15,198	15,198	15,198	15,198				
332	Supplies & Materials	35,909	21,337	34,414	32,462	32,462	32,462				
336	Operating & Maintenance Services	29,068	20,819	28,543	24,403	24,403	24,403				
340	Professional and Consultancy Services	1,984	1,984	-	-	-	-				
342	Insurance	4,133	-	5,000	5,000	5,000	5,000				
352	Sundry Expenses	4,456	1,500	7,429	4,807	4,807	4,807				
452	Other Machinery and Equipment	8,339	3,915	6,060	5,429	5,429	5,429				
		1,045,249	928,550	1,034,935	1,260,438	1,260,438	1,260,438				

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H27
Programme Description	St. Joseph Heath District

	Fi	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,159,843	1,062,360	1,171,209	1,272,029	1,272,029	1,272,029
310	Personal Emoluments	806,156	804,750	820,922	947,705	947,705	947,705
312	Wages (Casual Labour)	88,952	79,117	90,199	83,172	83,172	83,172
313	Salaried Allowances	108,820	101,249	101,220	103,720	103,720	103,720
314	Non Salaried Allowances	42,210	39,567	39,913	41,633	41,633	41,633
318	Local Travel & Subsistence Allowance	10,138	3,943	10,740	10,540	10,540	10,540
332	Supplies & Materials	31,554	17,681	45,816	45,966	45,966	45,966
334	Communications Expenses	475	-	475	-	-	-
336	Operating & Maintenance Services	19,570	12,997	12,446	10,304	10,304	10,304
340	Professional and Consultancy Services	34,115	-	32,183	4,147	4,147	4,147
342	Insurance	2,304	-	3,000	3,000	3,000	3,000
352	Sundry Expenses	3,103	3,056	2,805	1,683	1,683	1,683
452	Other Machinery and Equipment	12,446	-	11,490	20,159	20,159	20,159
		1,159,843	1,062,360	1,171,209	1,272,029	1,272,029	1,272,029

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H28
Programme Description	Dental Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	<b>Estimates</b> 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	790,395	642,715	849,934	873,014	873,014	873,014
310	Personal Emoluments	491,262	483,059	515,972	526,500	526,500	526,500
312	Wages (Casual Labour)	49,307	-	77,170	25,000	25,000	25,000
313	Salaried Allowances	4,203	516	4,203	4,203	4,203	4,203
314	Non Salaried Allowances	49,833	-	38,583	14,743	14,743	14,743
318	Local Travel & Subsistence Allowance	18,739	18,522	17,960	10,960	10,960	10,960
327	Training	444	-	-	-	-	-
332	Supplies & Materials	26,874	9,407	23,902	24,422	24,422	24,422
336	Operating & Maintenance Services	14,104	12,037	14,504	12,880	12,880	12,880
338	Rental of Assets	108,000	108,000	108,000	103,680	103,680	103,680
342	Insurance	1,786	-	6,650	6,650	6,650	6,650
352	Sundry Expenses	11,374	6,102	6,668	4,315	4,315	4,315
452	Other Machinery and Equipment	14,469	5,072	36,322	139,661	139,661	139,661
		790,395	642,715	849,934	873,014	873,014	873,014

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H200 H29
Programme Description	Grand Bay Heath District

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 1,169,700	Actual Expenditure 2023/2024 1,038,560	Approved Estimates 2024/2025 1,092,062	Estimates 2025/2026 1,219,581	Estimates 2026/2027 1,219,581	Estimates 2027/2028 1,308,601
310	Personal Emoluments	834,782	739,865	, ,	, ,	, ,	, ,
312	Wages (Casual Labour)	86,865	69,314	85,594	75,594	75,594	75,594
313	Salaried Allowances	128,551	111,401	120,360	120,360	120,360	120,360
314	Non Salaried Allowances	51,888	74,797	49,792	39,792	39,792	128,812
318	Local Travel & Subsistence Allowance	10,022	4,991	13,362	3,362	3,362	3,362
327	Training	333	-	-	-	-	-
332	Supplies & Materials	21,522	12,485	25,908	23,527	23,527	23,527
336	Operating & Maintenance Services	13,084	12,732	15,484	13,156	13,156	13,156
342	Insurance	4,959	-	5,700	5,700	5,700	5,700
352	Sundry Expenses	4,832	3,688	4,369	2,827	2,827	2,827
452	Other Machinery and Equipment	12,862	9,287	5,100	8,455	8,455	8,455
		1,169,700	1,038,560	1,092,062	1,219,581	1,219,581	1,308,601

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H400 H41
Programme Description	Environmental Health Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,024,450	1,916,627	1,397,269	1,356,922	1,356,922	1,356,922
310	Personal Emoluments	645,953	637,943	528,741	550,071	550,071	550,071
312	Wages (Casual Labour)	662,936	640,597	286,843	286,843	286,843	286,843
313	Salaried Allowances	38,600	11,811	10,000	10,000	10,000	10,000
314	Non Salaried Allowances	128,744	128,703	91,923	91,923	91,923	91,923
318	Local Travel & Subsistence Allowance	50,829	48,573	20,000	35,000	35,000	35,000
327	Training	8,480	6,000	-	-	-	-
332	Supplies & Materials	71,993	40,833	59,883	60,809	60,809	60,809
336	Operating & Maintenance Services	13,305	9,279	5,841	5,484	5,484	5,484
340	Professional and Consultancy Services	378,420	371,641	376,058	304,572	304,572	304,572
342	Insurance	2,312	2,292	7,600	7,600	7,600	7,600
352	Sundry Expenses	13,521	12,095	7,140	4,620	4,620	4,620
452	Other Machinery and Equipment	9,357	6,860	3,240	-	-	-
		2,024,450	1,916,627	1,397,269	1,356,922	1,356,922	1,356,922

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H400 H42
Programme Description	Laboratory Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 1,310,680	Actual Expenditure 2023/2024 1,266,721	Approved Estimates 2024/2025 1,473,312	Estimates 2025/2026 1,824,831	Estimates 2026/2027 1,824,831	Estimates 2027/2028 1,824,831
310	Personal Emoluments	1,071,230	1,064,989	1,166,798	1,164,967	1,164,967	1,164,967
313	Salaried Allowances	143,062	140,503	129,937	140,937	140,937	140,937
314	Non Salaried Allowances	42,429	41,538	41,372	41,372	41,372	41,372
318	Local Travel & Subsistence Allowance	1,416	-	1,888	1,888	1,888	1,888
332	Supplies & Materials	30,732	19,243	36,432	53,674	53,674	53,674
334	Communications Expenses	2,850	-	2,850	2,850	2,850	2,850
336	Operating & Maintenance Services	4,614	-	53,508	374,992	374,992	374,992
340	Professional and Consultancy Services	4,120	-	30,258	31,588	31,588	31,588
352	Sundry Expenses	715	-	-	-	-	-
452	Other Machinery and Equipment	9,512	448	10,269	12,563	12,563	12,563
		1,310,680	1,266,721	1,473,312	1,824,831	1,824,831	1,824,831

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H500 H51
Programme Description	Medical Supplies and Equipment

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026		Estimates 2027/2028				
	Expenditure	8,749,545		8,674,074	<u> </u>	8,825,570	8,825,570				
310	Personal Emoluments	320,719	315,508	388,569	389,063	389,063	389,063				
313	Salaried Allowances	2,529	-	14,429	17,724	17,724	17,724				
314	Non Salaried Allowances	698	-	750	-	-	-				
318	Local Travel & Subsistence Allowance	-	1,410	-	-	-	-				
332	Supplies & Materials	8,361,784	8,160,105	8,192,813	8,364,431	8,364,431	8,364,431				
334	Communications Expenses	21,554	-	-	-	-	-				
336	Operating & Maintenance Services	26,992	24,785	31,948	25,392	25,392	25,392				
342	Insurance	199	-	33,975	20,975	20,975	20,975				
352	Sundry Expenses	7,144	5,261	6,460	4,180	4,180	4,180				
452	Other Machinery and Equipment	7,926	4,916	5,130	3,805	3,805	3,805				
		8,749,545	8,511,985	8,674,074	8,825,570	8,825,570	8,825,570				

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff			-	

Programme Code	D36 H600 H61
Programme Description	Health Promotion

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 498,421	Actual Expenditure 2023/2024 440,752	Approved Estimates 2024/2025 498,846	Estimates 2025/2026 508,966	Estimates 2026/2027 508,966	Estimates 2027/2028 508,966
310	Personal Emoluments	334,302	337,892	326,958	369,844	369,844	369,844
313	Salaried Allowances	7,290	2,021	7,790	7,790	7,790	7,790
314	Non Salaried Allowances	58,389	58,324	43,428	43,428	43,428	43,428
318	Local Travel & Subsistence Allowance	6,375	6,754	8,500	8,500	8,500	8,500
332	Supplies & Materials	26,163	2,482	27,642	25,424	25,424	25,424
336	Operating & Maintenance Services	11,808	9,290	14,525	10,875	10,875	10,875
342	Insurance	5,443	3,378	6,256	6,256	6,256	6,256
352	Sundry Expenses	41,872	20,611	59,500	33,220	33,220	33,220
452	Other Machinery and Equipment	6,779	-	4,247	3,629	3,629	3,629
		498,421	440,752	498,846	508,966	508,966	508,966

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 H600 H62
Programme Description	Drug Prevention

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026		Estimates 2027/2028				
	Expenditure	326,212	362,889	383,388	410,283	410,283	410,283				
310	Personal Emoluments	220,689	256,668	277,435	323,888	323,888	323,888				
313	Salaried Allowances	22,143	25,672	22,143	7,143	7,143	7,143				
314	Non Salaried Allowances	36,377	43,428	39,114	39,114	39,114	39,114				
318	Local Travel & Subsistence Allowance	12,618	14,205	15,440	15,440	15,440	15,440				
332	Supplies & Materials	9,584	5,567	10,121	13,743	13,743	13,743				
336	Operating & Maintenance Services	542	-	596	560	560	560				
352	Sundry Expenses	15,980	9,149	17,000	10,395	10,395	10,395				
452	Other Machinery and Equipment	8,279	8,200	1,539	-	-	-				
		326,212	362,889	383,388	410,283	410,283	410,283				

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D36 H600 H63
Programme Description	HIV AIDS

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 218,801	Actual Expenditure 2023/2024 205,808	Approved Estimates 2024/2025 292,360	Estimates 2025/2026 202,960		Estimates 2027/2028 202,960			
313	Salaried Allowances	-	2,000	-	-	-	-			
332	Supplies & Materials	18,633	7,720	26,455	20,450	20,450	20,450			
338	Rental of Assets	62,100	62,100	62,100	59,616	59,616	59,616			
340	Professional and Consultancy Services	116,505	116,211	143,614	88,934	88,934	88,934			
346	Subsidies (Social Assistance)	18,500	17,627	30,000	30,000	30,000	30,000			
352	Sundry Expenses	3,008	150	2,720	1,760	1,760	1,760			
452	Other Machinery and Equipment	55	-	27,471	2,200	2,200	2,200			
		218,801	205,808	292,360	202,960	202,960	202,960			

STAFFING	Estimates 2024-2025 Estimates		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 HA00 HA1
Programme Description	Gender Relations

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028				
	Expenditure	430,656	316,564	374,201	381,636	381,636	381,636				
310	Personal Emoluments	235,193	227,609	248,546	252,555	252,555	252,555				
312	Wages (Casual Labour)	29,025	-	7,593	6,000	6,000	6,000				
313	Salaried Allowances	7,880	-	7,880	21,471	21,471	21,471				
314	Non Salaried Allowances	16,794	10,857	16,428	28,428	28,428	28,428				
318	Local Travel & Subsistence Allowance	2,934	1,532	2,200	6,000	6,000	6,000				
327	Training	1,604	-	9,520	6,786	6,786	6,786				
332	Supplies & Materials	8,025	1,648	9,200	9,682	9,682	9,682				
334	Communications Expenses	1,000	-	1,000	1,000	1,000	1,000				
336	Operating & Maintenance Services	7,848	3,580	3,136	2,944	2,944	2,944				
338	Rental of Assets	61,200	52,990	11,000	8,160	8,160	8,160				
340	Professional and Consultancy Services	4,560	-	4,323	4,513	4,513	4,513				
344	Grants & Contributions	3,724	-	3,534	3,116	3,116	3,116				
346	Subsidies (Social Assistance)	21,375	2,900	21,375	15,375	15,375	15,375				
352	Sundry Expenses	25,508	15,448	23,066	10,800	10,800	10,800				
452	Other Machinery and Equipment	3,986	-	5,400	4,806	4,806	4,806				
		430,656	316,564	374,201	381,636	381,636	381,636				

STAFFING	Estimates 2024-2025 Estimates 2025-20		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 HB00 HB1
Programme Description	Welfare Administration

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028				
	Expenditure	1,413,650	1,191,603	1,529,091	1,439,496	1,442,824	1,439,496				
310	Personal Emoluments	699,765	656,483	806,628	808,037	808,037	808,037				
312	Wages (Casual Labour)	1,655	-	22,964	11,312	14,640	11,312				
313	Salaried Allowances	25,832	26,934	25,832	25,832	25,832	25,832				
314	Non Salaried Allowances	53,048	49,428	112,913	112,913	112,913	112,913				
318	Local Travel & Subsistence Allowance	93,000	26,284	81,000	56,000	56,000	56,000				
327	Training	2,132	-	4,609	2,665	2,665	2,665				
332	Supplies & Materials	56,557	17,346	47,473	18,330	18,330	18,330				
336	Operating & Maintenance Services	7,476	4,958	8,232	7,728	7,728	7,728				
338	Rental of Assets	262,700	246,100	262,700	252,192	252,192	252,192				
340	Professional and Consultancy Services	116,113	109,578	101,071	98,243	98,243	98,243				
344	Grants & Contributions	85,848	51,600	45,198	34,932	34,932	34,932				
352	Sundry Expenses	4,512	2,892	4,675	3,025	3,025	3,025				
452	Other Machinery and Equipment	5,012	-	5,796	8,287	8,287	8,287				
		1,413,650	1,191,603	1,529,091	1,439,496	1,442,824	1,439,496				

STAFFING	AFFING Estimates 2024-2025 Estimates 202		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 HB00 HB2
Programme Description	Child Welfare

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	563,720	474,287	594,046	544,362	544,362	544,362		
344	Grants & Contributions	252,289	251,666	265,996	218,134	218,134	218,134		
346	Subsidies (Social Assistance)	307,447	222,621	324,447	324,447	324,447	324,447		
352	Sundry Expenses	3,984	-	3,603	1,781	1,781	1,781		
		563,720	474,287	594,046	544,362	544,362	544,362		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

265

Programme Code	D36 HB00 HB3
Programme Description	Blind Welfare

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	165,936	75,614	132,904	103,311	103,311	103,311		
310	Personal Emoluments	46,680	39,346	42,086	42,902	42,902	42,902		
312	Wages (Casual Labour)	76,600	13,835	43,320	32,212	32,212	32,212		
313	Salaried Allowances	1,105	-	1,105	1,105	1,105	1,105		
332	Supplies & Materials	16,280	2,993	19,226	5,544	5,544	5,544		
336	Operating & Maintenance Services	855	-	941	884	884	884		
344	Grants & Contributions	24,416	19,440	26,226	20,664	20,664	20,664		
		165,936	75,614	132,904	103,311	103,311	103,311		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 HB00 HB4
Programme Description	Public Assistance

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.									
	Expenditure	6,613,889	6,391,759	6,239,033	6,022,074	6,022,074	6,022,074		
344	Grants & Contributions	1,475,290	1,321,818	1,330,559	1,100,775	1,100,775	1,100,775		
346	Subsidies (Social Assistance)	5,138,599	5,069,941	4,908,474	4,921,299	4,921,299	4,921,299		
		6,613,889	6,391,759	6,239,033	6,022,074	6,022,074	6,022,074		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 HB00 HB5
Programme Description	Yes We Care

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services Expenditure	Authorised Budget 2023/2024 1,345,282	Actual Expenditure 2023/2024 1,295,461	Approved Estimates 2024/2025 1,706,712	Estimates 2025/2026 1,609,852	Estimates 2026/2027 1,609,852	Estimates 2027/2028 1,609,852		
310	Personal Emoluments	-	-	-	40,646	40,646	40,646		
312	Wages (Casual Labour)	18,184	29,824	18,226	18,226	18,226	18,226		
327	Training	1,166	-	2,520	1,260	1,260	1,260		
332	Supplies & Materials	112,876	106,077	284,372	149,554	149,554	149,554		
336	Operating & Maintenance Services	4,450	880	7,840	7,360	7,360	7,360		
338	Rental of Assets	36,000	32,500	36,000	74,880	74,880	74,880		
340	Professional and Consultancy Services	1,158,366	1,118,773	1,351,504	1,312,876	1,312,876	1,312,876		
342	Insurance	2,480	560	2,850	2,850	2,850	2,850		
352	Sundry Expenses	3,760	2,293	3,400	2,200	2,200	2,200		
452	Other Machinery and Equipment	8,000	4,554	-	-	-	-		
		1,345,282	1,295,461	1,706,712	1,609,852	1,609,852	1,609,852		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D36 HB00 HB6
Programme Description	Chances

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	856,644	594,845	760,123	749,333	749,333	749,333
312	Wages (Casual Labour)	166,343	146,056	131,738	156,818	156,818	156,818
313	Salaried Allowances	20,160	12,225	20,160	14,160	14,160	14,160
314	Non Salaried Allowances	4,496	-	7,200	7,200	7,200	7,200
327	Training	1,259	-	-	-	-	-
332	Supplies & Materials	81,408	47,874	82,340	78,490	78,490	78,490
336	Operating & Maintenance Services	40,869	13,293	39,318	33,967	33,967	33,967
338	Rental of Assets	17,800	16,200	19,425	18,648	18,648	18,648
340	Professional and Consultancy Services	471,459	352,843	401,733	381,391	381,391	381,391
342	Insurance	41,873	2,468	48,129	48,129	48,129	48,129
346	Subsidies (Social Assistance)	3,000	900	3,000	3,000	3,000	3,000
352	Sundry Expenses	4,512	2,986	4,080	3,080	3,080	3,080
452	Other Machinery and Equipment	3,465	-	3,000	4,450	4,450	4,450
		856,644	594,845	760,123	749,333	749,333	749,333

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

### D36 - Ministry of Health, Wellness and Social Services Princess Margaret Hospital

FINANCIAL	REQUIREMENTS

HEAD	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY Secondary Health Care Princess Margaret Hospital	27,847,340	28,330,402	24,286,334	25,102,066	25,102,066	25,102,066
		27,847,340	28,330,402	24,286,334	25,102,066	25,102,066	25,102,066

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
344	Grants & Contributions	27,847,340	28,330,402	24,286,334	25,102,066	25,102,066	25,102,066
		27,847,340	28,330,402	24,286,334	25,102,066	25,102,066	25,102,066

## D36 - Ministry of Health, Wellness and Social Services Princess Margaret Hospital

Programme Code	D36 H300 H31
Programme Description	PMH Administration

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D36 - Ministry of Health, Wellness and Social Services	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	27,847,340		24,286,334	•		
344	Grants & Contributions	27,847,340	28,330,402	24,286,334	25,102,066	25,102,066	25,102,066
		27,847,340	28,330,402	24,286,334	25,102,066	25,102,066	25,102,066

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	PROGRAMME SUMMARY								
H100	Health System Management		•	1,886,441	1,731,065	1,731,065	İ	ì	
H200	Primary Health Care	1,364,454	4,948,246	•	,	•	1,187,460	508,409	50,206,729
H300	Secondary Health Care PMH	946,000		•	1,413,260	8,609,407	728,619	858,500	12,405,794
H400	Public Health			45,352	,	ď	112,678	362,047	
H600	Health Promotion Centre			152,239	*	•	1,694	6,764	
HA00	Gender Relations	(.*.)	•	395,550		Ÿ	•	ï	
HB00	Social Services	115,000		144,367			•	125,154	14,001
		2,425,454	4,948,246	2,623,949	3,144,325	2,425,454 4,948,246 2,623,949 3,144,325 10,340,472 2,030,450 1,860,875	2,030,450	1,860,875	62,626,523

	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Expenditure Expenditure Up 2023/2024 to 2022/2023
	Summary								
327	327 Training	,	228,800	808'09	**		16.859	151,178	14,001
332	332 Supplies and Materials	1	12,400		•	•	13,863	32,200	17,435
334	334 Communication Expenses		12,000		14		Í	i	1
340	340 Professional and Consultancy Services	259,400	585,489	238,395	350,400	350,400	459,764	297,680	973,175
344	344 Grants and Contributions	1			,	3	•	•	2,173,520
346	346 Social Welfare	1	•	395,550	,		•	,	
352	352 Sundry Expenses	1	2,000	1,929,196	1,731,065	1,731,065	100,509	118,980	•
413	413 Health Facilities	1,514,054	2,914,813		149,600	4,475,468	518,657	440,583	47,635,909
419	419 Other buildings	115,000		•	,	1	ľ	•	'
450	450 Vehicles		58,227	•	.,	*		,	
452	452 Other Machinery and Equipment	537,000	1,131,517	•	913,260	3,783,539	920,799	820,254	4,714,603
496	Contingency Emergency Response Component						,		7.097.881
		2,425,454	4,948,246	2,623,949	3,144,325	3,144,325 10,340,472	2,030,450	1,860,875	62,626,523

PROGRAMME HEAD	PROGRAMME							
H300	Secondary Health Care PMH							
	FINANCIAL REQUIREMENTS							
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT			Estimates 2026/2027	Estimates
	Modernizing Medical Equipment for Enhanced Patient Care (Nomenclature							
	change from Hospital Equipment)	537,000		İ	913,260	913,260 3,783,539	3,783,539	
6 Н300 Н3	D36 H300 H31 C0919 115 403							
452	452 Other Machinery and Equipment	537,000	•	i	913,260	913,260 3,783,539		913,260 3,783,539 574,306 815,469
		537,000	•	•	913,260	913,260 3,783,539		913,260 3,783,539 574,306 815,469

Actual Actual Expenditure Up 2023/2024 to 2022/2023 43,031 7,697,935 13,791 917,701 29,240 4,582,536	Actual Expenditure E 2023/2024 43,031 13,791	Revised Estimates 2024/2025 154,313 133,663	Estimates 2027/2028 4,825,868 - 350,400 - 4,475,468	Estimates 2026/2027 500,000 350,400 - 149,600	Estimates 2025/2026 GRANT	Estimates 2025/2026 LOAN	Estimates 2025/2026 GOCD 409,000 - 259,400 - 149,600	Dominica- China Friendship Hospital C1511 115 403 Supplies and Materials Professional and Consultancy Services Grants and contributions Health Facilities
			•		•		. '	
4,582,	29,240	20,650	4,475,468	149,600		•	009'6	14
2,173,520	•		•	•	•	•		
917,701	13,791	133,663	350,400	350,400				259,400
17,435	•	,		•	•	•		•
7,697,935	43,031	154,313	4,825,868	200,000	•	•	$\overline{}$	409,000
Actual Expenditure Up to 2022/2023	Actual Expenditure E 2023/2024		Estimates 2027/2028	Estimates 2026/2027	Estimates 2025/2026 GRANT	Estimates 2025/2026 LOAN		0009
							- 1	Estimates 2025/2026
								Estimates 2025/2026
								Estimates 2025/2026

PROGRAMME HEAD	PROGRAMME								
H200	Primary Health Care	1							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Repairs to Health Centres	622,217					375,153	76,795	1,605,662
D36 H200 H22	C1952 115 403								
413	Health Facilities	622,217			•		375,153	76,795	1,605,662
		622,217	•	-	•	•	375,153	76,795	1,605,662
PROGRAMME HEAD	PROGRAMME								
H200	Primary Health Care								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	OECS Regional Health Project	742,237	4,948,246	•	•	•	689,452	202,127	7,153,356
D36 H200 H21	D36 H200 H21 C2O17 115/509 403								
327	Training		228,800	•	•	•	16,859	26,024	•
332	Supplies and Materials	•	12,400	•	•	•		•	•
334	Communication Expenses	•	12,000	•	•	•	•	•	•
340	Professional and Consultancy Services		585,489			•	326,101	66,258	55,475
352	Sundry Expenses	•	2,000	•	•	•		•	•
413	Health Facilities	742,237	2,914,813	•	•	•	•	105,060	•
450	Vehicles		58,227	•		•	•	,	,
452	Other Machinery and Equipment	•	1,131,517	•	•	•	346,493	4,785	
496	Component					•			7,097,881
		742,237	4,948,246			•	689,452	202,127	7,153,356

PROGRAMME HEAD	PROGRAMME								
HB00	Social Services								
	FINANCIAL REQUIREMENTS			1					
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Strengthening of National Capacities to Better Support People Living in Poverty and Vulnerable Groups			808'09			ľ	125,154	14,001
D36 HB00 HB1	P2343 642 406 Training			60,808				125,154	14,001
			•	808'09	- (		73	125,154	14,001
PROGRAMME HEAD	PROGRAMME								
HB00	Social Services								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Renovation works at CHANCES	115,000					10		
D36 НВ00 НВ6 419	C2344 115 406 Other buildings	115,000						*	
		115,000						i	
PROGRAMME HEAD	PROGRAMME								
H600	Public Health								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	OECS Multi-Country Strategic Response Towards HIV/TB Elimination			152,239			1,694	6,764	
D36 H600 H63	D36 H600 H63 P2418 627 403			152 239			1 694	6.764	
	_			152,239		X	1,694	6,764	

STANDARD D36- Head CODE Vaccination	Public Health								
	FINANCIAL REQUIREMENTS								
Vaccination	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
Care (Nome and Behavic	Vaccination Support in Primary Health Care (Nomenclature change from Social and Behavioural Change Strategies)		•	45,352			112,678	362,047	•
D36 H400 H41 P2419 639 403	03								
332 Supplies and Materials	l Materials	•		•	•	•	13,863	32,200	•
340 Professional	340 Professional and Consultancy Services	•	•	•	•	•		217,632	•
352 Sundry Expenses	sesu		•	45,352	•	•	98,815	112,216	•
		•	•	45,352			112,678	362,047	

			Revised Actual Actual Estimates Expenditure Expenditure Up 2024/2025 2023/2024 to 2022/2023			•	
			Actual Expenditure 2023/2024			•	
						•	
			Estimates 2027/2028			1	1
			Estimates 2026/2027	•		1	•
			Estimates Estimates 2025/2026 2025/2026 LOAN GRANT	83,559		83,559	83,559
			Estimates Estimates 2025/2026 2025/2026 COAN	•		1	
			Estimates 2025/2026 GOCD	•		•	•
PROGRAMME	Social Services	FINANCIAL REQUIREMENTS	D36- Health, Wellness and Social Services	Social Welfare Information Management System (SWIMS)	D36 HB00 HB1 P2611 642 302	340 Professional and Consultancy Services	
PROGRAMME HEAD	HB00		STANDARD OBJECT CODE		D36 HB00 HB1	340	

PROGRAMME HEAD	PROGRAMME								
HA00	Gender Relations								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Estimates         Estimates         Estimates         Expenditure Up         Expenditure Up           2026/2027         2027/2028         2024/2025         2023/2024         to 2022/2023	Actual Expenditure to 2022/202
	Early Lift Strengthening Single-Parent Family Resilience			395,550		•	•		
D36 HA00 HA1	D36 HA00 HA1 P2612 727 406								
346	Social Welfare		1	395,550	•	4	•	,	
				395,550	•	,		•	

PROGRAMME HEAD	PROGRAMME								
H100	Health System Management								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D36- Health, Wellness and Social Services	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Technical Support for the Strengthening of Pandemic Preparedness and Response in Dominica			1,886,441	1,886,441 1,731,065	1,731,065			
336 H100 H11	D36 H100 H11 P2613 628 403								
340	340 Professional and Consultancy Services	•	•	154,836	•	•	•	•	ī
352	352 Sundry Expenses		•	1,731,605	1,731,065	1,731,065		19	
				1,886,441	1,886,441 1,731,065	1,731,065			•

## D38 - Ministry of Environment, Rural Modernisation, Kalinago Upliftment and Constituency Empowerment

### Overview

Over the past five (5) years the Commonwealth of Dominica's susceptibility to the impacts on climate change continues to increase in frequency as well as intensity. In August 2015, Tropical Storm Erika severely impacted the country following intense rainfall which caused catastrophic flooding. This resulted in the loss of lives and the displacement of over 1,000 persons. Two years later, Hurricane Maria was responsible for damages and losses over EC\$1.3 billion. These disasters prompted the Government and the international community to take steps to address disaster adaptation and mitigation as a national priority and tackle environmental challenges from a development perspective. As a result of the Government's commitment to resilient development, the Ministry of Environment, Climate Resilience, Disaster Management, and Urban Renewal birthed in April 2018 to champion climate change challenges facing the country. After the General Elections of December 2022, changes were made to the portfolios of the Ministry to create the Ministry of Environment, Rural Modernisation, Kalinago Upliftment and Constituency Empowerment.

### **Mission**

To promote environmental sustainability through modern resilience practices, policies, and programs.

### Vision

To position the Commonwealth of Dominica at the forefront of sustainable environmental management within a climate-resilient framework while creating employment opportunities, improving the quality of life of the Kalinago people, and promoting rural modernization.

### Core Values

- Resilience
- Effective and efficient communication
- Tolerance
- Spirit of Industry and Enterprise
- Self-Empowerment
- Empowerment of the indigenous people
- Dedication
- Commitment
- Integrity
- Accountability
- Inclusiveness
- Professionalism & Excellence

### **Key Results Areas**

KRA#1 Strengthened public awareness of climate change and environment

KRA#2 Strengthened and coordinated environmental governance, action and reporting

KRA#3 Enhanced and sustained resource mobilization and partnerships

### **COMMONWEALTH OF DOMINICA**

- **KRA#4** Strengthened Multilateral engagements and obligation on climate change, biodiversity and land degradation
- **KRA#5** Coordinated research and education in environment resources, forestry and allied natural resources
- **KRA#6** Sustainable growth and development in the Forestry sector
- **KRA**#7 Management of agro-forestry and commercial forestry
- **KRA#8** Protection, conservation and management of the environment for sustainable development
- **KRA#9** Modernized management processes for protected areas
- KRA#10 Conservation, management and restoration of forests for enhanced ecosystem benefits
- **KRA#11** Improved collection of solid waste island-wide and service continuity post disaster and sustainable use of the natural resource base
- KRA#12 Enhanced sustainable waste management and pollution control
- **KRA#13** Improved Community Resilience, Enhanced National Emergency, Early Warning Systems and Data Hazard Monitoring System
- **KRA#14** Strengthened implementation of multi-lateral environmental agreements and enhanced climate change policies and legislation.
- **KRA#15** Improved economic and sustainable Kalinago community with an enhanced standard of living.
- **KRA#16** Increased national appreciation for the value and sacrifice of the Kalinago people.
- **KRA#17** Improved agricultural sector with special emphasis on short term and high-value crops in the Kalinago community for local consumption and export.
- **KRA#18** Development of small projects and programs nationally to ensure the economic sustainability of citizens.
- KRA#19 Enhancement of Governance structures.
- **KRA#20** Job Creation and Placement NEP

### Strategic Objectives

- To coordinate with public and private sectors, non-governmental organizations, and civil society organizations implementation of Government's risk reduction strategies, geared towards proper environmental management, waste management, and the creation of resilient rural communities.
- To establish a legal framework for climate change including environmental management and climate financing.
- To provide capacity building in resilience monitoring and evaluation.
- To establish a strong coordination mechanism within the Ministry to serve as a hub for the Government's climate resilience efforts.
- To promote collaboration and coordination across Government Ministries on indigenous policies and programs
- To set priorities for and to track the progress of Dominica's indigenous agenda
- To enhance the government's awareness of the Kalinago people, issues, and best practices for consulting and engaging with the Kalinago people.
- To encourage diversity, especially the representation of Kalinago people, in the Dominica Public Service.

- To develop International/regional relations with other indigenous people.
- To provide professional recruitment services that match employers with employees/interns to form successful work relationships.

### Divisions within the Ministry

- Environment
- Forestry, Wildlife and Parks Division
- Dominica Solid Waste Management
- Constituency Empowerment
- Kalinago Affairs
- National Employment Program

FINANCIAL REQUIREMENTS	

HEAD	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
L100	Policy Formulation and Administration	3,311,790	3,277,680	3,199,216	3,200,857	3,200,868	3,201,868
L400	Environmental Coordination & Policy	203,499	206,208	110,934	109,832	109,832	109,832
L600	Management of Forests, Wildlife and Parks	3,854,577	3,796,296	3,812,788	3,723,616	3,723,108	3,722,106
LA00	Employment	3,177,418	550,275	2,667,301	2,588,445	2,588,445	2,588,445
LB00	Constituency Empowerment	1,212,377	1,181,047	1,143,292	964,867	964,867	964,867
LC00	Kalinago Affairs	239,219	235,885	241,727	265,038	265,038	265,038
		11,998,880	9,247,391	11,175,258	10,852,655	10,852,158	10,852,156

### FINANCIAL REQUIREMENTS

	THANGIAL REGUIREMENTO						
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	2,169,891	2,235,308	2,076,397	1,971,414	1,971,414	1,971,414
312	Wages (Casual Labour)	1,393,101	1,496,586	1,445,801	1,427,302	1,427,302	1,427,302
313	Salaried Allowances	36,183	64,628	36,183	35,187	35,187	35,187
314	Non Salaried Allowances	379,698	372,682	389,698	394,579	394,579	394,579
318	Local Travel & Subsistence Allowance	191,835	213,695	191,835	220,779	220,779	220,779
319	International Travel & Subsistence Allowance	7,066	6,868	7,066	8,000	8,000	8,000
323	Rewards & Incentives	4,275	-	4,275	4,275	4,275	4,275
325	Hosting & Entertainment	6,038	2,205	4,227	5,250	5,250	6,250
327	Training	3,683	2,766	2,065	8,954	8,954	8,954
332	Supplies & Materials	205,126	118,846	187,820	204,969	204,461	204,461
336	Operating & Maintenance Services	101,315	64,181	101,440	94,363	94,363	93,361
338	Rental of Assets	7,900	-	7,900	12,384	12,384	12,384
340	Professional and Consultancy Services	3,733,182	1,032,448	3,161,086	3,023,439	3,023,439	3,023,439
342	Insurance	54,661	25,187	52,661	55,026	55,026	55,026
344	Grants & Contributions	3,575,840	3,550,000	3,438,692	3,346,560	3,346,560	3,346,560
352	Sundry Expenses	61,200	32,907	37,575	23,608	23,619	23,619
452	Other Machinery and Equipment	67,886	29,084	30,537	16,566	16,566	16,566
		11,998,880	9,247,391	11,175,258	10,852,655	10,852,158	10,852,156

Programme Code	D38 L100 L10				
Programme Description	Policy Formulation and Administration				

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	3,311,790	3,277,680	3,199,216	3,200,857	3,200,868	3,201,868			
310	Personal Emoluments	456,047	473,318	435,001	436,462	436,462	436,462			
313	Salaried Allowances	14,732	14,655	14,732	13,736	13,736	13,736			
314	Non Salaried Allowances	45,666	40,429	45,666	45,636	45,636	45,636			
319	International Travel & Subsistence Allowance	7,066	6,868	7,066	8,000	8,000	8,000			
325	Hosting & Entertainment	1,050	-	735	1,000	1,000	2,000			
332	Supplies & Materials	22,126	21,159	14,838	14,100	14,100	14,100			
336	Operating & Maintenance Services	16,198	15,869	15,876	13,984	13,984	13,984			
340	Professional and Consultancy Services	122,994	133,145	111,925	121,713	121,713	121,713			
342	Insurance	18,589	15,192	16,589	16,567	16,567	16,567			
344	Grants & Contributions	2,548,000	2,524,000	2,520,000	2,520,000	2,520,000	2,520,000			
352	Sundry Expenses	33,574	21,269	11,538	6,435	6,446	6,446			
452	Other Machinery and Equipment	25,748	11,776	5,250	3,224	3,224	3,224			
		3,311,790	3,277,680	3,199,216	3,200,857	3,200,868	3,201,868			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 L400 L42				
Programme Description	Environmental Coordination & Policy				

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	203,499	206,208	110,934	109,832	109,832	109,832			
310	Personal Emoluments	-	-	-	5,481	5,481	5,481			
314	Non Salaried Allowances	-	724	-	-	-	-			
332	Supplies & Materials	12,203	-	11,229	13,066	13,066	13,066			
336	Operating & Maintenance Services	2,136	-	2,094	2,208	2,208	2,208			
340	Professional and Consultancy Services	170,826	205,484	84,745	81,706	81,706	81,706			
352	Sundry Expenses	7,453	-	6,336	3,811	3,811	3,811			
452	Other Machinery and Equipment	10,881	-	6,530	3,560	3,560	3,560			
		203,499	206,208	110,934	109,832	109,832	109,832			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 L600 L62			
Programme Description	Conservation and Protection			

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment Expenditure	Authorised Budget 2023/2024 969,314	Actual Expenditure 2023/2024 773,805	Approved Estimates 2024/2025 975,749	Estimates 2025/2026 878,999	Estimates 2026/2027 878,999	Estimates 2027/2028 878,999			
310	Personal Emoluments	523,392	416,717	524,052	427,735	427,735	427,735			
312	Wages (Casual Labour)	154,145	121,745	154,145	154,145	154,145	154,145			
313	Salaried Allowances	9,500	29,184	9,500	9,500	9,500	9,500			
314	Non Salaried Allowances	127,085	81,789	137,085	134,004	134,004	134,004			
318	Local Travel & Subsistence Allowance	72,499	59,634	72,499	76,665	76,665	76,665			
323	Rewards & Incentives	4,275	-	4,275	4,275	4,275	4,275			
327	Training	1,052	-	590	2,558	2,558	2,558			
332	Supplies & Materials	26,462	22,697	24,347	23,694	23,694	23,694			
336	Operating & Maintenance Services	31,583	27,016	30,953	28,046	28,046	28,046			
342	Insurance	12,534	9,995	12,534	14,406	14,406	14,406			
352	Sundry Expenses	6,787	5,028	5,769	3,971	3,971	3,971			
		969,314	773,805	975,749	878,999	878,999	878,999			

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 L600 L63
Programme Description	Parks Management & Preservation

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
210	Expenditure Personal Emoluments	<b>1,550,540</b> 432,741	<b>1,917,732</b> 544,534	<b>1,487,658</b> 402,002	<b>1,564,899</b> 428,575	<b>1,564,899</b> 428,575	1,564,899
			·		·		
312	Wages (Casual Labour)	824,214	990,229	824,214	824,214	824,214	824,214
313	Salaried Allowances	-	3,691	-	-	-	-
314	Non Salaried Allowances	103,880	157,485	103,880	112,913	112,913	112,913
318	Local Travel & Subsistence Allowance	61,977	117,532	61,977	82,636	82,636	82,636
327	Training	2,027	1,715	296	1,279	1,279	1,279
332	Supplies & Materials	61,389	51,166	56,482	74,072	74,072	74,072
336	Operating & Maintenance Services	19,817	12,524	-	-	-	-
340	Professional and Consultancy Services	35,698	38,856	32,486	35,326	35,326	35,326
342	Insurance	2,604	-	2,604	2,992	2,992	2,992
452	Other Machinery and Equipment	6,193	-	3,717	2,892	2,892	2,892
		1,550,540	1,917,732	1,487,658	1,564,899	1,564,899	1,564,899

STAFFING	Estimates 2024-2025 Estimates 2025-2		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 L600 L64
Programme Description	Forest Administration

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	460,317	441,307	439,933	453,179	453,179	453,179
310	Personal Emoluments	332,743	350,775	292,583	300,052	300,052	300,052
312	Wages (Casual Labour)	-	708	-	-	-	-
313	Salaried Allowances	6,561	15,058	6,561	6,561	6,561	6,561
314	Non Salaried Allowances	31,963	39,809	31,963	34,742	34,742	34,742
318	Local Travel & Subsistence Allowance	28,513	20,952	28,513	38,017	38,017	38,017
327	Training	604	500	1,179	5,117	5,117	5,117
332	Supplies & Materials	26,649	8,599	29,123	26,812	26,812	26,812
336	Operating & Maintenance Services	12,649	1,832	28,079	24,352	24,352	24,352
338	Rental of Assets	4,900	-	4,900	4,704	4,704	4,704
342	Insurance	10,656	-	10,656	9,248	9,248	9,248
352	Sundry Expenses	3,108	3,074	5,193	3,574	3,574	3,574
452	Other Machinery and Equipment	1,971	-	1,183	-	-	-
		460,317	441,307	439,933	453,179	453,179	453,179

STAFFING	Estimates 2024-2025 Estimate		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 L600 L65
Programme Description	Utilization & Promotion

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	550,271	484,970	542,401	512,104	512,104	511,102
310	Personal Emoluments	153,999	100,163	146,068	139,720	139,720	139,720
312	Wages (Casual Labour)	327,097	349,911	327,097	314,097	314,097	314,097
313	Salaried Allowances	5,390	-	5,390	5,390	5,390	5,390
314	Non Salaried Allowances	23,973	17,371	23,973	21,057	21,057	21,057
318	Local Travel & Subsistence Allowance	14,500	6,079	14,500	9,333	9,333	9,333
332	Supplies & Materials	12,000	8,034	11,042	8,666	8,666	8,666
336	Operating & Maintenance Services	9,169	3,412	10,947	11,546	11,546	10,544
338	Rental of Assets	1,500	-	1,500	1,440	1,440	1,440
342	Insurance	744	-	744	855	855	855
452	Other Machinery and Equipment	1,899	-	1,140	-	-	-
		550,271	484,970	542,401	512,104	512,104	511,102

STAFFING	Estimates 2024-2025 Estimates		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 L600 L66
Programme Description	Produce Research, Resource Monitoring & Development

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment Expenditure	Authorised Budget 2023/2024 227,692	Expenditure 2023/2024	Approved Estimates 2024/2025 226,495	Estimates 2025/2026 169,458	Estimates 2026/2027 168,950	Estimates 2027/2028 168,950			
310	Personal Emoluments	99,259	38,563	95,324	44,743	44,743	44,743			
312	Wages (Casual Labour)	80,057	33,993	80,057	74,558	74,558	74,558			
313	Salaried Allowances	-	2,040	-	-	-	-			
314	Non Salaried Allowances	18,190	4,343	18,190	14,771	14,771	14,771			
318	Local Travel & Subsistence Allowance	9,666	3,788	9,666	7,888	7,888	7,888			
332	Supplies & Materials	13,578	816	12,494	15,957	15,449	15,449			
336	Operating & Maintenance Services	4,946	678	8,768	9,247	9,247	9,247			
342	Insurance	1,996	-	1,996	2,294	2,294	2,294			
		227,692	84,221	226,495	169,458	168,950	168,950			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 L600 L67
Programme Description	Waitukubuli National trail

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
040	Expenditure	96,443	94,261	140,552	, in the second second	144,977	144,977			
310	Personal Emoluments	-	-	-	778	778	778			
312	Wages (Casual Labour)	7,588	-	60,288	60,288	60,288	60,288			
340	Professional and Consultancy Services	78,916	90,975	71,814	78,094	78,094	78,094			
352	Sundry Expenses	9,939	3,286	8,450	5,817	5,817	5,817			
		96,443	94,261	140,552	144,977	144,977	144,977			

STAFFING	Estimate	s 2024-2025	2025 Estimates 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 LA00 LA1
Programme Description	Employment Unit

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	3,177,418	550,275	2,667,301	2,588,445	2,588,445	2,588,445		
310	Personal Emoluments	71,274	166,299	66,890	68,077	68,077	68,077		
314	Non Salaried Allowances	20,949	22,770	20,949	22,770	22,770	22,770		
327	Training	-	551	-	-	-	-		
332	Supplies & Materials	5,961	2,688	5,485	7,191	7,191	7,191		
336	Operating & Maintenance Services	963	-	944	996	996	996		
340	Professional and Consultancy Services	3,078,271	357,967	2,573,033	2,489,411	2,489,411	2,489,411		
		3,177,418	550,275	2,667,301	2,588,445	2,588,445	2,588,445		

STAFFING	TAFFING Estimates 2024-2025 Estimates		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 LB00 LB1
Programme Description	Constituency Empowerment

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	1,212,377	1,181,047	1,143,292	964,867	964,867	964,867		
310	Personal Emoluments	-	46,748	-	-	-	-		
332	Supplies & Materials	18,984	-	17,466	14,446	14,446	14,446		
340	Professional and Consultancy Services	145,204	90,991	194,924	116,971	116,971	116,971		
344	Grants & Contributions	1,027,840	1,026,000	918,692	826,560	826,560	826,560		
452	Other Machinery and Equipment	20,349	17,308	12,210	6,890	6,890	6,890		
		1,212,377	1,181,047	1,143,292	964,867	964,867	964,867		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D38 LC00 LC1
Programme Description	Kalinago Affairs

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D38 - Ministry of Environment, Rural Modernisation and Kalinago Upliftment Expenditure	Authorised Budget 2023/2024 239,219	Actual Expenditure 2023/2024 235,885	Approved Estimates 2024/2025 241,727	Estimates 2025/2026 265,038	Estimates 2026/2027 265,038	Estimates 2027/2028 265,038			
310	Personal Emoluments	100,436	98,191	114,477	119,791	119,791	119,791			
314	Non Salaried Allowances	7,992	7,962	7,992	8,686	8,686	8,686			
318	Local Travel & Subsistence Allowance	4,680	5,710	4,680	6,240	6,240	6,240			
325	Hosting & Entertainment	4,988	2,205	3,492	4,250	4,250	4,250			
332	Supplies & Materials	5,774	3,687	5,314	6,965	6,965	6,965			
336	Operating & Maintenance Services	3,854	2,850	3,779	3,984	3,984	3,984			
338	Rental of Assets	1,500	-	1,500	6,240	6,240	6,240			
340	Professional and Consultancy Services	101,273	115,030	92,159	100,218	100,218	100,218			
342	Insurance	7,538	-	7,538	8,664	8,664	8,664			
352	Sundry Expenses	339	250	289	-	-	-			
452	Other Machinery and Equipment	845	-	507	-	-	-			
		239,219	235,885	241,727	265,038	265,038	265,038			

STAFFING	Estimates 2024-2025 Estimates		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
DDOCDAMME	D38 - Environment, Rural Modernization,	Estimates	Estimates	Estimates			Revised	Actual	Actual
HEAD	Kalinago Upliftment and Constituency	2025/2026	2025/2026	2025/2026	Estimates	Estimates	Estimates	Expenditure	Expenditure Expenditure Up
ilean.	Empowerment	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025		2023/2024 to 2022/2023
	PROGRAMME SUMMARY								
L400	Environmental Coordination and Policy	450,000		1,268,626	737,366	1	359,910	42,170	6,895,629
Te00	Management of Foests, Wildlife and Parks	140,000	i	1,698,063	140,000	140,000	10,138		1,427,735
LA00	Employment	30,000,000	•	•	30,000,000	30,000,000 45,183,814 48,788,207	45,183,814	48,788,207	228,297,984
LB00	Constituency Empowerment	1,050,000	i.		1,050,000	1,050,000		Y	36,500,478
CC00	Kalinago Affairs	2,286,147	,	5,976,891	5,976,891 2,755,831		1,000,000 1,604,865 1,200,642	1,200,642	1,526,128
		33,926,147	•	8,943,580	34,683,197	8,943,580 34,683,197 32,190,000 47,158,727 50,031,020	47,158,727	50,031,020	274,647,955

	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency Empowerment	Estimates 2025/2026 GOCD	Estimates 2025/2026	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates	Actual Expenditure	Actual Expenditure Up
	Summary								
310	310 Salaries		•	228,000	1				
312	Wages (Casual Labour)	20,000					•	•	2,038,403
319	International Travel		•	20,000			•	Ť	385
325	Hosting and Entertainment	•		39,400	•	•		•	
327	Training	29,613,500		648,695	29,600,000	29,600,000	45,167,229	48,797,271	228,298,552
330	Utilities	,				•		•	
332	Supplies and Materials	190,000	•	1,711,563	140,000	140,000	10,138		2,760,843
338	Rental of Assets		•	15,001	•	•		7,500	1
340	Professional and Consultancy Services	156,600	•	1,660,775	2,067,144	•	68,600	72,668	112,047
344	Grants and Contributions	1,000,000		189,000	1,000,000	1,000,000	777,000	1,000,000	1,000,000
352	Sundry Expenses	20,000	•	364,676	50,000	50,000		3,657	2,500
419	Other buildings	966,047		3,433,470	426,053	•	1,036,265	125,127	421,127
429	Other non-movable structures	1,050,000		•	1,050,000	1,050,000	•	'	36,500,478
452	Other Machinery and Equipment	850,000	•	603,000	350,000	350,000	99,496	24,797	3,513,620
		33,926,147		8,943,580	34,683,197	32,190,000	47,158,727	50,031,020	274,647,955

PROGRAMME	PROGRAMME							
LB00	Constituency Empowerment							
	FINANCIAL REQUIREMENTS							
STANDARD	D38 - Environment, Rural Modernization,	Estimates	Estimates				Actual	Actual
CODE	Namago upinunent and consutuency Empowerment	60CD	LOAN	GRANT	2026/2027	2027/2028	2023/2024	2024/2025 2023/2024 to 2022/2023
	Constituency Empowerment	1,050,000		•	1,050,000	1,050,000	,	36,500,478
D38 LB00 LB1	D38 LB00 LB1 C1126 115 401 429 Other non-movable structures	1.050.000			1 050 000	1 050 000		36 500 478
		1,050,000			1,050,000	1,050,000		36,500,478

PROGRAMME HEAD	PROGRAMME								
LA00	Employment								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency Femowerment	Estimates 2025/2026 GOCD	Estimates 2025/2026	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates	Actual Actual Expenditure Up	Exp
	National Employment Programme (NEP) 30,000,000	30,000,000			30,000,000	_	45,183,814	48,788,207	228,297,984
D38 LA00 LA	D38 LA00 LA1 P1405 115 406								
327	327 Training	29,600,000	117	•	29,600,000	29,600,000 29,600,000 45,084,319 48,777,682	45,084,319	48,777,682	228,297,984
352	352 Sundry Expenses	20,000	• • •		50,000	50,000	1.5	1	
452	452 Other Machinery and Equipment	350,000	•		350,000	350,000	99,496	10,526	
		30.000.000	1		30.000.000	30.000.000 30.000.000 45.183.814 48.788.207 228.297.984	45.183.814	48.788.207	22

PROGRAMME HEAD	PROGRAMME								
009T	Management of Foests, Wildlife and Parks								
	FINANCIAL REQUIREMENTS								
STANDARD	D38 - Environment, Rural Modernization,	(C)	Estimates	Estimates			Revised		Actual
CODE	Namago upinument and consumency Empowerment	02025/2026 GOCD	LOAN	2025/2026 GRANT	2026/2027	2027/2028	2024/2025		2023/2024 to 2022/2023
	National Reforestation Project	140,000	Ì	1,698,063	140,000	140,000	10,138		1,427,735
332	D38 L600 L62 P1953 115 301 332 Supplies and Materials	140,000		1,698,063	140,000	140,000	10,138	ľ	1,427,735
		140,000		1,698,063	140,000	140,000	10,138		1,427,735

294

PROGRAMME HEAD	PROGRAMME								
L400	<b>Environmental Coordination and Policy</b>								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency Empowerment	Estimates 2025/2026 GOCD	Estimates 2025/2026	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates	Actual Expenditure	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Enhanced Natural Environment	300,000		7				14,271	6,615,724
D38 L400 L42	D38 L400 L42 P1954 115 301								
312	312 Wages (Casual Labour)	20,000				•	- 10	,	2,038,403
332	332 Supplies and Materials	20,000		•	•	·	i.		1,333,108
344	344 Grants and Contributions				0		277,000	1	
452	452 Other Machinery and Equipment	200,000		*		,		14,271	3,244,213
		300,000	•			•	277,000	14,271	6,615,724

			d °			1	-1	- 1-	,	7		75	80
			Actual Expenditure Up	526,128						105,001		421,127	526,128
			Actual Actual Expenditure Up	200,642				•	7,500	68,015	•	125,127	200,642
			Revised Estimates	1,104,865						68,600		1,036,265	1,104,865
			Estimates			4:				•		- 4.	
			Estimates	426,053		- Ū)				-10	7	426,053	426,053
			Estimates 2025/2026	4,606,668		18,900	336,695	13,500	15,001	758,052	31,050	3,433,470	4,606,668
			Estimates 2025/2026				· ·	•		1	·	•	•
			Estimates 2025/2026	1,136,147			13,500		•	156,600		966,047	1,136,147
PROGRAMME	Kalinago Affairs	FINANCIAL REQUIREMENTS	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency	Kalinago Multi-Purpose Centre/ Emergency Shelter	D38 LC00 LC1 P1957 115/606 406	325 Hosting and Entertainment	Training	Supplies and Materials	Rental of Assets	340 Professional and Consultancy Services	352 Sundry Expenses	Other buildings	
PROGRAMME HEAD	PC00	T	STANDARD OBJECT		D38 LC00 LC1	325	327	332	338	340	352	419	

PROGRAMME HEAD	PROGRAMME								
L400	Environmental Coordination and Policy								
	FINANCIAL REQUIREMENTS								
STANDARD	D38 - Environment, Rural Modernization,	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Kalinago Upliftment and Constituency	2025/2026	2025/2026	2025/2026 2025/2026	Estimates	Estimates	Estimates	Expenditure	Estimates Expenditure Expenditure Up
CODE	Empowerment	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	2023/2024 to 2022/2023
	Community Waste Storage Improvement	150,000				7.0			269,407
38 L400 L42	D38 L400 L42 P2111 115 301								
452	452 Other Machinery and Equipment	150,000		4		1			269,407
		150,000		•		4		•	269,407

HEAD	TC00		STANDARD D	OBJECT	CODE	x	D38 LC00 LC1	452 C	
PROGRAMME	Kalinago Affairs	FINANCIAL REQUIREMENTS	D38 - Environment, Rural Modernization, Estimates	Kalinago Upliftment and Constituency	Empowerment	Kalinago Territory Zero Waste Project	D38 LC00 LC1 P2112 115/627 301	452 Other Machinery and Equipment	
			Estimates	2025/2026	GOCD	150,000		150,000	150 000
			Estimates	2025/2026	LOAN				,
			Estimates	2025/2026	GRANT	•		•	
				Estimates	_			•	
				Estimates	2027/2028				
			Revised	Estimates	2026/2027 2027/2028 2024/2025				
			Actual	Expenditure		•			•
			Actual	Estimates Estimates Expenditure Expenditure Up	2023/2024 to 2022/2023				

PROGRAMME HEAD	PROGRAMME								
L400	<b>Environmental Coordination and Policy</b>								
	FINANCIAL REQUIREMENTS								
STANDARD	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency	- 11	Estimates 2025/2026	Estimates 2025/2026	Estimates	Estimates	Revised Estimates	Actual Expenditure	Actual Actual Expenditure Up
2002	Enabling Activities for Hydrofluorocarbons (HFC) Phase-Down	9000	LOAN	30,883	20202021		31.432	27.899	9,546
D38 L400 L42	D38 L400 L42 P2211 653 301								
327	327 Training	,	1	10,000	1	•	31,432	19,589	•
340	340 Professional and Consultancy Services	•		8,000	•	•		4,653	7,046
352	352 Sundry Expenses	,	1	6,883			•	3,657	2,500
452	452 Other Machinery and Equipment		,	6,000		•			
		•		30,883			31,432	27,899	9,546

			Actual Actual Expenditure Up 2023/2024 to 2022/2023	952		,	385	999	,	,		952
			Actual Expenditure 2023/2024					•	ľ	,		
			Revised Estimates 2024/2025	51,478		,		51,478		•	•	51,478
			Estimates 2027/2028			0			•	,		1
			Estimates 2026/2027			•	9		•	- 1	•	
			Estimates 2025/2026 GRANT	129,248		16,500	20,000	20,000	30,000	22,748	20,000	129,248
			Estimates 2025/2026 LOAN	•		1	,	,	•	i		
			Estimates 2025/2026 GOCD			•	1			•		
PROGRAMME	<b>Environmental Coordination and Policy</b>	FINANCIAL REQUIREMENTS	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency Empowerment	Renewal of Institutional Strengthening Project Phase VII	D38 L400 L42 C2322 653 301	310 Salaries	319 International Travel	Training	340 Professional and Consultancy Services	352 Sundry Expenses	452 Other Machinery and Equipment	
PROGRAMME HEAD	L400		STANDARD OBJECT CODE		D38 L400 L42	310	319	327	340	352	452	

			Revised Actual Actual		2024/2025 2023/2024 to 2022/2023	500,000 1,000,000 1,000,000		500,000 1,000,000 1,000,000	500,000 1,000,000 1,000,000
			Revi	Estimates Estim	2026/2021 2027/2028 2024/				
				Estimates	7707/9707	1,000,000 1,000,000		1,000,000 1,000,000	1,000,000 1,000,000
			Estimates	2025/2026	GRANI	ĺ			
			Estimates	2025/2026 2025/2026	LOAN	ĺ		- 1	
			Estimates	2025/2026	GOCD	1,000,000		1,000,000	1,000,000
PROGRAMME	Kalinago Affairs	FINANCIAL REQUIREMENTS	D38 - Environment, Rural Modernization,	Kalinago Upliftment and Constituency	строметтепт	Kalinago Development Fund	D38 LC00 LC1 P2324 115 406	344 Grants and Contributions	
PROGRAMME HEAD	PC00		STANDARD	OBJECT	CODE		D38 LC00 LC1	344	

PROGRAMME HEAD	L400		STANDARD	CODE		38 L400 L4	310	315	327	340	352	452	
PROGRAMME	<b>Environmental Coordination and Policy</b>	FINANCIAL REQUIREMENTS	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency	Empowerment	Institutional Strengthening Programme Project Phase VIII	D38 L400 L42 P2614 653 301	310 Salaries	319 International Travel	Training	340 Professional and Consultancy Services	352 Sundry Expenses	452 Other Machinery and Equipment	
			Estimates 2025/2026	GOCD				0.			,		
			Estimates 2025/2026	LOAN	•		- A	•		•	i.		
			Estimates 2025/2026	GRANT	489,042		130,500	30,000	100,000	100,000	28,542	100,000	489 042
			Estimates	2026/2027					,	,	•		1
			Estimates	2027/2028							,		
			Revised Estimates	2024/2025			_						
			Actual Expenditure	2023/2024								,	
			Actual Actual Expenditure Up	to 2022/2023				•	•	,	•	)	

PROGRAMME HEAD	PROGRAMME								
L400	<b>Environmental Coordination and Policy</b>								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency	Estimates 2025/2026	Estimates 2025/2026	Estimates 2025/2026 GDANT	Estimates	Estimates	Revised Estimates	Actual Expenditure	Actual Actual Expenditure Up
	Hydrofluorocarbons (HFC) Phase-Out Management Plan (Stage 1)			44,829					
D38 L400 L42	D38 L400 L42 P2615 653 301								
327	327 Training			20,000		•		,	
340	340 Professional and Consultancy Services	100	.,	10,000	10	•		18	
352	352 Sundry Expenses	•	•	4,829	•			•	
452	452 Other Machinery and Equipment	,		10,000	•		,		
			1	44,829		1		-1	

			Actual Actual	to 2022/2023			1		ì	·	,
			Actual	2023/2024			- 19				
			Revised	2024/2025					. X	•	
			Fstimates	2027/2028			•	THE STATE OF	,		
			Fetimates	2026/2027	574,624		•	574,624		•	574,624
			Estimates 2025/2026	GRANT	542,021		150,000	180,000	22,021	190,000	542,021
			Estimates 2025/2026	LOAN					- Añ		•
			Estimates 2025/2026	GOCD					):	•	,
PROGRAMME	<b>Environmental Coordination and Policy</b>	FINANCIAL REQUIREMENTS	D38 - Environment, Rural Modernization, Estimates Kalinago Upliffment and Constituency	Empowerment	Hydrofluorocarbons (HFC) Phase-Out Management Plan (Stage 2)	D38 L400 L42 P2616 653 301	327 Training	340 Professional and Consultancy Services	352 Sundry Expenses	452 Other Machinery and Equipment	
PROGRAMME HEAD	L400		STANDARD	CODE		D38 L400 L42	327	340	352	452	

PROGRAMME HEAD	PROGRAMME								
L400	Environmental Coordination and Policy								
	FINANCIAL REQUIREMENTS								
STANDARD	D38 - Environment, Rural Modernization,	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	Kalinago Upliftment and Constituency	2025/2026	2025/2026	2025/2026	Estimates	Estimates	Estimates		Expenditure Expenditure Up
CODE	Empowerment	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	_	2023/2024 to 2022/2023
	ODS Banks Project			32,603	162,742				
D38 L400 L42	D38 L400 L42 P2617 653 301								
327	327 Training		-1-	12,000	,				
340	340 Professional and Consultancy Services	.0.	100	8,000	162,742	•	1		
352	352 Sundry Expenses	•	•	5,603		•			
452	452 Other Machinery and Equipment		3.1	7,000		•	İ	Ì	
		,	. 1	32,603	162,742	•		,	

PROGRAMME HEAD	PROGRAMME								
TC00	Kalinago Affairs								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D38 - Environment, Rural Modernization, Kalinago Upliftment and Constituency Empowerment	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Strengthening Community Resilience within the Kalinago Territory (SCR-K)		- 0	1,370,223	1,329,778				
D38 LC00 LC1	D38 LC00 LC1 P2620 635 401								
310	310 Salaries		1	81,000					
325	325 Hosting and Entertainment		•	20,500		•			•
340	Professional and Consultancy Services		1	566,723	1,329,778	•		- 1	
344	344 Grants and Contributions			189,000			,		1
352	352 Sundry Expenses		•	243,000		•	,		
452	Other Machinery and Equipment			270,000		•	,	Ì	
				1,370,223	1,370,223 1,329,778				

301

### Overview

Tourism is a major pillar that supports the Dominican economy. As such, the infrastructure, security, and safety of visitors are critical to the sustainability of this very volatile sector. Therefore, the Government of the Commonwealth of Dominica through the Ministry of Tourism will seek to position the Tourism Sector on a level comparable to and even advanced of that of other destinations in the Caribbean and beyond by making the appropriate investment in infrastructure, human resources, and marketing.

### Mission

To develop Dominica as World Class, Sustainable Tourism destination in a responsible manner that will involve, engage, and benefit all Dominicans; conserve the natural environment; preserve the authentic Dominican Culture; and exceed the expectations of guests.

### Vision

To establish Dominica as a resilient, World Class, Sustainable Tourism destination that is responsive and economically viable

### Core Values

These are the fundamental beliefs of a person or organization. The **core values** are the guiding principles that dictate behavior and action.

- Excellence
- Integrity
- Professionalism
- Sustainability
- Productivity
- Responsibility
- Accountability
- Commitment
- Environmental stewardship

### **Key Results Areas**

- KRA#1: Developed and effectively utilize Tourism Sites and Attractions in a Sustainable Manner
- KRA#2: Developed highly skilled and motivated staff and stakeholders utilizing best practices
- **KRA#3:** Updated Policies and Legislation (MOT)
- **KRA#4:** Fostered understanding, growth, and development in Community, Cultural and Heritage Tourism
- KRA#5 New and Enhanced Tourism Products and Services (Ministry of Tourism)
- **KRA#6** Improved Market Driven Promotion

KRA#7	Building a Climate Resilient Tourism
KRA#8	Improved Air and Sea Access
KRA#9	Monitor and Adherence to Government Maritime Policies
KRA#10	Implement Waste Management [MARPOL 73/78, Annexes)

### **KRA#11** Administer Ship Registration Programme

### Goals

- We commit to making tourism a major contributor to Dominica's sustained economic growth by increasing the volume and value of tourism by an annual average of 12.6 percent.
- We commit to making Dominica the number one tourism destination in the Caribbean Region
- We are committed to diversifying product offerings to exceed visitors' expectations
- We commit to creating the enabling environment for the development of tourism at community and national levels
- We commit to providing a high level of service which is characterized by excellence
- We commit to supporting programs which help to promote and preserve all the various aspects of Dominica's arts, culture, heritage, and natural environment though the seven (7) tourism pillars; Aqua, Agro., Adventure, Festivals, Health and Wellness, Kalinago, Romance,
- We commit to delivering training to the tourism service providers that will contribute significantly to the alleviation of poverty and an increase in prosperity
- We commit to embracing modern technology to ensure safe and more efficient means of communication among our multiple stakeholders
- We are committed to creating a vibrant and well-regulated maritime sector
- We commit to promote the sustainable use of the terrestrial and marine resources
- To provide safe berthing facilities for the visitors

### **Divisions within the Ministry**

- Discover Dominica Authority
- Dominica Air and Sea Port Authority
- Maritime Administration Unit

### FINANCIAL REQUIREMENTS

		Authorised Budget	Actual Expenditure	Approved Estimates	Estimates	Estimates	Estimates
HEAD	D39 - Ministry of Tourism	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
	PROGRAMME SUMMARY						
R100	Policy Formulation and Administration	3,049,135	2,575,003	2,841,232	6,299,913	5,599,719	5,599,351
R200	Tourism	11,926,405	11,904,955	16,852,245	16,552,308	16,562,196	16,577,556
RA00	Ports & Maritime Services	174,395	149,011	201,085	209,955	209,955	209,955
RB00	Civil Aviation	701,193	-	673,010	723,666	723,666	723,666
		15,851,128	14,628,969	20,567,572	23,785,842	23,095,536	23,110,528

### FINANCIAL REQUIREMENTS

	FINANCIAL REGUIREMENTS						
S.O.C.	D39 - Ministry of Tourism	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
itom ito	S.O.C. Summary	1020,202		202 1/2020			2021/2020
310	Personal Emoluments	839,633	785,812	815,840	1,022,027	1,021,833	1,021,833
312	Wages (Casual Labour)	92,675	69,169	78,018	73,018	73,018	73,018
313	Salaried Allowances	65,000	37,178	37,690	28,500	28,500	28,500
314	Non Salaried Allowances	124,521	106,425	122,075	130,761	130,761	130,761
318	Local Travel & Subsistence Allowance	27,378	5,418	17,504	15,504	15,504	15,504
319	International Travel & Subsistence Allowance	44,666	25,859	50,000	50,000	50,000	50,000
325	Hosting & Entertainment	1,825	75	-	-	-	-
327	Training	3,238	-	5,320	3,465	3,465	3,465
332	Supplies & Materials	40,697	27,366	34,316	29,234	29,234	29,234
334	Communications Expenses	2,000	1,315	2,000	2,000	2,000	2,000
336	Operating & Maintenance Services	80,919	39,587	74,206	68,743	68,743	68,375
338	Rental of Assets	378,716	164,694	190,000	168,672	178,560	193,920
340	Professional and Consultancy Services	312,943	214,883	311,231	238,448	238,448	238,448
342	Insurance	51,635	47,502	52,605	52,865	52,865	52,865
344	Grants & Contributions	3,916,953	3,055,465	3,724,701	6,862,745	6,162,745	6,162,745
352	Sundry Expenses	9,845,101	10,032,651	15,041,446	15,026,510	15,026,510	15,026,510
452	Other Machinery and Equipment	23,228	15,570	10,620	13,350	13,350	13,350
		15,851,128	14,628,969	20,567,572	23,785,842	23,095,536	23,110,528

Programme Code	D39 R100 R10
Programme Description	Policy Formulation and Administration

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D39 - Ministry of Tourism	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	3,049,135	2,575,003	2,841,232	6,299,913	5,599,719	5,599,351
310	Personal Emoluments	782,306	720,655	758,513	890,628	890,434	890,434
312	Wages (Casual Labour)	92,675	69,169	78,018	73,018	73,018	73,018
313	Salaried Allowances	65,000	37,178	37,690	28,500	28,500	28,500
314	Non Salaried Allowances	115,835	98,463	113,389	113,389	113,389	113,389
318	Local Travel & Subsistence Allowance	23,400	5,418	12,200	10,200	10,200	10,200
319	International Travel & Subsistence Allowance	44,666	25,859	50,000	50,000	50,000	50,000
325	Hosting & Entertainment	1,825	75	-	-	-	-
327	Training	2,590	-	1,120	945	945	945
332	Supplies & Materials	35,398	26,897	28,060	21,620	21,620	21,620
334	Communications Expenses	2,000	1,315	2,000	2,000	2,000	2,000
336	Operating & Maintenance Services	80,919	39,587	74,206	68,743	68,743	68,375
340	Professional and Consultancy Services	215,990	140,476	193,279	197,212	197,212	197,212
342	Insurance	51,635	47,502	52,605	52,865	52,865	52,865
344	Grants & Contributions	1,464,147	1,307,320	1,389,446	4,755,443	4,055,443	4,055,443
352	Sundry Expenses	47,521	39,519	40,086	22,000	22,000	22,000
452	Other Machinery and Equipment	23,228	15,570	10,620	13,350	13,350	13,350
		3,049,135	2,575,003	2,841,232	6,299,913	5,599,719	5,599,351

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D39 R200 R22
Programme Description	Discover Dominica Authority

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D39 - Ministry of Tourism	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	11,926,405	11,904,955	16,852,245	16,552,308	16,562,196	16,577,556
338	Rental of Assets	378,716	164,694	190,000	168,672	178,560	193,920
344	Grants & Contributions	1,751,613	1,748,145	1,662,245	1,383,636	1,383,636	1,383,636
352	Sundry Expenses	9,796,076	9,992,116	15,000,000	15,000,000	15,000,000	15,000,000
		11,926,405	11,904,955	16,852,245	16,552,308	16,562,196	16,577,556

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D39 RA00 RA1
Programme Description	Ports & Maritime Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D39 - Ministry of Tourism	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	174,395	149,011	201,085	209,955	209,955	209,955
310	Personal Emoluments	57,327	65,157	57,327	131,399	131,399	131,399
314	Non Salaried Allowances	8,686	7,962	8,686	17,372	17,372	17,372
318	Local Travel & Subsistence Allowance	3,978	-	5,304	5,304	5,304	5,304
327	Training	648	-	4,200	2,520	2,520	2,520
332	Supplies & Materials	5,299	469	6,256	7,614	7,614	7,614
340	Professional and Consultancy Services	96,953	74,407	117,952	41,236	41,236	41,236
352	Sundry Expenses	1,504	1,016	1,360	4,510	4,510	4,510
		174,395	149,011	201,085	209,955	209,955	209,955

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D39 RB00 RB1
Programme Description	Civil Aviation

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D39 - Ministry of Tourism	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	701,193	-	673,010	723,666	723,666	723,666
344	Grants & Contributions	701,193	-	673,010	723,666	723,666	723,666
		701,193	-	673,010	723,666	723,666	723,666

STAFFING	Estimate	es 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

		_							
	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Expenditure Up 2023/2024 to 2022/2023
	PROGRAMME SUMMARY								
R100	Policy Formulation and Administration	3,840,994		1,516,351	3,850,000	6,550,000	1,494,779	933,281	6,927,512
RA00	Ports & Maritime Services	250,000			500,000	•		,	
		4,090,994		1,516,351	4,350,000	6,550,000	1,494,779	933,281	6,927,512
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Summary								
340	Professional and Consultancy Services	400,000	,		400,000	300,000	181,035	37,217	93,059
419	Other buildings	3,075,994		1,516,351	3,025,000	5,250,000	1,141,350	760,383	6,267,573
429	Other non-movable structures	615,000	5	•	800,000	1,000,000	172,394	135,681	566,880
452	452 Other Machinery and Equipment	,	•		125,000	*	. 3		
		4.090.994	•	1,516,351	4,350,000	6.550,000	1.494.779	933,281	6.927.512

FOLICY FORMULIATION and Administration   Folicy Formulation and Administration   FINANCIAL REQUIREMENTS   Estimates   Estima	PROGRAMME	PROGRAMME								
D39 - Ministry of Tourism   Setimates   Estimates	R100	Policy Formulation and Administration								
Courism Site Enhancement		FINANCIAL REGUIREMENTS								
Tourism Site Enhancement	STANDARD OBJECT CODE	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	w	Actual Expenditure 2023/2024
Other buildings	1	Tourism Site Enhancement	1,082,000		•	1,000,000	2,800,000	471,955	7	394,277
PROGRAMME	D39 R100 R10		1,082,000			1,000,000	2,800,000			394,277
PROGRAMME			1,082,000			1,000,000	2,800,000	L	16	394,277
FINANCIAL REQUIREMENTS   Estimates   Estimates   Estimates   Estimates   Conmunity Cultural & Heritage   750,000   1,250,000   1,250,000   369,003	PROGRAMME HEAD	PROGRAMME								
Estimates   Estimates   Estimates   Estimates   Estimates   GOCD   LOAN   GRANT   Z025/2026   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   GOCD   LOAN   GRANT   Z025/2026   Estimates   Estimates   Estimates   Estimates   Estimates   Estimates   GOCD   LOAN   GRANT   Z026/2027   Z027/2028   Z024/2025	R100	Policy Formulation and Administration								
D39 - Ministry of Tourism         Estimates 2025/2026         Estimates 2024/2025		FINANCIAL REQUIREMENTS								
Community Cultural & Heritage         750,000         .         750,000         1,250,000         369,003           Tourism Development         C1428 115 206         .	STANDARD OBJECT CODE	. D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	ual fiture 2024
C1428 115 206 Professional and Consultancy Services 250,000 - 250,000 250,000 31,380 Other buildings 750,000 - 500,000 1,000,000 337,623 750,000 - 750,000 1,250,000 369,003		Community Cultural & Heritage Tourism Development	750,000			750,000	1,250,000	369,003	77	273,950
Other buildings 500,000 - 500,000 1,000,000 337,623 750,000 - 750,000 1,250,000 369,003	D39 R100 R10	C1428 115 206 Professional and Consultancy Sewices	250,000		·	250,000	250,000	31,380	'n	37,217
750,000 - 750,000 1,250,000 369,003 PROGRAMME	419		500,000		ĺ	500,000	1,000,000		23	236,733
			750,000			750,000	1,250,000			273,950
	PROGRAMME	PROGRAMME								

R100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	Development of Tourism Sector Pillars	365,000		Y.	300,000	1,000,000	172,394	135,681	1,107,743
039 R100 R10 429	D39 R100 R10 C1829 115 206 429 Other non-movable structures	365,000			300,000	1,000,000	172,394	135,681	566.880
		365,000			300,000	1,000,000	172,394	135,681	1,107,743

PROGRAMME HEAD	PROGRAMME								
R100	Policy Formulation and Administration	1							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Kalinago Tourism Development	350,407	7		300,000	1,250,000	300,003	129,372	44,142
D39 R100 R10	P2325 115 206								
419	Other buildings	350,407			300,000	1,250,000	300,003	129,372	44,142
		350,407			300,000	1,250,000	300,003	129,372	44,142
PROGRAMME HEAD	PROGRAMME								
R100	Policy Formulation and Administration	1							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Hospitality Training Programme	566,134		•	1,000,000	250,000	162,312	•	
D39 R100 R10	C2326 115 206								
340	Professional and Consultancy Services	150,000	,	•	150,000	20,000	149,655		1
419	Other buildings	416,134	1	•	725,000	200,000	12,657	•	
		566,134	A:		1,000,000	250,000	162,312	•	•
PROGRAMME HEAD	PROGRAMME								
RA00	Ports & Maritime Services								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Upgrade to Anse De Mai Port	250,000	- 1		200,000		•	•	•
D39 RA00 RA1	C2330 115 104								
429	Other non-movable structures	250,000		•	500,000	•	•	•	•
		250,000		•	500,000		- 1		0.0

Expenditure Expenditure Up 2023/2024 to 2022/2023

Revised Estimates 2024/2025

> Estimates 2027/2028

Estimates 2026/2027

2025/2026 GRANT

Estimates 2025/2026 LOAN

Estimates 2025/2026 GOCD

D39 - Ministry of Tourism

STANDARD OBJECT CODE

FINANCIAL REQUIREMENTS

1,516,351

227,453

Champagne Tourism Facility Upgrade

D39 R100 R10 C2422 115/679 206

Other buildings

419

Estimates

19,113

19,113

1,516,351

227,453

19,113

PROGRAMME HEAD	PROGRAMME								
R100	Policy Formulation & Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D39 - Ministry of Tourism	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Expenditure Up 2023/2024 to 2022/2023
	Vendors Market	500,000		7.	500,000	,			
D39 R100 R10	D39 R100 R10 C2421 115 206								
419	419 Other buildings	500,000			500,000	,			ť
		200,000	**		500,000		·		
PROGRAMME HEAD	PROGRAMME								
R100	Policy Formulation and Administartion								

## D44 - Ministry of Culture, Youth, Sports and Community Development

### Introduction

The Ministry of Culture, Youth, Sports and Community Development is the primary agency of government with the mandate for aligning the country's climate resilience vision with the five pillars of the Sustainable Development Goals (SDGs) – people, prosperity, peace, planet and partnership. Every aspect of its portfolio whether it is Culture, Youth, Sports, Community Development, Cooperative or Postal Services are all geared towards the upliftment and transformation of the quality of lives of people. For this obvious reason, the Ministry is referred to as the People's Ministry. The Ministry is therefore, committed and driven to accomplishing the Result Arears of Strong Communities and Enhanced Collective Consciousness through active participation of a socially vibrant people through sports, culture and community development.

The fundamental premise of the Ministry of Culture, Youth, Sports and Community Development is predicated upon the preservation and advancement of the nation's culture, to help shape and nature youth to be productive citizens in all forms through responsible behaviors in all aspects of life including cultural expression, sports and community development. Dominica's tradition of koudmen (social capital), is a major contributor to equal development through collective decision making and action. Many sporting and other social and economic events are organized through well-established community based groups or by volunteer individuals that share a common interest. The Ministry also holds the responsibilities for important service institutions like the Cooperative Division and General Post Office.

### Overview

The Government of the Commonwealth of Dominica is duly convinced that sport is an invaluable contributor to the health and well-being and character of the Dominican people and in particular our national pride, and to the social and economic advancement of the country.

It is the Ministry's desire to preserve, promote and develop Dominica's culture and all its various expressions through facilitating of training in the arts; providing of support for the local cultural industries and encouraging of cultural exchange with other countries. For the expressed purpose of building national identity, for stimulating social inclusion and strengthening of the creative sector greater economic rewards.

Of equal importance is the use of the Post Office and Cooperatives as very viable means of transforming the wellbeing and quality of lives, particularly, within small and rural communities through the advancement of entrepreneurship.

Through the renewed focus of Community Development Division grassroots inclusion shall be purposefully nurtured for "mobilizing and empowering people to come together to take action on what's important to them".

This shall be the integrated and harmonized approach of the Government for cultivating the social capital and collective consciousness for transforming a Dynamic Dominica into the first climate resilient nation of the world. Adopting a development agenda designed to transform Dominica into an example for sustainable development and climate resilience for the world.

### Strategic Objectives

- Formulate and administer policies to guide programs of the Ministry
- To foster a social and economic environment for men, women and young people to acquire the skills and experience required to access existing and future employment opportunities and to effectively address their various social and economic challenges
- To increase access to education and training opportunities for youth, out of-school youth, and youth with special needs
- To promote the acquisition of skills for a more resilient society.
- To facilitate improved access to resources for participation in social and economic development
- To increase the awareness and strengthen more cooperative systems among grassroot organizations
- To enhance postal delivery services through the utilization of more modernized systems
- To stimulate and infuse the populace with more creative cultural arts and genres of musical forms of entertainment

### Divisions within the Ministry:

The Ministry of Sports, Culture and Community Development composes of the following Divisions/ Programme which includes:

- 1. Policy Formulation and Administration
- 2. Community Development
- 3. Cooperative Development Division
- 4. Sports Division
- 5. Division of Culture
- 6. Youth Development Division
- 7. Dominica General Post Office
- 8. Basic Needs Trust Fund Office
- 9. Disaster Victims Help Desk
- 10. Windsor Park Sports Stadium

### **Key Result Areas**

- 1. Poverty Reduction and Sustainable Communities;
- 2. Increase Participation and Interest at all Sporting Levels;
- 3. Increased community, schools and institutions participation in cultural and heritage programmes and projects;
- 4. Formation of Cooperatives in non-traditional, emerging sectors and green business development;
- 5. Rebranding of the Post for administering of additional and modernized services;
- 6. The rebranding, additional services and modernization of the Post
- 7. Provision of technical, vocational and social related skills training for men, women, children and youth
- 8. Building a resilient population through community empowerment, entrepreneurship, training, enterprise development and social interventions

### **D44 - Ministry of Culture, Youth, Sports and Community Development**

FINAN	CIAL RE	OUREN	//FNTS

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HEAD	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
Q100	Policy Development & Implementation	1,006,636	1,253,937	977,057	954,932	954,932	954,932
Q300	Sports Development	2,944,306	2,782,791	2,411,239	2,414,056	2,414,056	2,414,056
Q600	Postal Services	1,925,287	1,767,931	1,816,171	1,869,947	1,872,857	1,872,857
Q700	Cultural Development	1,151,343	1,217,820	1,135,124	1,146,978	1,156,978	1,097,578
Q800	Local Government & Community  Development	3,933,155	3,670,949	3,771,025	3,498,490	3,498,439	3,552,290
Q900	Co-operative Enterprise Development	513,247	508,984	588,321	540,643	540,643	540,643
QA00	BNTF	288,858	245,541	405,348	355,030	355,030	355,030
QB00	Youth Development Division	1,579,755	1,701,564	1,735,121	1,471,667	1,471,667	1,471,667
		13,342,587	13,149,517	12,839,406	12,251,743	12,264,602	12,259,053

### FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	4,914,074	5,854,342	5,336,166	5,304,409	5,307,319	5,307,319
312	Wages (Casual Labour)	741,964	443,429	675,330	608,419	608,419	608,419
313	Salaried Allowances	99,969	92,484	110,905	120,620	120,620	120,620
314	Non Salaried Allowances	314,426	297,452	372,749	322,749	322,749	322,749
318	Local Travel & Subsistence Allowance	312,823	316,502	417,251	347,251	347,251	347,251
319	International Travel & Subsistence Allowance	131,261	74,621	35,100	35,100	35,100	35,100
321	Commissions	-	1,074	-	-	-	-
325	Hosting & Entertainment	356,165	245,942	279,616	386,325	396,325	396,325
327	Training	149,821	124,588	191,880	179,439	179,388	179,388
332	Supplies & Materials	426,115	312,147	596,124	524,348	524,348	524,348
334	Communications Expenses	6,700	2,850	6,700	6,700	6,700	6,700
336	Operating & Maintenance Services	340,941	219,068	358,873	263,227	263,227	263,227
338	Rental of Assets	524,490	427,123	529,850	480,049	480,049	480,049
340	Professional and Consultancy Services	340,294	313,526	371,259	373,891	373,891	427,742
342	Insurance	23,361	11,311	26,837	27,335	27,335	27,335
344	Grants & Contributions	3,433,678	3,272,503	2,865,679	2,587,149	2,587,149	2,587,149
350	Claims against Government	3,500	-	3,500	3,500	3,500	3,500
352	Sundry Expenses	1,138,611	1,074,956	602,958	618,655	618,655	559,255
	Purchase of Machinery (Including Vehicles & Equipment)	6,760	-	-	-	-	-
452	Other Machinery and Equipment	77,634	65,599	58,629	62,577	62,577	62,577
		13,342,587	13,149,517	12,839,406	12,251,743	12,264,602	12,259,053

Programme Code	D44 Q100 Q10
Programme Description	General Administration

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development Expenditure	Authorised Budget 2023/2024 1,006,636	Actual Expenditure 2023/2024 1,253,937	Approved Estimates 2024/2025 977,057	Estimates 2025/2026 954,932	Estimates 2026/2027 954,932	Estimates 2027/2028 954,932
310	Personal Emoluments	695,923	1,024,703	777,900	782,148	782,148	782,148
313	Salaried Allowances	13,931	7,895	21,500	10,000	10,000	10,000
314	Non Salaried Allowances	63,499	60,291	76,504	76,504	76,504	76,504
319	International Travel & Subsistence Allowance	131,261	74,621	35,100	35,100	35,100	35,100
325	Hosting & Entertainment	1,330	-	2,660	2,300	2,300	2,300
332	Supplies & Materials	18,193	12,719	26,207	23,110	23,110	23,110
334	Communications Expenses	500	-	500	500	500	500
336	Operating & Maintenance Services	3,560	425	3,920	3,680	3,680	3,680
352	Sundry Expenses	61,697	57,044	28,662	18,546	18,546	18,546
452	Other Machinery and Equipment	16,742	16,239	4,104	3,044	3,044	3,044
		1,006,636	1,253,937	977,057	954,932	954,932	954,932

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q300 Q30
Programme Description	Sports Development

	FI	INANCIAL R	EQUIREMENT	s			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development Expenditure	Authorised Budget 2023/2024 2,340,847	Actual Expenditure 2023/2024 2,242,258	Approved Estimates 2024/2025 1,892,589	Estimates 2025/2026 1,933,928	Estimates 2026/2027 1,933,928	Estimates 2027/2028 1,933,928
310	Personal Emoluments	487,616	520,367	537,906			
	Wages (Casual Labour)	5,544	1,235	23,736	7,080	7,080	ŕ
	Salaried Allowances	_	-	8,600	3,000	3,000	3,000
314	Non Salaried Allowances	6,231	-	7,506	7,506	7,506	7,506
318	Local Travel & Subsistence Allowance	83,160	108,147	110,880	103,680	103,680	103,680
325	Hosting & Entertainment	146,024	145,967	102,148	142,925	142,925	142,925
327	Training	1,749	1,700	924	473	473	473
332	Supplies & Materials	71,295	40,142	79,284	55,494	55,494	55,494
334	Communications Expenses	300	-	300	300	300	300
336	Operating & Maintenance Services	88,892	36,043	134,257	53,283	53,283	53,283
338	Rental of Assets	44,650	38,525	48,650	42,672	42,672	42,672
340	Professional and Consultancy Services	256,426	292,227	262,480	274,018	274,018	274,018
342	Insurance	12	-	-	-	-	-
344	Grants & Contributions	874,890	806,408	551,234	519,697	519,697	519,697
352	Sundry Expenses	262,298	247,397	24,684	180,972	180,972	180,972
450	Purchase of Machinery (Including Vehicles & Equipment)	6,760	-	-	-	-	-
452	Other Machinery and Equipment	5,000	4,100	-	-	-	-
		2,340,847	2,242,258	1,892,589	1,933,928	1,933,928	1,933,928

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q300 Q31
Programme Description	Windsor Park Sporst Stadium

	Fi	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development Expenditure	Authorised Budget 2023/2024 603,459	Actual Expenditure 2023/2024 540,533	Approved Estimates 2024/2025 518,650	Estimates 2025/2026 480,128	Estimates 2026/2027 480,128	Estimates 2027/2028 480,128
310	Personal Emoluments	130,131	120,382	117,645	107,151	107,151	107,151
312	Wages (Casual Labour)	76,397	100,350	68,229	93,229	93,229	93,229
313	Salaried Allowances	2,000	399	2,150	2,150	2,150	2,150
332	Supplies & Materials	26,464	16,093	72,587	52,451	52,451	52,451
334	Communications Expenses	500	-	500	500	500	500
336	Operating & Maintenance Services	160,520	116,801	66,640	62,560	62,560	62,560
338	Rental of Assets	7,000	6,770	7,000	6,720	6,720	6,720
340	Professional and Consultancy Services	21,888	21,299	20,748	17,860	17,860	17,860
352	Sundry Expenses	175,440	158,090	160,451	133,502	133,502	133,502
452	Other Machinery and Equipment	3,119	349	2,700	4,005	4,005	4,005
		603,459	540,533	518,650	480,128	480,128	480,128

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q600 Q61
Programme Description	Administration and Supervision

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	741,556	721,901	671,649	660,782	660,782	660,782
310	Personal Emoluments	592,553	597,323	510,549	516,021	516,021	516,021
313	Salaried Allowances	15,000	15,874	15,000	25,000	25,000	25,000
314	Non Salaried Allowances	10,210	10,133	8,686	8,686	8,686	8,686
318	Local Travel & Subsistence Allowance	3,510	-	4,680	4,680	4,680	4,680
327	Training	1,166	-	-	-	-	-
332	Supplies & Materials	23,051	34,677	54,290	56,880	56,880	56,880
336	Operating & Maintenance Services	4,016	3,168	-	-	-	-
338	Rental of Assets	32,500	28,444	28,560	27,418	27,418	27,418
344	Grants & Contributions	43,538	26,240	28,124	8,397	8,397	8,397
350	Claims against Government	3,500	-	3,500	3,500	3,500	3,500
352	Sundry Expenses	8,264	6,016	4,760	3,080	3,080	3,080
452	Other Machinery and Equipment	4,248	26	13,500	7,120	7,120	7,120
		741,556	721,901	671,649	660,782	660,782	660,782

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q600 Q62
Programme Description	Conveyence of Mails

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	256,331	214,686	218,983	232,097	232,097	232,097
310	Personal Emoluments	-	3,908	-	-	-	-
332	Supplies & Materials	4,414	567	9,936	10,152	10,152	10,152
336	Operating & Maintenance Services	12,725	5,470	11,760	11,040	11,040	11,040
338	Rental of Assets	233,200	204,741	190,400	203,520	203,520	203,520
342	Insurance	5,992	-	6,887	7,385	7,385	7,385
		256,331	214,686	218,983	232,097	232,097	232,097

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q600 Q63
Programme Description	Mail Sorting & Delivery

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	826,500	731,187	855,895	915,310	918,220	918,220			
310	Personal Emoluments	554,521	504,637	639,517	638,932	641,842	641,842			
312	Wages (Casual Labour)	265,481	220,432	211,378	271,378	271,378	271,378			
313	Salaried Allowances	6,498	6,118	5,000	5,000	5,000	5,000			
		826,500	731,187	855,895	915,310	918,220	918,220			

STAFFING	AFFING Estimates 2024-2025 Estimates 2025		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q600 Q64
Programme Description	Printing & Supply of Postal Stamps

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028		
	Expenditure	100,900	100,157	69,644	61,758	61,758	61,758		
332	Supplies & Materials	100,900	100,157	69,644	61,758	61,758	61,758		
		100,900	100,157	69,644	61,758	61,758	61,758		

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q700 Q70
Programme Description	Cultural Development

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,151,343	1,217,820	1,135,124	1,146,978	1,156,978	1,097,578
310	Personal Emoluments	312,258	435,755	403,050	405,995	405,995	405,995
313	Salaried Allowances	23,200	20,005	8,815	17,630	17,630	17,630
314	Non Salaried Allowances	36,586	49,448	43,428	43,428	43,428	43,428
318	Local Travel & Subsistence Allowance	12,196	11,615	12,200	15,400	15,400	15,400
325	Hosting & Entertainment	125,686	99,675	116,620	183,600	193,600	193,600
327	Training	18,156	8,830	10,640	43,470	43,470	43,470
332	Supplies & Materials	30,573	16,382	42,780	33,276	33,276	33,276
334	Communications Expenses	800	-	800	800	800	800
336	Operating & Maintenance Services	9,096	19,470	65,072	61,088	61,088	61,088
338	Rental of Assets	1,500	500	13,500	12,960	12,960	12,960
340	Professional and Consultancy Services	721	-	43,363	47,433	47,433	47,433
344	Grants & Contributions	31,548	8,380	35,666	10,947	10,947	10,947
352	Sundry Expenses	527,072	526,179	313,480	235,840	235,840	176,440
452	Other Machinery and Equipment	21,951	21,581	25,710	35,111	35,111	35,111
		1,151,343	1,217,820	1,135,124	1,146,978	1,156,978	1,097,578

STAFFING	AFFING Estimates 2024-2025		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q800 Q80
Programme Description	Local Government & Community Development

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development Expenditure	Authorised Budget 2023/2024 3,933,155	Actual Expenditure 2023/2024 3,670,949	Approved Estimates 2024/2025 3,771,025	Estimates 2025/2026 3,498,490	Estimates 2026/2027 3,498,439	Estimates 2027/2028 3,552,290
310	Personal Emoluments	812,425	892,958		947,468		947,468
312	   Wages (Casual Labour)	298,528	110,373		156,097	156,097	156,097
313	Salaried Allowances	12,500	23,444	20,000	12,000	12,000	12,000
314	Non Salaried Allowances	64,882	94,094	78,170	78,170	78,170	78,170
318	Local Travel & Subsistence Allowance	68,861	80,426	89,114	89,114	89,114	89,114
321	Commissions	-	1,074	-	-	-	-
325	Hosting & Entertainment	83,125	300	58,188	57,500	57,500	57,500
327	Training	3,904	2,904	3,920	3,201	3,150	3,150
332	Supplies & Materials	39,465	26,610	46,542	43,324	43,324	43,324
334	Communications Expenses	3,600	2,850	3,600	3,600	3,600	3,600
336	Operating & Maintenance Services	26,540	18,726	35,280	33,120	33,120	33,120
340	Professional and Consultancy Services	54,419	-	44,668	34,580	34,580	88,431
342	Insurance	12,398	8,947	14,250	14,250	14,250	14,250
344	Grants & Contributions	2,414,367	2,373,525	2,210,334	2,012,556	2,012,556	2,012,556
352	Sundry Expenses	25,904	23,874	9,860	5,500	5,500	5,500
452	Other Machinery and Equipment	12,237	10,844	5,400	8,010	8,010	8,010
		3,933,155	3,670,949	3,771,025	3,498,490	3,498,439	3,552,290

STAFFING Estimates 2024-2025		Estimate	s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 Q900 Q90
Programme Description	Co-operative Enterprise Development

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	513,247	508,984	588,321	540,643	540,643	540,643
310	Personal Emoluments	304,260	333,965	363,892	332,649	332,649	332,649
312	Wages (Casual Labour)	-	724	-	-	-	-
313	Salaried Allowances	15,000	16,262	15,000	31,000	31,000	31,000
314	Non Salaried Allowances	64,882	58,931	78,171	78,171	78,171	78,171
318	Local Travel & Subsistence Allowance	42,120	32,003	56,160	36,160	36,160	36,160
327	Training	3,780	3,427	5,372	6,043	6,043	6,043
332	Supplies & Materials	5,252	368	7,259	7,417	7,417	7,417
336	Operating & Maintenance Services	2,136	-	2,352	2,208	2,208	2,208
338	Rental of Assets	31,740	31,118	31,740	30,471	30,471	30,471
352	Sundry Expenses	31,612	20,658	22,780	13,640	13,640	13,640
452	Other Machinery and Equipment	12,465	11,528	5,595	2,884	2,884	2,884
		513,247	508,984	588,321	540,643	540,643	540,643

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 QA00 QA1
Programme Description	BNTF

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development Expenditure	Authorised Budget 2023/2024 288,858	Expenditure 2023/2024	Approved Estimates 2024/2025 405,348	Estimates 2025/2026 355,030	Estimates 2026/2027 355,030	Estimates 2027/2028 355,030
310	Personal Emoluments	182,367	166,978	257,451	264,959	264,959	264,959
313	Salaried Allowances	2,000	-	2,000	2,000	2,000	2,000
318	Local Travel & Subsistence Allowance	47,963	32,449	90,617	45,617	45,617	45,617
332	Supplies & Materials	2,104	105	2,484	2,538	2,538	2,538
336	Operating & Maintenance Services	1,424	-	1,568	1,472	1,472	1,472
338	Rental of Assets	34,500	34,500	34,500	33,120	33,120	33,120
352	Sundry Expenses	18,500	11,509	16,728	5,324	5,324	5,324
		288,858	245,541	405,348	355,030	355,030	355,030

STAFFING	ING Estimates 2024-2025 Estimates 2025		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 QB00 QB1
Programme Description	Youth Development Division

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024 1,343,994	Expenditure 2023/2024	Approved Estimates 2024/2025 1,402,530	Estimates 2025/2026 1,194,321	Estimates 2026/2027 1,194,321	Estimates 2027/2028 1,194,321
310	Expenditure Personal Emoluments	842,020	1,253,366	781,420	766,258	766,258	766,258
312	Wages (Casual Labour)	96,014	10,315	167,124	80,635	80,635	80,635
313	Salaried Allowances	9,840	2,487	12,840	12,840	12,840	12,840
314	Non Salaried Allowances	68,136	24,555	80,284	30,284	30,284	30,284
318	Local Travel & Subsistence Allowance	55,013	51,862	53,600	52,600	52,600	52,600
327	Training	1,166	1,160	-	-	-	-
332	Supplies & Materials	27,351	19,322	70,064	60,870	60,870	60,870
334	Communications Expenses	1,000	-	1,000	1,000	1,000	1,000
336	Operating & Maintenance Services	32,032	18,965	38,024	34,776	34,776	34,776
338	Rental of Assets	103,600	65,890	131,700	90,912	90,912	90,912
340	Professional and Consultancy Services	6,840	-	-	-	-	-
342	Insurance	4,959	2,364	5,700	5,700	5,700	5,700
344	Grants & Contributions	69,335	57,950	40,321	35,552	35,552	35,552
352	Sundry Expenses	24,816	24,189	18,833	20,491	20,491	20,491
452	Other Machinery and Equipment	1,872	932	1,620	2,403	2,403	2,403
		1,343,994	1,533,357	1,402,530	1,194,321	1,194,321	1,194,321

STAFFING	FING Estimates 2024-2025 Estimates 2025		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 QB00 QB2
Programme Description	Skills Training

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	188,407	141,882	273,296	226,546	226,546	226,546
327	Training	117,102	106,267	164,976	122,598	122,598	122,598
332	Supplies & Materials	51,305	29,315	88,320	91,180	91,180	91,180
338	Rental of Assets	20,000	6,300	20,000	12,768	12,768	12,768
		188,407	141,882	273,296	226,546	226,546	226,546

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 QB00 QB3
Programme Description	Yes Corps

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	12,561	1,566	17,008	13,064	13,064	13,064
327	Training	2,798	300	6,048	3,654	3,654	3,654
332	Supplies & Materials	7,011	266	8,280	7,050	7,050	7,050
338	Rental of Assets	2,000	1,000	2,000	1,920	1,920	1,920
352	Sundry Expenses	752	-	680	440	440	440
		12,561	1,566	17,008	13,064	13,064	13,064

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D44 QB00 QB4
Programme Description	4 H activities

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D44 - Ministry of Culture, Youth, Sports and Community Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	34,793	24,759	42,287	37,736	37,736	37,736
332	Supplies & Materials	18,737	15,424	18,447	18,848	18,848	18,848
338	Rental of Assets	13,800	9,335	21,800	17,568	17,568	17,568
352	Sundry Expenses	2,256	-	2,040	1,320	1,320	1,320
		34,793	24,759	42,287	37,736	37,736	37,736

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

D44 - Ministry of Culture, Youth, Sports and Community Development

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	PROGRAMME SUMMARY								
Q100	Policy Formulation and Administration	630,000			720,000	1,000,000	•	,	82,392
0300	Sports Development	965,000	9	11,201,646	850,000	•	37,235	1,350,447	15,609,852
0090	Postal Services	200,000	,		79,525	,			,
0700	Cultural Development	635,300	•	•	300,000	1	20,511	,	2,691,003
0800	Local Government & Community Development	250,000	3		250,000		19,194	•	105,909
OA00	Basic Needs Trust Fund	150,000		1,000,000	•	,	2,494,002	438,447	391,133
QB00	Youth Development	650,000			000,009		164,393		1,081,493
		3,480,300	•	12,201,646		2,799,525 1,000,000 2,735,335	2,735,335	1,788,894	19,961,781

	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Expenditure Expenditure Up 2023/2024 to 2022/2023
	Summary								
327	327 Training	200,000	•		500,000	•	183,587	•	105,909
332	332 Supplies and Materials	•		- 1		•	•		82,392
338	338 Rental of Assets	480,000	*	- 1	720,000	1,000,000	•		•
344	344 Grants and Contributions	150,000	٠		,	,	4	•	•
419	419 Other buildings	1,385,300	i	1,000,000	729,525	r	2,514,513	438,447	4,163,628
425	425 Sports Facilities	965,000		11,201,646	850,000		37,235	1,350,447	15,609,852
		3,480,300		12,201,646 2,799,525 1,000,000 2,735,335 1,788,894	2,799,525	1,000,000	2,735,335	1,788,894	19,961,781

PROGRAMME HEAD	PROGRAMME								
0700	Cultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation of the Arawak House of Culture Phase 2	635,300			300,000		20,511		2,167,684
D44 Q700 Q70		000 303			000 000		20 544		102 724 0
1	Other bandings	635,300			300,000		20,511		2,167,684
PROGRAMME	PROGRAMME								
0800	Youth Development Division								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Renovation of Youth Centers	150,000		5	100,000				1,081,493
D44 QB00 QB1 419	C1827 115 401 Other buildings	150,000			100,000		, ,		1,081,493
		150,000			100,000				1,081,493
PROGRAMME HEAD	PROGRAMME	L							
0300	Sports Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Windsor Park Sports Stadium - Rehabilitation Works	250,000			250,000		37,235	568,484	8,605,726
D44 Q300 Q30 425	D44 Q300 Q30 C1958 115 405 425 Sports Facilities	250,000			250,000		37,235	568.484	8,605,726
	_	250,000	-		250,000		37,235	(0)	8,605,726

PROGRAMME	PROGRAMME								
0300	Sports Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation/ Restoration of Playing Fields	300,000			300,000				99,863
D44 Q300 Q30	C2215 115 405 Sports Facilities	300,000		į.	300,000		*		99.863
		300,000			300,000		İ		99,863
PROGRAMME	PROGRAMME								
0090	Postal Services								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Renovation of Ceiling-General Post Office	200,000			79,525				
D44 Q600 Q61	C2216 115 303	200 000			70 505				
		200,000			79,525		İ	Tri	
PROGRAMME	PROGRAMME								
0300	Sports Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Synthetic Olympic Track	415,000			300,000	1			
D44 Q300 Q30	C2217 115 405 Sports Facilities	415,000			300,000				
		415,000			300,000				

PROGRAMME HEAD	PROGRAMME								
Q100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rental of facility for Manufacturing & Agro Processing	480,000		1	720,000	1,000,000			•
D44 Q100 Q10	D44 Q100 Q10 P2329 115 202								
338	Rental of Assets	480,000			720,000	1,000,000			•
		480,000		2	720,000	1,000,000			
PROGRAMME	PROGRAMME								
Q700	Cultural Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation of Ma Tutu's Park	250,000			250,000				
D44 Q700 Q70	C2331 115 401								
419	Other buildings	250,000	•	.4	250,000		*	•	•
		250,000	-	1	250,000		X.		
PROGRAMME HEAD	PROGRAMME	L							
QA00	Basic Needs Trust Fund								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Basic Needs Trust Fund X	150,000	•	1,000,000			2,494,002	438,447	391,133
D44 QA00 QA1	C2332 115/606 401					Ī		Ī	
419	Other buildings	150,000		1,000,000		,	2,494,002	438,447	391,133
		150,000		1,000,000			2,494,002	438,447	391,133

PROGRAMME	PROGRAMME								
QB00	Youth Development Division								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028		Revised stimates 024/2025	Estimates Expenditure Expenditure Up 2024/2025 2023/2024 to 2022/2023
	Strengthening of Dominica Youth Business Trust	500,000			500,000		-	64,393	164,393
D44 Q800 QB	327 Training	500 000			500 000			202 793	164 303
170	, n	500,000			200,000		-	64,393	164,393

PROGRAMME HEAD	PROGRAMME								
0100	Policy Formulation and Administration								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D44 - Ministry of Culture, Youth, Sports and Community Development	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT		Estimates Estimates 2026/2027 2027/2028	Revised Estimates 2024/2025	Revised Actual Actual Estimates Expenditure Expenditure Up 2024/2025 2023/2024 to 2022/2023	Ext
	40 and Under Home Owners' Grant	150,000	v	*		-	j		
D44 Q100 Q10	D44 Q100 Q10 P2347 115 406								
332	332 Supplies and Materials	•	•	· . •	•			,	
344	344 Grants and Contributions	150,000			*				
		150,000	1		,				

H. Sports Estimates Estimates and GRANT 2025/2027 GOCD LOAN GRANT 2026/2027 COCD LOAN GRANT 2026	H. Sports Estimates Estimates and Sports 2025/2026 2025/2026 2025/2026 COCD LOAN GRANT COCD LOAN 11,201,646	PROGRAMME PROGI	Q300 Sports De	FINANCIAL RI	STANDARD D44 - Ministry of Ct OBJECT and Communit	Winsdor Park Sports Stadium - Infrastructure & Lighting Component 2	D44 Q300 Q31 C2424 115 405	425 Sports Facilities	
Estimates Estimates 2025/2026 2025/2026 Estimates LOAN GRANT 2026/2027 11,201,646 11,201,646	Estimates Estimates 2025/2026 2025/2026 Estimates LOAN GRANT 2026/2027 2027/2028 - 11,201,646 - 11,201,646	PROGRAMME	Sports Development	FINANCIAL REQUIREMENTS	D44 - Ministry of Culture, Youth, Sports and Community Development	s Stadium - rting Component 2			
Estimates Estimates 2025/2026 2025/2026 Estimates LOAN GRANT 2026/2027 11,201,646 11,201,646	Estimates Estimates 2025/2026 2025/2026 Estimates LOAN GRANT 2026/2027 2027/2028 - 11,201,646 - 11,201,646				Estimates 2025/2026 GOCD				
Estimates 2025/2026 Estimates GRANT 2026/2027 11,201,646	Estimates 2025/2026 Estimates Estimates GRANT 2026/2027 2027/2028 11,201,646						•	10	
Estimates 2026/2027	Estimates Estimates 2026/2027 2027/2028				4.	11,201,646		11,201,646	
	Estimates 2027/2028				Estimates 2026/2027	Ţ	•	14	
	Revised Estimates 2024/2025							1	
Actual Expenditure 2023/2024					Actual Actual Expenditure Expenditure Up 2023/2024 to 2022/2023				



#### Overview

The Establishment, Personnel and Training Department (EPTD) is the arm of the Government of Dominica established by law (Section 17 of the Public Service Act Chapter 23:01 of the 2017 Revised Laws of Dominica) to manage, direct and control the Public Service, subject to Sections 68 and 85 to 90 of the Constitution of the Commonwealth of Dominica.

The EPTD has, inter alia, to administer or ensure the administration of regulations governing the Public Service and to ensure that efficiency is maintained in the Public Service. The EPTD plays a critical role in the management of the Public and Police Services. It is responsible for maintaining a Classification of Offices in the Public Service and ensuring that this Classification is observed; for keeping under review the pay and allowances payable to public officers and for ensuring that opportunities in the Public Service for promotion are based on merit, ability and integrity. The EPTD ensures that public service obligations are carried out while at the same time providing an acceptable working environment for public officers by treating with public sector representative bodies and/or public officers in respect of classification of offices, grievances, pay and allowances and terms and conditions of employment.

#### Vision

A productive and dedicated Public Service that is responsive to local and global challenges.

#### Mission

To develop and manage a productive, efficient, dedicated Public Service outfitted with the best-trained staff, operating systems, protocols and procedures that are highly responsive in every circumstance.

#### Core Values

The Management and Staff of Establishment, Personnel and Training Department are citizen-focused in the delivery of services to Government, members of the public and every single citizen of Dominica. The overarching goal is to improve service delivery through embracing these under-mentioned core values:

- Respect for democracy
- · Impartiality
- · Non-partisanship
- · Loyalty
- Integrity
- Accountability
- · Stewardship and excellence

#### Divisions and Units within the Department

- 1. Public Service Training Centre
- 2. Resourcing (Human Resource Development)
- 3. Financial Management
- 4. Facilities Management
- 5. Public Sector Reform
- 6. Information and Communication Technology

#### Goals of the Department

- 1. To recruit, train and deploy a highly skilled, productive, healthy and efficient workforce which adapts readily to the changing operational environment
- 2. To strengthen support structures and systems in the Public Service in creating a sound foundation for human resource development practice
- 3. To ensure that human resource development in the Public Service is effectively governed in order to promote successful implementation of the Strategic Plan
- 4. To align human resource policies and processes with government's priorities

#### **Key Result Areas**

- 1. Improved Human Resource Management
- 2. Increased Public Sector Performance
- 3. Promotion of Governance and Institutional Development
- 4. Effective Government Initiatives for Economic Growth and Development

#### FINANCIAL REQUIREMENTS

HEAD	D50 - Establishment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
B100	Human Resource Policy	2,616,772	1,460,034	2,660,671	2,616,333	2,577,346	2,580,039
B200	Facilities Management	7,686,972	7,194,423	7,276,401	7,237,437	7,229,454	7,229,454
		10,303,744	8,654,457	9,937,072	9,853,770	9,806,800	9,809,493

#### FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D50 - Establishment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	1,306,941	1,071,609	1,273,760	1,240,176	1,193,206	1,195,899
313	Salaried Allowances	83,215	90,945	118,243	123,022	123,022	123,022
314	Non Salaried Allowances	120,659	92,342	130,649	115,649	115,649	115,649
318	Local Travel & Subsistence Allowance	9,485	5,304	15,720	15,720	15,720	15,720
	International Travel & Subsistence Allowance	14,928	300	14,928	14,928	14,928	14,928
323	Rewards & Incentives	-	-	-	5,000	5,000	5,000
327	Training	22,950	16,692	16,800	22,050	22,050	22,050
332	Supplies & Materials	50,824	40,828	67,528	68,181	68,181	68,181
336	Operating & Maintenance Services	273,745	66,778	312,326	244,423	244,423	244,423
338	Rental of Assets	321,000	270,000	379,000	427,220	427,220	427,220
340	Professional and Consultancy Services	6,991,125	6,762,699	6,432,100	6,521,219	6,521,219	6,521,219
342	Insurance	243,525	184,500	346,528	346,528	346,528	346,528
344	Grants & Contributions	784,000	-	744,000	656,000	656,000	656,000
352	Sundry Expenses	54,032	36,633	53,210	35,426	35,426	35,426
452	Other Machinery and Equipment	27,315	15,827	32,280	18,228	18,228	18,228
		10,303,744	8,654,457	9,937,072	9,853,770	9,806,800	9,809,493

Programme Code	D50 B100 B11
Programme Description	Policy Development & Implementation

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D50 - Establishment	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,730,192	·	, i	<u> </u>		
310	Personal Emoluments	314,418	150,669	283,253	174,763	174,763	174,763
313	Salaried Allowances	22,826	32,252	26,032	46,032	46,032	46,032
314	Non Salaried Allowances	42,480	18,804	40,141	48,827	48,827	48,827
318	Local Travel & Subsistence Allowance	5,675	156	9,680	9,680	9,680	9,680
319	International Travel & Subsistence Allowance	14,928	300	14,928	14,928	14,928	14,928
323	Rewards & Incentives	-	-	-	5,000	5,000	5,000
332	Supplies & Materials	12,011	11,634	9,200	13,348	13,348	13,348
338	Rental of Assets	321,000	270,000	379,000	427,220	427,220	427,220
340	Professional and Consultancy Services	162,336	126,149	195,956	211,220	211,220	211,220
342	Insurance	2,480	-	5,980	5,980	5,980	5,980
344	Grants & Contributions	784,000	-	744,000	656,000	656,000	656,000
352	Sundry Expenses	26,208	9,088	28,050	21,588	21,588	21,588
452	Other Machinery and Equipment	21,830	11,348	25,800	12,460	12,460	12,460
		1,730,192	630,400	1,762,020	1,647,046	1,647,046	1,647,046

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D50 B100 B12
Programme Description	Resoucing and Support Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D50 - Establishment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	591,869	645,999	605,887	670,521	631,534	634,227
310	Personal Emoluments	558,949	587,245	545,181	633,383	594,396	597,089
313	Salaried Allowances	11,301	38,137	36,000	22,000	22,000	22,000
314	Non Salaried Allowances	8,123	10,133	9,986	1,300	1,300	1,300
318	Local Travel & Subsistence Allowance	-	754	-	-	-	-
332	Supplies & Materials	13,496	9,730	14,720	13,838	13,838	13,838
		591,869	645,999	605,887	670,521	631,534	634,227

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established Non-Established		Established	Non-Established	
Total Staff					

Programme Code	D50 B100 B13
Programme Description	Training and Development

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D50 - Establishment Expenditure	Authorised Budget 2023/2024 187,243	Actual Expenditure 2023/2024 145,557	Approved Estimates 2024/2025 177,254	Estimates 2025/2026 182,982	Estimates 2026/2027 182,982	Estimates 2027/2028 182,982
310	Personal Emoluments	122,904	93,298	113,250	115,382	115,382	115,382
313	Salaried Allowances	16,756	13,038	16,756	16,756	16,756	16,756
314	Non Salaried Allowances	8,123	12,109	9,336	9,336	9,336	9,336
318	Local Travel & Subsistence Allowance	750	-	1,000	1,000	1,000	1,000
327	Training	22,950	16,692	16,800	22,050	22,050	22,050
332	Supplies & Materials	8,171	5,656	7,360	6,919	6,919	6,919
336	Operating & Maintenance Services	2,104	285	6,272	5,771	5,771	5,771
452	Other Machinery and Equipment	5,485	4,479	6,480	5,768	5,768	5,768
		187,243	145,557	177,254	182,982	182,982	182,982

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D50 B100 B14
Programme Description	Information Technology

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	Authorised   Actual   Approved   Estimates   Estimat									
	Expenditure	107,468	38,078	115,510	115,784	115,784	115,784			
310	Personal Emoluments	92,758	35,704	99,014	99,453	99,453	99,453			
313	Salaried Allowances	12,325	-	13,736	13,736	13,736	13,736			
332	Supplies & Materials	2,385	2,374	2,760	2,595	2,595	2,595			
		107,468	38,078	115,510	115,784	115,784	115,784			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D50 B200 B21
Programme Description	Financial Management

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.									
	Expenditure	167,499	142,609	191,607	159,174	156,530	156,530		
310	Personal Emoluments	90,173	80,051	97,660	81,448	78,804	78,804		
313	Salaried Allowances	14,509	7,518	20,221	19,000	19,000	19,000		
314	Non Salaried Allowances	59,757	50,646	68,686	53,686	53,686	53,686		
318	Local Travel & Subsistence Allowance	3,060	4,394	5,040	5,040	5,040	5,040		
		167,499	142,609	191,607	159,174	156,530	156,530		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D50 B200 B22
Programme Description	Plant and Equipment

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D50 - Establishment	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	7,519,473	7,051,814	7,084,794	7,078,263	7,072,924	7,072,924
310	Personal Emoluments	127,739	124,642	135,402	135,747	130,408	130,408
313	Salaried Allowances	5,498	-	5,498	5,498	5,498	5,498
314	Non Salaried Allowances	2,176	650	2,500	2,500	2,500	2,500
332	Supplies & Materials	14,761	11,434	33,488	31,481	31,481	31,481
336	Operating & Maintenance Services	271,641	66,493	306,054	238,652	238,652	238,652
340	Professional and Consultancy Services	6,828,789	6,636,550	6,236,144	6,309,999	6,309,999	6,309,999
342	Insurance	241,045	184,500	340,548	340,548	340,548	340,548
352	Sundry Expenses	27,824	27,545	25,160	13,838	13,838	13,838
		7,519,473	7,051,814	7,084,794	7,078,263	7,072,924	7,072,924

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS					E 9			
PROGRAMME HEAD	D50 - Establishment, Personnel and Training Department	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	PROGRAMME SUMMARY								
B200	Facilities Management	700,000	9		709,983	709,983	267,591		88,059
		700,000	1		709,983	709,983	267,591		88,059
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D50 - Establishment, Personnel and Training Department	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Expenditure Expenditure Up 2023/2024 to 2022/2023
	Summary								
419	Other buildings	700,000	•	•	709,983	709,983	267,591		88,059
		700,000			709,983	709,983	267,591	•	88,059
PROGRAMME HEAD	PROGRAMME								
B200	Facilities Management								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D50 - Establishment, Personnel and Training Department	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Refurbishment of Government Headquarters	700,000	,	4	709,983	709,983	267,591		88,059
D50 B200 B22	C2125 115 303								Ì
419	Other buildings	700,000		•	709,983	709,983	267,591		88,059
		700,000	•		709,983	709,983	267,591		88,059

#### Overview

The Ministry of Public Works, Public Utilities and the Digital Economy has been given the mandate for the development of the digital economy in Dominica, the administration and implementation of the physical and digital infrastructure and, management of Dominica's abundant water resource. The Ministry also seeks to develop a more proactive approach to the management of its affairs to ensure the effective delivery of services, in keeping with the needs of all stakeholders, the current trend of globalization, and the phenomenal pace of technological advancement. To ensure optimal delivery of services, the Ministry will place greater emphasis on recognizing and sensitizing its human resources. The Ministry will seek to constantly monitor the road network for timely, cost-effective maintenance and development and develop the required framework for the development of a sustainable digital economy.

#### Mission

To develop resilient physical infrastructure and provide digital services that can withstand and/or recover quickly from adverse events through improved; standards, institutional systems, and regulatory oversight.

#### Vision

Resilient infrastructure, integrated technology.

#### **Core Values**

The Ministry of Public Works, Public Utilities and Digital Economy is committed to responding to emerging challenges and to ensure quality service delivery to the general public and subscribes to the following:

- Structured
- Responsiveness
- Integrity
- Economical
- Dedication
- Equity
- Connectivity

#### **Key Results Areas**

KRA #2 Flood, Landslide & Coastal Risks Mitigated
 KRA #3 Effective electrical services provided
 KRA #4 Green and Affordable Electricity

KRA #1 Safe & Accessible Road Network

- KRA #5 Effective Project Management and Technical Support
- KRA #6 Sustainable, Safe and Affordable Potable Water Supply & Sewerage Services
- **KRA** #7 Improved Productivity and Service Delivery in the public sector through the use of technology
- KRA #8 Create an Enabling Environment for the Digital Economy

#### Goals

- Develop a safe, and accessible road network in good condition
- Mitigate flood & landslide risks
- Provide efficient & effective electrical service through improved regulatory oversight and enforcement
- Provide green and affordable electricity
- Effective project management and technical support provided to Government ministries and agencies
- Provide island-wide access to sustainable safe and affordable potable water, and sewer-age services
- Increased the percentage of businesses using the internet as a business tool and a catalyst goal
- The creation of an enabling environment for the protection of the public and private sectors from virtual and physical cyber vulnerabilities and threats.
- Development of advanced digital skills to jobs pipeline program aimed to provide access to global calibre digital skills training/certifications and support for remote-working enabled placements with global companies/clients
- Enabler of digital government, to support public sector productivity and extend key digital public services to the citizens of Dominica.

#### **Divisions within the Ministry**

- Policy Formulation and Administrative Unit
- Technical Service Division
- Electrical Division
- Information and Communication Technology Unit (ICT)
- Government Information Service (GIS)
- Telecommunications and Broadcasting Unit
- Caribbean Digital Transformation Project (CARDTP) PIU
- Disaster Vulnerability Response Project (DVRP) PIU

#### Agencies

- Dominica Water and Sewage Company (DOWASCO)
- Independent Regulatory Commission (IRC)
- Public Works Corporation (PWC)
- National Telecommunications Regulatory Commission (NTRC)
- Dominica Broadcasting Services (DBS)

CTALA NICTAL	DECLIEDEMENTS
LINAINCIAL	REOUIREMENTS

HEAD	D52 - Ministry of Public Works, Public Utilities and The Digital Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
K100	Policy Formulation and Administration	17,704,522	17,717,575	17,949,228	18,852,410	18,892,858	18,892,858
K200	Technical Support/Construction	2,479,854	2,209,067	2,563,594	2,322,748	2,324,679	2,324,679
K300	Maintenance of Roads & Bridges	9,004,882	8,853,337	8,570,261	7,592,479	7,592,479	7,592,479
K600	Public Utilities	23,257,524	23,249,263	20,670,191	23,499,265	23,535,265	23,535,265
KA00	ICT UNIT	1,450,137	1,178,214	3,922,584	3,903,065	3,903,065	3,903,065
KB00	Information – Government Information Service	711,348	623,668	708,646	721,389	721,389	717,710
KC00	Telecommunications	395,765	197,407	598,198	496,141	496,141	496,141
		55,004,032	54,028,531	54,982,702	57,387,497	57,465,876	57,462,197

#### FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	3,674,457	4,047,434	3,852,147	3,744,799	3,744,800	3,744,800
312	Wages (Casual Labour)	262,957	198,774	254,546	183,979	219,979	219,979
313	Salaried Allowances	113,883	95,038	101,190	98,190	98,190	98,190
314	Non Salaried Allowances	287,826	212,708	377,262	357,912	357,912	357,912
318	Local Travel & Subsistence Allowance	161,183	145,218	234,418	228,790	228,790	228,790
319	International Travel & Subsistence Allowance	28,883	7,896	34,601	34,660	34,285	34,285
325	Hosting & Entertainment	4,157	1,413	2,910	1,000	1,000	1,000
327	Training	21,182	8,020	23,605	11,893	11,893	11,893
330	Utilities	22,713,080	22,705,202	20,075,680	22,926,464	22,926,464	22,926,464
332	Supplies & Materials	213,790	69,578	166,809	146,203	145,733	145,733
334	Communications Expenses	16,069,917	15,782,787	18,604,137	19,982,163	19,982,163	19,982,163
336	Operating & Maintenance Services	180,535	53,644	176,683	120,693	123,094	119,414
338	Rental of Assets	200,444	146,750	238,004	213,124	213,124	213,124
340	Professional and Consultancy Services	6,810,182	6,588,270	6,388,682	6,313,146	6,313,146	6,313,147
342	Insurance	57,606	12,013	59,711	49,711	49,711	49,711
344	Grants & Contributions	1,117,200	1,117,200	1,097,729	710,868	751,690	751,690
350	Claims against Government	21,433	4,000	25,000	-	-	-
352	Sundry Expenses	2,783,002	2,718,594	3,031,286	2,069,799	2,069,799	2,069,799
452	Other Machinery and Equipment	282,315	113,992	238,302	194,103	194,103	194,103
		55,004,032	54,028,531	54,982,702	57,387,497	57,465,876	57,462,197

Programme Code	D52 K100 K11
Programme Description	Policy Formulation and Administration

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy Expenditure	Authorised Budget 2023/2024 17,704,522	Actual Expenditure 2023/2024 17,717,575	Approved Estimates 2024/2025 17,949,228	Estimates 2025/2026 18.852.410	Estimates 2026/2027 18.892.858	Estimates 2027/2028 18,892,858
310	Personal Emoluments	770,181	849,438	790,999		, ,	734,817
313	Salaried Allowances	29,707	·				39,707
314	Non Salaried Allowances	45,410		58,322	58,972		
318	Local Travel & Subsistence Allowance	1,989	-	2,652	2,652	2,652	2,652
319	International Travel & Subsistence Allowance	28,883	7,896	29,561	30,340	29,965	29,965
332	Supplies & Materials	26,473	12,739	17,756	16,262	16,262	16,262
334	Communications Expenses	15,523,000	15,516,225	15,665,000	17,043,908	17,043,908	17,043,908
336	Operating & Maintenance Services	8,010	3,928	9,604	9,660	9,660	9,660
338	Rental of Assets	122,804	95,000	138,004	117,124	117,124	117,124
340	Professional and Consultancy Services	9,860	1,623	92,357	83,591	83,591	83,591
342	Insurance	3,306	2,127	3,800	3,800	3,800	3,800
344	Grants & Contributions	1,117,200	1,117,200	1,094,241	707,178	748,000	748,000
352	Sundry Expenses	10,293	6,231	7,225	4,400	4,400	4,400
452	Other Machinery and Equipment	7,406	424	-	-	-	-
		17,704,522	17,717,575	17,949,228	18,852,410	18,892,858	18,892,858

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D52 K200 K21
Programme Description	Direction & Supervision

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,658,594	1,436,482	1,621,177	1,413,212	1,415,143	1,415,143
310	Personal Emoluments	970,648	935,796	997,771	878,344	878,344	878,344
312	Wages (Casual Labour)	169,919	128,058	169,897	119,897	119,897	119,897
313	Salaried Allowances	11,261	18,840	20,261	20,261	20,261	20,261
314	Non Salaried Allowances	104,477	20,290	105,684	95,684	95,684	95,684
318	Local Travel & Subsistence Allowance	27,846	48,500	37,128	50,000	50,000	50,000
327	Training	8,020	8,020	-	-	-	-
332	Supplies & Materials	57,943	29,676	24,389	21,150	20,680	20,680
334	Communications Expenses	2,382	146	2,382	2,000	2,000	2,000
336	Operating & Maintenance Services	62,412	37,182	58,693	50,039	52,440	52,440
340	Professional and Consultancy Services	207,017	193,052	182,564	157,339	157,339	157,339
342	Insurance	10,742	8,827	5,846	5,846	5,846	5,846
352	Sundry Expenses	2,632	2,539	2,380	2,750	2,750	2,750
452	Other Machinery and Equipment	23,295	5,556	14,182	9,902	9,902	9,902
		1,658,594	1,436,482	1,621,177	1,413,212	1,415,143	1,415,143

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D52 K200 K22
Programme Description	Building

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	821,260	772,585	942,417	909,536	909,536	909,536
310	Personal Emoluments	571,204	623,141	639,939	633,294	633,294	633,294
313	Salaried Allowances	29,717	20,030	18,222	18,222	18,222	18,222
314	Non Salaried Allowances	16,883	7,565	60,543	50,543	50,543	50,543
318	Local Travel & Subsistence Allowance	52,709	8,676	51,424	41,424	41,424	41,424
327	Training	4,505	-	5,800	3,150	3,150	3,150
332	Supplies & Materials	13,707	1,461	8,391	8,009	8,009	8,009
334	Communications Expenses	500	-	500	-	-	-
336	Operating & Maintenance Services	9,968	3,135	8,526	8,740	8,740	8,740
340	Professional and Consultancy Services	47,063	91,816	60,827	85,500	85,500	85,500
452	Other Machinery and Equipment	75,004	16,761	88,245	60,654	60,654	60,654
		821,260	772,585	942,417	909,536	909,536	909,536

STAFFING	Estimates 2024-2025 Estimates 2025-202			s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D52 K300 K35
Programme Description	Roads & Engineering Surveys

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy Expenditure	Authorised Budget 2023/2024 9,004,882	Actual Expenditure 2023/2024 8,853,337	Approved Estimates 2024/2025 8,570,261	Estimates 2025/2026 7,592,479	Estimates 2026/2027 7,592,479	Estimates 2027/2028 7,592,479		
312	Wages (Casual Labour)	5,000	-	5,000	5,000	5,000	5,000		
314	Non Salaried Allowances	2,772	-	3,600	3,600	3,600	3,600		
332	Supplies & Materials	25,352	312	11,485	10,829	10,829	10,829		
336	Operating & Maintenance Services	27,986	897	40,670	15,180	15,180	15,180		
340	Professional and Consultancy Services	6,159,200	6,153,147	5,479,200	5,500,000	5,500,000	5,500,000		
350	Claims against Government	21,433	4,000	25,000	-	-	-		
352	Sundry Expenses	2,744,000	2,694,981	3,000,000	2,050,000	2,050,000	2,050,000		
452	Other Machinery and Equipment	19,139	-	5,306	7,870	7,870	7,870		
		9,004,882	8,853,337	8,570,261	7,592,479	7,592,479	7,592,479		

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D52 K600 K61
Programme Description	Utilities

	FINANCIAL REQUIREMENTS									
S.O.C.	D52 - Ministry of Public Works, Budget Expenditure Estimates Estimates Estimates Estimates									
Item No.	Public Utilities and The Digital Economy	2023/2024	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028			
	Expenditure	22,713,080	22,705,202	20,075,680	22,926,464	22,926,464	22,926,464			
330	Utilities	22,713,080	22,705,202	20,075,680	22,926,464	22,926,464	22,926,464			
		22,713,080	22,705,202	20,075,680	22,926,464	22,926,464	22,926,464			

STAFFING	Estimates 2024-2025 Estimates 2025-20		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D52 K600 K62
Programme Description	Electrical Operations and Inspections

	FINANCIAL REQUIREMENTS								
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy Expenditure	Authorised Budget 2023/2024 544,444	Actual Expenditure 2023/2024 544,061	Approved Estimates 2024/2025 594,511	Estimates 2025/2026 572,801		Estimates 2027/2028 608,801		
310	Personal Emoluments	322,625	346,224	370,723	373,723	373,723	373,723		
312	Wages (Casual Labour)	88,038	70,716	79,649	59,082	95,082	95,082		
313	Salaried Allowances	14,920	595	5,000	2,000	2,000	2,000		
314	Non Salaried Allowances	33,440	52,114	43,428	43,428	43,428	43,428		
318	Local Travel & Subsistence Allowance	41,712	62,238	62,430	60,430	60,430	60,430		
327	Training	304	-	656	630	630	630		
332	Supplies & Materials	12,020	4,086	14,192	14,335	14,335	14,335		
336	Operating & Maintenance Services	7,563	430	8,328	7,818	7,818	7,818		
342	Insurance	4,959	1,059	5,700	5,700	5,700	5,700		
352	Sundry Expenses	2,715	1,661	2,455	1,650	1,650	1,650		
452	Other Machinery and Equipment	16,148	4,938	1,950	4,005	4,005	4,005		
		544,444	544,061	594,511	572,801	608,801	608,801		

STAFFING	Estimates 2024-2025 Estimates 2025-			s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D52 KA00 KA1
Programme Description	ICT UNIT

	Fi	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
040	Expenditure	1,450,137		3,922,584			
310	Personal Emoluments	614,058	710,904	655,320	678,098	678,098	678,098
313	Salaried Allowances	28,278	18,757	18,000	18,000	18,000	18,000
314	Non Salaried Allowances	33,440	42,731	43,428	43,428	43,428	43,428
318	Local Travel & Subsistence Allowance	19,890	18,660	26,520	20,020	20,020	20,020
325	Hosting & Entertainment	4,157	1,413	2,910	1,000	1,000	1,000
327	Training	5,828	-	12,600	4,963	4,963	4,963
332	Supplies & Materials	32,182	3,009	34,761	22,560	22,560	22,560
334	Communications Expenses	541,780	266,416	2,934,000	2,934,000	2,934,000	2,934,000
338	Rental of Assets	61,800	51,750	100,000	96,000	96,000	96,000
340	Professional and Consultancy Services	20,131	-	34,972	17,509	17,509	17,509
352	Sundry Expenses	3,760	3,279	3,400	1,650	1,650	1,650
452	Other Machinery and Equipment	84,833	61,295	56,673	65,837	65,837	65,837
		1,450,137	1,178,214	3,922,584	3,903,065	3,903,065	3,903,065

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D52 KB00 KB1
Programme Description	Information – Government Information Service

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy Expenditure	Authorised Budget 2023/2024 711,348	Actual Expenditure 2023/2024 623,668	Approved Estimates 2024/2025 708,646	Estimates 2025/2026 721,389		Estimates 2027/2028 717,710
310	Personal Emoluments	182,957	412,286	156,725	213,588	213,588	213,588
314	Non Salaried Allowances	20,549	19,909	22,186	22,186	22,186	22,186
318	Local Travel & Subsistence Allowance	12,831	7,144	43,656	43,656	43,656	43,656
327	Training	421	-	-	-	-	-
332	Supplies & Materials	27,506	13,551	33,862	31,663	31,663	31,663
334	Communications Expenses	1,353	-	1,353	1,353	1,353	1,353
336	Operating & Maintenance Services	57,432	8,032	40,033	19,274	19,274	15,594
340	Professional and Consultancy Services	355,987	147,080	349,059	333,545	333,545	333,546
342	Insurance	24,961	-	28,690	28,690	28,690	28,690
352	Sundry Expenses	6,786	5,512	6,136	3,849	3,849	3,849
452	Other Machinery and Equipment	20,565	10,154	26,946	23,585	23,585	23,585
		711,348	623,668	708,646	721,389	721,389	717,710

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D52 KC00 KC1
Programme Description	Telecommunications

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D52 - Ministry of Public Works, Public Utilities and The Digital Economy Expenditure	Authorised Budget 2023/2024 395,765	Actual Expenditure 2023/2024 197,407	Approved Estimates 2024/2025 598,198	Estimates 2025/2026 496,141	Estimates 2026/2027 496,141	Estimates 2027/2028 496,141
310	Personal Emoluments	242,784	169,645	240,670	232,936	232,936	232,936
314	Non Salaried Allowances	30,855	2,171	40,071	40,071	40,071	40,071
318	Local Travel & Subsistence Allowance	4,206	-	10,608	10,608	10,608	10,608
319	International Travel & Subsistence Allowance	-	-	5,040	4,320	4,320	4,320
327	Training	2,104	-	4,549	3,150	3,150	3,150
332	Supplies & Materials	18,607	4,744	21,973	21,395	21,395	21,395
334	Communications Expenses	902	-	902	902	902	902
336	Operating & Maintenance Services	7,164	40	10,829	9,982	9,982	9,982
338	Rental of Assets	15,840	-	-	-	-	-
340	Professional and Consultancy Services	10,924	1,552	189,703	135,662	135,662	135,662
342	Insurance	13,638	-	15,675	5,675	5,675	5,675
344	Grants & Contributions	-	-	3,488	3,690	3,690	3,690
352	Sundry Expenses	12,816	4,391	9,690	5,500	5,500	5,500
452	Other Machinery and Equipment	35,925	14,864	45,000	22,250	22,250	22,250
		395,765	197,407	598,198	496,141	496,141	496,141

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

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PROGRAMME HEAD	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	PROGRAMME SUMMARY				-				
K200	Technical Support/Construction	300,000	1			141	*	2,968	56,384
K300	Maintenance of Roads and Bridges	18,057,082	42,477,590	56,768,458	94,312,580	101,040,793	114,430,730	54,303,102	141,787,403
K600	Public Utilities	1,091,192	•	3,506,945	36,022,305	800,000	673,061		23,612,847
	Information Communications and	1000	200000		000			-	
KB00	Telecommunications (ICT) Unit	300,000	000,006,7		22.116.492	E P	18 912	4,066,774	11,823,037
		20,679,211	50,377,590	60,275,403	152,568,594	101,840,793	119,529,594	58,374,843	177,279,671
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up
	Summary								
310	Salaries		929,452		629,452	•	1,121,712	833,525	8,361,294
318	Local Travel	1	,	*	,		,	ľ	167
319	International Travel		6,330		1,000	•	8,951	1,441	81,754
327	Training		15,000	ł		•	, Y	13,128	59,907
330	Utilities		18,545		15,000	4	22,890	17,921	86,793
332	Supplies and Materials	•	41,201		20,000	1	23,923	39,561	204,703
334	Communication Expenses	.0	,		1	1	15,423	14,584	287,922
336	Operating and Maintenance Services		10,075		1,000	1	13,149	9.839	145,993
338	Rental of Assets		131,675	4	1,316,756	0	182,611	177,447	853,871
340	Professional and Consultancy Services	,	852,811	it.	779,364		1,292,475	1,482,438	3,283,553
342	Insurance	i,		1	•		5,525	5,961	52,938
352	Sundry Expenses	700,000	104,133		1,888,349	9	64,020	113,499	437,335
356	Bank Charges	1		,		•	•	1	917
407	Digital Enabling Environment	1	300,000	•	4,130,378	1	34,254		•
408	Digital Government Infrastructure, Platforms and Services		4.753.678		13.335.193	,	2,618,911	807.574	1,705,691
409	_		748,100				97,994	1,570,329	3,270,596
419	Other buildings	600,000			117,217		18,912	2,968	56,384
421	Roads, Highways and Streets	15,137,868	2,477,590	56,768,458	92,550,367	99,740,793	13,439,274	8,756,986	79,899,366
422	Sea Defences	1,969,214	ľ	,	148,463		1,006,360	329,876	2,870,454
423	Bridges	950,000	,		1,613,750	1,300,000	2,294	y	2,194,835
424	Water Sewerage Systems	841,192		3,506,945	35,872,305	650,000	553,704	,	19,049,878
429	Other non-movable structures	480,937	1	· ·	150,000	150,000	121,680	•	7,382,093
451	Purchase of Transport Equipment	1	•		,	1	ý		187,145
452	Other Machinery and Equipment	· ·	15,000		10	11	150,604	201,469	6,059,932
490	Prevention and Adaptation Investment	,	39,974,000	•	1		98,319,342	42,097,748	36,056,825
491	Capacity Building and Data Developemnt				1		415,585	1,898,549	4,689,323
		20,679,211	50,377,590	60,275,403	152,568,594	101,840,793	119,529,594	58,374,843	177,279,671

Maintenance of Roads	FINANCIAL REQUI	D52-Public Works, Pub The Digital Ecc	Layou Reconstruction an	D52 K300 K35 C1325 115/504 105	Roads, Highways and Stre	
s and Bridges	REMENTS	lic Utilities and	d Rehabilitation		ets	
		Estimates 2025/2026	88		293,568	293,568
		Estimates 2025/2026	-		1,057,119	1.057.119
		2 E	,			
					1,478,071	1.478.071
		Estimates			•	٠
			474,961		474,961	474.961
		Actual Expenditure			600,000	000.009
		Actual Expenditure Up	27,717,484		27,717,484	27.717.484
	Maintenance of Roads and Bridges	Maintenance of Roads and Bridges FINANCIAL REQUIREMENTS	d Estimates Esti	Estimates Estimates 2025/2026 2025/2026 2025/2026 LOAN GRANT 2026/2027 2027/2028 1,057,119 - 1,478,071 -	REQUIREMENTS         Estimates         Estimates	Requirements           s. Public Utilities and Economy         Estimates GoCD         Estimates LOAN         Estimates GRANT         Estimates CO25/2026         Estimates Estimates CO25/2026         Estimates Estimates CO25/2026         Estimates CO25/2026         Estimates CO27/2028         Estimates CO27/2028<

PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS								
STANDARD	bas soisilist silding shows silding can	Estimates	Estimates	Estimates			Revised	Actual	Actual
OBJECT	D22-Fublic Works, Fublic Utilities and The Digital Economy	2025/2026	2025/2026 2025/2026	7	Estimates	Estimates Estimates	Estimates	Expenditure	Estimates Expenditure Expenditure Up
CODE		GOCD	LOAN	GRANI	2020/2021	2021/2028	2024/2023		2023/2024 10 2022/2023
	Ophelia Reconstruction and					Carlo Maria			
	Rehabilitation (GOCD/CDB)	363,071	363,071 1,420,471	1	4,689,029	4,689,029 2,211,814	65,165	•	2,426,022
D52 K300 K35	D52 K300 K35 C1326 115/504 105								
421	Roads, Highways and Streets	363,071	363,071 1,420,471		4,689,029	4,689,029 2,211,814	65,165		2,426,022
		363,071	363,071 1,420,471		4,689,029	4,689,029 2,211,814	65,165		2,426,022

PROGRAMME								
and Bridges								
FINANCIAL REQUIREMENTS								
D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
Pilot Project Climate Resilience- Disaster Vulnerability (CBI-GOCD/IDA/CIF)	•	40,000,000				99,982,802	45,216,239	59,483,920
		•	•	1		597,544	496,941	7,223,725
	•		•	•	•		•	167
	,		•	1	•	,		56,771
	9		9	3	•	•		44,757
	•			•	•	7,185	•	42,446
	•			•	•	6,884	12,048	143,115
	r	•			1	15,423	14,584	287,922
Operating and Maintenance Services	· ·		•	ř	,	966'6	9,441	129,585
	•			•	•	55,200	55,200	529,207
Professional and Consultancy Services	•	26,000		•	•	544,485	611,730	1,522,347
	•		•	•	•	5,525	5,961	52,938
	•	i	•	•	•	5,634	8,338	244,219
	•	1	•	•				917
	Ť	•		•	•	•		2,661,172
	•	•	•	•	•		•	2,707,585
	•	•	•	•	•	•	•	187,145
	•			•	•	•	69'9	2,903,753
Prevention and Adaptation Investment	•	39,974,000	•	•	•	98,319,342	42,097,748	36,056,825
Capacity Building and Data Development						415,585	1,898,549	4,689,323
	ì	40,000,000	,		•	99,982,802	45,216,239	59,483,920

PROGRAMME HEAD	PROGRAMME								
W600	Public Utilities	i de la constante de la consta							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Third Water Supply Project	315,150			242,356				16,342,293
D52 K600 K61		245.450			326 040				16 349 203
171	vatel Cewerage Cystems	315,150			242,356	•			16,342,293
PROGRAMME	PROGRAMME								
K300	Maintenance of Roads and Bridges	1							
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Panel Bridges	450,000	•	•	538,750	1,300,000			2,099,595
D52 K300 K35	C1526 115 105								
423	Bridges	450,000			538,750	1,300,000			2,099,595
		450,000		•	538,750	1,300,000	·		2,099,595
PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Rehabilitation of Loubiere to Bagatelle Road- Phase 1- Loubriere to Grand Bay								
	Road	7,350,000	•	49,000,000	61,780,685		7,316,030	66,427	172,888
D52 K300 K35	D52 K300 K35 C1726 115/504/606 105								
421	Roads, Highways and Streets	7,350,000	•	49,000,000	61,780,685	*	7,316,030	66,427	172,888
		7,350,000		49,000,000	61,780,685		7,316,030	66,427	172,888

PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS	=							
STANDARD OBJECT	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026	Estimates 2025/2026	Estimates 2025/2026	Estimates			Actual Expenditure	Actual Actual Expenditure Up
CODE	f	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025		2023/2024 to 2022/2023
	Carholme Feeder Road Rehabilitation	250,000			750,000	750,000 1,500,000	•	,	1,476,729
D52 K300 K35	D52 K300 K35 C1735 115 105								
421	421 Roads, Highways and Streets	250,000			750,000	750,000 1,500,000	•		1,476,729
		250,000	•		750,000	1,500,000			1,476,729

			Actual Actual	Estimates Expenditure Expenditure Up 2024/2025 2023/2024 to 2022/2023				,	- 7
			Revised	Estimates 2024/2025				,	•
				Estimates		5,450,938 45,662,625		5,450,938 45,662,625	45,662,625
				Estimates 2026/2027		5,450,938		5,450,938	5,450,938 45,662,625
			Estimates	2025/2026 GRANT		1		•	
			Estimates	2025/2026 2025/2026 LOAN GRANT				•	
			Estimates	2025/2026 GOCD		200,000		200,000	200,000
PROGRAMME	Maintenance of Roads and Bridges	FINANCIAL REQUIREMENTS	D52-Public Works. Public Utilities and	The Digital Economy	York Valley to Pond Case Road	Rehabilitation	D52 K300 K35 C1849 115 105	421 Roads, Highways and Streets	
PROGRAMME HEAD	K300		STANDARD	OBJECT			D52 K300 K35	421	

K300 Maintenance of Roads and Bridges FINANCIAL REQUIREMENTS STANDARD D52-Public Works, Public Utilities and OBJECT The Digital Economy Retaining Walls in Belles D52 K300 K35 C1961 115 105	nd Bridges MENTS							
STANDARD OBJECT CODE  Retaining Walls in Belles D52-Public Works, Public Utilities The Digital Economy Retaining Walls in Belles D52 K300 K35 C1961 115 105	MENTS							
STANDARD D52-Public Works, Public Utilities OBJECT The Digital Economy CODE Retaining Walls in Belles D52 K300 K35 C1961 115 105								
Retaining Walls in Belles   D52 K300 K35   C1961 115 105	Utilities and Estimates 2025/2026 my GOCD	Estimates Estimates 2025/2026 2025/2026 LOAN GRANT	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates Estimates 2026/2027 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Estimates         Estimates         Estimates         Estimates         Estimates         Estimates         Estimates         Estimates         Estimates         Expenditure Up         Expenditure Up           LOAN         GRANT         2026/2027         2027/2028         2024/2025         2023/2024         to 2022/2023
D52 K300 K35 C1961 115 105	2,000,000	•	•	10,000,000 20,500,000	20,500,000		•	•
421 Roads, Highways and Streets	2,000,000	•		10,000,000	10,000,000 20,500,000	•		,
	2,000,000			10,000,000 20,500,000	20,500,000		•	•

PROGRAMME HEAD	PROGRAMME								
W600	Public Utilities								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	National Water Enhancement Programme	526,042		3,506,945	35,629,949	650,000	553,704		
D52 K600 K61 424	C1976 115/606 107 Water Sewerage Systems	526,042		3,506,945	35,629,949	650,000	553,704	*	
		526,042		3,506,945	35,629,949	650,000	553,704	*	
PROGRAMME	PROGRAMME								
KA00	Information Communications and Telecommunications (ICT) Unit								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Data Center Back up and Management Services	230,937					2,323		111,540
052 KA00 KA1	P2O23 115 302 Other non-movable structures	230,937				,	2,323	7	111,540
		230,937		,		•	2,323		111,540
PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Soufriere/Scotts Head Wall Reconstruction	1,969,214		1	148,463		1,000,000		
D52 K300 K35	C2034 115 106 Sea Defences	1,969,214			148,463		1,000,000		
		1,969,214			148,463		1,000,000		

PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 202/2023
	Drains and Culverts Pointe Michel to Soufriere	282,336	-	3,346,780	3,346,780 1,231,455			•	•
D52 K300 K35	D52 K300 K35 C2O35 115/720 105								
421	421 Roads, Highways and Streets	282,336		3,346,780	3,346,780 1,231,455		•		
		282,336	•	3,346,780	1,231,455	. 1	•	•	•

PROGRAMME HEAD	PROGRAMME								
K600	Public Utilities								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026		2 E				Actual Expenditure	Revised Actual Actual Estimates Expenditure Expenditure Up
CODE		GOCD	LOAN	GRANI	7070707	20211202	C707/5707		2023/2024 10 2022/2023
	Solar and Wind Powered Street Lights	250,000	•	•	150,000	150,000	119,358		7,270,554
D52 K600 K61	D52 K600 K61 C2O53 115 102								
429	429 Other non-movable structures	250,000	- (	•	150,000	150,000	119,358		7,270,554
		250,000			150,000	150,000	119,358		7,270,554

PROGRAMME

PROGRAMME HEAD

KA00	Information Communication and Telecommunications (ICT) Unit								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Digital Transformation Project (Change in nomenclature from Operationalization of the Digital Economy)	700,000	7,900,000		22,116,492	,	4,404,568	4,068,774	11,711,498
D52 KA00 KA1	D52 KA00 KA1 P2120 115/509 302								
310	Salaries		929,452		629,452		524,168	336,585	1,137,568
319	International Travel	•	6,330		1,000	,	8,951	1,441	24,984
327	Training		15,000			- 6	1	13,128	15,150
330	Utilities		18,545		15,000		15,706	17,921	44,347
332	Supplies and Materials		41,201		20,000	7	17,039	27,513	61,588
336	Operating and Maintenance Services	*	10,075	,	1,000	7	3,154	398	16,408
338	Rental of Assets	+	131,675	,	1,316,756		127,411	122,247	324,664
340	Professional and Consultancy Services	- +1	826,811		779,364	,	747,991	870,708	1,761,206
352	Sundry Expenses	700,000	104,133	,	1,888,349		58,386	105,161	193,117
407	Digital Enabling Environment		300,000		4,130,378	*	34,254		
408	Digital Government Infrastructure, Platforms and Services		4,753,678		13,335,193		2,618,911	807,574	1,705,691
409	Digital Skills and Technology Adoption	•	748,100	•	٠		97,994	1,570,329	3,270,596
452	Other Machinery and Equipment		15,000		1		150,604	195,770	3,156,179
		700,000	7,900,000		22,116,492	**	4,404,568	4,068,774	11,711,498

PROGRAMME HEAD	PROGRAMME								
K200	Technical Support/Construction								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025		Actual Actual Expenditure Expenditure Up 2023/2024 to 2022/2023
	Relocation of Government Soils Lab	300,000						2,968	56,384
D52 K200 K22 419	D52 K200 K22 C2222 115 303 419 Other buildings	300,000	,		+	Ĭ	- 0	2,968	56,384
		300,000			9			2,968	56,384

PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Actual Expenditure Up 2023/2024 to 2022/2023
	11th EDF Feeder Road Rehabilitation Programme	288,252	•	1,921,678	57,500	•	1,624,484	1,624,484 8,042,226	12,388,155
D52 K300 K35	D52 K300 K35 C2241 115/718 105								
421	421 Roads, Highways and Streets	288,252	•	1,921,678	57,500	•	1,624,484	8,042,226	12,388,155
		288,252		1,921,678	57,500	•	1,624,484	1,624,484 8,042,226	12,388,155

Estimates Estin 2027/2028 2024
Estimates Estimates 2025/2026 2025/2026 LOAN GRANT
Estimates 2025/2026 Estimates Estimates GRANT 2026/2027 2027/2028 2024/2025 2023/2024 to 2022/2023
Estimates Estimates Estimates 2026/2027 2027/2028 2024/2025 2023/2024 to 2022/2023 1,075,000 - 2,294 -
Revised   Actual   Actual   Actual   Stimates   Estimates   Expenditure   Expenditure Up 2027/2028   2024/2025   2023/2024   to 2022/2023   2,294   - 2,294   2,294   2,294
Revised   Actual   Actual   Expenditure Up   2024/2025   2023/2024   to 2022/2023   2,294   .   .
Actual Actual Expenditure Up 2023/2024 to 2022/2023
Actual Expenditure Up to 2022/2023

		Actual xpenditure Up to 2022/2023	•		•	•
		Estimates         Estimates         Estimates         Estimates         Estimates         Estimates         Estimates         Estimates         Expenditure Up         Expenditure Up           GRANT         2026/2027         2027/2028         2024/2025         2023/2024         to 2022/2023			•	•
		Revised Estimates 2024/2025	3,456,250		3,456,250	3,456,250
		Estimates 2027/2028	1,054,935   5,457,143   3,456,250		5,457,143 3,456,250	1,054,935 5,457,143 3,456,250
		Estimates 2026/2027	1,054,935		1,054,935	1,054,935
		Estimates 2025/2026 GRANT				1
		Estimates 2025/2026 LOAN	•		•	•
		Estimates 2025/2026 GOCD	2,279,090		2,279,090	2,279,090
Maintenance of Roads and Bridges	FINANCIAL REQUIREMENTS	D52-Public Works, Public Utilities and The Digital Economy	Road edge failures along Highways	D52 K300 K35 C2504 115 105	421 Roads, Highways and Streets	
K300	The second second	STANDARD OBJECT CODE		D52 K300 K35	421	

PROGRAMME

PROGRAMME HEAD

PROGRAMME HEAD	PROGRAMME								
KB00	Information - Government Information Service								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Repairs to GIS Building	300,000	•		117,217		18,912		
D52 KB00 KB1	C2505 115 303								
419	Other buildings	300,000		•	117,217	•	18,912		
		300,000	•	•	117,217		18,912		•
PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Feeder Road Rehabilitation Programme		•	2,500,000	1,000,000	5,000,000	•		•
D52 K300 K35	0								
421	Roads, Highways and Streets	•		2,500,000	1,000,000	5,000,000	1	•	
				2,500,000	1,000,000	5,000,000			
PROGRAMME HEAD	PROGRAMME								
K300	Maintenance of Roads and Bridges								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D52-Public Works, Public Utilities and The Digital Economy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Pond Case to Bois Diable Road	1 006 551			4 532 754	15 891 711			
D52 K300 K35									
421		1,006,551	•		4,532,754	15,891,711		•	
		1,006,551			4,532,754	15,891,711			**

### Overview

The Ministry of Foreign Affairs, International Business, Trade and Energy continues to advance the foreign and trade policy in keeping with its domestic priorities. The Commonwealth of Dominica is recognized internationally as a pioneer in climate diplomacy and for its dedicated championing of a holistic and integrated resilient energy agenda. On a larger scale, the Ministry remains steadfast in its goal to formulate and guide policies and programs to advancing clean energy and collaborating with its partners with a view to enhancing green economic growth for the well-being of all citizens.

### **Mission Statement**

The Ministry of Foreign Affairs, International Business, Trade and Energy commits to represent, promote and protect the Commonwealth of Dominica's interests, image, and sovereign equality; facilitate and enhance a people-centered enabling environment for trade, and advance and seek out opportunities for increased exports and investment.

### **Vision Statement**

A resilient Ministry, the driver of trade and energy, business innovation and export development with a vibrant foreign policy, pivotal to the overall development and sustainable economic growth in the Commonwealth of Dominica.

### **Core Values**

The core values are the guiding principles that dictate behavior and action.

- Confidentiality and loyalty
- Diplomacy
- Respect
- Teamwork, sharing, and inclusion
- Professionalism
- Productivity
- Resilience
- Respect for Democracy
- Impartiality
- Non-Partisanship
- Loyalty
- Integrity
- Accountability
- Stewardship and Excellence

### **Key Result Areas (KRAs)**

- **KRA#1**: Increased facilitation and coordination of activities related to Dominica's multilateral relations.
- KRA#2: Continued cordial and fruitful bilateral relations.
- KRA#3: Increased diplomatic representation in key jurisdictions.
- **KRA**#4: An institutionalized cadre of highly skilled, internationally trained and motivated human resource.
- **KRA#5**: A resilient ministry established with a robust infrastructure.
- KRA#6: Enhanced functional networks.
- **KRA**#7: Availability of high-quality goods and services on the market.
- **KRA#8:** Increased export of new and existing goods and services.
- **KRA**#9: Identification of new commodities for domestic and export markets.
- **KRA#10:** Expansion of fresh produce and added value trade for the domestic and export markets.
- **KRA#11:** Establish support system for business innovation and entrepreneurship.

### Strategic Objectives:

Developing further multidisciplinary and multilevel synergies in fields such as security, energy, economy, trade, culture, education:

- To improve the legislative and regulatory framework to facilitate improved and increased, bilateral and multilateral relations, Trade and Energy.
- To conduct periodic review of Conventions, Treaties and Agreements to which Dominica is State Party to with a view to ensuring that obligations are met.
- To ensure that Missions and Embassies are equipped to offer effective bilateral and multi-lateral representation at all times.
- To conduct reviews of bilateral and multilateral partners to ensure mutual benefits.
- To developing and furthering multi-level synergies in trade, education, culture, health, energy and security to name a few.
- To modernize its diplomatic and consular representation
- To expand Visa Waiver Agreements for holders of Dominican passports.
- To identify target countries for the appointment of diplomatic and consular personnel and appoint representatives in these hubs.
- To facilitate official and other high-level visits.
- To prepare Standard Operating Procedures (SOP).
- To optimize the use of overseas Missions and Embassies.
- To improve collaboration with overseas missions and consular representatives and line ministries.
- To promote engagement with the Dominican diaspora on all fronts.
- To increase the availability of fresh produce and value-added products on the domestic, regional and international markets
- To increase market access and placements especially on the regional and international market.
- Access trade performance and improve market confidence.

• To training of farmers and fisherfolks in best practices and safety in packaging of goods for exports and local consumption.

### **Divisions within the Ministry**

The Ministry of Foreign Affairs, International Business, Trade and Energy comprises of the following:

- Political Affairs Division
- Consular and Protocol Divisions
- Overseas Missions
- Regional Integration Diaspora Unit (RIDU)
- Trade Development
- Dominica Bureau of Standards
- Business Development
- Dominica Export Import Agency (DEXIA)
- Energy (Geothermal)

	FINANCIAL REQUIREMENTS						
HEAD	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
Y100	Foreign Affairs	19,293,606	9,871,964	17,696,581	15,889,425	16,773,834	17,728,368
Y200	Protocol and Consular Affairs	399,845	341,166	341,100	391,113	392,128	392,355
Y300	Energy	2,828,694	2,700,000	3,348,000	2,747,000	2,747,000	2,747,000
Y400	Trade Development	1,266,325	1,143,526	1,402,789	3,672,204	2,858,577	2,008,050
		23,788,470	14,056,656	22,788,470	22,699,742	22,771,539	22,875,773

	FINANCIAL REQUIREMENTS	1					
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary		_				
310	Personal Emoluments	4,024,643	3,065,696	4,157,766	3,975,130	3,980,975	3,945,085
313	Salaried Allowances	181,358	168,203	171,898	161,458	161,458	161,458
314	Non Salaried Allowances	1,323,778	1,130,522	1,708,244	1,727,745	1,727,745	1,727,745
318	Local Travel & Subsistence Allowance	42,671	19,110	46,535	47,124	47,161	47,261
319	International Travel & Subsistence Allowance	309,656	212,732	184,672	185,811	186,291	186,811
325	Hosting & Entertainment	94,269	58,420	74,094	96,562	99,662	99,762
327	Training	1,633	-	644	630	630	630
330	Utilities	185,324	135,037	149,324	150,324	154,324	158,324
332	Supplies & Materials	247,960	185,238	216,114	219,273	223,550	226,887
334	Communications Expenses	240,938	197,295	236,412	236,012	238,312	239,612
336	Operating & Maintenance Services	363,946	291,061	365,560	345,863	349,020	352,718
338	Rental of Assets	2,025,739	1,792,595	2,041,174	2,020,121	2,021,251	2,021,251
340	Professional and Consultancy Services	575,377	302,651	620,243	476,653	476,653	476,653
342	Insurance	682,920	583,896	634,480	609,314	485,714	608,111
344	Grants & Contributions	13,074,932	5,628,763	11,920,000	12,262,281	12,432,670	12,439,043
352	Sundry Expenses	324,957	267,339	212,477	130,911	131,139	129,269
450	Purchase of Machinery (Including Vehicles & Equipment)	5,094	-	5,434	5,434	5,434	5,434
452	Other Machinery and Equipment	83,275	18,098	43,399	49,096	49,550	49,719
		23,788,470	14,056,656	22,788,470	22,699,742	22,771,539	22,875,773

Programme Code	D53 Y100 Y10
Programme Description	General Avtivities

	Fi	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	10,956,195	3,401,088	9,033,911	7,466,941	8,451,401	9,272,321
310	Personal Emoluments	616,545	592,050	662,975	668,816	668,816	668,816
313	Salaried Allowances	24,436	19,017	24,493	18,910	18,910	18,910
314	Non Salaried Allowances	56,327	49,638	58,494	58,494	58,494	58,494
318	Local Travel & Subsistence Allowance	1,989	-	1,980	1,980	1,980	1,980
319	International Travel & Subsistence Allowance	193,217	160,262	67,900	68,000	68,000	68,000
325	Hosting & Entertainment	10,535	10,460	6,535	6,500	6,500	6,500
327	Training	467	-	-	-	-	-
332	Supplies & Materials	33,215	28,510	31,032	29,592	29,592	29,592
334	Communications Expenses	4,500	3,786	4,500	4,500	4,500	4,500
336	Operating & Maintenance Services	19,603	11,904	20,213	18,853	19,313	20,233
340	Professional and Consultancy Services	88,673	77,820	108,656	39,897	39,897	39,897
342	Insurance	3,480	-	3,400	1,200	1,200	1,200
344	Grants & Contributions	9,763,068	2,339,784	8,002,533	6,517,469	7,501,469	8,321,469
352	Sundry Expenses	117,976	103,097	28,900	17,600	17,600	17,600
452	Other Machinery and Equipment	22,164	4,760	12,300	15,130	15,130	15,130
		10,956,195	3,401,088	9,033,911	7,466,941	8,451,401	9,272,321

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y11
Programme Description	Political Affiars Division

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy		Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	585,903	·	,	,	·	493,441
310	Personal Emoluments	534,390	354,537	460,721	350,378	355,253	355,253
313	Salaried Allowances	16,758	15,915	13,558	12,021	12,021	12,021
314	Non Salaried Allowances	17,533	22,770	22,770	22,770	22,770	22,770
319	International Travel & Subsistence Allowance	2,933	2,361	4,120	4,120	4,120	4,120
340	Professional and Consultancy Services	11,809	-	101,821	96,797	96,797	96,797
342	Insurance	2,480	-	2,480	2,480	2,480	2,480
		585,903	395,583	605,470	488,566	493,441	493,441

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y12
Programme Description	United Nations and Consular General Representation in NY

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,385,131	, ,		1,465,248	1,469,415	1,471,951
310	Personal Emoluments	378,185	171,702	374,939	394,511	394,511	394,511
313	Salaried Allowances	4,290	-	4,300	4,300	4,300	4,300
314	Non Salaried Allowances	274,272	274,271	318,628	327,628	327,628	327,628
318	Local Travel & Subsistence Allowance	1,019	-	1,358	1,956	1,956	1,956
319	International Travel & Subsistence Allowance	14,102	-	22,953	22,953	22,953	22,953
325	Hosting & Entertainment	6,160	-	4,550	6,000	6,000	6,000
330	Utilities	13,000	12,800	13,000	14,000	15,000	16,000
332	Supplies & Materials	19,060	15,680	18,768	18,800	18,988	19,176
334	Communications Expenses	45,200	35,196	45,500	45,000	46,600	47,700
336	Operating & Maintenance Services	11,125	8,099	13,720	13,018	13,212	13,405
338	Rental of Assets	412,731	374,253	432,336	414,667	415,797	415,797
342	Insurance	176,189	174,184	177,472	177,472	177,472	177,472
344	Grants & Contributions	13,417	-	12,732	11,226	11,226	11,226
352	Sundry Expenses	7,718	6,925	6,886	4,368	4,423	4,478
450	Purchase of Machinery (Including Vehicles & Equipment)	5,094	-	5,434	5,434	5,434	5,434
452	Other Machinery and Equipment	3,569	-	2,639	3,915	3,915	3,915
		1,385,131	1,073,110	1,455,215	1,465,248	1,469,415	1,471,951

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y13
Programme Description	Embassy of OAS Mission in the US

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy Expenditure	Authorised Budget 2023/2024 1,429,959	Actual Expenditure 2023/2024 1,295,008	Approved Estimates 2024/2025 1,662,219	Estimates 2025/2026 1,681,954	Estimates 2026/2027 1,562,401	Estimates 2027/2028 1,688,730
310	Personal Emoluments	296,030	223,564	358,525	353,298	353,298	353,298
313	Salaried Allowances	2,145	-	2,150	2,150	2,150	2,150
314	Non Salaried Allowances	212,464	212,464	317,061	317,061	317,061	317,061
318	Local Travel & Subsistence Allowance	2,079	-	2,075	2,075	2,075	2,075
319	International Travel & Subsistence Allowance	12,970	12,268	12,970	14,051	14,251	14,451
325	Hosting & Entertainment	3,780	-	7,560	9,500	9,500	9,500
330	Utilities	18,000	12,000	18,000	18,000	19,000	20,000
332	Supplies & Materials	20,983	16,656	24,265	22,012	23,986	25,960
334	Communications Expenses	28,500	18,481	28,500	28,600	28,700	28,800
336	Operating & Maintenance Services	81,801	73,800	77,875	73,107	73,107	73,107
338	Rental of Assets	538,991	519,455	617,238	652,286	652,286	652,286
342	Insurance	173,583	168,567	173,583	173,573	50,573	173,573
352	Sundry Expenses	34,254	33,953	19,155	10,195	10,368	10,423
452	Other Machinery and Equipment	4,379	3,800	3,262	6,046	6,046	6,046
		1,429,959	1,295,008	1,662,219	1,681,954	1,562,401	1,688,730

STAFFING	AFFING Estimates 2024-202		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y14
Programme Description	High Commission in UK

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy Expenditure	Authorised Budget 2023/2024 1,741,756	Expenditure 2023/2024	Approved Estimates 2024/2025 1,761,651	Estimates 2025/2026 1,733,640	Estimates 2026/2027 1,737,873	Estimates 2027/2028 1,742,236
310	Personal Emoluments	543,957	340,121	549,940	544,921	544,921	544,921
313	Salaried Allowances	78,730	77,930	54,720	59,600	59,600	59,600
314	Non Salaried Allowances	241,756	142,478	357,801	375,302	375,302	375,302
318	Local Travel & Subsistence Allowance	6,263	-	6,263	6,263	6,300	6,400
319	International Travel & Subsistence Allowance	18,785	-	18,796	18,796	18,996	19,196
325	Hosting & Entertainment	26,705	19,627	11,200	16,000	16,100	16,200
330	Utilities	85,124	52,919	49,124	49,124	50,124	51,124
332	Supplies & Materials	34,199	26,286	39,100	38,673	39,707	40,741
334	Communications Expenses	43,792	34,523	43,792	43,792	43,792	43,792
336	Operating & Maintenance Services	119,261	88,605	130,028	122,877	124,634	126,474
338	Rental of Assets	426,520	328,666	380,520	365,301	365,301	365,301
340	Professional and Consultancy Services	12,830	12,281	12,162	12,696	12,696	12,696
342	Insurance	70,017	47,400	42,509	36,083	36,083	36,083
344	Grants & Contributions	12,569	9,231	11,928	10,501	10,517	10,517
352	Sundry Expenses	17,484	13,538	51,510	31,680	31,680	31,680
452	Other Machinery and Equipment	3,764	-	2,258	2,031	2,120	2,209
		1,741,756	1,193,605	1,761,651	1,733,640	1,737,873	1,742,236

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y15
Programme Description	Embassy of Cuba

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	686,761	588,573	682,949	658,398	660,816	663,233
310	Personal Emoluments	256,599	195,035	236,358	229,268	229,268	229,268
314	Non Salaried Allowances	87,865	85,188	146,712	146,712	146,712	146,712
318	Local Travel & Subsistence Allowance	1,276	-	1,277	1,270	1,270	1,270
319	International Travel & Subsistence Allowance	27,972	25,441	15,983	15,983	15,983	15,983
325	Hosting & Entertainment	3,080	-	2,156	2,670	2,670	2,670
330	Utilities	17,500	17,191	17,500	17,500	18,500	19,500
332	Supplies & Materials	36,742	22,705	30,918	29,949	31,265	32,581
334	Communications Expenses	27,200	25,836	27,200	27,200	27,200	27,200
336	Operating & Maintenance Services	9,434	9,304	11,280	10,538	10,640	10,741
338	Rental of Assets	139,270	131,566	138,270	132,740	132,740	132,740
342	Insurance	13,224	12,761	15,200	15,200	15,200	15,200
344	Grants & Contributions	4,655	2,184	4,330	3,526	3,526	3,526
352	Sundry Expenses	57,738	57,362	32,503	21,004	21,004	21,004
452	Other Machinery and Equipment	4,206	4,000	3,262	4,838	4,838	4,838
		686,761	588,573	682,949	658,398	660,816	663,233

STAFFING	AFFING Estimates 2024-2025		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y16
Programme Description	Embassy of the People's Republic of China

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	668,957	502,207	754,458	734,836	ŕ	•
310	Personal Emoluments	356,833	235,033	403,390	391,289	391,289	391,289
314	Non Salaried Allowances	118,844	118,843	149,712	149,712	149,712	149,712
319	International Travel & Subsistence Allowance	15,095	11,600	17,627	17,590	17,600	17,610
325	Hosting & Entertainment	7,648	-	6,300	7,000	7,000	7,000
330	Utilities	13,700	13,600	13,700	13,700	13,700	13,700
332	Supplies & Materials	11,141	9,931	12,144	12,070	12,164	12,258
334	Communications Expenses	27,500	27,194	27,500	27,500	27,500	27,500
336	Operating & Maintenance Services	5,785	-	6,370	5,980	6,072	6,164
338	Rental of Assets	14,000	14,000	14,000	13,440	13,440	13,440
342	Insurance	69,876	48,000	77,637	77,637	77,637	77,637
344	Grants & Contributions	13,965	13,964	12,988	10,651	10,651	10,651
352	Sundry Expenses	14,570	10,042	13,090	8,267	8,267	8,267
		668,957	502,207	754,458	734,836	735,032	735,228

STAFFING	FING Estimates 2024-2025 Estima		Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y17
Programme Description	Embassy in the United Arab Emirates (UAE)

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	1,202,662	1,110,147	1,157,814	1,137,519	1,142,685	1,142,011
310	Personal Emoluments	330,292	285,510	272,564	267,642	268,612	267,642
313	Salaried Allowances	3,754	-	3,754	3,754	3,754	3,754
314	Non Salaried Allowances	211,918	211,918	211,918	211,918	211,918	211,918
318	Local Travel & Subsistence Allowance	9,907	-	9,907	9,905	9,905	9,905
319	International Travel & Subsistence Allowance	10,106	-	10,098	10,128	10,198	10,308
325	Hosting & Entertainment	14,850	11,500	21,107	27,152	30,152	30,152
330	Utilities	23,100	22,500	23,100	23,100	23,100	23,100
332	Supplies & Materials	21,035	21,034	22,908	22,361	23,395	23,489
334	Communications Expenses	47,616	45,865	47,620	47,620	47,620	47,620
336	Operating & Maintenance Services	66,514	58,394	73,240	68,755	68,847	68,939
338	Rental of Assets	358,110	357,079	358,110	343,786	343,786	343,786
342	Insurance	89,239	88,339	90,097	90,097	90,097	90,097
344	Grants & Contributions	6,657	3,200	6,317	5,570	5,570	5,570
352	Sundry Expenses	6,825	4,808	4,590	2,970	2,970	2,970
452	Other Machinery and Equipment	2,739	-	2,484	2,761	2,761	2,761
		1,202,662	1,110,147	1,157,814	1,137,519	1,142,685	1,142,011

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y18
Programme Description	Office of the OECS Ambassador

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	274,433	228,785	264,887	249,058	249,150	249,242
319	International Travel & Subsistence Allowance	8,768	800	8,580	8,570	8,570	8,570
325	Hosting & Entertainment	6,717	5,959	4,773	4,800	4,800	4,800
332	Supplies & Materials	5,026	4,154	4,692	5,476	5,476	5,476
336	Operating & Maintenance Services	3,204	-	2,548	1,288	1,380	1,472
340	Professional and Consultancy Services	238,194	212,150	239,112	225,809	225,809	225,809
352	Sundry Expenses	4,363	1,594	3,859	2,047	2,047	2,047
452	Other Machinery and Equipment	8,161	4,128	1,323	1,068	1,068	1,068
		274,433	228,785	264,887	249,058	249,150	249,242

STAFFING	Estimates 2024-2025 Estimates 2025		s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y100 Y19
Programme Description	Guadeloupe Consulate

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	361,849	83,858	318,007	273,265	271,620	269,975
314	Non Salaried Allowances	50,209	-	50,209	40,209	40,209	40,209
318	Local Travel & Subsistence Allowance	510	-	510	510	510	510
319	International Travel & Subsistence Allowance	5,708	-	5,645	5,620	5,620	5,620
325	Hosting & Entertainment	2,561	-	2,353	2,340	2,340	2,340
330	Utilities	14,900	4,027	14,900	14,900	14,900	14,900
332	Supplies & Materials	12,589	-	11,504	14,114	12,469	10,824
334	Communications Expenses	8,990	5,790	6,800	6,800	6,800	6,800
336	Operating & Maintenance Services	7,548	1,389	9,510	8,815	8,815	8,815
338	Rental of Assets	101,117	43,630	95,700	93,101	93,101	93,101
340	Professional and Consultancy Services	43,008	-	50,686	48,152	48,152	48,152
342	Insurance	35,044	-	16,984	1,984	1,984	1,984
352	Sundry Expenses	48,665	29,022	40,005	25,861	25,861	25,861
452	Other Machinery and Equipment	31,000	-	13,201	10,859	10,859	10,859
ļ	1	361,849	83,858	318,007	273,265	271,620	269,975

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D53 Y200 Y20
Programme Description	Protocol and Consular Affairs

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	399,845	341,166	341,100	391,113	392,128	392,355
310	Personal Emoluments	156,863	148,584	145,335	183,884	183,884	183,884
313	Salaried Allowances	24,958	29,247	24,484	30,272	30,272	30,272
314	Non Salaried Allowances	8,305	1,567	17,426	20,426	20,426	20,426
318	Local Travel & Subsistence Allowance	1,989	-	1,980	1,980	1,980	1,980
325	Hosting & Entertainment	11,235	10,874	6,860	13,800	13,800	13,800
332	Supplies & Materials	51,515	40,282	20,783	26,226	26,508	26,790
334	Communications Expenses	5,000	624	5,000	5,000	5,600	5,700
336	Operating & Maintenance Services	39,671	39,566	20,776	22,632	23,000	23,368
338	Rental of Assets	35,000	23,946	5,000	4,800	4,800	4,800
340	Professional and Consultancy Services	6,136	-	50,489	43,208	43,208	43,208
342	Insurance	49,788	44,645	35,118	33,588	32,988	32,385
352	Sundry Expenses	6,092	421	5,179	2,849	2,849	2,849
452	Other Machinery and Equipment	3,293	1,410	2,670	2,448	2,813	2,893
		399,845	341,166	341,100	391,113	392,128	392,355

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y300 Y30
Programme Description	Energy

	FI	NANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,828,694	2,700,000	3,348,000	2,747,000	2,747,000	2,747,000
332	Supplies & Materials	2,455	_	-	-	-	-
334	Communications Expenses	2,640	-	-	-	-	-
340	Professional and Consultancy Services	122,847	-	-	-	-	-
344	Grants & Contributions	2,700,000	2,700,000	3,348,000	2,747,000	2,747,000	2,747,000
352	Sundry Expenses	752	-	-	-	-	-
		2,828,694	2,700,000	3,348,000	2,747,000	2,747,000	2,747,000

STAFFING	Estimate	stimates 2024-2025 Estimates 2025		s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D53 Y400 Y40
Programme Description	Trade Development

	FI	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D53 - Ministry of Foreign Affairs, International Business, Trade and Energy Expenditure	Authorised Budget 2023/2024 1,266,325	Expenditure 2023/2024	Approved Estimates 2024/2025 1,402,789	Estimates 2025/2026 3,672,204	Estimates 2026/2027 2,858,577	Estimates 2027/2028 2,008,050
310	Personal Emoluments	554,949					, ,
313	Salaried Allowances	26,287	26,094	44,439	30,451	30,451	30,451
314	Non Salaried Allowances	44,285	11,385	57,513	57,513	57,513	57,513
318	Local Travel & Subsistence Allowance	17,639	19,110	21,185	21,185	21,185	21,185
325	Hosting & Entertainment	998	-	700	800	800	800
327	Training	1,166	-	644	630	630	630
340	Professional and Consultancy Services	51,880	400	57,317	10,094	10,094	10,094
344	Grants & Contributions	560,601	560,400	521,172	2,956,338	2,142,711	1,329,084
352	Sundry Expenses	8,520	6,577	6,800	4,070	4,070	2,090
		1,266,325	1,143,526	1,402,789	3,672,204	2,858,577	2,008,050

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

	FINANCIAL REQUIREMENTS								
PROGRAMME HEAD	D53 - Foreign Affairs, International Business, Trade and Energy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	PROGRAMME SUMMARY								
Y100	Policy Formulation and Administration	•	•		,		,	- 1	
Y300	Energy		15,000,000		78,362,845	•	10,587,155	- 1	•
Y400	Trade Development	1,750,000			1,250,000	1,500,000	1,768,761	253,104	11,366,299
		1,750,000	15,000,000		79,612,845	1,500,000	12,355,916	253,104	11,366,299
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D53 - Foreign Affairs, International Business, Trade and Energy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Summary								
310	Salaries	345,000	•		345,000	345,000	343,597	81,592	2,221,563
314	Non-Salaried Allowances	75,000	- 1	1	75,000	75,000	74,838	9,406	342,141
316	Retirement Benefits	62,000	•	-	62,000	62,000	61,680		219,120
318	Local Travel	10,000		•	10,000	10,000	15,000		93,600
327	Training	40,000		1	40,000	000'09	70,000	24,900	96,500
330	Utilities	88,000	•	•	88,000	88,000	88,000	5,000	197,000
332	Supplies and Materials	86,800	•		86,800	107,800	236,935	20,450	528,659
334	Communication Expenses	23,200	•	•	23,200	23,200	22,712	7,756	28,200
336	Operating and Maintenance Services	000'09			000'09	65,000	80,000	35,000	147,200
340	Professional and Consultancy Services	372,000	•		402,000	920,000	405,750	40,000	67,000
342	Insurance	20,000	•		20,000	20,000	20,000		138,176
352	Sundry Expenses	20,000	•	,	20,000	43,000	61,750	16,500	341,875
356	Bank Charges	000'9			6,000	6,000	000'9	ľ	6,000
419	Other buildings	200,000				•	260,000		1,356,699
459	Other non-movable structures		15,000,000	•	78,362,845		10,587,155	•	1
452	Other Machinery and Equipment	12,000			12,000	25,000	22,500	12,500	5,582,566
		1,750,000	15,000,000	•	79,612,845	1,500,000	12,355,916	253,104	11,366,299

D53 - Ministry of Foreign Affairs, International Business, Trade and Energy

PROGRAMME HEAD	PROGRAMME								
Y400	Trade Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D53 - Foreign Affairs, International Business, Trade and Energy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Actual Expenditure Up to 2022/2023
	Multi-purpose Pack Houses	750,000			750,000	750,000	965,349	,	9,456,947
D53 Y400 Y40	D53 Y400 Y40 C1403 115 103								
310	Salaries	345,000	- 1		345,000	345,000	343,597		1,132,836
314	Non-Salaried Allowances	75,000		,	75,000	75,000	74,838		225,141
316	Retirement Benefits	62,000			62,000	62,000	61,680		219,120
318	Local Travel	10,000	**	1	10,000	10,000	15,000	•	93,600
327	Training	10,000			10,000	10,000	20,000	•	25,000
330	Utilities	78,000		1	78,000	78,000	78,000	- 7	173,100
332	Supplies and Materials	61,800	•	•	61,800	61,800	211,535	,	319,159
334	Communication Expenses	7,200		1	7,200	7,200	7,200	•	15,600
336	Operating and Maintenance Services	30,000	171		30,000	30,000	900'09		120,000
340	Professional and Consultancy Services	2,000	•	,	35,000	35,000	38,750		22,000
342	Insurance	20,000			20,000	20,000	20,000	•	138,176
352	Sundry Expenses	10,000		,	10,000	10,000	38,750		292,000
356	Bank Charges	6,000			000'9	6,000	000'9		6,000
419	Other buildings	•		•	,				1,356,699
452	Other Machinery and Equipment	,		•	•			3	5,318,516
		750,000			750,000	750,000	965,349	, i.	9,456,947

# D53 - Ministry of Foreign Affairs, International Business, Trade and Energy

Y400         Trade Development         Estimates	PROGRAMME HEAD	PROGRAMME								
AL REQUIREMENTS         Estimates good Doctor         E	Y400	Trade Development								
gn Affairs, International Agrical Britmates (GOCD)         Estimates (GOCD)<		FINANCIAL REQUIREMENTS								
e for Testing Excellence         500,000         .         500,000         750,000         543,412         253,104         1,9           lowances         . <td>STANDARD OBJECT CODE</td> <td>D53 - Foreign Affairs, International Business, Trade and Energy</td> <td>Estimates 2025/2026 GOCD</td> <td>Estimates 2025/2026 LOAN</td> <td>Estimates 2025/2026 GRANT</td> <td>Estimates 2026/2027</td> <td>Estimates 2027/2028</td> <td>Revised Estimates 2024/2025</td> <td>Actual Expenditure 2023/2024</td> <td>Expe to 2</td>	STANDARD OBJECT CODE	D53 - Foreign Affairs, International Business, Trade and Energy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Expe to 2
lowances         -         -         -         -         81,592         1,0           aterials         30,000         -         -         -         -         9,406         1           terials         10,000         -         -         10,000         50,000         24,900         1           Expenses         10,000         -         -         10,000         10,000         5,000         20,450		National Centre for Testing Excellence - Operational Enhancement	500,000			500,000	750,000	543,412	253,104	1,909,352
Salaries	D53 Y400 Y40	P1406 115 103								
Non-Salaried Allowances         -         -         -         -         9,406         1           Training         30,000         -         30,000         -         -         -         -         9,406         14,900           Utilities         10,000         -         10,000         10,000         10,000         5,000         24,900           Supplies and Materials         25,000         -         25,000         -         25,000         25,400         20,450         20,450           Communication Expenses         16,000         -         16,000         15,512         7,756         20,450 <td< td=""><td>310</td><td>Salaries</td><td>,</td><td>-,6</td><td></td><td></td><td>•</td><td>•</td><td>81,592</td><td>1,088,727</td></td<>	310	Salaries	,	-,6			•	•	81,592	1,088,727
Training         30,000         -         30,000         50,000         24,900           Utilities         10,000         -         10,000         10,000         5,000         5,000           Supplies and Materials         25,000         -         16,000         46,000         25,400         20,450         20,450           Communication Expenses         16,000         -         16,000         16,000         15,512         7,756         7,756           Operating and Maintenance Services         30,000         -         30,000         35,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         36,000         40,000         20,000         22,500	314	Non-Salaried Allowances		,	ż		•		9,406	117,000
Utilities         10,000         -         -         10,000         10,000         5,000         5,000         5,000         5,000         25,400         20,450         20,400	327		30,000	,	•	30,000	20,000	50,000	24,900	71,500
Supplies and Materials         25,000         -         25,000         46,000         25,400         20,450         20,441         1,9	330		10,000	, K		10,000	10,000	10,000	5,000	23,900
Communication Expenses         16,000         -         16,000         16,000         15,512         7,756           Operating and Maintenance Services         30,000         -         30,000         35,000         35,000         35,000         35,000           Professional and Consultancy Services         367,000         -         367,000         367,000         40,000           Sundry Expenses         10,000         -         10,000         23,000         16,500           Other Machinery and Equipment         12,000         -         500,000         750,000         543,412         253,104         1,9	332		25,000			25,000	46,000	25,400	20,450	209,500
Operating and Maintenance Services         30,000         -         30,000         35,000         35,000         35,000         35,000         40,000           Professional and Consultancy Services         367,000         -         367,000         535,000         40,000         40,000           Sundry Expenses         10,000         -         10,000         23,000         16,500         16,500           Other Machinery and Equipment         500,000         -         500,000         750,000         543,412         253,104         1,5	334		16,000	•		16,000	16,000	15,512	7,756	12,600
Professional and Consultancy Services         367,000         -         367,000         535,000         367,000         40,000           Sundry Expenses         10,000         -         10,000         25,000         25,000         12,500         12,500         25,000         12,500         25,104         1,500           Other Machinery and Equipment         500,000         -         500,000         750,000         543,412         253,104         1,9	336		30,000		•	30,000	35,000	30,000	35,000	27,200
Sundry Expenses         10,000         -         10,000         -         10,000         16,500         16,500         16,500         22,500         12,500         2           Other Machinery and Equipment         500,000         -         -         500,000         750,000         543,412         253,104         1,5	340		367,000	•	•	367,000	535,000	367,000	40,000	45,000
Other Machinery and Equipment 12,000 - 12,000 75,000 22,500 12,50	352		10,000	•	•	10,000	33,000	23,000	16,500	49,875
. 500,000 750,000 543,412 253,104	452		12,000			12,000	25,000	22,500	12,500	264,050
			500,000	•		500,000	750,000	543,412	253,104	1,909,35

PROGRAMME         PROGRAMME           Y400         Trade Development           Y400         FINANCIAL REQUIREMENTS           STANDARD         D53 - Foreign Affairs, International CODE         Estimates 2025/2026 2025/2026 2025/2026 2025/2026 2025/2026 2025/2026 2025/2026 2025/2026 2025/2026 2025/2027 2026/2027         Estimates 2025/2026/2027 2025/2026/2027 2025/2026 2025/2026 2025/2026 2025/2026 2025/2026 2025/2026/2027 2025/2026/2026 2025/2026 2025/2026/2026 2025/2026 2025/2026 2025/2026/2026 2025/2026/2026/2026/2	tes Estimates Estimates Expenditure Expenditure Up 2027/2028 2024/2025 2023/2024 to 2022/2023
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# D53 - Ministry of Foreign Affairs, International Business, Trade and Energy

PROGRAMME HEAD	PROGRAMME								
Y300	Energy								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT CODE	D53 Foreign Affairs International Business Trade Energy	Estimates 2025/2026 GOCD	Estimates 2025/2026 LOAN	Estimates 2025/2026 GRANT	Estimates 2026/2027	Estimates 2027/2028	Revised Estimates 2024/2025	Actual Expenditure 2023/2024	Expenditure Expenditure Up 2023/2024 to 2022/2023
	Transmission Network for Geothermal Domestic Plant	•	15,000,000		78,362,845		10,587,155		
D53 Y300 Y30	D53 Y300 Y30 C2507 509 102								
429	429 Other non-movable structures		15,000,000		78,362,845		- 10,587,155		
			15,000,000		78,362,845		10,587,155		
PROGRAMME HEAD	PROGRAMME								
Y400	Trade Development								
	FINANCIAL REQUIREMENTS								
STANDARD OBJECT	D53 Foreign Affairs International Business Trade Energy	Estimates 2025/2026	Estimates 2025/2026	Estimates 2025/2026 GRANT	Estimates	Estimates	Revised Estimates	Actual Expenditure	Expenditure Expenditure Up
COOL		9000	LONIN	NAIN I	202012021	202112020	20241202	4707177074	10 2022/2023

HEAD	Y400	FII	STANDARD D53 OBJECT CODE	Rehabili	D53 Y400 Y40 C2619 115 203	419 Other buildings	
	Trade Development	FINANCIAL REQUIREMENTS	D53 Foreign Affairs International Business Trade Energy	Rehabilitation of Fish Market	5 203	ldings	
			Estimates 2025/2026 GOCD		150,000	150,000	150,000
			Estimates Estimates 2025/2026 2025/2026 COCD LOAN GRANT			•	
			Estimates 2025/2026 GRANT				
					1.		,
			Estimates 2027/2028			1	
			Revised Estimates 2024/2025				
			Actual Expenditure 2023/2024				
			Revised Actual Actual Estimates				i

# **D54 - Cabinet Office (Secretariat)**

### Overview

The Cabinet Office facilitates the constitutional function of Government to include the coordination and arrangement of the business of Cabinet. By virtue of this unique mandate the Cabinet Office functions as the primary coordinating mechanism for multi-ministry, multi-sectoral actions generally to advance national development, and in particular as it relates to executing the decisions of the Cabinet.

### **Mission Statement:**

The Cabinet Secretariat seeks to ensure effective coordination among government ministries, departments, and agencies, facilitate the implementation of government policies and decisions, and provide strategic support to the Prime Minister and Cabinet for the development and execution of national priorities while promoting transparency, accountability, and good governance.

### Vision:

The Cabinet Secretariat strives to be the cornerstone of effective governance, dedicated to fostering a cohesive, efficient, accountable and responsive government that serves the public interest and advances national development goals.

### **Core Values:**

The core values of the Cabinet Secretariat are the fundamental beliefs and guiding principles that define its culture and promote good governance.

- 1. Collaboration: Promoting a collective agenda and fostering cooperation across ministries, departments, and agencies to achieve unified government objectives.
- 2. Innovation: Encouraging creativity and the adoption of new ideas and technologies to improve governance and service delivery.
- 3. Confidentiality: Maintaining and protecting sensitive information as a matter of national security and legal compliance.
- 4. Resilience: Building a robust framework to effectively manage crises and adapt to changing circumstances.

### Divisions within the Cabinet Secretariat:

The Cabinet Secretariat comprises the following established Units namely:

- The Cabinet Office Administrative Unit
- The Central Stenographic Unit
- The Printing Services Unit (Government Printery): The operations of the Printery include bulk reproduction of a wide range of forms and documents (Hospital, Ministry of Education, passport forms for the police, Gazette, Parliamentary Bills and laws).
- The Inter-Ministerial Coordination Unit: This unit is responsible for liaising with all relevant Ministries/ Units to build synergies and avoid overlaps.

### Strategic Objectives and Responsibilities:

The core functions of the Cabinet Office; Inter-ministerial Policy Coordination & Monitoring, Resilience, Cabinet Matters, Printing and Administration are carried out by individual Units within the Cabinet Secretariat.

The following strategic objectives provide the framework for good governance that ensures the efficient and effective functioning of the government.

- 1. Coordination of Government Policies: Ensuring that policies across different ministries and departments are well-coordinated and aligned with the overall goals of the government.
- 2. Support to the Prime Minister and Cabinet: Providing administrative and logistical support to the Prime Minister and Cabinet members to facilitate decision-making processes.
- 3. Policy Formulation and Implementation: Assisting in the formulation of national policies and ensuring their effective implementation through various government agencies.
- 4. Crisis Management: Coordinating government responses to emergencies and crises, ensuring swift and effective action to mitigate impacts.
- 5. Monitoring and Evaluation: Continuously monitoring the progress of government initiatives and policies, evaluating their outcomes, and making necessary adjustments.
- 6. Inter-Ministerial Coordination: Facilitating communication and collaboration between ministries and departments to address cross-cutting issues and advance national priorities.

# Key Result Areas for the Cabinet Office to 2025:

- 1. Coordinate the implementation of Policies and Programmes of the Government and ensure that all Ministries, Departments and Agencies efficiently implement the policy directives from Cabinet.
- 2. Provide oversight and support for public policy and Public Service transformation initiatives within the Public Service.
- 3. Ensuring the efficient coordination and implementation of the recommendations of the Organizational Review and Reclassification (ORR) Exercise so that the outcomes meet the objective of transforming the Public Service.
- 4. Overseeing the strategic and efficient implementation of various initiatives geared towards the digital transformation of the Public Service and enhanced service delivery.
- 5. Ensuring the effective operations of the Stenography and Printing Services for the Public Service.

# FINANCIAL REQUIREMENTS

HEAD	D54 - Cabinet Office	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
N900	Policy Formulation and Administration	3,814,217	3,186,276	3,546,391	3,395,554	3,335,638	3,335,641
		3,814,217	3,186,276	3,546,391	3,395,554	3,335,638	3,335,641

# FINANCIAL REQUIREMENTS

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D54 - Cabinet Office	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	1,179,135	1,019,908	1,333,894	1,289,892	1,289,892	1,289,892
313	Salaried Allowances	42,297	48,332	42,297	65,229	65,229	65,229
314	Non Salaried Allowances	52,860	52,860	52,860	52,860	52,860	52,860
318	Local Travel & Subsistence Allowance	1,323	-	1,323	1,323	1,323	1,323
319	International Travel & Subsistence Allowance	2,284	-	21,284	17,150	17,150	17,150
325	Hosting & Entertainment	80,000	79,439	24,500	20,000	20,000	20,000
327	Training	1,649	-	10,444	7,027	7,027	7,027
332	Supplies & Materials	1,446,279	1,330,393	1,405,112	1,310,339	1,291,539	1,291,539
334	Communications Expenses	27,000	10,044	27,000	27,000	27,000	27,000
336	Operating & Maintenance Services	163,376	103,549	130,711	132,812	91,412	91,412
338	Rental of Assets	17,500	15,821	17,500	19,200	19,200	19,200
340	Professional and Consultancy Services	45,359	24,000	41,278	35,152	35,152	35,152
342	Insurance	276,496	244,549	216,496	251,594	251,594	251,597
352	Sundry Expenses	245,484	222,153	73,601	39,820	39,820	39,820
452	Other Machinery and Equipment	233,175	35,228	148,091	126,156	126,440	126,440
		3,814,217	3,186,276	3,546,391	3,395,554	3,335,638	3,335,641

Programme Code	D54 N900 N91
Programme Description	General Activities

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D54 - Cabinet Office	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	2,161,507		1,923,489		1,847,843	
310	Personal Emoluments	283,111	240,027	348,512	354,003	354,003	354,003
313	Salaried Allowances	5,507	3,545	5,507	13,134	13,134	13,134
314	Non Salaried Allowances	52,860	52,860	52,860	52,860	52,860	52,860
319	International Travel & Subsistence Allowance	2,284	_	21,284	17,150	17,150	17,150
325	Hosting & Entertainment	80,000	79,439	24,500	20,000	20,000	20,000
332	Supplies & Materials	1,147,460	1,057,555	1,120,986	1,045,329	1,045,329	1,045,329
334	Communications Expenses	25,000	8,057	25,000	25,000	25,000	25,000
336	Operating & Maintenance Services	34,354	33,754	33,668	30,912	30,912	30,912
338	Rental of Assets	2,500	2,450	2,500	4,800	4,800	4,800
340	Professional and Consultancy Services	32,878	24,000	29,919	22,800	22,800	22,800
342	Insurance	239,303	212,991	179,303	214,401	214,401	214,404
352	Sundry Expenses	243,040	220,861	71,523	38,500	38,500	38,500
452	Other Machinery and Equipment	13,210	11,562	7,927	8,954	8,954	8,954
		2,161,507	1,947,101	1,923,489	1,847,843	1,847,843	1,847,846

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D54 N900 N92
Programme Description	Central Stenographic Services

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D54 - Cabinet Office	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	177,549	136,222	229,332	227,710	227,994	227,994
310	Personal Emoluments	137,956	119,977	178,937	179,110	179,110	179,110
313	Salaried Allowances	9,869	3,902	9,869	6,920	6,920	6,920
327	Training	483	-	9,791	6,615	6,615	6,615
332	Supplies & Materials	6,662	260	6,130	8,037	8,037	8,037
336	Operating & Maintenance Services	2,848	-	2,792	2,944	2,944	2,944
340	Professional and Consultancy Services	4,560	-	4,150	4,513	4,513	4,513
352	Sundry Expenses	1,504	800	1,279	880	880	880
452	Other Machinery and Equipment	13,667	11,283	16,384	18,691	18,975	18,975
		177,549	136,222	229,332	227,710	227,994	227,994

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D54 N900 N93				
Programme Description	Printing Services				

	FINANCIAL REQUIREMENTS										
S.O.C. Item No.	D54 - Cabinet Office	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028				
	Expenditure	1,475,161	1,102,953	1,393,570	1,320,001	1,259,801	1,259,801				
310	Personal Emoluments	758,068	659,904	806,445	756,779	756,779	756,779				
313	Salaried Allowances	26,921	40,885	26,921	45,175	45,175	45,175				
318	Local Travel & Subsistence Allowance	1,323	-	1,323	1,323	1,323	1,323				
327	Training	1,166	-	653	412	412	412				
332	Supplies & Materials	292,157	272,578	277,996	256,973	238,173	238,173				
334	Communications Expenses	2,000	1,987	2,000	2,000	2,000	2,000				
336	Operating & Maintenance Services	126,174	69,795	94,251	98,956	57,556	57,556				
338	Rental of Assets	15,000	13,371	15,000	14,400	14,400	14,400				
340	Professional and Consultancy Services	7,921	-	7,209	7,839	7,839	7,839				
342	Insurance	37,193	31,558	37,193	37,193	37,193	37,193				
352	Sundry Expenses	940	492	799	440	440	440				
452	Other Machinery and Equipment	206,298	12,383	123,780	98,511	98,511	98,511				
		1,475,161	1,102,953	1,393,570	1,320,001	1,259,801	1,259,801				

STAFFING	Estimates 2024-2025 Estimates 2025-202			s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

### Overview

The Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development is committed to the country's goal for resilience and the overall development of the Public Service and the Dominican economy. The Ministry aims to significant transform and modernize the Public Sector, focus on the provision of citizen-centric services, promote the creation of the enabling environment for the sustainability of Micro, Small and Medium Enterprises (MSMEs) in Dominica and continue to diligently work to ensure adherence to all applicable domestic labour and International Labour Standards (ILO) laws, standards and practices and Occupational Health and Safety practices in the work places. Importantly, the programmes of the Ministry will be implemented across all sectors and with the engagement of all stakeholders including other ministries, public and private sector entities, MSMEs, civil society and faith-based organizations.

### Vision

A transformed Public Service as a vehicle for stimulating increased contribution of the business sector and civil society towards a just, prosperous and resilient Dominica.

### Mission

To be the lead Ministry with responsibility for facilitating the enabling environment for business growth and development while ensuring fair labour practices; and driving public sector transformation towards a more inclusive and sustainable society.

### **Core Values**

- Pro
- Respect for Democracy
- Impartiality
- Stewardship and Excellence
- Accountability/Transparency
- Loyalty
- Integrity
- Accountability
- Reciprocity
- Resilience
- Connectivity
- Productivity
- Professionalism
- Good Governance
- Participation
- Non-Partisanship

### **Key Results Areas (KRAs)**

- KRA #1: Organizational and Managerial Effectiveness
- KRA #2: Increased Participation of the Public in the National Development Process
- **KRA #3:** Effective administration of employment opportunities, Immigration and Industrial Relations
- KRA #4: Institutional Strengthening
- KRA #5: Capacity development
- KRA #6: Increased public knowledge and understanding of the Ministry's purpose.

### Goals

- To foster social partnerships among government, employers, workers, entrepreneurs, small business sector and civil society organizations
- To mobilize and empower citizens to participate in national development
- To collaborate with NGO's, Faith Based Organizations and Friendly Societies.
- To facilitate better access to resources for participation in social and economic development at the community level.
- To ensure compliance with labor laws and promote fair labour practices.
- To drive the public sector towards modernization and transformation for greater efficiency, transparency and accountability.
- To promote entrepreneurship and innovation through training, mentorship, and access to networks and resources.
- To promote the creation and growth of small businesses through capacity-building, access to finance, and business development services.

### Strategic Objectives

- Enhance the competency of managerial/supervisory staff by implementing or organizing targeted training as required to improve performance and productivity.
- To submit comprehensive monthly reports on projects, policy measures and programmes
- To promote and facilitate Health and Wellness
- To improve Service Delivery
- To prudently manage the Ministry's budget and resources
- To formulate, advise and implement policy
- To improve relations with Non-Government Organization, Faith Based Organizations, and Friendly Societies
- To promote citizen participation in service delivery by providing spaces, resources, and communication channels
- Engage in activities to promote Labour Standards and raise awareness of critical Labour issues
  as it relates to terms of employment and conditions of work of all workers both unionized and
  non-unionized on the island; and encourage compliance of local laws and International Labour
  Standards as outlined in the ratified Conventions of the International Labour Organization
  (ILO)

• To promote activities and establish procedures geared towards achieving compliance of the provisions of the Employment safety Act Chap 90:08 of the Laws of Dominica

399

- Promote and augment labour-related programmes such as the Decent Work Country Program, the Canadian/Caribbean Farm Program, on an ongoing basis
- To advance Alternative Dispute Resolution
- To strengthen collaboration with other Departments of Government and private sector agencies
- To develop and implement modernized public sector management mechanisms and procedures that are effective, efficient, and innovative
- To collaborate for the implementation of digital solutions for improved delivery of services to the public
- To define models for service delivery standards, levels, mechanisms and procedures in line with the needs of the public
- To increase the availability and accessibility of financing options for small businesses
- To increase the availability and quality of training and support programs for small businesses
- To improve market access for small businesses
- To improve the regulatory environment for small businesses
- To promote networking and collaboration among small businesses and with other stakeholders
- Implement, monitor and evaluate a comprehensive Communication Plan including: activities to increase the Ministry's social media presence and engagement; participation in events to increase visibility and promote the ministry's programs and initiatives; and distribution of informative/educational material to stakeholders about the ministry's activities
- To foster relationships with relevant media outlets and journalists to ensure accurate and timely reporting of the ministry's activities and initiatives

### **Divisions within the Ministry**

- Policy and Administration
- Division of Labour
- Reform Management Unit
- Small Business Support Unit

	FINANCIAL REQUIREMENTS						
HEAD	D57 - Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	PROGRAMME SUMMARY						
OA00	Policy Formulation and Administration	811,144	746,133	788,924	784,568	784,568	784,568
OB00	Labour Policy & Relations	502,013	397,733	499,931	481,622	481,622	481,622
OC00	Small Business Development	449,637	382,286	600,516	546,816	546,816	546,816
OD00	Public Sector Reform	339,559	199,607	350,465	451,707	451,707	451,707
		2,102,353	1,725,759	2,239,836	2,264,713	2,264,713	2,264,713

	FINANCIAL REQUIREMENTS						
S.O.C. Item No.	D57 - Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	S.O.C. Summary						
310	Personal Emoluments	1,354,408	1,185,980	1,329,127	1,323,281	1,323,281	1,323,281
312	Wages (Casual Labour)	1,872	423	18,729	-	-	-
313	Salaried Allowances	67,731	45,226	72,004	59,004	59,004	59,004
314	Non Salaried Allowances	171,339	160,255	168,759	168,759	168,759	168,759
318	Local Travel & Subsistence Allowance	19,080	3,066	32,430	24,920	24,920	24,920
319	International Travel & Subsistence Allowance	32,850	11,285	28,500	28,500	28,500	28,500
325	Hosting & Entertainment	1,750	-	2,800	3,000	3,000	3,000
327	Training	2,331	600	3,360	1,890	1,890	1,890
332	Supplies & Materials	62,685	42,628	66,102	57,951	57,951	57,951
334	Communications Expenses	2,000	321	2,000	2,000	2,000	2,000
336	Operating & Maintenance Services	23,584	10,560	32,557	31,760	31,760	31,760
340	Professional and Consultancy Services	275,235	216,267	237,286	416,138	416,138	416,138
342	Insurance	7,719	613	13,700	9,000	9,000	9,000
352	Sundry Expenses	57,302	39,248	211,890	117,150	117,150	117,150
452	Other Machinery and Equipment	22,467	9,287	20,592	21,360	21,360	21,360
		2,102,353	1,725,759	2,239,836	2,264,713	2,264,713	2,264,713

Programme Code	D57 OA00 OA1
Programme Description	Policy Formulation and Administration

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D57 - Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Authorised Budget 2023/2024	Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	811,144	·	788,924	784,568	·	· ·			
310	Personal Emoluments	595,793	590,433	580,437	590,068	590,068	590,068			
313	Salaried Allowances	15,200	14,027	16,580	13,580	13,580	13,580			
314	Non Salaried Allowances	79,083	79,083	76,503	76,503	76,503	76,503			
319	International Travel & Subsistence Allowance	32,850	11,285	28,500	28,500	28,500	28,500			
325	Hosting & Entertainment	350	-	-	-	-	-			
327	Training	777	600	-	-	-	-			
332	Supplies & Materials	34,108	20,715	40,871	38,446	38,446	38,446			
334	Communications Expenses	2,000	321	2,000	2,000	2,000	2,000			
336	Operating & Maintenance Services	11,925	8,681	11,291	11,796	11,796	11,796			
342	Insurance	7,719	613	13,700	9,000	9,000	9,000			
352	Sundry Expenses	19,267	11,088	11,050	5,775	5,775	5,775			
452	Other Machinery and Equipment	12,072	9,287	7,992	8,900	8,900	8,900			
		811,144	746,133	788,924	784,568	784,568	784,568			

STAFFING	Estimate	s 2024-2025	Estimates 2025-2026		
	Established	Non-Established	Established	Non-Established	
Total Staff					

Programme Code	D57 OB00 OB1
Programme Description	Labour Policy & Relations

	FINANCIAL REQUIREMENTS									
S.O.C. Item No.	D57 - Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028			
	Expenditure	502,013	397,733	499,931	481,622	481,622	481,622			
310	Personal Emoluments	385,805	312,927	387,868	382,726	382,726	382,726			
313	Salaried Allowances	39,671	23,813	39,671	29,671	29,671	29,671			
314	Non Salaried Allowances	34,743	33,061	34,743	34,743	34,743	34,743			
318	Local Travel & Subsistence Allowance	7,470	1,674	7,470	4,960	4,960	4,960			
332	Supplies & Materials	14,652	13,279	7,406	6,345	6,345	6,345			
336	Operating & Maintenance Services	3,560	1,879	12,348	11,592	11,592	11,592			
352	Sundry Expenses	12,647	11,100	3,825	3,575	3,575	3,575			
452	Other Machinery and Equipment	3,465	-	6,600	8,010	8,010	8,010			
		502,013	397,733	499,931	481,622	481,622	481,622			

TAFFING Estimates 2024-2025 Estimates 202			s 2025-2026	
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D57 OC00 OC1
Programme Description	Small Business Development

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D57 - Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Authorised Budget 2023/2024	Actual Expenditure 2023/2024	Approved Estimates 2024/2025	Estimates 2025/2026	Estimates 2026/2027	Estimates 2027/2028
	Expenditure	449,637	382,286	600,516	546,816	546,816	546,816
310	Personal Emoluments	132,239	132,239	120,131	176,930	176,930	176,930
312	Wages (Casual Labour)	1,872	423	18,729	-	-	-
313	Salaried Allowances	7,386	7,386	5,279	5,279	5,279	5,279
314	Non Salaried Allowances	17,371	16,655	17,371	17,371	17,371	17,371
318	Local Travel & Subsistence Allowance	2,250	1,392	12,480	7,480	7,480	7,480
332	Supplies & Materials	2,727	2,397	4,600	3,760	3,760	3,760
336	Operating & Maintenance Services	4,895	-	5,390	5,060	5,060	5,060
340	Professional and Consultancy Services	275,235	216,267	237,286	228,716	228,716	228,716
352	Sundry Expenses	5,662	5,527	179,250	99,550	99,550	99,550
452	Other Machinery and Equipment	-	-	-	2,670	2,670	2,670
		449,637	382,286	600,516	546,816	546,816	546,816

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

Programme Code	D57 OD00 OD1
Programme Description	Public Sector Reform

	F	INANCIAL R	EQUIREMENT	S			
S.O.C. Item No.	D57 - Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development Expenditure	Authorised Budget 2023/2024 339,559	Actual Expenditure 2023/2024 199,607	Approved Estimates 2024/2025 350,465	Estimates 2025/2026 451,707	Estimates 2026/2027 451,707	Estimates 2027/2028 451,707
310	Personal Emoluments	240,571	150,381	240,691	173,557	173,557	173,557
313	Salaried Allowances	5,474	-	10,474	10,474	10,474	10,474
314	Non Salaried Allowances	40,142	31,456	40,142	40,142	40,142	40,142
318	Local Travel & Subsistence Allowance	9,360	-	12,480	12,480	12,480	12,480
325	Hosting & Entertainment	1,400	-	2,800	3,000	3,000	3,000
327	Training	1,554	-	3,360	1,890	1,890	1,890
332	Supplies & Materials	11,198	6,237	13,225	9,400	9,400	9,400
336	Operating & Maintenance Services	3,204	-	3,528	3,312	3,312	3,312
340	Professional and Consultancy Services	-	-	-	187,422	187,422	187,422
352	Sundry Expenses	19,726	11,533	17,765	8,250	8,250	8,250
452	Other Machinery and Equipment	6,930	-	6,000	1,780	1,780	1,780
		339,559	199,607	350,465	451,707	451,707	451,707

STAFFING	Estimate	s 2024-2025	Estimate	s 2025-2026
	Established	Non-Established	Established	Non-Established
Total Staff				

D57 - Ministry of Labour, Public Service Reform, Social Partnership, **Entrepreneurship and Small Business Development** 

	FINANCIAL REQUIREMENTS							1	
DROGRAMME	D57 - Ministry of Labour, Public Service	Estimates	Estimates	Estimates			Revised	Actual	Actual
	Reform, Social Partnership, Entrepreneurship	2025/2026	2025/2026	2025/2026	Estimates		Estimates	Expenditure	Estimates Expenditure Expenditure Up
2	and Small Business Development	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	2026/2027 2027/2028 2024/2025 2023/2024 to 2022/2023
	PROGRAMME SUMMARY								
0A00	Policy Formulation and Administration								
0080	Labour Policy & Relations								
0000	Small Business Development	1,000,000	1,000,000 2,349,000	164,000	1,000,000	1,000,000 1,000,000 4,024,524 8,009,560	4,024,524	8,009,560	14,702,652
0000	Public Sector Reform			•					
		1,000,000	1,000,000 2,349,000	164,000	1,000,000	1,000,000	4,024,524	8,009,560	164,000 1,000,000 1,000,000 4,024,524 8,009,560 14,702,652

	FINANCIAL REQUIREMENTS								
STANDARD	D57 - Ministry of Labour, Public Service	Estimates	Estimates Estimates	Estimates			Revised	Actual	Actual
OBJECT	Reform, Social Partnership, Entrepreneurship 2025/2026	2025/2026	2025/2026	2025/2026	Estimates		Estimates	Expenditure	Estimates Expenditure Up
CODE	and Small Business Development	GOCD	LOAN	GRANT	2026/2027	2027/2028	2024/2025	2023/2024	2023/2024 to 2022/2023
	Summary								
325	325 Hosting and Entertainment	410,000			410,000	410,000	ï	•	
327	327 Training	175,000			100,000	100,000	11,933	9,560	120,898
344	344 Grants and Contributions	230,000	2,349,000	164,000	390,000	390,000	4,012,591	8,000,000	14,506,819
352	352 Sundry Expenses	185,000		•	100,000	100,000			74,935
		1,000,000	,000,000 2,349,000	164,000	1,000,000	1,000,000 4,024,524 8,009,560	4,024,524	8,009,560	14,702,652

			Actual Actual Expenditure Up 2023/2024 to 2022/2023	1,342,348		•	120,898	1,146,515	74,935	1,342,348
			Actual Expenditure 2023/2024	9,560		•	9,560	•	•	9,560
			Revised Estimates 2024/2025	24,524		•	11,933	12,591		24,524
			Estimates 2027/2028	1,000,000		410,000	100,000	390,000	100,000	1,000,000
			Estimates 2026/2027	1,000,000		410,000	100,000	390,000	100,000	1,000,000
			Estimates 2025/2026 GRANT				18	•		
			Estimates 2025/2026 LOAN			J.A.F.		74.	•	•
			Estimates 2025/2026 GOCD	1,000,000		410,000	175,000	230,000	185,000	1,000,000
PROGRAMME	Small Business Development	FINANCIAL REQUIREMENTS	D57 - Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Small Business Enterprise Development	D57 OC00 OC1 P0926 115 205	325 Hosting and Entertainment	Training	344 Grants and Contributions	352 Sundry Expenses	
HEAD	0000		STANDARD OBJECT CODE		D57 OC00 OC1	325	327	344	352	

			Actual Actual	Estimates Expenditure Expenditure Up	2023/2024 to 2022/2023		8,000,000 13,360,304		00,000 13,360,304	00,000 13,360,304
			Revised	Estimates Expe	2024/2025 202		4,000,000 8,0		4,000,000 8,000,000	4,000,000 8,000,000
				Estimates Estimates	2027/2028 2024/2025					•
					2026/2027		•			•
			Estimates	2025/2026	GRANT		164,000		164,000	164,000
			Estimates	2025/2026	LOAN		2,349,000		2,349,000	2,349,000
<u>1</u>			Estimates	2025/2026	GOCD		•		•	•
PROGRAMME	Small Business Development	FINANCIAL REQUIREMENTS	D57 - Ministry of Labour, Public Service	Reform, Social Partnership, Entrepreneurship 2025/2026	and Small Business Development	Support to Small and Medium Size	Enterprises	D57 OC00 OC1 P2208 504/679 205	344 Grants and Contributions	
PROGRAMME HEAD	0000		STANDARD	OBJECT	CODE			D57 OC00 OC1	344	

Description	President's Office	Integrity Commission	Audit	Cabinet Office	Prime Minister's Office	Ministry of Finance, Economic Development, Climate Resilience and Social Security	Ministry of Foreign Affairs, International Business, Trade and Energy	Ministry of National Security and Legal Affairs	Ministry of Health, Welness and Social Services	Ministry of Housing, and Urban Development	Ministry of Agriculture, Fisheries and Blue and Green Economy	Ministry of Tourism	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Ministry of Culture, Youth, Sports and Community Development	Ministry of Environment, Rural Modernisation and Kalinago Affairs	Ministry of Public Works, Public Utilities and the Digital Economy	Ministry of Education and Human Resource Planning, Vocational Training and National Excellence	Total
4H Coordinator														1				1
A C Technician						1												1
Accountant	<u> </u>					2			1									3
Accountant General	₩	<u> </u>	<u> </u>	<u> </u>	<u> </u>	1			<u> </u>	<u> </u>						<u> </u>		1
Accounts Clerk	<u> </u>	<u> </u>	<u> </u>	<u> </u>	L_	16			<u> </u>	$\vdash$				<u> </u>			<u> </u>	16
A dministrative Assistant	₩	<u> </u>	<u> </u>	<u> </u>	4	1			<u> </u>		1							6
A dministrative Cadet				<u> </u>	3													3
A dministrative Officer	<u> </u>			1	3	3			<u> </u>	_			3	<u> </u>			1	11
Adult Education Aide																	7	7
Adult Education Officer																	1	1
Advisor Learning Support																	4	4
A gricultural Foreman											5							5
A gricultural Officer I											8							8
A gricultural Officer II											10							10
A gricultural Officer III											20							20
A gricultural Trainee											5							5
Architect																1		1
Architectural Technican						_										2		2
Assistant Accountant	<u> </u>					2												2
Assistant Adult Education Officer	<u> </u>			_	_												1	1
Assistant Building Officer																1		1
Assistant Chief Education Officer	-			1						-							1	1
Assistant Chief Elections Officer	-			1										1				1
Assistant Chief Youth Development Officer	-									-				'			1	
Assistant Childhood Officer/Education	-									<b>-</b>					-	1	1	1
Assistant Childhood Officer/Stimulation	-							2		-							- '	1
Assistant Commissioner of Police	-		_	_		2		2										2
Assistant Comptroller (Customs)	-					10												10
Assistant Comptroller (Inland Revenue) Assistant Debt Officer	-					1												10
Assistant Debt Officer	-					-											1	1
Assistant Education Officer	-														5			5
Assistant Forest Officer Assistant Government Printer	-			1											-			1
Assistant Government Printer Assistant Local Government Commissioner	$\vdash$	<del>                                     </del>	<del>                                     </del>	H	<del>                                     </del>			1	<u> </u>	$\vdash$		-		1		1		1
Assistant Local Government Commissioner  Assistant Manager CSSD	$\vdash$	<del>                                     </del>	<del>                                     </del>	<del>                                     </del>	<del>                                     </del>			-	1			-		<del>- '</del> -				1
Assistant Maritime Administrator (Registration)	$\vdash$	$\vdash$	$\vdash$	$\vdash$	$\vdash$			1	H			1						1
Assistant Maritime Administrator (Registration)	$\vdash$	$\vdash$	$\vdash$	$\vdash$	$\vdash$			1				Ė				1		<del></del>
Services)	1	l	l	l	1							1						1
Assistant Principal							i							i			7	7
Assistant Procurement Officer																	1	1
Assistant Property Administrator	1										İ			Ī			l	1
Assistant Quantity Surveyor							İ				İ			Ī		1	l	1
Assistant Secretary					1	Ĺ_	L_							1	1		Ĺ_	3
Assistant Superintendant of Police								6										6
Assistant Superintendent of Prisons								1										1
Assistant Surveyor										5								5
Attorney General								1										1
Audit Clerk I	<u> </u>		8	L						Ь		ļ						8
A udit Clerk II	<u> </u>	<u> </u>	2	L			ļ					<u> </u>				ļ		2
Audit Officer I	<u> </u>	<u> </u>	3		<u> </u>		ļ							ļ		ļ		3
Audit Officer II	<u> </u>	<u> </u>	2	<u> </u>	<u> </u>					<u> </u>				ļ		1		2
Auditor	<u> </u>	<u> </u>	2		<u> </u>		ļ				L			ļ		<b></b>	<u> </u>	2
Bailiff	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	ļ	8		<u> </u>				ļ				8
Budget Controller	<u> </u>		<u> </u>	<u> </u>	<u> </u>	1				<u> </u>						_		1
Building Maintenance Officer	<del>  _</del>	<u> </u>	<u> </u>	<u> </u>	Ļ					<u> </u>		<u> </u>				2		2
Building Maintenance Technician Building Maintenance/Facilities Manager	1	ļ	<u> </u>	<u> </u>	2					<u> </u>		<u> </u>				1		3
	i	ı	1	1	ı	1	I	1	ı	ı	ı	l	ĺ	I	1	1	I	1

Description  Business Development Officer I	President's Office	Integrity Commission	Audit	Cabinet Office	Prime Minister's Office	Ministry of Finance, Economic Development, Climate Resilience and Social Security	Ministry of Foreign Affairs, International Business, Trade and Energy	Ministry of National Security and Legal Affairs	Ministry of Health, Welness and Social Services	Ministry of Housing, and Urban Development	Ministry of Agriculture, Fisheries and Blue and Green Economy	Ministry of Tourism	Ministry of Labour, Public Service Reform, Social  Partnership, Entrepreneurship and Small Business Development	Ministry of Culture, Youth, Sports and Community Development	Ministry of Environment, Rural Modernisation and Kalinago Affairs	Ministry of Public Works, Public Utilities and the Digital Economy	Ministry of Education and Human Resource Planning, Vocational Training and National Excellence	Total
Business Development Officer II													1					1
Caretaker/Messenger	1	$\vdash$			-				1		1	1	<u> </u>	1			2	5
Carib Affairs Development Officer		H							<u> </u>		<u> </u>				1			1
Certificate of Naturalization (CON) Officer I					1													1
Certificate of Naturalization (CON) Officer II	L				1													1
Certified Nurse Midw ife									54									54
Change Management Officer													1					1
Chauffeur/Attendant							2	1			1	1		1			2	8
Chief Cultural Officer														1				1
Chief Dental Officer									1									1
Chief Development Planner						1												1
Chief Education Officer				4													1	1
Chief Elections Officer Chief Environmental Health Officer		-		1					1									1
Chief Fire Officer		<u> </u>						1	-									1
Chief Fisheries Officer		-						'			1							1
Chief Librarian																	1	1
Chief Magistrate								1									•	1
Chief Medical Officer									1									1
Chief Nursing Officer									1									
Chief Parliamentary Counsel								1										1
Chief Personnel Officer					1													1
Chief Pharmacist									1									1
Chief Physical Planner										1								1
Chief Prison Officer Chief Procurement Officer						4		1										1
	-	-			-	1	1											1
Chief Protocol Officer Chief Statistician	-	-				1												1
Chief Technical Officer		1			1	'				1		1				1		4
Chief Youth Development Officer					Ė					Ė		i i		1		<u> </u>		1
Child Protection Officer									3									3
Clerk House of Assembly				1														1
Clinical Nurse Practitioner									1									1
Clinical Nurse Specialist/Anaesthetics									4									
Clinical Nurse Specialist/Critcal Care	1								5									
Clinical Nurse Specialist/Geriatrics	1	<u> </u>							4									igwdown
Clinical Nurse Specialist/Oncology	<u> </u>	<u> </u>		-					4	<u> </u>		<u> </u>						$\vdash \vdash \vdash$
Clinical Nurse Specialist/Orthopaedics Clinical Nurse Specialist/Paediatrics	1-	$\vdash$			-	<u> </u>			2					<u> </u>			<u> </u>	$\vdash \vdash \vdash$
Commissioner of Cooperatives	1-	<u> </u>							4	-				1	-			1
Commissioner of Cooperatives	1	$\vdash$			1	<u> </u>		1						<del>'</del>			l 	1
Communications Officer	1							<u> </u>	1									1
Compliance Officer	1	T			1													1
Comptroller (Customs)						1	Ì											1
Comptroller (Inland Revenue)						1												1
Computer Operator				2		1		1										4
Computer Systems/Netw ork Administrator	1															1		1
Computer Technician	1	<u> </u>						11-		<u> </u>						3		3
Constable		<u> </u>					-	415		<u> </u>				-				415
Cooperatives Officer	1	├							4	<del>                                     </del>		<b> </b>		5				5 1
Coordinator (Child Care and Protection)  Coordinator (Citizen By Investment)	1	├	-	-	1				1	<del>                                     </del>		<del>                                     </del>				-		1
Co-ordinator (Citizen By Investment)  Co-ordinator Gender Affairs	1	$\vdash$	-		H			-	1	1		<del>                                     </del>						1
Co-ordinator Gender Arrairs  Co-ordinator Social Welfare Officer	1	$\vdash$							1	1	<b>-</b>	<del>                                     </del>						1
Co-ordinator Social Wellare Officer  Co-ordinator Technical/Vocational Education	1-	$\vdash$							<del>-</del>								1	1
Co-ordinator, Health Promotion	1								1								· ·	1
55 S. Gillator, Floater Fromotion	1	<u> </u>	<u> </u>	<u> </u>	I	I	1	1	<u>'</u>	<u> </u>	I	<u> </u>	l	l	l		<u> </u>	

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Description	President's Office	Integrity Commission	Audit	Cabinet Office	Prime Minister's Office	Ministry of Finance, Economic Development, Climate Resilience and Social Security	Ministry of Foreign Affairs, International Business, Trade and Energy	Ministry of National Security and Legal Affairs	Ministry of Health, Welness and Social Services	Ministry of Housing, and Urban Development	Ministry of Agriculture, Fisheries and Blue and Green Economy	Ministry of Tourism	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Ministry of Culture, Youth, Sports and Community Development	Ministry of Environment, Rural Modernisation and Kalinago Affairs	Ministry of Public Works, Public Utilities and the Digital Economy	Ministry of Education and Human Resource Planning. Vocational Training and National Excellence	Total
Craft Teacher									2									2
Cultural Officer		-			4									2				2
Customer Service Representative Customs Guard					4	9												9
Customs Officer Grade I						13												13
Customs Officer Grade III						44												44
Customs Officer Grade II						20												20
Data Entry Clerk						1		6	1				2					10
Database Administrator				1				Ť					_			1		2
Database Developer																3		3
Database Management Specialist						1												1
Database Officer									1									1
Debt Officer						1												1
Dental Surgeon									4									4
Dental Surgery Assistant									4									4
Dental Therapist									6									6
Departmental Sister									1									1
Deputy Accountant General						1												1
Deputy Chief Fire Officer								1										1
Deputy Chief Tehnical Officer								2								1		1 2
Deputy Commissioner of Police Deputy Comptroller (Customs)						1		2										1
Deputy Comptroller (Inland Revenue)						3												3
Deputy Director of Audit			0			-												0
Deputy Director of CBI			Ŭ		2													2
Deputy Director of Hospital Nursing Services									2									
Deputy Labour Commissioner													1					1
Deputy Maritime Administrator												1						1
Deputy Principal																	15	15
Deputy Registrar Qualified								1										1
Deputy Registrar Unqualified								1										1
Development Control Officer										6								6
Dialysis Aide		_							5									<u> </u>
Dietician		<u> </u>							1									1
Director Drug Prevention Director Inter Ministerial Coordination & Policy		$\vdash$		-	-				1			-						1
Monitoring Unit				1								ĺ						1
Director Meteorological Services								1										1
Director of Agriculture											1				i			1
Director of Audit			1															1
Director of Forestry															1			1
Director of Hospital Nursing Services									1									
Director of Political Affairs							1											1
Director of Public Health Nursing Services									1									
Director of Public Sector Reform and				ĺ								ĺ	4					4
Modernisation Director of Social Services					<u> </u>				1				1					1
Director of Social Services  Director of Survey and commissioner of Lands		$\vdash$							<del>- '</del> -	1	-				-			1
Director of Trade				-			1			Ė		-						1
Director Primary Health Care						1	<u> </u>		1						1			1
Director Public Prosecutions								1	<u> </u>									1
Director, Citizenship By Investment					1						l				1			1
Director, Employment Creation and Mentorship						1									1			
Programme		L		L							<u> </u>	L			1			1
Director, Financial Intelligence Unit								1										1
Director, Financial Services Unit		oxdot				1												1
Director, ICT Unit	1	Ι -		ĺ	l			Ī	Ī	1		l -	I			1		1

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District Medical Officer									11									11
Draftsman										2						3		5
DraftsmanTrainee																1		1
Draughtsman										1								1
Driver				1						1								2
Driver/Attendant				1										1				2
Drug Abuse Prevention Officer									4									4
Early Childhood Coordinator			L														1	1
Economist I						10												10
Education Officer																	12	12
Electrical Engineer																1		1
Electrical Technician									1							2		3
Electrician						1			1							2		4
Engineer																8		8
Engineering Technician						1										1		2
Environmental Health Officer									14									14
Epidemiologist									1									1
Examiner		-				12				<del>                                     </del>								12
Executive Officer	1	1	1	3	2	5	1	5	1	3	2			2		1	2	30
Facilities Manager	<del>L'</del>	H	H	-			-	-	1	-								1
Family Nurse Practitioner									7									7
Field Auditor						1												1
Field Officer						<u> </u>											1	1
Finance Officer (CBI)					1												'	1
Financial Investigator					H.			3		<u> </u>								3
Financial Secretary	-	-				1	-	3		1	-					-		1
Fireman						'		133										133
								133			5							5
Fisheries Liaison Officer											2							2
Fisheries Officer Food Supervisor									2									2
Foreign Service Officer I							1											
Foreign Service Officer II																		1
· ·	<u> </u>	<u> </u>	<b>—</b>		<b>—</b>	-	1			-		-				-		1
Foreign Service Officer III	1	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<del> </del>	2			<del>                                     </del>	-	<u> </u>			2	-		2
Forest Officer	<del>                                     </del>	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<b> </b>	-			├	<b>—</b>	<u> </u>		-	2	-		2
Forest Technician	<b>!</b>	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<del>                                     </del>	-			1	<b>—</b>	<u> </u>		-	1	-		1
Forester I	1	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<del>                                     </del>	-			<del>                                     </del>	-	<u> </u>			5	-		5 10
Forester II	<b>!</b>	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<del>                                     </del>	-			1	<b>—</b>	-		-	10	-	1	
General Editor	<del>                                     </del>	<u> </u>	$\vdash$	4	$\vdash$	<del>                                     </del>	<u> </u>			<del>                                     </del>	<b>—</b>	_					1	1
Government Printer	<u> </u>	<u> </u>	<del>                                     </del>	1	<u> </u>	<u> </u>				<del>                                     </del>		<u> </u>					4.4	1
Graduate Teacher (Primary School)	<b> </b>	<u> </u>	$\vdash$	-	-	<b> </b>				-	-	_		-	-	-	11	11
Graduate Teacher (Secondary School) Guidance Counsellor	<del>                                     </del>	<u> </u>	$\vdash$	-	$\vdash$	<del>                                     </del>				<del>                                     </del>	<u> </u>	_					104	104
Head Counsellor	1	<u> </u>	<del>                                     </del>		<b>—</b>	-			1	-		-					4	1
	<u> </u>	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<del>                                     </del>			- 1	<del>                                     </del>	<u> </u>	_					87	87
Head of Department Health Educator	<u> </u>	<u> </u>	<del>                                     </del>		<del>                                     </del>	<del>                                     </del>			3	<del>                                     </del>		-					01	3
Health Statistical Officer	1	<del>                                     </del>	<del>                                     </del>		<del>                                     </del>	<b>-</b>			1	-		<u> </u>						1
Health Statistical Officer Hospital Medical Director	<del>                                     </del>	-	<del>                                     </del>	-	<del>                                     </del>	<del>                                     </del>	-		1	<del>                                     </del>	<u> </u>	-				<u> </u>		1
•	<del>                                     </del>	-	<del>                                     </del>	-	<del>                                     </del>	<del>                                     </del>	-			<del>                                     </del>	<u> </u>	-				<u> </u>		
Hospital Services Coordinator	<b>!</b>	<u> </u>	<del>                                     </del>	-	<del>                                     </del>	<del>                                     </del>	-		1	1	<b>—</b>	<u> </u>		-	-	-		1
Hospital Social Welfare Officer	<u> </u>	<u> </u>	<u> </u>	-	<u> </u>	-			1	<del>                                     </del>		<u> </u>						1
Housekeeper	<u> </u>	<u> </u>	<u> </u>		<u> </u>	ļ			1	<u> </u>								1
Housing Officer	<u> </u>		<u> </u>		<u> </u>	<u> </u>				1								1
Housing Technician	<u> </u>		<u> </u>		<u> </u>	<u> </u>				2								2
Indexer Assistant	<u> </u>					ļ											1	1
Infection Control Officer	<u> </u>					ļ			1					ļ		<u> </u>		1
Information Officer																1		1

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Inspector Police								22										22
Instructor Trainer Youth Skills					<u> </u>						<u> </u>			1		1		1
Internal Auditor					<u> </u>	1					<u> </u>							1
Investment Promotions Officer					_	1												1
IT A dministrator						1								4				1
Job Developer Youth Skills Programme	_	_	_	-	1.0	0.4	4	0.0	10	4.4		•	-	1		_	0.5	1
Junior Clerk	2	1	1	7	10	24	4	32	16	11	6	3	7	20	4	8	25	181
Junior Draughtsman					_	ļ		<u> </u>		1	1			<u> </u>	ļ	<b> </b>		1
Laboratory Assistant		_		-	<u> </u>						1				1		3	4
Laboratory Superintendent Laboratory Technician		_			<b> </b>			<u> </u>	1 5		<u> </u>					2		7
									10							2		10
Laboratory Technologist									10				4					
Labour Commissioner Labour Officer					-								2					2
Land Valuation Technician										1								1
Leading Fireman								16		-								16
Librarian I								10			-						1	1
Librarian II								ł									4	4
Library Assistant																	4	4
Library Technician																	5	5
Licensed Practical Nurse 1									13									13
Licensed Practical Nurse 2									59									59
Local Government Commissioner														1				1
Magistrate								5										5
Maintenance Supervisor									1									1
Maintenance Technician																		0
Manager CSSD									1									1
Manager, Financial Management Systems Unit						1												1
Manager, Windsor Park Sports Stadium														1				1
Manager/Engineer- Housing Development										1								1
Maritme Administrator												1						1
Matron								<u> </u>	1		<u> </u>					1		1
Mechanic								1			1					ļ		2
Medical Officer					<u> </u>				22		<u> </u>					1		22
Medical Records Officer				-	_			<u> </u>	1		<b> </b>					1		1
Mental Health Nurse	1	1	1	2	1	6		1	14	2	2		2	2	4	4	7	14
Messenger Meteorological Assistant	1	1	1	3	4	Ö	<u> </u>	10	3	2				3	1	1	7	10
National Disaster Co-ordinator	-	-	-		<del>                                     </del>	-		1			-			-	1	1	-	1
Netw ork Administrator	-	$\vdash$	-	-	$\vdash$	1		<del>- '</del>			-					1		1
Nurse Practitioner/Anaesthetist						'		<b>-</b>	1		<del>                                     </del>				1	1		1
Nurse Practitoner		$\vdash$			1				2		<u> </u>							2
Nursing Attendant						1	1	<b> </b>	1		<del>                                     </del>			1	1	t		1
Nursing Manager									5							1		5
Nursing Supervisor									16							t		16
Nutritionist							İ		1		i				İ	1		1
Office Attendant				1	2	3		1	1		Ī			1			1	10
Office Attendant/Driver									1									1
Operating Room Scrub Aide									10									10
Ophthalmic Technician									1									1
Ophthalmic Technologist									1									1
Orderly/Driver					oxdot				25									25
Parliamentary Counsel								1								]		1
Permanent Secretary							1	1	2	1	1	1	1	1	1	1	1	12
Pharmacist									9		<u> </u>					1		9
Physical Planner										1								1
Physical Planning Assistant										2								2
·						_	_			_	_	_						

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	eside	tegrit	Audit	abine	ime	inistr	inistri ade a	inistr	inistr	inistr	Ministry or Economy	inistr	inistr <sub>.</sub> artne: evelo	inistr	inistr	Ministry o Economy	inistr	
Postmaster General	ď	트	ΑΓ	ပိ	<u>P</u>	≅ &	ΞË	Ξ	Ξ	≅	ΞĞ	≅	Σ α α	<u>≅</u> ŏ	≅ &	Ψ	i <u>≅</u> γ	1
President's Secretary	1													'				1
Primary Care Nurse/District Midw ife									36									36
Principal (Secondary School)		_											<b></b>				53 7	53 7
Principal (Secondary School) Principal Land Engineering Surveyor																1	/	1
Principal Nursing Officer									1							<b>-</b> '-		1
Principal Prison Officer								8										8
Principal Probation Officer									1									1
Printing Technician Prison Officer		<u> </u>		7	_			1 57					<b></b>					8 57
Probation Officer								57	2									2
Procurement Officer		1				2			<u> </u>									2
Produce Chemist											1							1
Programme Officer								2								1		3
Projects Officer Protocol Assistant		-					1									1		1
Protocol Officer							1											1
Public Health Aide									20									20
Public Health Nurse									10									10
Pupil Surveyor										2							000	2
Qualified Teacher (Primary School)  Qualified Teacher (Secondary School)		_															332 140	332 140
Quantity Surveyor																1	140	1
Quantity Surveyor Trainee																1		1
Quarantine Inspector											8							8
Radiographer									3									3
Registered Nurse 2 Registered Nurse I		-							216									216
Registrar Assistant/Library Technician								1										1
Registrar Intellectual Property								1										1
Registrar of Titles								1										1
Registrar Registrar General and Provo Marshal								1	1									1
Research and Project Officer Research Assistant		1							1				-					1
Research Officer		Ė							1									1
Revenue Officer I						16												16
Revenue Officer II						19												19
Revenue Officer III School Counsellor		<u> </u>			_	18											1.5	18
Seamstress		$\vdash$							1		-		-				15	15 1
Secretary		1							<u> </u>									1
Secretary to the Cabinet				1														1
Secretary, PSC				1														1
Senior Administrative Officer		<u> </u>			2	1	4	4	4	4	4	4				4	4	1
Senior Administrative Officer Senior Architect		$\vdash$		-			1	1	1	1	1	1				1	1	10
Senior Assistant Accountant						1										<del>  '</del>		1
Senior Clerk	2			2	7	4	3	8	5	3	1	2		7	2	5	3	54
Senior Cooperatives Officer														1				1
Senior Court Reporter		<u> </u>			_			1						2				1
Senior Cultural Officer Senior Customer Representative		$\vdash$			1						-			2				2
Senior Customer Representative Senior Dental Therapist		$\vdash$		<del>                                     </del>	⊢				1									1
Senior Development Control Officer										1								1
Senior Draftsman										1								1
Senior Economist	ì	1	1	ı	i .	2	l	1	i	i .	1	l	Ī	Ī	ĺ	1	l	2

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Senior Environmental Health Officer Senior Examiner						5			4								$\vdash$	<u>4</u> 5
Senior Executive Officer					2	3	1	2	1		1		2	3	1	1	2	16
Senior Family Nurse Practitioner					<u> </u>		•		4				_			· ·	_	
Senior Financial Investigator FIU								1										1
Senior Fisheries Officer											1							1
Senior Graduate Teacher																	28	28
Senior Information Systems Administrator	<u> </u>	_	<u> </u>			1						<u> </u>					igsquare	1
Senior Laboratory Technologist Senior Mechanical Operator	1	<u> </u>	1					1	6								<del>                                     </del>	6 1
Senior Mechanical Operator Senior Meteorological Officer	1	1			$\vdash$			1									$\vdash \vdash \vdash$	1
Senior Nurse	1							<u> </u>	2									2
Senior Orderly									1									1
Senior Pharmacist									5									5
Senior Planning Officer																	1	1
Senior Postman				_										2				2
Senior Printing Technician Senior Prison Officer		ļ		8				15									<del>                                     </del>	8 15
Senior Programme Officer								13									1	1
Senior Projects Officer												1						1
Senior Property Valuer										1								1
Senior Public Health Nurse									4									4
Senior Qualified Teacher	<u> </u>																70	70
Senior Radiographer Senior Sports Officer									1					2			$\vdash$	2
Senior State Attorney	1							1										1
Senior Systems Analyst					1			'										1
Sergeant of Police								50										50
Social Development Planner						1												1
Social Welfare Officer									3									3
Social Worker									2									2
Solicitor General Specialist Medical Officer	1	$\vdash$	-		_			1	15	<u> </u>							$\vdash$	1 15
Specialist Medical Officer Specialist Teacher (Operation of school	1	$\vdash$			_				13									10
System)		L								L	<u></u>		<u> </u>				1	1
Specialist Teacher (Primary School)																	4	4
Specialist Teacher (Secondary School)	1	<u> </u>	<u> </u>		_									4			19	19
Sports Coordinator Sports Officer	1	$\vdash$	-		_					<u> </u>				7			$\vdash$	7
State Attorney	+	$\vdash$						8						<u>'</u>			$\vdash$	8
State Lands Officer		$\vdash$			$\vdash$			Ť		1								1
State Lands Ranger										3								3
Station Officer								5										5
Statistical Assistant		<u> </u>			_					<u> </u>		<u> </u>					1	1
Statistical Officer I Statistical Officer II	-	-			_	2					-			-	-		$\vdash \vdash$	2
Statistical Officer III	+-	$\vdash$				3				-			<del>                                     </del>				$\vdash$	3
Statistician	$\vdash$	$\vdash$				8											1	9
Stenotypist I				2		<u> </u>							1	i e	i e			3
Stenotypist II				1														1
Storekeeper									1		1						1	3
SubStation Officer Fire								8									igwdown	8
Superintendent of Police Superintendent of Prisons	-	-			_	-		4			-			-	-		$\vdash \vdash$	4
Lauberintendent of Prisons	1	1	Ī	l	ı	1	ĺ	1 1	ı				l			1	1	1
				1														1
Supervisor - Stenotyping Supervisor (Customs)				1		6												1 6

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Tax Investigator						2												2
Technical Officer											3	3		1				7
Technical Officer - Resilience Officer II, Research & Data Analysis				1														1
Technical Officer-Resilience Officer I,																		
Administrative and Governance Support				1														1
Technician						1					1							2
Television Producer																1		1
Trade Officer I							3											3
Trade Officer II							2											2
Trade Officer III							2											2
Transport Coordinator														1				1
Unqualified Teacher (Primary School)																	203	203
Unqualified Teacher (Secondary School)																	49	49
Veterinary Officer											1							1
Ward Clerk									5									5
Warehouseman									1									1
Web Developer																2		2
Web System Administrator																1		1
X-Ray Assistant									2									2
Youth Officer														7				7
Youth Skills Training Instructor														1				1
Grand Total	9	5	21	51	60	308	29	972	808	66	92	17	26	118	36	72	1260	3869

# ALLOCATION OF NON-ESTABLISHED (Monthly/Daily Paid) POSTS IN THE PUBLIC SERVICE

Administrator Public Support  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Assistant Medical Projects Officer  Assistant Medical Projects Officer  Assistant Medical Projects Officer  Assistant Registering Officer  Assistant Registering Officer  Assistant Registering Officer  Assistant Registering Officer  Assistant Medical Projects Officer  Assistant Medical P																			
Administrative Assistant	Description	President's Office	Integrity Commission	Audit	Cabinet Office	Prime Minister's Office	Ministry of Finance, Economic Development, Resilience and Social Security	Ministry of Foreign Affairs, International Business, Trade and Energy	Ministry of National Security and Legal Affairs	Ministry of Health, Welness and Social Services	Ministry of Housing, and Urban Development	Ministry of Agriculture, Fisheries, and Blue and Green Economy	Ministry of Tourism	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Ministry of Culture, Youth, Sports and Community Development	Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Ministry of Public Works and The Digital Economy	Ministry of Education and Human Resource Development	Total
Administrative Socretary Administrative Accounting Officer Administrator Public Support Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Alash Projector Officer Administrator Public Support Ad	Administrative Assistant					1													
Administrative/Accounting Officer Administrative/Disc Support I I I I I I I I I I I I I I I I I I I	Administrative Officer							3											3
Administrator Public Support  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Alba Projects Officer  Assistant Medical Projects Officer  Assistant Medical Projects Officer  Assistant Medical Projects Officer  Assistant Registering Officer  Assistant Registering Officer  Assistant Registering Officer  Assistant Registering Officer  Assistant Medical Projects Officer  Assistant Medical P													1						1
ALBA Projects Officer  ALBA Projects Officer	Administrative/Accounting Officer					-													
Ambassador Anbassador		_				1									<u> </u>				
Ambassador-at-Large Appletmant/Files Cark Ap		<u> </u>				Ш								ļ	1				
Appointment/Filing Clerk  Application of Filing Clerk  Assistant								3					_						
Aguseluture Assistant Aguseluture Assistant Aguseluture Assistant Flacher Assistant Flacher Assistant Housekeeper Assistant Housekeeper Assistant Mechanic Assistant						1				4									
Assistant Craft Teacher Assistant Mechanic Assistan										1		-1							
Assistant Housekeeper Assistant Rechanic I	-					$\vdash$				1		'							
Assistant Registering Officer													-						
Assistant Registering Officer	·									•		1							
Assistant Storekeeper Assistant Storekeeper Assistant Thibaud Resource Centre I I I I I I I I I I I I I I I I I I I					109							-							
Audio Visual Editing Technician										1									1
Auxillary Prison Officer	Assistant/Thibaud Resource Centre					1													1
Auxiliary Prison Officer  Band Cadet  Band Cadet  Band Master  Band Master  Band Sergeant  Band	Audio Visual Editing Technician									1									
Band Cadet															2				
Band Corporal																			
Band Master																			
Band Sergeant	·																		
Bandsmen																			
Brushcutter Operator	ű					$\vdash$							-						
Business Development Officer		-							21										
Caregiver, Chances	·												2						
Caregiver, Yes We Care	·									8									
Caretaker/Attendant										39									39
Carpenter         Image: Compact of Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Chairman (Electoral Commission)         Image: Commission of Comm	Caretaker									1			2		38				41
Chairman (Electoral Commission)         1 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td><td></td></t<>																		1	
Chairman (Integrity Commission)         1 <t< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>2</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	•									2									
Chairman (Promotion Advisory Board)         1	,				1														
Chairman (Public & Police Service Comm,)         Image: Chairman (Public Service Board of Appeal) <td>, , ,</td> <td></td> <td>1</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	, , ,		1																
Chairman (Public Service Board of Appeal)         1         1         2         3         3         2         7           Chauffeur         1         1         4         2         3         2         7           Chauffeur/Office Attendant         1         4         1         1         1         5           Civil Engineer         2         2         2         1         4         1         1         1         2         12         1           Clerical Assistant         2         2         2         1         4         1         8         1		<u> </u>	_																
Chauffeur         Image: Chauffeur of the Attendant of the	7,	<del> </del>	-			Н									1				
Chauffeur/Office Attendant         Image: Chauffeur of the Attendant of the	, , , , , , , , , , , , , , , , , , , ,	<del>                                     </del>			<del>- '-</del>	Н					2				3			2	
Civil Engineer         Image: Community Worker		$\vdash$	$\vdash$			H		4					1		-				
Cleaner         2         2         2         1         41         3         1         2         12         61           Clerical Assistant         1         4         1         8         1         1         11         11           Clerical Officer         1         4 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1</td> <td></td> <td>Ė</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>											1		Ė						
Clerical Officer         Image: Clerical Officer of the community Worker         Image: Clerical Officer of the community Worker of t		2			2			1		41					1	2		12	61
Clerk/Typist         1         1         5         6         7 <t< td=""><td>Clerical Assistant</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>1</td><td>8</td><td></td><td></td><td>1</td><td>1</td><td></td><td></td><td>11</td></t<>	Clerical Assistant										1	8			1	1			11
Coach         6           Commissioner (Integrity Commission)         6           6         1           Community Liaison Officer         1           Community Worker         1           1         1           Conductor/Porter         4	Clerical Officer							1								1			2
Commissioner (Integrity Commission)         6         9         6	Clerk/Typist					1													2
Community Liaison Officer         1 <td></td> <td></td> <td>L</td> <td></td> <td></td> <td>Щ</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>6</td> <td></td> <td></td> <td></td> <td></td>			L			Щ									6				
Community Worker         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         4         1         4			6			H													
Conductor/Porter         4         4	·	-	$\vdash$			1				4									
	·		$\vdash$			H				- 1					Δ				
Consul-General		-	$\vdash$			H		1					$\vdash$		-				1
Cook 1   1   2   2		1				Н		<u> </u>		1									
Co-ordinator 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Ė				Н													
Co-ordinator of Alba 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						1												1	
Coordinator School Feeding Programme 1 1 1																		1	
Counsellor/Social Worker 1 1 1										1									1
Cultural Assistant 1 1 1	Cultural Assistant														1				1
Curator															1				
Customs Guard	Customs Guard																		0

# ${\tt ALLOCATION\,OF\,NON-ESTABLISHED\,(Monthly/Daily\,Paid)\,POSTS\,IN\,THE\,PUBLIC\,SERVICE}$

		_											,					
Description	President's Office	Integrity Commission	Audit	Cabinet Office	Prime Minister's Office	Ministry of Finance, Economic Development, Resilience and Social Security	Ministry of Foreign Affairs, International Business, Trade and Energy	Ministry of National Security and Legal Affairs	Ministry of Health, Welness and Social Services	Ministry of Housing, and Urban Development	Ministry of Agriculture, Fisheries, and Blue and Green Economy	Ministry of Tourism	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Ministry of Culture, Youth, Sports and Community Development	Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Ministry of Public Works and The Digital Economy	Ministry of Education and Human Resource Development	Total
Data Collector							-		1		2							8
Data Entry Clerk  Database Administrator							<u> </u>		1	1								1
Deputy Chairman (PSC)		-		2						'								2
Deputy Manager/Senior Social Worker									1									1
Director Legal Aid			$\vdash$				<del>                                     </del>	1	-									1
Director of Telecoms							<del>                                     </del>	<del>- '-  </del>								1		1
Director/Small Business Support							<del>                                     </del>					1						1
District Postmasters/Mistress												Ė		20				20
Domestic Staff/Workers	4						1		72									77
Driver									9		3				1			13
Electrician																5		5
Executive Assistant											1							1
Executive Assistant-OECS/CARICOM							1											1
Executive Director												1						1
Executive Social Care Officer					1													1
Field Assistant										15	5							20
Field Officer									1		1							2
Field Officer I												1						1
Field Officer II												1						1
Finance Officer															1			1
Financial Officer															1			1
First Secretary	2						1											1
Gardener Groundsman	2						-		6		1			9			7	2 23
Groundsman/Handyman				1					0		- '			9			· '	1
Handyman									4								1	5
Head - Agricultural Investment Unit											1							1
High Commissioner							1											1
Household Supervisor	1																	1
Housekeeper					1													1
Housing Aide										1								1
Housing Liason Officer										1								1
Information & Communication System. Officer									1									1
Information Assistat							ļ					ļ .				7		7
Information Technology Officer		<u> </u>	lacksquare							ļ		1					ļ	1
Intern		<u> </u>	$\vdash$				2					<u> </u>						2
IT Officer		-					<del>                                     </del>	2					-				4	2
Judge Secretary			$\vdash$				<b>-</b>	1										1
Judges Secretary  Lab Assistant		-	$\vdash$				<del>                                     </del>	<u> </u>			1							1
Labourer							<del>                                     </del>			3	<del>- '-</del>							3
Laundry Supervisor									1	Ť								1
Liason Officer/Diaspora Affairs							1											1
Light Equipment Operator - Semi-Skilled							i –		3									3
Mail Attendant														2				2
Maintenance/Technical Officer															1			1
Manager, Youth Centre														1				1
Manager/Foreman											1							1
Managing Director			oxdot						1									1
Market Supervisor											1							1
Members (Electoral Commission)				4														4
Members (Promotion Advisory Board)		_	Ш	3			ļ					_						3
Members (Public & Police Service Comm.)		<u> </u>		10			ļ					<u> </u>						10
Members (Public Service Board of Appeal)		_	$\vdash$	2			<u> </u>		•						4			2
Messenger					1				2		1				1			5

# ${\tt ALLOCATION\,OF\,NON-ESTABLISHED\,(Monthly/Daily\,Paid)\,POSTS\,IN\,THE\,PUBLIC\,SERVICE}$

Description Maintag/Courseller	President's Office	Integrity Commission	Audit	Cabinet Office	Prime Minister's Office	Ministry of Finance, Economic Development, Resilience and Social Security	Ministry of Foreign Affairs, International Business, Trade and Energy	Ministry of National Security and Legal Affairs	Ministry of Health, Welness and Social Services	Ministry of Housing, and Urban Development	Ministry of Agriculture, Fisheries, and Blue and Green Economy	Ministry of Tourism	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Ministry of Culture, Youth, Sports and Community Development	Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Ministry of Public Works and The Digital Economy	Ministry of Education and Human Resource Development	Total
Minister/Counsellor	<u> </u>						3											3
Nursing Aide		_	igwdown		Ш				55			<u> </u>						55
OECS Commissioner							1											1
Office Assistant					Ш				1									1
Office Attendant														1				1
Operations Officer	L											L			1			1
Park Wardens															12			12
Part-time Cleaner									1									1
Part-time Driver									1									1
Pharmacy Technician									1									1
Phlebotomist									1									1
Plumber									1									1
Postal Agent														18				18
President's Orderly	1																	1
Press Atache	H				1													1
Principal Adviser					1													1
Program Officer	-				H						1							1
Project Co-ordinator							1											1
Project Manager	-				1		'											1
Projects Officer					H		1								1			2
Promotion & Community Officer	-						'								1			1
-									14						1			14
Psychiatric Aide	_								5									
Psychiatric Assistant															4			5
Receptionist	-			00					1						1			2
Registering Officer				20							_							20
Research Assistant											2						-	2
Rural Library Assistant																	6	6
Second Secretary/Foreign Service Offier II							1											1
Secretary (Electoral Commission)				1														1
Secretary (Promotion Advisory Board				1														1
Secretary (Public Service Board of Appeal)	_			1	Ш													1
Secretary General, UNESCO																	1	1
Secretary/Receptionist							1			1	1							3
Security											3				1			4
Security Guard/Officer							1		3								4	8
Security/Handyman	L	L								3		L						3
Senior Clerk/Web Master	L														1			1
Senior Executive Officer - Accounts							1											1
Senior Executive Officer/Third Secretary							1											1
Senior Information Officer																1		1
Senior Technical Officer					1													1
Social Care Officer					9													9
Special Constable								10										10
Storekeeper									1	2	1							4
Supervisor					П				8									8
Surveyor Trainee					П					3								3
Tailor					М			1										1
Technical Officer	$\vdash$				2								1					2
Technical Supervisor (Roads)	$\vdash$				H							<del>                                     </del>		1				1
Technician		$\vdash$	<del>                                     </del>		Н					<b> </b>	1	$\vdash$		<u> </u>			<b> </b>	1
Television Producer		$\vdash$	$\vdash$		H				-	-	<del>- '-</del>	-	-	-		1	-	1
TOTO VISION T TOUGUE	L	<u> </u>	1						l	l	l	<u> </u>	L	l			I	_'_

# ALLOCATION OF NON-ESTABLISHED (Monthly/Daily Paid) POSTS IN THE PUBLIC SERVICE

Description	President's Office	Integrity Commission	Audit	Cabinet Office	Prime Minister's Office	Ministry of Finance, Economic Development, Resilience and Social Security	Ministry of Foreign Affairs, International Business, Trade and Energy	Ministry of National Security and Legal Affairs	Ministry of Health, Welness and Social Services	Ministry of Housing, and Urban Development	Ministry of Agriculture, Fisheries, and Blue and Green Economy	Ministry of Tourism	Ministry of Labour, Public Service Reform, Social Partnership, Entrepreneurship and Small Business Development	Ministry of Culture, Youth, Sports and Community Development	Ministry of Environment, Rural Modernisation and Kalinago Upliftment	Ministry of Public Works and The Digital Economy	Ministry of Education and Human Resource Development	Total
Tenancy & Rent Control Clerk										1								1
Third Secretary							1											1
Tourism Information Officer												2						2
Trade Analyst & Sustainable Dev. Consultant							1											1
Trainee -Soil Lab										1								1
Valuation Draughtsman										1								1
Valuation Technician										1								1
Watchman				2					2								4	8
Web Administrator																1		1
Yardman									7									7
Youth Sport Officer														6				6
Grand Total	11	7	0	163	26	0	33	52	304	38	45	13	2	117	27	16	43	897

# SALARY STRUCTURE FOR THE PUBLIC SERVICE EFFECTIVE JULY 1, 2025

(Police Service)

		(Ponce Servic	Ţ	
Rate Code	Amount	Description	Level	Monthly
1	17,770.60	Code 1	I	1,480.88
1.1	18,728.00	Code 1.1	I-STEP1	1,560.67
1.2	19,685.39	Code 1.2	I-STEP2	1,640.45
1.3	20,642.78	Code 1.3	I-STEP3	1,720.23
1.4	21,600.17	Code 1.4	I-STEP4	1,800.01
1.5	22,557.56	Code 1.5	I-STEP5	1,879.80
1.6	23,514.95	Code 1.6	I-STEP6	1,959.58
1.7	24,472.34	Code 1.7	I-STEP7	2,039.36
1.8	25,429.73	Code 1.8	I-STEP8	2,119.14
1.9	26,386.87	Code 1.9	I-STEP9	2,198.91
2	20,671.65	Code 2	II	1,722.64
2.1	21,673.92	Code 2.1	II-STEP1	1,806.16
2.2	22,676.19	Code 2.2	II-STEP2	1,889.68
2.3	23,678.46	Code 2.3	II-STEP3	1,973.21
2.4	24,680.74	Code 2.4	II-STEP4	2,056.73
2.5	25,683.01	Code 2.5	II-STEP5	2,140.25
2.6	26,685.28	Code 2.6	II-STEP6	2,223.77
2.7	27,687.55	Code 2.7	II-STEP7	2,307.30
2.8	28,689.83	Code 2.8	II-STEP8	2,390.82
2.9	29,692.10	Code 2.9	II-STEP9	2,474.34
2.1	30,694.50	Code 2.10	II-STEP10	2,557.87
3	24,326.47	Code 3	III	2,027.21
3.1	25,218.69	Code 3.1	III-STEP1	2,101.56
3.2	26,110.90	Code 3.2	III-STEP2	2,175.91
3.3	27,003.11	Code 3.3	III-STEP3	2,250.26
3.4	27,895.32	Code 3.4	III-STEP4	2,324.61
3.5	28,787.53	Code 3.5	III-STEP5	2,398.96
3.6	29,679.74	Code 3.6	III-STEP6	2,473.31
3.7	30,571.96	Code 3.7	III-STEP7	2,547.66
3.8	31,464.17	Code 3.8	III-STEP8	2,622.01
3.9	32,356.38	Code 3.9	III-STEP9	2,696.36
3.1	33,248.59	Code 3.10	III-STEP10	2,770.72
3.11	34,141.05	Code 3.11	III-STEP11	2,845.09
4	35,864.33	Code 4	IV	2,988.69
4.1	37,024.19	Code 4.1	IV-STEP1	3,085.35
4.2	38,184.06	Code 4.2	IV-STEP2	3,182.00
4.3	39,344.17	Code 4.3	IV-STEP3	3,278.68

# SALARY STRUCTURE FOR THE PUBLIC SERVICE EFFECTIVE JULY 1, 2025

(Police Service)

Rate Code         Amount         Description         Level         Monthle           5         38,802.06         Code 5         V         3,232           5.1         39,772.82         Code 5.1         V-STEP1         3,314           5.2         40,743.57         Code 5.2         V-STEP2         3,395           5.3         41,714.33         Code 5.3         V-STEP3         3,476           6         40,270.93         Code 6         VI         3,355           6.1         41,247.73         Code 6.1         VI-STEP1         3,437           6.2         42,224.54         Code 6.2         VI-STEP2         3,518           6.3         43,201.34         Code 6.2         VI-STEP3         3,600           6.4         44,178.40         Code 6.3         VI-STEP4         3,681           7         42,474.29         Code 7         VII         3,535           7.1         43,504.55         Code 7.1         VII-STEP4         3,625           7.2         44,534.81         Code 7.2         VII-STEP1         3,797           7.4         46,595.45         Code 7.4         VII-STEP3         3,793           8.1         45,761.24         Code 8.1 <th></th>	
5.1       39,772.82       Code 5.1       V-STEP1       3,314         5.2       40,743.57       Code 5.2       V-STEP2       3,395         5.3       41,714.33       Code 5.3       V-STEP3       3,476         6       40,270.93       Code 6       VI       3,355         6.1       41,247.73       Code 6.1       VI-STEP1       3,437         6.2       42,224.54       Code 6.2       VI-STEP2       3,518         6.3       43,201.34       Code 6.3       VI-STEP3       3,600         6.4       44,178.40       Code 6.4       VI-STEP4       3,681         7       42,474.29       Code 7       VII       3,539         7.1       43,504.55       Code 7.1       VII-STEP1       3,625         7.2       44,534.81       Code 7.2       VII-STEP2       3,711         7.3       45,565.07       Code 7.3       VII-STEP2       3,797         7.4       46,595.45       Code 7.4       VII-STEP4       3,882         8       44,677.52       Code 8       VIII       3,723         8.1       45,761.24       Code 8.1       VIII-STEP1       3,813         8.2       46,844.95       Code 8.2	ly
5.2       40,743.57       Code 5.2       V-STEP2       3,395         5.3       41,714.33       Code 5.3       V-STEP3       3,476         6       40,270.93       Code 6       VI       3,355         6.1       41,247.73       Code 6.1       VI-STEP1       3,437         6.2       42,224.54       Code 6.2       VI-STEP2       3,518         6.3       43,201.34       Code 6.3       VI-STEP3       3,600         6.4       44,178.40       Code 6.4       VI-STEP4       3,681         7       42,474.29       Code 7       VII       3,539         7.1       43,504.55       Code 7.1       VII-STEP4       3,681         7.2       44,534.81       Code 7.2       VII-STEP2       3,711         7.3       45,565.07       Code 7.3       VII-STEP3       3,797         7.4       46,595.45       Code 7.4       VII-STEP4       3,882         8       44,677.52       Code 8       VIII       3,723         8.1       45,761.24       Code 8.2       VIII-STEP1       3,813         8.2       46,844.95       Code 8.2       VIII-STEP2       3,903         8.3       47,928.67       Code 9.1 <td></td>	
5.3 41,714.33 Code 5.3 V-STEP3 3,476 6 40,270.93 Code 6 VI 3,355 6.1 41,247.73 Code 6.1 VI-STEP1 3,437 6.2 42,224.54 Code 6.2 VI-STEP2 3,518 6.3 43,201.34 Code 6.3 VI-STEP3 3,600 6.4 44,178.40 Code 6.4 VI-STEP4 3,681 7 42,474.29 Code 7 VII 3,539 7.1 43,504.55 Code 7.1 VII-STEP1 3,625 7.2 44,534.81 Code 7.2 VII-STEP2 3,711 7.3 45,565.07 Code 7.3 VII-STEP2 3,711 7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP2 3,903 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP2 4,256 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	4.40
6 40,270.93 Code 6 VI 3,355 6.1 41,247.73 Code 6.1 VI-STEP1 3,437 6.2 42,224.54 Code 6.2 VI-STEP2 3,518 6.3 43,201.34 Code 6.3 VI-STEP3 3,600 6.4 44,178.40 Code 6.4 VI-STEP4 3,681 7 42,474.29 Code 7 VII 3,535 7.1 43,504.55 Code 7.1 VII-STEP1 3,625 7.2 44,534.81 Code 7.2 VII-STEP2 3,711 7.3 45,565.07 Code 7.3 VII-STEP3 3,797 7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.2 VIII-STEP2 3,903 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.1 49,925.14 Code 9.1 IX-STEP1 4,256 9.3 52,235.29 Code 9.3 IX-STEP2 4,256 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,257 10.3 59,009.26 Code 10.3 X-STEP3 4,917	5.30
6.1 41,247.73 Code 6.1 VI-STEP1 3,437 6.2 42,224.54 Code 6.2 VI-STEP2 3,518 6.3 43,201.34 Code 6.3 VI-STEP3 3,600 6.4 44,178.40 Code 6.4 VI-STEP4 3,681 7 42,474.29 Code 7 VII 3,539 7.1 43,504.55 Code 7.1 VII-STEP1 3,625 7.2 44,534.81 Code 7.2 VII-STEP2 3,711 7.3 45,565.07 Code 7.3 VII-STEP3 3,797 7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP1 4,256 9.3 52,235.29 Code 9.3 IX-STEP2 4,256 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	5.19
6.2	5.91
6.3	7.31
6.4 44,178.40 Code 6.4 VI-STEP4 3,681 7 42,474.29 Code 7 VII 3,539 7.1 43,504.55 Code 7.1 VII-STEP1 3,625 7.2 44,534.81 Code 7.2 VII-STEP2 3,711 7.3 45,565.07 Code 7.3 VII-STEP3 3,797 7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP2 3,903 9 48,770.20 Code 9 IX 49,925.14 Code 9.1 IX-STEP1 4,160 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 10 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.1 X-STEP1 4,609 10.3 59,009.26 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	8.71
7 42,474.29 Code 7 VII 3,539 7.1 43,504.55 Code 7.1 VII-STEP1 3,625 7.2 44,534.81 Code 7.2 VII-STEP2 3,711 7.3 45,565.07 Code 7.3 VII-STEP3 3,797 7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP2 3,903 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP2 4,256 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP2 4,917	0.11
7.1 43,504.55 Code 7.1 VII-STEP1 3,625 7.2 44,534.81 Code 7.2 VII-STEP2 3,711 7.3 45,565.07 Code 7.3 VII-STEP3 3,797 7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP2 3,903 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP2 4,256 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP2 4,917	1.53
7.2 44,534.81 Code 7.2 VII-STEP2 3,711 7.3 45,565.07 Code 7.3 VII-STEP3 3,797 7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP3 3,994 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	9.52
7.3	5.38
7.4 46,595.45 Code 7.4 VII-STEP4 3,882 8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP2 4,737	1.23
8 44,677.52 Code 8 VIII 3,723 8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP3 3,994 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	7.09
8.1 45,761.24 Code 8.1 VIII-STEP1 3,813 8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP3 3,994 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	2.95
8.2 46,844.95 Code 8.2 VIII-STEP2 3,903 8.3 47,928.67 Code 8.3 VIII-STEP3 3,994 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP2 4,917	3.13
8.3 47,928.67 Code 8.3 VIII-STEP3 3,994 9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	3.44
9 48,770.20 Code 9 IX 4,064 9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	3.75
9.1 49,925.14 Code 9.1 IX-STEP1 4,160 9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	4.06
9.2 51,080.09 Code 9.2 IX-STEP2 4,256 9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	4.18
9.3 52,235.29 Code 9.3 IX-STEP3 4,352 10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	0.43
10 53,775.26 Code 10 X 4,481 10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	5.67
10.1 55,315.22 Code 10.1 X-STEP1 4,609 10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	2.94
10.2 56,855.32 Code 10.2 X-STEP2 4,737 10.3 59,009.26 Code 10.3 X-STEP3 4,917	1.27
10.3 59,009.26 Code 10.3 X-STEP3 4,917	9.60
	7.94
11 60,549.23 Code 11 XI 5,045	7.44
	5.77
11.1 62,089.20 Code 11.1 XI- STEP1 5,174	4.10
11.2 63,629.29 Code 11.2 XI-STEP2 5,302	2.44
12 65,783.23 Code 12 XII 5,481	1.94
13 68,332.16 Code 13 XIII 5,694	4.35
14 70,881.21 Code 14 XIV 5,906	5.77
15 73,430.13 Code 15 XV 6,119	9.18
16 77,239.90 Code 16 XVI 6,436	6.66
17 81,049.67 Code 17 XVII 6,754	4.14
18 96,845.61 Code 18 XVIII 8,070	0.47
19 112,641.55 Code 19 XIX 9,386	6.80
20 127,284.94 Code 20 XX 10,607	7.08

# SALARY STRUCTURE FOR THE PUBLIC SERVICE EFFECTIVE SEPTEMBER 1, 2023

(General Public Service)

D ( C )	3.6 (7.7			
Rate Code	Amount	Description	Level	Monthly
1	16,914.72	Code 1	I	1,409.56
1.1	17,826.00	Code 1.1	I-STEP1	1,485.50
1.2	18,737.28	Code 1.2	I-STEP2	1,561.44
1.3	19,648.56	Code 1.3	I-STEP3	1,637.38
1.4	20,559.84	Code 1.4	I-STEP4	1,713.32
1.5	21,471.12	Code 1.5	I-STEP5	1,789.26
1.6	22,382.40	Code 1.6	I-STEP6	1,865.20
1.7	23,293.68	Code 1.7	I-STEP7	1,941.14
1.8	24,204.96	Code 1.8	I-STEP8	2,017.08
1.9	25,116.00	Code 1.9	I-STEP9	2,093.00
2	19,676.04	Code 2	II	1,639.67
2.1	20,630.04	Code 2.1	II-STEP1	1,719.17
2.2	21,584.04	Code 2.2	II-STEP2	1,798.67
2.3	22,538.04	Code 2.3	II-STEP3	1,878.17
2.4	23,492.04	Code 2.4	II-STEP4	1,957.67
2.5	24,446.04	Code 2.5	II-STEP5	2,037.17
2.6	25,400.04	Code 2.6	II-STEP6	2,116.67
2.7	26,354.04	Code 2.7	II-STEP7	2,196.17
2.8	27,308.04	Code 2.8	II-STEP8	2,275.67
2.9	28,262.04	Code 2.9	II-STEP9	2,355.17
2.1	29,216.16	Code 2.10	II-STEP10	2,434.68
3	23,154.84	Code 3	III	1,929.57
3.1	24,004.08	Code 3.1	III-STEP1	2,000.34
3.2	24,853.32	Code 3.2	III-STEP2	2,071.11
3.3	25,702.56	Code 3.3	III-STEP3	2,141.88
3.4	26,551.80	Code 3.4	III-STEP4	2,212.65
3.5	27,401.04	Code 3.5	III-STEP5	2,283.42
3.6	28,250.28	Code 3.6	III-STEP6	2,354.19
3.7	29,099.52	Code 3.7	III-STEP7	2,424.96
3.8	29,948.76	Code 3.8	III-STEP8	2,495.73
3.9	30,798.00	Code 3.9	III-STEP9	2,566.50
3.1	31,647.24	Code 3.10	III-STEP10	2,637.27
3.11	32,496.72	Code 3.11	III-STEP11	2,708.06
4	34,137.00	Code 4	IV	2,844.75
4.1	35,241.00	Code 4.1	IV-STEP1	2,936.75
4.2	36,345.00	Code 4.2	IV-STEP2	3,028.75
4.3	37,449.24	Code 4.3	IV-STEP3	3,120.77

# SALARY STRUCTURE FOR THE PUBLIC SERVICE EFFECTIVE SEPTEMBER 1, 2023

(General Public Service)

Rate Code         Amount         Description         Level         Monthly           5         36,933.24         Code 5         V         3,077.77           5.1         37,857.24         Code 5.1         V-STEP1         3,154.77           5.2         38,781.24         Code 5.2         V-STEP2         3,231.77           5.3         39,705.24         Code 5.3         V-STEP3         3,308.77           6         38,331.36         Code 6         VI         3,194.28           6.1         39,261.12         Code 6.1         VI-STEP1         3,271.76           6.2         40,190.88         Code 6.2         VI-STEP2         3,349.24           6.3         41,120.64         Code 6.3         VI-STEP3         3,426.72           6.4         42,050.64         Code 6.4         VI-STEP4         3,504.22           7         40,428.60         Code 7         VII         3,369.05           7.1         41,409.24         Code 7.1         VII-STEP4         3,504.22           7         40,428.80         Code 7.2         VII-STEP2         3,532.49           7.3         43,370.52         Code 7.3         VII-STEP3         3,614.21           7.4         44	(General Fublic Service)					
5.1       37,857.24       Code 5.1       V-STEP1       3,154.77         5.2       38,781.24       Code 5.2       V-STEP2       3,231.77         5.3       39,705.24       Code 5.3       V-STEP3       3,308.77         6       38,331.36       Code 6       VI       3,194.28         6.1       39,261.12       Code 6.1       VI-STEP1       3,271.76         6.2       40,190.88       Code 6.2       VI-STEP2       3,349.24         6.3       41,120.64       Code 6.3       VI-STEP3       3,426.72         6.4       42,050.64       Code 6.4       VI-STEP4       3,504.22         7       40,428.60       Code 7       VII       3,369.05         7.1       41,409.24       Code 7.1       VII-STEP1       3,450.77         7.2       42,389.88       Code 7.2       VII-STEP2       3,532.49         7.3       43,370.52       Code 7.3       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2	Rate Code			i	Monthly	
5.2       38,781.24       Code 5.2       V-STEP2       3,231.77         5.3       39,705.24       Code 5.3       V-STEP3       3,308.77         6       38,331.36       Code 6       VI       3,194.28         6.1       39,261.12       Code 6.1       VI-STEP1       3,271.76         6.2       40,190.88       Code 6.2       VI-STEP2       3,349.24         6.3       41,120.64       Code 6.3       VI-STEP3       3,426.72         6.4       42,050.64       Code 6.4       VI-STEP4       3,504.22         7       40,428.60       Code 7       VII       3,369.05         7.1       41,409.24       Code 7.1       VII-STEP1       3,450.77         7.2       42,389.88       Code 7.2       VII-STEP2       3,532.49         7.3       43,370.52       Code 7.2       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3						
5.3       39,705.24       Code 5.3       V-STEP3       3,308.77         6       38,331.36       Code 6       VI       3,194.28         6.1       39,261.12       Code 6.1       VI-STEP1       3,271.76         6.2       40,190.88       Code 6.2       VI-STEP2       3,349.24         6.3       41,120.64       Code 6.3       VI-STEP3       3,426.72         6.4       42,050.64       Code 6.4       VI-STEP4       3,504.22         7       40,428.60       Code 7       VII       3,369.05         7.1       41,409.24       Code 7.1       VII-STEP1       3,450.77         7.2       42,389.88       Code 7.2       VII-STEP2       3,532.49         7.3       43,370.52       Code 7.2       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 9.1       IX-STEP1       3,960.05         9.2		•			•	
6 38,331.36 Code 6 VI 3,194.28 6.1 39,261.12 Code 6.1 VI-STEP1 3,271.76 6.2 40,190.88 Code 6.2 VI-STEP2 3,349.24 6.3 41,120.64 Code 6.3 VI-STEP3 3,426.72 6.4 42,050.64 Code 6.4 VI-STEP4 3,504.22 7 40,428.60 Code 7 VII 3,369.05 7.1 41,409.24 Code 7.1 VII-STEP1 3,450.77 7.2 42,389.88 Code 7.2 VII-STEP2 3,532.49 7.3 43,370.52 Code 7.3 VII-STEP3 3,614.21 7.4 44,351.28 Code 7.4 VII-STEP4 3,695.94 8 42,525.72 Code 8 VIII 3,543.81 8.1 43,557.24 Code 8.1 VIII-STEP1 3,629.77 8.2 44,588.76 Code 8.2 VIII-STEP2 3,715.73 8.3 45,620.28 Code 8.3 VIII-STEP2 3,715.73 8.3 45,620.28 Code 9 IX 3,868.44 9.1 47,520.60 Code 9.1 IX-STEP1 3,960.05 9.2 48,619.92 Code 9.2 IX-STEP2 4,051.66 9.3 49,719.48 Code 9.3 IX-STEP2 4,051.66 9.3 49,719.48 Code 9.3 IX-STEP1 4,387.59 10 51,185.28 Code 10 X 4,265.44 10.1 52,651.08 Code 10.1 X-STEP1 4,387.59 10.2 54,117.00 Code 10.2 X-STEP2 4,509.75 10.3 56,167.20 Code 11.3 XI-STEP3 4,680.60 11 57,633.00 Code 11 XI 4,924.90		ŕ			•	
6.1       39,261.12       Code 6.1       VI-STEP1       3,271.76         6.2       40,190.88       Code 6.2       VI-STEP2       3,349.24         6.3       41,120.64       Code 6.3       VI-STEP3       3,426.72         6.4       42,050.64       Code 6.4       VI-STEP4       3,504.22         7       40,428.60       Code 7       VII       3,369.05         7.1       41,409.24       Code 7.1       VII-STEP1       3,450.77         7.2       42,389.88       Code 7.2       VII-STEP2       3,532.49         7.3       43,370.52       Code 7.3       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP1       3,629.77         8.3       45,620.28       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.1       IX-STEP2       4,051.66         <	5.3	•		V-STEP3	•	
6.2       40,190.88       Code 6.2       VI-STEP2       3,349.24         6.3       41,120.64       Code 6.3       VI-STEP3       3,426.72         6.4       42,050.64       Code 6.4       VI-STEP4       3,504.22         7       40,428.60       Code 7       VII       3,369.05         7.1       41,409.24       Code 7.1       VII-STEP1       3,450.77         7.2       42,389.88       Code 7.2       VII-STEP2       3,532.49         7.3       43,370.52       Code 7.3       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 8.2       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3 <th></th> <th>•</th> <th></th> <th>VI</th> <th>3,194.28</th>		•		VI	3,194.28	
6.3 41,120.64 Code 6.3 VI-STEP3 3,426.72 6.4 42,050.64 Code 6.4 VI-STEP4 3,504.22 7 40,428.60 Code 7 VII 3,369.05 7.1 41,409.24 Code 7.1 VII-STEP1 3,450.77 7.2 42,389.88 Code 7.2 VII-STEP2 3,532.49 7.3 43,370.52 Code 7.3 VII-STEP3 3,614.21 7.4 44,351.28 Code 7.4 VII-STEP4 3,695.94 8 42,525.72 Code 8 VIII 3,543.81 8.1 43,557.24 Code 8.1 VIII-STEP1 3,629.77 8.2 44,588.76 Code 8.2 VIII-STEP2 3,715.73 8.3 45,620.28 Code 8.3 VIII-STEP2 3,715.73 8.3 45,620.28 Code 9 IX 3,868.44 9.1 47,520.60 Code 9.1 IX-STEP1 3,960.05 9.2 48,619.92 Code 9.2 IX-STEP2 4,051.66 9.3 49,719.48 Code 9.3 IX-STEP2 4,051.66 9.3 49,719.48 Code 9.3 IX-STEP3 4,143.29 10 51,185.28 Code 10 X 4,265.44 10.1 52,651.08 Code 10.1 X-STEP1 4,387.59 10.2 54,117.00 Code 10.2 X-STEP2 4,509.75 10.3 56,167.20 Code 10.3 X-STEP3 4,680.60 11 57,633.00 Code 11 XI 4,802.75 11.1 59,098.80 Code 11.1 XI 4,802.75		ŕ			•	
6.4       42,050.64       Code 6.4       VI-STEP4       3,504.22         7       40,428.60       Code 7       VII       3,369.05         7.1       41,409.24       Code 7.1       VII-STEP1       3,450.77         7.2       42,389.88       Code 7.2       VII-STEP2       3,532.49         7.3       43,370.52       Code 7.3       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP1       3,629.77         8.3       45,620.28       Code 8.3       VIII-STEP2       3,715.73         8.3       45,620.28       Code 9.1       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10.1       X-STEP1       4,387.59         10.2		,	Code 6.2	VI-STEP2	3,349.24	
7			Code 6.3	VI-STEP3	3,426.72	
7.1       41,409.24       Code 7.1       VII-STEP1       3,450.77         7.2       42,389.88       Code 7.2       VII-STEP2       3,532.49         7.3       43,370.52       Code 7.3       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 8.3       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11 <th>6.4</th> <th>42,050.64</th> <th>Code 6.4</th> <th>VI-STEP4</th> <th>3,504.22</th>	6.4	42,050.64	Code 6.4	VI-STEP4	3,504.22	
7.2         42,389.88         Code 7.2         VII-STEP2         3,532.49           7.3         43,370.52         Code 7.3         VII-STEP3         3,614.21           7.4         44,351.28         Code 7.4         VII-STEP4         3,695.94           8         42,525.72         Code 8         VIII         3,543.81           8.1         43,557.24         Code 8.1         VIII-STEP1         3,629.77           8.2         44,588.76         Code 8.2         VIII-STEP2         3,715.73           8.3         45,620.28         Code 8.3         VIII-STEP3         3,801.69           9         46,421.28         Code 9         IX         3,868.44           9.1         47,520.60         Code 9.1         IX-STEP1         3,960.05           9.2         48,619.92         Code 9.2         IX-STEP2         4,051.66           9.3         49,719.48         Code 9.3         IX-STEP3         4,143.29           10         51,185.28         Code 10         X         4,265.44           10.1         52,651.08         Code 10.1         X-STEP1         4,387.59           10.2         54,117.00         Code 10.2         X-STEP2         4,509.75           10.3	7	40,428.60	Code 7	VII	3,369.05	
7.3       43,370.52       Code 7.3       VII-STEP3       3,614.21         7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 8.3       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11.1       XI-STEP1       4,924.90	7.1	41,409.24	Code 7.1	VII-STEP1	3,450.77	
7.4       44,351.28       Code 7.4       VII-STEP4       3,695.94         8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 8.3       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,924.90	7.2	ŕ	Code 7.2	VII-STEP2	3,532.49	
8       42,525.72       Code 8       VIII       3,543.81         8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 8.3       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI-STEP1       4,924.90	7.3	•	Code 7.3	VII-STEP3	3,614.21	
8.1       43,557.24       Code 8.1       VIII-STEP1       3,629.77         8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 8.3       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI-STEP1       4,924.90	7.4	•	Code 7.4	VII-STEP4	3,695.94	
8.2       44,588.76       Code 8.2       VIII-STEP2       3,715.73         8.3       45,620.28       Code 8.3       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI-STEP1       4,924.90		42,525.72	Code 8	VIII	3,543.81	
8.3       45,620.28       Code 8.3       VIII-STEP3       3,801.69         9       46,421.28       Code 9       IX       3,868.44         9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI- STEP1       4,924.90	8.1	43,557.24	Code 8.1	VIII-STEP1	3,629.77	
9	8.2	44,588.76	Code 8.2	VIII-STEP2	3,715.73	
9.1       47,520.60       Code 9.1       IX-STEP1       3,960.05         9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI-STEP1       4,924.90	8.3	45,620.28	Code 8.3	VIII-STEP3	3,801.69	
9.2       48,619.92       Code 9.2       IX-STEP2       4,051.66         9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI-STEP1       4,924.90	9	46,421.28	Code 9	IX	3,868.44	
9.3       49,719.48       Code 9.3       IX-STEP3       4,143.29         10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI- STEP1       4,924.90	9.1	47,520.60	Code 9.1	IX-STEP1	3,960.05	
10       51,185.28       Code 10       X       4,265.44         10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI- STEP1       4,924.90	9.2	48,619.92	Code 9.2	IX-STEP2	4,051.66	
10.1       52,651.08       Code 10.1       X-STEP1       4,387.59         10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI-STEP1       4,924.90	9.3	49,719.48	Code 9.3	IX-STEP3	4,143.29	
10.2       54,117.00       Code 10.2       X-STEP2       4,509.75         10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI- STEP1       4,924.90	10	51,185.28	Code 10	X	4,265.44	
10.3       56,167.20       Code 10.3       X-STEP3       4,680.60         11       57,633.00       Code 11       XI       4,802.75         11.1       59,098.80       Code 11.1       XI- STEP1       4,924.90	10.1	52,651.08	Code 10.1	X-STEP1	4,387.59	
11 57,633.00 Code 11 XI 4,802.75 11.1 59,098.80 Code 11.1 XI- STEP1 4,924.90	10.2	54,117.00	Code 10.2	X-STEP2	4,509.75	
11.1 59,098.80 Code 11.1 XI- STEP1 4,924.90	10.3	56,167.20	Code 10.3	X-STEP3	4,680.60	
	11	57,633.00	Code 11	XI	4,802.75	
11.2   60,564.72   Code 11.2   XI-STEP2   5,047.06	11.1	59,098.80	Code 11.1	XI- STEP1	4,924.90	
	11.2	60,564.72	Code 11.2	XI-STEP2	5,047.06	
12 62,614.92 Code 12 XII 5,217.91	12	62,614.92	Code 12	XII	5,217.91	
13 65,041.08 Code 13 XIII 5,420.09	13	65,041.08	Code 13	XIII	5,420.09	
14 67,467.36 Code 14 XIV 5,622.28	14	67,467.36	Code 14	XIV	5,622.28	
15 69,893.52 Code 15 XV 5,824.46	15	69,893.52	Code 15	XV	5,824.46	
16 73,519.80 Code 16 XVI 6,126.65	16	73,519.80	Code 16	XVI	6,126.65	
17 77,146.08 Code 17 XVII 6,428.84	17	77,146.08	Code 17	XVII	6,428.84	
18 92,181.24 Code 18 XVIII 7,681.77	18	92,181.24	Code 18	XVIII	·	
19 107,216.40 Code 19 XIX 8,934.70		•		XIX	·	
20 121,154.52 Code 20 XX 10,096.21	20	121,154.52		XX	· ·	

# **Revised Salaries Model Scale** and Conversion Points 2019/2020

# (Non-Established)

POINT	MONTHLY SALARY
20	1,254.93
20	1,256.67
20	1,300.00
20	1,320.82
20	1,392.34
20	1,481.73
20	1,571.13
20	1,660.53
20	1,749.92
20	1,839.32
20	1,953.30
20	2,067.28
20	2,181.26
20	2,295.23
20	2,409.21
20	2,523.19
20	2,637.17
60	1,571.13
60	1,660.53
60	1,749.92
60	1,839.32
60	1,953.30
60	2,067.28
70	2,176.79
70	2,290.77
70	2,404.74
70	2,518.72
70	2,632.70
70	2,746.68
70	2,860.66
70	2,974.64
80	3,081.92
80	3,195.90
80	3,309.88

# **CLASSIFICATION OF NON-ESTABLISHED EMPLOYEES**

CODE	CLASS	WAGE SCALE	TYPE OF EMPLOYMENT
		HOURLY RATES	
10.	Apprentice	10.01 \$7.24 per hour	
40.	Unskilled	41.01 - 41.03 \$7.24 per hour	Cleaner Per hour Crew (Crash Launch) Footboy Groundsman Grade II Labourer Postal Agent Sweeper Water Carrier
50.	Semi-Skilled Employees Grade B	50.01 - 50.03 \$7.24 per hour	Axeman Boatman Caretaker Caterpillar Greaser Porter Recorder (Agriculture) Watchman Groundsman Grade I Stockman Grade II Survey Assistant Grade II Carpenter Grade III Electrician Grade III Linesman Grade III Machinist Grade III Mason Grade III Mechanic Grade III Painter Grade III Plumber Grade III Steelbender Grade III Welder Grade III
51.	Semi-skilled Employees Grade A	51.01 - 51.02 51.01 - \$7.50 51.02 - \$7.55 per hour	Aidwaiter Garderner Light Equipment Operator Motor Mower Operator Nuseryman Postmaster/Postmistress Propagator Tally Clerk & Checker Stockman Grade I Survey Assistant Grade I

# CLASSIFICATION OF NON-ESTABLISHED EMPLOYEES (Cont'd)

CODE	CLASS	WAGE SCALE	TYPE OF EMPLOYMENT
			Carpenter Grade II Chauffeur Electrician Grade II Linesman Grade II Machinist Grade II Mason Grade II Mechanic Grade II
			Painter Grade II Plumber Grade II Steelbender Grade II Welder Grade II
60.	Skilled Tradesmen	60.00 - 60.05 60.00 - \$8.05 60.01 - \$8.52 60.02 - \$8.98 60.03 - \$9.46 60.04 - \$9.92 60.05 - \$10.39	Assistant Draugtsman Engineer(Crash Launch) Heavy Equipment Operator Junior Instrument Man (Survey) Road Driver Store Keeper Warden (Botanic Gardens) Carpenter Grade I Chauffeur Electrician Grade I Linesman Grade I Machinist Grade I Machinist Grade I Painter Grade I Painter Grade I Steelbender Grade I Welder Grade I
70.	Highly Skilled	70.01 - 70.07 \$11.00 - \$15.22	Tractor Operator (Wheel or Track)
33.	Grade A	33.01 - 33.05 \$12.20 - \$14.62	
32.	Grade B	32.01 - 32.03 \$11.00 - \$12.20	(Including Heavy Farm Type)
31.	Grade C	31.01 - 31.05 \$8.98 - \$11.00	
30.	Grade D	30.01 - 30.03 \$6.67, \$7.09, \$7.55	(Including Farm Type)

# CLASSIFICATION OF NON-ESTABLISHED EMPLOYEES (Cont'd)

CODE	CLASS	WAGE SCALE	TYPE OF EMPLOYMENT
		MONTHLY RATES	
20.	Domestic Staff in Institutions	1,256.67 per month	Cook Laundress,Hospital Ward Maid,Hospital Airport Attendant
		\$1,267.17 - \$1,338.37 - \$1,409.56 - 1480.75 per month	Ward Aide/Attendant
		\$1,256.67 - \$1,392.34 - \$1,571.13 per month	Receptionist
		\$1,256.67 - \$1,392.34 - \$1,839.32 - \$2,295.24 per month	Clerical Assistant Timekeeper
		\$2,067.27 - \$2,637.18 per month	Senior Clerical Assistant (Votes Clerk, PWD Garage)
60.	Skilled	60.00 - 60.05 60.00 - \$1,571.15 60.01 - \$1,660.53 60.02 - \$1,749.92 60.03 - \$1,839.32 60.04 - \$1,953.29 60.05 - \$2,067.27	Security Guard Supervisor of Semi-skilled and Unskiiked Employees Custom Guard Airport Guard Airport Plant Operator Plumber,(Princess Margaret Hospital)
70.	Highly Skilled	\$2,176.78 - \$ 2,974.64 per month	Supervisor of Skilled Trademen
80.	Highly Skilled	\$3,081.92 - \$ 3,309.87 per month	Supervior of Highly Skilled Tradesmen/Employees

OVERTIME RATES AS AT SEPTEMBER 1, 2023					
SALARY RANGE			RATE PER HOUR		
	FROM	ТО	TIME	TIME AND A HALF	DOUBLE TIME
YEARLY MONTHLY	\$16,914.72 \$1,409.56	\$19,676.04 \$1,639.67	\$9.46	\$14.19	\$18.92
YEARLY MONTHLY	\$20,559.84 \$1,713.32	\$22,538.04 \$1,878.17	\$10.84	\$16.26	\$21.68
YEARLY MONTHLY	\$23,154.84 \$1,929.57	\$25,400.04 \$2,116.67	\$12.21	\$18.32	\$24.42
YEARLY MONTHLY	\$25,702.56 \$2,141.88	\$28,262.04 \$2,355.17	\$13.59	\$20.39	\$27.18
YEARLY MONTHLY	\$29,099.52 \$2,424.96	\$32,496.72 \$2,708.06	\$15.62	\$23.43	\$31.24
YEARLY MONTHLY	\$34,137.00 \$2,844.75	\$38,781.24 \$3,231.77	\$18.64	\$27.96	\$37.28
YEARLY MONTHLY	\$39,261.12 \$3,271.76	\$43,370.52 \$3,614.21	\$20.85	\$31.28	\$41.70
YEARLY MONTHLY	OVER	\$43,557.24 \$3,629.77	\$21.32	\$31.98	\$42.64